

## Ordinary Meeting of Council - 26 June 2023 Attachments

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City of  
**Kalgoorlie  
Boulder**



# Goldfields Arts Centre

COMMERCIAL BUSINESS COMMITTEE REPORT  
JULY 2022 to MARCH 2023

City of Kalgoorlie-Boulder  
**GOLDFIELDS ARTS CENTRE**  
**COMMERCIAL BUSINESS COMMITTEE REPORT**  
**JULY 2022 TO MARCH 2023**

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## Activity Summary

This report details the activity that has occurred at the Goldfields Arts Centre from January 2023 to March 2023. Throughout the third quarter the Goldfields Arts Centre hosted a total of **4391** visitors through the provision of casual room hire, leased space, programming attendance via theatre (hire and purchase shows) and exhibitions (within the foyer and gallery). This does not include MT Dance students or EGC students.

## Arts and Cultural Trust

On the 1 July 2022, the Perth Theatre Trust (PTT) transitioned into the Arts and Culture Trust (ACT) under the Arts and Culture Trust Act 2021. Under the transitioning provisions of the Act anything PTT was doing before this date, becomes the responsibility of the ACT. A new Board has been appointed and can be viewed via this media announcement. [media announcement](#)

### Lease renewal

The ACT have yet to finalise the lease extension with the Goldfields Arts Centre. They had exercised the 5 year lease extension option under the existing lease with the City of Kalgoorlie Boulder for management of the Goldfields Art Centre. Thus far only an email confirmation has been received, we are awaiting the formal signed lease agreement from ACT. This is being followed up by the City of Kalgoorlie Boulder.

### Structural Improvements

The lease provides for a \$250,000 annual contribution, \$140,000 from Royalties for Regions with the additional \$110,000 from the ACT. These funds go towards the maintenance costs of the premises including structural repairs. A summary of these funds is provided below:

## Maintenance Budget for Goldfields Arts Centre

Current as of Tuesday 11 April.

	\$
Reported balance at, 31 March 2021	352,199
Carpark contribution	82,923
Maintenance Expenditure (Apr 1 - Jun 30)	67,038
<b>Balance at June 30 2021 (A)</b>	<b>202,238</b>

### 2021-2022

Allocation through Royalties for Regions	140,000
Top-up Lease Requirement (allocated from DLGSC)	110,000
	<u>250,000</u>
Maintenance Expenditure (Jul 1 - Jun 30)	148,903
Commitments (not paid) - Accruals -\$ 33,492.02	3,420
<b>FY Balance at June 30 2022 Total (B)</b>	<b>97,677</b>

**Unallocated Total at Jun 30 2022 (A) + (B) 299,915**

<b>2022-2023</b>	
Allocation through Royalties for Regions	140,000
Top-up Lease Requirement (allocated from DLGSC)	110,000
	250,000
Maintenance Expenditure (Jul 1 - Jun 30)	202,918
Commitments (not paid)	92,418
<b>FY Balance at Jun 30 2023 (without further spending)</b>	<b>- 45,336</b>

**Projected unallocated total at Jun 30 2023 (without further spending) 275,335**

**Identified Works**

Stage Structure Upgrades - Approved	190,000
Roof Leak Remediation (Incl. Carpet Replacement)	TBA
Structural Assessment (BCA) – Pending Approval	31,000

**Annual Maintenance Schedule for Building**

The below is the annual yearly maintenance schedule that is managed and budgeted through the Asset Management team, who is contracted by Arts Cultural Trust.

Description	Frequency	Contractor	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Fire services - Detection Equipment - EEL, FIP, EWIS	Monthly	Grosvenor												
Mechanical Services - \$3500	3 monthly	BSA Maintain												
Mechanical Services	6 Monthly	BSA Maintain												
Mechanical Services	Annual	BSA Maintain												
RCD Testing - Pushbutton	Annual	DWE electrical												
Thermographic Imaging	Annual	DWE electrical												
UPS System - \$712.00	Annual	Eaton												
Lightning Protection System	Annual	Tercel												
Auto Doors	6 Monthly	Dorma												
Roller Doors	6 Monthly	Dorma												
Gantry Hoist	6 Monthly	Kone Cranes												
Lift Maintenance	3 Monthly	Octagon												
Height Safety Inspection	Annual	Haz Ed												
Safety Inspection and certification - Fly system	Annual	JPS Rigging												
Hot water units	3 monthly	Emyjr Services												
Grease arrestor servicing	6 Monthly	Emyjr Services												

## Major Works Completed and Pending Works

### Pending Works – Updated comments in RED

- Rail for Main Carpark has been installed to stop customers stepping off ledge to forecourt. Email confirmation from Diggers and Dealers has been received to state that should they remove the rail at any time the Diggers and Dealers assumes the responsibility and liability for the area whilst the area is hired by Diggers and Dealers. The rail will be returned to its original state when the Diggers and Dealers conference concludes.
- Written request was asked to make alterations to the Box Office area, the work stations are non-ergonomic and the area is outdated and needs a facelift to be welcoming. ACT gave us permission to obtain quotes and structural report. Next Gen have been out to access the area and Kal Engineering have completed a structural report. Structural report has been sent to Next Gen and we are awaiting for official quote of works to be submitted to ACT. *Quotes are still yet to be received, Question as to whether this is an ACT expense under the lease.*
- Permission was also given by ACT to obtain quotes to replace carpets throughout the building, one quotes has been received by Carpet Choice we are awaiting quote from Solomons Carpets. *Confirmation on the above has been halted due to budget allocations.*
- Weight bearing of stage and orchestra pit was requested by the GAC and Kal Engineering has given a report to ACT, ACT have requested that Kal Engineering have undertaken further engineering work to ascertain how to make the loading bearing a C5 which is a 7.5kpa, which is where all other ACT venues fit. We currently have inconsistent weight bearing across the stage area. We are awaiting an update from ACT in regards to works being completed. *Works are still outstanding, awaiting confirmation from ACT on when works will go ahead.*
- GAC requested weight bearing for rigging beams which was approved and Kal Engineering will be providing the report, once report is provided JPS Rigging will travel to the GAC to install signage and to conduct training with GAC staff. *Weight Bearing for Rigging Beams report has been completed and provided to Goldfields Arts Centre, JPS Rigging has installed signage and carried out training for GAC staff.*
- Lighting to be upgraded to LED lighting around the building to assist with globe longevity. Works to be carried out by Maroni Electrical, quotes have been received and approval has been given by ACT. Awaiting purchase order from ACT for works to commence. *Lighting upgrade has commenced with lighting in the Function Room, Main Foyer areas, Ensemble Room completed. Lighting upgrade for the front entry is still to be completed by Maroni Electrical, scheduled for April.*
- The area outside the loading dock needs to be concreted to obtain a level work area for bump in and bump out of equipment, GAC have been given approval to source quotes for this work. *These works are still pending on ACT final approval and securing of contractor.*
- A leak in the roof at the top of the gallery stairs has been identified and lodged with AMT, Next Gen have attended site visit to access, works are to commence in April.
- The theatre currently has no strips on edge of stairs and has been identified as potential OHS risk.  
AMT have been sent images of stairs and a request to look into the situation, these works are pending with AMT for approval. *AMT have contacted Next Gen to provide quote for works, this is pending.*
- A request has been lodged with AMT in regards to broken pavers to the front of building, images have been sent and we awaiting feedback on this matter. *AMT have engaged with a*

*contractor to conduct of full audit of the building, awaiting further correspondence on this matter.*

- The Fire Panel has been faulty since 12 February 2023 and has been setting of false alarms throughout the building. The fire panel is currently turned off due to the amount of false alarms that were being activated. AMT are currently trying to locate the problem and have MCM doing regular patrols of the building.

### Goldfields Arts Centre Performances 2022 Report

The Goldfields Arts Centre engaged Culture Counts to conduct an evaluation of their 2022 theatre performances program. The evaluations were conducted by surveying members of the general public who had attended performances in the Goldfields Arts Centre theatre. Surveys were delivered through online interviews and organized by Culture Counts and distributed to ticket holders by the Goldfields Arts Centre.

In total 318 responses were collected from centre visitors who attended 20 public performances held from January 1 – December 31, 2022. Some of the insights are highlighted below with the full report available .....???????

- The majority of respondents (86%) indicated that they had attended a performance at the Goldfields Arts Centre previously, with the remaining 14% being first time attendees.
- Almost the entire sample (96%) reported having a positive experience, an excellent result for the Goldfields Arts Centre. Of this, 75% reported having an excellent experience and 21% reported their experience as good. 3% of respondents reported having a neutral experience, 1% stated their experience was Poor and no attendees reported their experience as terrible.
- Of all 8 measurable dimensions, ‘Presentation’ (88/100), ‘Meaning’ (80/100) and ‘Diversity’ (79/100) received the highest average levels of agreement overall. ‘Respect’ (66/100) was the dimension that recorded the lowest average score, indicating that respondents were least likely to agree that the event they attended gave them greater respect for cultural diversity.

### Programming Overview

**Theatre January – March = Total Attendance 3353**

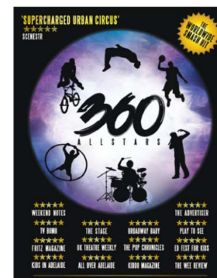
Date	Event	Stream	Attendance	% of House
14 Jan 23	The Wiggles	Hire	660	86%
31 Jan 23	The Eagles Experience	Hire	199	28%
1 Feb 23	EGC Welcome Assembly	Hire	326	47%
5 Feb 23	Don’t Mess with the Dummies	Purchase	258	37%
9 Feb 23	Morning Melodies – Jay Weston	Purchase	97	14%
13 Feb 23	All Stars 360	Purchase	562	80%
25 Feb 23	Carmen Livestream	Hire	100	14%

11 Mar 23	Dance Hall	Purchase	65	100%
16 Mar 23	Ian Moss & Troy Cassar-Daley	Hire	368	52%
18 Mar 23	Cirque Nouvelle	Purchase	669	96%
25 Mar 23	Bystander	Purchase	49	82%

### Programming Highlights

#### 360 AIISTARS

360 Allstars connects the street with the elite to deliver a supercharged urban circus. The show was a spectacular fusion of the extraordinary artistry that emerges from street culture and was a colourful expression of a generation that has reinvented circus. A total of 562 patrons enjoyed the performance in the theatre with the aim to appeal to families and youth. The show captured many new visitors to the centre for the first time.

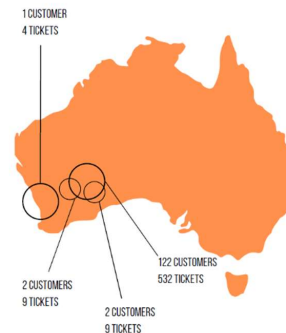
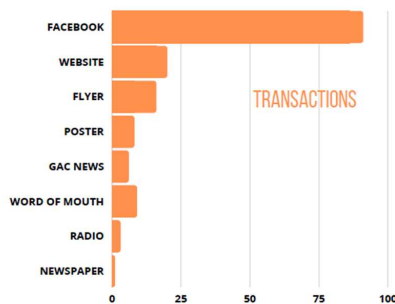


How people heard about the show:

1. Facebook
2. Website
3. Flyer

Postcode Summary:

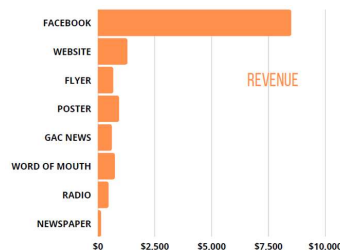
1. Kalgoorlie-Boulder
2. Greater Goldfields



**Facebook Summary:** 124 Reactions - 403 Link Clicks – 17,124 Post Impressions

**Mailchimp:** 3324 emails opened – 54 Link clicks – 89.7% booked tickets

Revenue:  
 1. Facebook  
 2. Website  
 3. Posters



**Workshop and Community Engagement**

A total of 4 workshops were offered to the community as part of the performance. The workshops were held at Eastern Goldfields Community Centre and Goldfields Arts Centre.

Children were able to purchase a workshop for \$10.00 and had a choice of BMX Flatlanding, Basketball Freestyling and Circus.



The Goldfields Arts Centre took the breakdancing workshop out to East Kalgoorlie Primary School for students to participate in, this was a massive hit with everyone getting involved and having an amazing time.



**Culture Count Survey – 360 ALLSTARS**

Gender	Age	Overall experience	Recommend the event?	Fraternals attending the GAC?	Are you generally interested in any of the following?	Comments or feedback
Female	49	Good	3	0	['Visual Art', 'Theatre', 'Comedy', 'Family Events', 'Contemporary Music', 'Workshops', 'Conferences']	Show was a bit too loud at times and a bit short to be value for money
Female	45	Good	7	0	['Contemporary Music', 'Family Events']	
Female	40	Excellent	10 - Extremely likely	0	['Contemporary Music', 'Contemporary Dance', 'Comedy', 'Family Events', 'Children's Programs', 'Visual Art', 'Sport']	Best show I've seen at the Arts Centre! The kids loved it too!
		Excellent	10 - Extremely likely	1	['Cabaret', 'Comedy', 'Family Events', 'Children's Programs', 'Workshops', 'Classical Music', 'Classical']	I loved how the crowd was involved it was very engaging!*
Female	38	Good	5	0	['Comedy', 'Family Events', 'Children's Programs', 'Sport', 'Workshops', 'Conferences']	The 360 event started to late. Didn't start until 7.30pm and there were a lot of families with children. A 6.30pm start would have been a lot better for a week night event like that.
Female	40	Good	7	0	['Classical Dance (e.g. Ballet)', 'Children's Programs', 'Comedy', 'Theatre', 'Classical Music', 'Cabaret', 'Film']	The cans and bottles should all be recycled in a separate bin and maybe even take them to the depot for 10c. Pretty disgusting that a council event doesn't have recycling especially with so many young minds there to be influenced. The ticket pricing for this event was absolutely fabulous. We have missed many events recently because the price of tickets has been ridiculous.
Female	31	Excellent	10 - Extremely likely	0	['Contemporary Dance', 'Visual Art', 'Classical Dance (e.g. Ballet)', 'Comedy', 'Family Events', 'Children's Programs']	360 all stars ..world class performers, entertaining from start to finish, extremely talented and family friendly. One of the best stage shows ive seen.
Female	51	Excellent	10 - Extremely likely	0	['Visual Art', 'Contemporary Music', 'Contemporary Dance', 'Theatre', 'Cabaret', 'Comedy', 'Film', 'Children's Programs', 'Workshops', 'Conferences']	Great performance. Wonderful to see so many people there with their children. It really gave the children exposure to excellence in the urban performance arts and showed them things that they could aspire to in the future
Female	34	Excellent	10 - Extremely likely	0	['Visual Art', 'Contemporary Music', 'Classical Music', 'Contemporary Dance', 'Classical Dance (e.g. Ballet)', 'Theatre', 'Cabaret', 'Comedy', 'Film', 'Family Events']	
Female	38	Excellent	10 - Extremely likely	0	['Comedy', 'Family Events', 'Cabaret', 'Workshops']	

**Cirque Nouvelle**



An audience of 669 witnessed the Cirque Nouvelle production consisting of juggling, acrobatics, aerial, contortion and cyc wheel. The show also highlighted local performer Kaitlin Ann from Heart of Gold Dance Company who performed an aerial set which was amazing.

**Community Engagement**

The Goldfields Arts Centre took two of the Cameo Rascale performers to O'Connor Primary where students learnt how to juggle and do poi. This was thoroughly enjoyed by teachers and students, with the students really getting involved with the circus skills workshop.

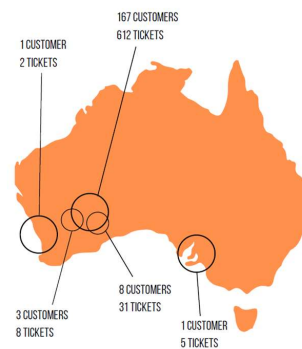
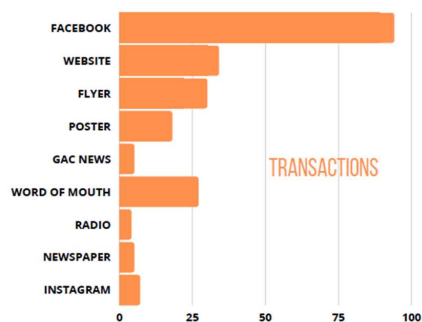


How people heard about the show:

1. Facebook
2. Website
3. Flyers

Postcode Summary:

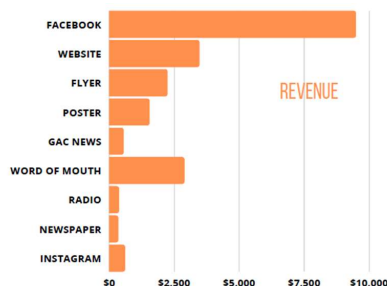
1. Kalgoorlie-Boulder
2. Greater Goldfields
3. South Australia



Facebook Summary: 102 Reactions - 105 Link Clicks - 6162 Post Impressions

Mailchimp: 2317 emails opened – 74 Link clicks – 88.2% booked tickets

- Revenue:
1. Facebook
  2. Website
  3. Word of mouth





**Culture Counts Survey – Cirque Nouvelle**

Gender	Age	Overall experience	Recommend this event?	First time attending the GACT	Are you generally interested in any of the following?	Comments or feedback
Female	53	Excellent	10 - Extremely likely	0	['Contemporary Dance', 'Classical Dance (e.g. Ballet)', 'Cabaret', 'Comedy', 'Children's Programs']	Wonderful shows and very good prices is Great for us.
Female	23	Excellent	10 - Extremely likely	0	['Comedy', 'Family Events', 'Theatre', 'Visual Art']	
Female	57	Excellent	10 - Extremely likely	0	['Comedy', 'Visual Art', 'Contemporary Dance', 'Classical Dance (e.g. Ballet)', 'Theatre', 'Film', 'Cabaret', 'Family Events', 'Children's Programs', 'Workshops', 'Sport', 'Conferences', 'Classical Music', 'Contemporary Music']	Thoroughly enjoyed the show! Spectacular presentation and artists
Female	53	Good	10 - Extremely likely	0	['Comedy', 'Theatre', 'Contemporary Dance', 'Contemporary Music', 'Cabaret', 'Classical Music', 'Visual Art']	
Female	52	Excellent	9	0	['Comedy', 'Theatre', 'Classical Dance (e.g. Ballet)']	
Female	40	Excellent	8	0	['Visual Art', 'Theatre', 'Comedy', 'Contemporary Music', 'Family Events', 'Children's Programs']	
	43	Excellent	10 - Extremely likely	0	['Comedy', 'Cabaret', 'Family Events']	
Female	33	Excellent	10 - Extremely likely	0	['Theatre', 'Comedy', 'Sport', 'Cabaret', 'Classical Music', 'Workshops', 'Classical Dance (e.g. Ballet)', 'Family Events']	
Female	54	Excellent	10 - Extremely likely	0	['Visual Art', 'Contemporary Music', 'Comedy', 'Film', 'Conferences', 'Family Events']	It was amazing to have local performers (Rebecca & Katelyn) in such a high quality circus performance. I just loved how engaged all the kids in the audience were - it was quite magical -) thank you
Female	38	Excellent	10 - Extremely likely	0	['Visual Art', 'Contemporary Music', 'Classical Music']	Cirque Nouvelle was fantastic. It
Female	38	Excellent	9	1	['Comedy', 'Family Events', 'Children's Programs', 'Workshops']	Altered Chair signs need to be in larger font
Male	42	Excellent	10 - Extremely likely	0	['Classical Music', 'Classical Dance (e.g. Ballet)', 'Theatre', 'Film', 'Family Events', 'Children's Programs']	
Female	41	Excellent	10 - Extremely likely	0	['Family Events']	
Female	36	Excellent	10 - Extremely likely	0	['Theatre', 'Cabaret', 'Comedy', 'Family Events']	
Male	56	Excellent	10 - Extremely likely	0	['Family Events', 'Film', 'Comedy', 'Cabaret', 'Theatre', 'Classical Dance (e.g. Ballet)', 'Contemporary Dance', 'Classical Music', 'Contemporary Music', 'Visual Art']	
Female	32	Good	7	0	['Theatre', 'Classical Dance (e.g. Ballet)', 'Comedy', 'Family Events', 'Children's Programs', 'Workshops']	
Female	45	Excellent	10 - Extremely likely	0	['Theatre', 'Comedy', 'Children's Programs', 'Workshops', 'Contemporary Dance']	A sensational night.
Female	46	Excellent	10 - Extremely likely	0	['Classical Dance (e.g. Ballet)', 'Classical Music', 'Contemporary Music', 'Film', 'Family Events', 'Sport']	No
Female	62	Excellent	10 - Extremely likely	0	['Classical Music', 'Theatre', 'Cabaret']	

**Bystander Project**

The Bystander is a project that takes the real life experiences of people living in a community and turns them into performance. Whisky and Boots productions spent 3 weeks in the Goldfields collecting stories and photos of 10 local people and composing songs in response. Through the magic of theatre, music, photography, verbatim theatre and using the exact words of each participant, the stories were retold by Georgia and Mark (Whisky and Boots) in a one off performance held at the Boulder Town Hall. The images of the participants will be on show in an interactive installation on the Decking area at the Goldfields Arts Centre until April 21<sup>st</sup>.



**Gallery and Exhibitions**

**January – March**

**Alternative Archive Exhibition – 27 January to 10 March 2023**

Alternative Archive Exhibition opened on the 27 January and concluded on the 10<sup>th</sup> March with a total of 567 visitors coming through the gallery doors. This exhibition shared stories, memories and experiences from regional Western Australia. The Alternative Archive survey presented work of 28

contemporary artists selected from the broader state-wide The Alternative Archive project that involved over 200 artists across 13 exhibitions in 2019. 'The Alternative Archive' exhibition featured works from local artists Tina Carmody, Debbie Carmody and Kgukgi Catherine Howard Noble, selected from 'Nganana'.

Eastern Goldfields College had 5 groups of students attend a gallery floor talk with Art on the Move staff which was very well received by the students and teachers.



**Goldfields YARN Exhibition – 31 March to 16 May 2023**

The Goldfields Arts Centre curated exhibition Goldfields YARN opened on the 31<sup>st</sup> March with a total of 50 attendees enjoying the evening. The group exhibition has a variety of textile artists showcasing a broad range of Fibre Art and Textiles produced in the Goldfields region. As part of this exhibition the centre will hold 10 workshops exploring different textiles techniques hosted by local artists, all workshops will be facilitated at the GAC. Exhibition dates – 31 March – 16 May. Yarn bombing was also carried out around the centre to extend the exhibition to other areas of the building. A call out to the community to help crochet squares saw helpers dropping off a huge amount which contributed to the yarn bomb explosion throughout the centre.



**Other Gallery Updates**

The Goldfields Arts Centre received funding from Regional Galleries Relief Fund (PRGRF) grant. The total of \$19,918 was received from the grant to engage with Strategic Art Services who constructed three movable walls measuring 2.4m H x 2.4m W x 0.6m D that will be utilised in the main gallery to adjust our interior configuration and the way we can display exhibitions. These walls are lightweight and can be rolled into place and then locked down to create stable structures.

**Community Gallery**

The Goldfields Arts Centre continues to support local artists in their community gallery in the downstairs foyer space. The gallery wall is open to any Kalgoorlie-Boulder resident that wishes to display and sell their artwork. A 20% commission will be taken by the GAC if the artwork is sold but no fee applies during the display of artwork. We hope to encourage local artists to participate in the community gallery to highlight local talent and to also generate an income for artists. Artwork is rotated on a continual basis.



**Gallery Attendance = January - March**

Event	Attendance
Alternative Archives	567
Goldfields Yarn Exhibition Opening Night	50
<b>Total Attendance</b>	<b>617</b>

**Functions January 2023 – March 2023**

A total of **421** people came through the doors to attend an array of functions held across our function spaces.

**Functions Overview**

Date	Event	Attendance
24-25 Jan 23	Hope Community Services	15
2 Feb 23	Diabetes WA	25
13-24 Feb 23	AIM WA	108
14 Feb -23	CKB AGP Workshops	3
22 Feb 23	CKB AGP Workshops	5
8 March 23	Known Associates Events	55
9 March 23	Goldfields Women’s Health Centre	45
13 March 23	APRA Amcos	23
20 March 23	Tourism WA	28
21-23 March 23	Federal Court	43
23 March 23	Population Health	63
23 March 23	Tjiwarl Corporation	8
<b>Total Attendance</b>		<b>421</b>

**Dance Studio**

MT Dance renewed their agreement with the Goldfields Arts Centre for the 22/23 financial year. Hire agreement includes exclusive usage of Dance Studio, Admin Room and set dates for Ensemble Room. MT Dance are a local dance company that hold dance classes for a range of ages and genres. They have a total of approx. 300 students that access the Dance Studio on a weekly basis.

**Eastern Goldfields College Room Hire**

Eastern Goldfields College continue to utilize our Ensemble room three times a week to conduct their drama classes, these classes consist of an average of 15 students and one teacher. EGC also hire a lecture room and a practice room on a permanent basis.

**Other Events – January - March**

The Goldfields Arts Centre attended the KBCCI Explore the Community Expo on the 11 January where we had a stall and you could fish in the GAC Duck Pond! You could win tickets to a show if you picked the lucky duck!!



The call out for stall holders for the annual Mother's Day Markets held at the Goldfields Arts Centre was posted on Facebook 28 March, currently we have 34 stalls confirmed.

Goldfields Arts Centre  
Public

🌸 Save the date 🌸

Our annual Mother's Day Markets are back for 2023!  
Don't miss out on this fantastic opportunity to be part of the GAC market community.  
This year our markets will be held on Sunday 7 May 2023 from 10am-2pm.

**Stall holder applications are now open!**  
If you'd like to join us, please visit the link for more information:  
<https://goldfieldsartscentre.com.au/Events/Mother-s-Day-Markets>

Applications will close Monday 17 April, end of business hours. 😊



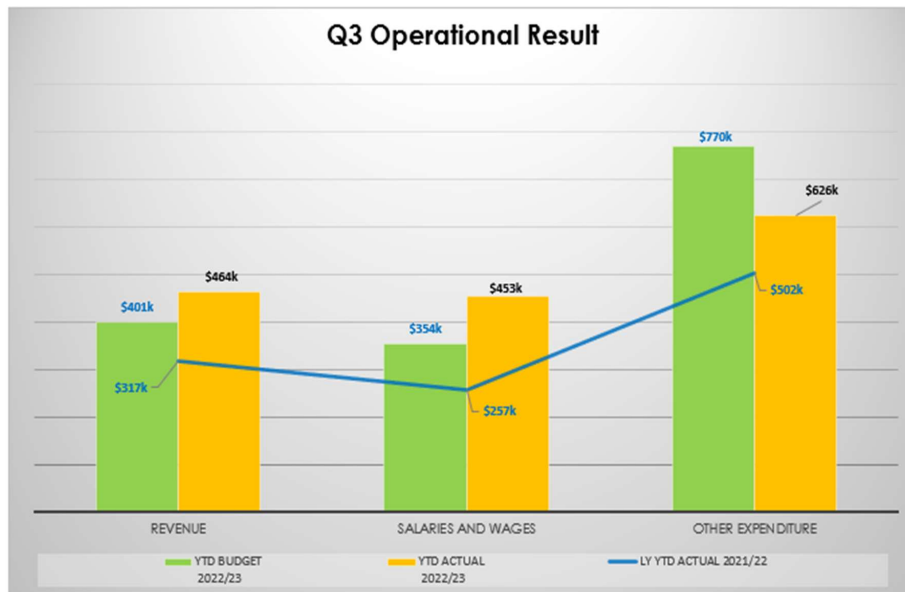
**Overview of Fourth Quarter of 2023 Theatre Programming**

<b>April 2023</b>		
Celtic Illusion	2 April 2023	Immerse yourself in the Irish Dance and Grand Illusion sensation that has taken the world by storm. This exhilarating production has broken barriers by fusing unparalleled art forms, now more spectacular than ever before as it celebrates its 10 year anniversary. With new spellbinding illusions, entrancing music, and choreography, Celtic Illusion Reimagined is the must-see family event.
EGC ANZAC Assembly	6 April 2023	Eastern Goldfields College school assembly for year 11 and 12 students.
Dating Black	15 April 2023	Djinda has come out of a bad marriage and moved back in with family. Her best friend Hope is also single and ready to mingle. "Window shopping is what she enjoys most". Djinda's brother is very protective of her and ready to take on anyone that might risk her heart being broken again. Justin is the new man on the scene but is he too smooth? No one comes without baggage after 30! A funny and energetic story of the trials and tribulations of dating and finding love as a mature adult – compounded by being a blackfulla and the comedic threat of being related, even distantly, to anyone that shows an interest. How do we find love and understanding later in life?
A.B Facey's Fortunate Life	22 April 2023	Western Australian theatre company THEATRE 180 and entertainment platform CinemaStage are thrilled to embark on a regional WA CircuitWest tour with their highly successful unique account of the beloved West Australian true story <b>A Fortunate Life</b> by A.B. Facey. <b>A Fortunate Life</b> is an <u>autobiography</u> by <u>Albert Facey</u> published in 1981, nine months before his death. It chronicles his early life in <u>Western Australia</u> , his experiences as a <u>private</u> during the <u>Gallipoli campaign</u> of <u>World War I</u> and his return to civilian life after the war. A documentation of Facey's extraordinary life of hardship, loss, friendship and love the story is a favourite amongst readers from all over the world
Morning Melodies What the Fandango	27 April 2023	In this hour of musical comedy cabaret, Hofmann changes his costumes, takes water breaks, and even comments to the audience without ever leaving the stage so that costume changes are not apparent until the next character materialises. All this is underpinned by the sonorous playing of Cathie Travers on piano accordion giving an intimacy, verve and South American zest to the show.
<b>May 2023</b>		
Snowy & the Seven Cool Dudes	5 May 2023	Snowy is becoming more beautiful every day and The Wicked Queen is not happy! She has decided to send Snowy away, to get rid her, once and for all. The Magic Mirror has warned The Queen this is a huge mistake. During this interactive production, kids will enjoy the opportunity of role-play as they are invited on stage to become a variety of characters- including The Cool Dudes- that love to rap! The off-stage action continues with singing and dancing for the rest of the audience.
Melbourne Comedy Festival	10 May 2023	Australia's biggest comedy festival is hitting the road for a huge 25th year! Featuring the best and brightest of the 2023 Melbourne International Comedy Festival in a jam-packed show that's sure to leave the whole nation laughing.
WA Tourism Conference	15-17 May 2023	The 2023 conference will be held in Kalgoorlie-Boulder and will provide delegates with unrivalled opportunities for professional

		and business development, networking and engagement with industry colleagues, and the chance to hear from industry-leading speakers on critical industry issues and innovative ideas.
WASO	20 May 2023	<i>Drapht and WASO: How The West Was Won</i> marks a first for WASO, with the Orchestra taking a contemporary collaboration on the road. Audiences will be treated to fully orchestrated performances of Perth hip-hop artist Drapht's biggest hits in Kalgoorlie.
RACWA Holdings	25 May 2023	RAC Project Road Smart is a free road safety event for senior schools in regional WA. Like RAC bstreetsmart the event program features a crash re-enactment, which has been filmed as a docudrama and showcases the response by real-life emergency services. Students also hear from guest speakers who have been directly affected by road trauma.
<b>June 2023</b>		
WHOOSH	5 – 9 June 2023	<i>Whoosh!</i> is an interactive multi-sensory adventure that puts children with disabilities at the centre of the action. This highly-tailored production will be suitable for children with a broad range of access needs, including those with multiple and complex needs and children on the autism spectrum.
Cirque Africa	10 June 2023	The heartbeat of Africa pulsates throughout this jaw-dropping show as the musicians and artists transport audience members to the breath-taking continent of Africa. This 90-minute entertainment extravaganza combines the very best talent from nine African countries including Ethiopia, South Africa, Kenya and Tanzania to provide the wonder, suspense and joy that is Cirque Mother Africa.
GMEG Conference	12-18 June 2023	The GEMG provides a source of information on environmental management practices with a focus on the mining industry; exploring issues such as community & external stakeholders, ecology (flora & vegetation, fauna, stygofauna etc.), environmental education & communication, environmental management systems, legislation, regulatory approvals & processes, materials characterisation, mine closure, rehabilitation, waste management, recycling, water management.
EGC Country Week Assembly	23 June 2023	Eastern Goldfields College school assembly for year 11 and 12 students.
Morning Melodies Alix Jordan	29 June 2023	Alix Jordan invites you to reminisce and sing along with her as she delivers in an hour long snapshot, the essence of the greatest hits of the 60's from our female legends.



### Financial Performance



Graph – Inclusive of Depreciation & Corporate Overheads

### Financial Commentary

The Goldfields Arts Centre for year to date ending 31 March 2023 has come in as at a loss of (\$513k), this is less than budgeted for year to date of (\$605k), a \$92k difference. The operating revenue \$464k when compared to the year to date budget \$401k shows overall revenue being \$63k over budget. Show revenue \$69k and facility hire income \$11k were the main contributors to this. Total revenue is also \$147k higher than the same period last year.

Overall operating expenses of \$1.08M have also come in under budget of \$1.12M resulting in a \$45k difference. The main contributors for this difference were show expenses (\$98k) and operations expense (\$47k) being less than budget, conversely operating wages were \$95k more than budgeted.

*Note: All figures reported are unaudited*

**Profit & Loss Statement**

**Goldfields Arts Centre**

**Profit and Loss Statement**

January - March 2023

Category	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	BUDGET VS ACTUAL 2022/23
Attendance		25,608		18,176	
<b>Operating Revenue</b>					
Shows - Revenue	109,110	150,406	106,723	175,476	68,753
CommunityBookings - Revenue	0	0	0	0	0
Facility Hire - Revenue	150,000	121,235	126,244	137,096	10,852
Gallery - Revenue	5,000	24	3,744	6,560	2,816
Operations - Revenue	70,000	45,720	52,488	45,006	(7,482)
Operations - Grants and Contributions	179,916	0	111,910	99,745	(12,165)
<b>Operating Revenue Total</b>	<b>514,026</b>	<b>317,385</b>	<b>401,109</b>	<b>463,883</b>	<b>62,774</b>
<b>Operating Expenditure</b>					
Corporate Overhead - Admin	155,297	87,035	116,442	101,836	(14,606)
Shows - Salaries and Wages	0	20,848	0	0	0
Shows - Expenditure	342,808	101,456	259,124	160,886	(98,236)
CommunityBookings - Salaries and Wages	0	0	0	0	0
CommunityBookings - Expenditure	0	0	0	0	0
Facility Hire - Salaries and Wages	0	0	0	0	0
Facility Hire - Expenditure	13,000	4,864	9,119	12,937	3,818
Gallery - Salaries and Wages	3,300	0	2,475	5,952	3,477
Gallery - Maintenance	0	0	0	0	0
Gallery - Expenditure	41,324	9,160	35,963	37,420	1,457
Operations - Salaries and Wages	566,963	236,105	351,602	447,347	95,744
Operations - Expenditure	267,660	126,862	207,240	160,020	(47,220)
Operations - Maintenance	0	16,449	0	0	0
Operations - Utilities	200,000	153,264	141,247	152,361	11,114
Depreciation	1,481	965	1,107	169	(936)
<b>Operating Expenditure Total</b>	<b>1,591,642</b>	<b>759,068</b>	<b>1,124,319</b>	<b>1,078,927</b>	<b>45,392</b>
<b>NET PROFIT / (LOSS)</b>	<b>(1,077,616)</b>	<b>(441,683)</b>	<b>(723,210)</b>	<b>(615,044)</b>	<b>108,166</b>
<b>Add back :</b>					
Depreciation	1,481	965	1,107	169	(936)
Corporate Overhead	155,297	87,035	116,442	101,836	(14,606)
<b>NET PROFIT / (LOSS) (Excl Depreciation and Corporate O/H)</b>	<b>(920,838)</b>	<b>(353,663)</b>	<b>(605,661)</b>	<b>(513,039)</b>	<b>92,622</b>

**Nature & Type Analysis**

**Goldfields Arts Centre**

**Nature & Type Breakdown**

January - March 2023

Description	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	BUDGET VS ACTUAL 2022/23
<b>Income</b>					
Fees And Charges	188,810	62,911	180,182	213,413	33,231
Interest Earnings	0	820	0	0	0
Operating Grants, Subsidies & Contributions	179,918	0	111,910	99,745	(12,165)
Other Income	145,500	132,595	109,017	150,725	41,708
	<b>514,026</b>	<b>196,126</b>	<b>401,109</b>	<b>463,883</b>	<b>62,774</b>
<b>Expenditure</b>					
Depreciation	1,481	1,111	1,107	189	938
Employee Costs	583,471	25,325	388,988	483,370	(114,382)
Insurance Expenses	6,340	0	9,530	4,913	4,617
Materials & Contracts	667,272	83,245	501,169	362,036	139,133
Other Expense	183,379	19,038	121,241	108,270	14,971
Utilities	200,000	2,264	141,247	152,381	(11,114)
	<b>1,611,942</b>	<b>130,981</b>	<b>1,143,282</b>	<b>1,109,118</b>	<b>34,163</b>
<b>NET PROFIT / (LOSS)</b>	<b>(1,097,916)</b>	<b>65,145</b>	<b>(742,173)</b>	<b>(645,235)</b>	<b>96,937</b>

**Capital Expenditure Analysis**

**Goldfields Arts Centre**

**Capital Expenditure Breakdown**

January - March 2023

Description	FULL YEAR BUDGET 2022/23	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	% of YTD BUDGET
Other Culture - GAC Furniture & Equipment	42,910	7,910	6,107	77%
<b>Total Capital Expenditure</b>	<b>42,910</b>	<b>7,910</b>	<b>6,107</b>	



City of  
Kalgoorlie  
Boulder



# Goldfields Oasis

COMMERCIAL BUSINESS COMMITTEE REPORT  
JULY 2022 TO MARCH 2023



**City of Kalgoorlie-Boulder**  
**GOLDFIELDS OASIS**  
**COMMERCIAL BUSINESS COMMITTEE REPORT**  
**JULY 2022 TO MARCH 2023**



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## Operational and Strategic Highlights

### Performance Summary

The focus of the Oasis management this quarter has been to focus on customer engagement and offering events and challenges that anyone can attend. Additionally, we are progressing well towards becoming re-accredited with AUSactive. The surveys received provided an insight into how we are meeting the needs of the Oasis' members. All evidence has been compiled ready to be assessed by the auditors.

### Membership Statistics

	JANUARY		FEBRUARY		MARCH	
	2023	2022	2023	2022	2023	2022
<b>GOLD MEMBERSHIPS</b>	2,695	2,483	2,743	2,517	2,821	2,526
<b>AQUATIC MEMBERSHIPS</b>	262	310	276	323	282	329
<b>SWIM SCHOOL MEMBERS</b>	504	1,018	681	998	695	909
<b>CENTRE ATTENDANCE</b>	38,458	37,991	40,251	34,323	42,018	25,972

### Social Media Statistics:

Facebook page reach – 35,731  
 Total Facebook page likes/follows – 7,575  
 Instagram page reach – 3,201  
 Total Instagram page likes – 1,357

### Customer Engagement

The Goldfields Oasis Net Promoter Score is +75 with 80% promoters (advocates of the Oasis), 15% passives (fence sitters) and 5% (negative perception) detractors which is +25 ahead of the industry benchmark of +50 and +35 ahead of its key performance indicator of +40. In summary, overall, the customer is satisfied with the services we are offering.

#### CX Score

What is a CX Score?



Based on 127 ratings



#### NPS®

What is NPS®?




Based on 20 ratings



### Marketing Promotions and Activities

PROMOTION	ACTIVITIES
AUSTRALIA DAY 26 <sup>th</sup> January 2023	The Aquatics team organised a fantastic event of FREE 'Inflatable Fun' for all patrons from 11:00 AM to 2:00 PM. Meanwhile, the Health Club arranged pop-up metaFIT and Core classes for its members who were eager to break a sweat.



<b>MARKETING GOALS</b>	
<b>Increase centre attendance</b> Increasing patron attendance and participation in centre activations.	
<b>Increase centre attendance</b> Attendance: 561 visits to the Aquatic Centre recorded for the duration of the event, and 1166 patrons visiting the Oasis for the day.	
	

PROMOTION	ACTIVITIES
KBCCI Community Expo - Saturday 11th February	The Member Administration Team set up an interactive stall at the Lord Forrest Precinct for the duration of the Community Expo. Patrons were encouraged to spin the chocolate wheel and get the chance to win a free pass to the centre. A water play zone enticed children, and enable staff to build relationships with parents increasing awareness of services available at the Oasis including crèche and swim school.
<b>MARKETING GOALS</b>	
<b>Increase Membership Base</b> Increase brand awareness, and educate the general public on the unique offerings the Oasis has to offer. Develop relationships with new, and existing residents of Kalgoorlie-Boulder	
<b>Increase brand awareness and desirability of Oasis memberships.</b> The stall consistently has patrons queuing to spin the Chocolate wheel, and enabled staff to increase awareness and interest in Oasis programs.	





PROMOTION	ACTIVITIES
Labour Day – Monday 6 <sup>th</sup> March	The Health Club organised a special pop-up Les Mills Body Attack class, which is not typically available on the group fitness timetable. To make the event even more exciting, members were encouraged to bring along a friend for free, and dress in yellow. Aquatic Inflatables were made available from 11:00 AM to 5:00 PM, providing members with an extended opportunity to enjoy some water fun.
<b>MARKETING GOALS</b>	
<b>Increase centre attendance</b> Increase Centre attendance and participation in group fitness classes.	
<b>Increase centre attendance and participation in centre programs</b> Attendance: The Body Attack class was fully booked with 30 members attending, and 1,088 patrons visiting the Oasis for the day. Members had so much fun, they have requested Body Attack to be added to the group fitness timetable as a permanent addition!	



**Centre Highlights**

**Swim School**

Swim School Teacher Course – 25<sup>th</sup> March – 26<sup>th</sup> March

Our Senior Officer Swim School organised for the Oasis to host a Swim Teacher course in March. This was due to an incentive of “FREE in 2023” where the Swim Instructor course is free for all those interested. The course was SOLD OUT and we have had contact with 9 attendees who are excited to complete their in-water hours and join the team. This will see a drastic increase in our Swim School members if all teachers come on board, and was a great initiative lead by the Senior Officer.

Swim School – Open for enrolments – 4<sup>th</sup> February

On the 4<sup>th</sup> of February, members of the public were encouraged to come down, be assessed, and enroll into an available class. The team were flat out all day, with a line spanning 10 metres for majority of the day. Some classes were filled on the day, and the rest of the classes soon followed suit.

**Creche**

Creche Monthly Themes

January – UNDER THE SEA – Creche created Under the Sea crafts and decorated our Creche with many water animals. This theme fit in perfectly with Australia Day, so the Creche held a Water Play Day on the Wednesday 25<sup>th</sup> of January.



February – PRINCESSES AND SUPER HEROES – All of our Creche children loved dressing up and creating their own fairytales and saving the world. Valentine's Day was also a feature in Creche this month, with our little ones making tasty treats and art to take home to their loved ones.





March – This month saw our Creche children transformed into fire fighters, doctors and police officers. Harmony day was also discussed and celebrated! The Creche children were certainly busy in March.



**Health and Fitness**

New Group Fitness Timetable – 30<sup>th</sup> January onwards

New Timetable was released on the 30<sup>th</sup> of January. This change has seen a positive improvement in group fitness attendance to an average of 55%, compared to just over 30% last year. This timetable provides more variety and classes than previous timetables.

Oasis Bootcamp Challenge – 6<sup>th</sup> February – 5<sup>th</sup> March

The Health Club ran an Oasis Bootcamp Challenge for 4 week starting early February. This challenge was a paid challenge offering fitness testing, exclusive bootcamp sessions weekly, and regular communication during the challenge.

	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
06-02	07-02	08-02	09-02	10-02	11-02	
INITIAL FITNESS TEST	BOOTCAMP (STRENGTH)	BOOTCAMP (STRENGTH)	BOOTCAMP (STRENGTH)	BOOTCAMP (CARDIO)	BOOTCAMP (CIRCUIT)	BOOTCAMP (CIRCUIT)
COMPOUND 5:30 PM - 6:15 PM	COMPOUND 6:30 AM - 7:15 AM	COMPOUND 5:00 PM - 5:45 PM	COMPOUND 6:30 AM - 7:15 AM	INDOOR COURTS 6:30 AM - 7:15 AM	INDOOR COURTS 9:00 AM - 9:45 AM	INDOOR COURTS 9:00 AM - 9:45 AM
13-02	14-02	15-02	16-02	17-02	18-02	
BOOTCAMP (CARDIO)	BOOTCAMP (STRENGTH)	BOOTCAMP (STRENGTH)	BOOTCAMP (CARDIO)	BOOTCAMP (CIRCUIT)	BOOTCAMP (CIRCUIT)	BOOTCAMP (CIRCUIT)
OUTDOOR COURTS 5:30 PM - 6:15 PM	COMPOUND 6:30 AM - 7:15 AM	COMPOUND 5:00 PM - 5:45 PM	INDOOR COURTS 6:30 AM - 7:15 AM	COMPOUND 9:00 AM - 9:45 AM	COMPOUND 9:00 AM - 9:45 AM	COMPOUND 9:00 AM - 9:45 AM
20-02	21-02	22-02	23-02	24-02	25-02	
BOOTCAMP (CARDIO)	BOOTCAMP (STRENGTH)	BOOTCAMP (STRENGTH)	BOOTCAMP (CARDIO)	BOOTCAMP (CIRCUIT)	BOOTCAMP (CIRCUIT)	BOOTCAMP (CIRCUIT)
OUTDOOR COURTS 5:30 PM - 6:15 PM	COMPOUND 6:30 AM - 7:15 AM	COMPOUND 5:00 PM - 5:45 PM	INDOOR COURTS 6:30 AM - 7:15 AM	INDOOR COURTS 9:00 AM - 9:45 AM	INDOOR COURTS 9:00 AM - 9:45 AM	INDOOR COURTS 9:00 AM - 9:45 AM
27-02	28-02	29-02	01-03	02-03	03-03	04-03
BOOTCAMP (CARDIO)	BOOTCAMP (STRENGTH)	BOOTCAMP (STRENGTH)	BOOTCAMP (CARDIO)	BOOTCAMP (CARDIO)	BOOTCAMP (CARDIO)	FINAL FITNESS TEST
OUTDOOR COURTS 5:30 PM - 6:15 PM	COMPOUND 6:30 AM - 7:15 AM	COMPOUND 5:00 PM - 5:45 PM	INDOOR COURTS 6:30 AM - 7:15 AM	INDOOR COURTS 6:30 AM - 7:15 AM	INDOOR COURTS 6:30 AM - 7:15 AM	COMPOUND 9:00 AM - 9:45 AM

Let's Move For A Better World – 14<sup>th</sup> March – 31<sup>st</sup> March

Let's Move For A Better World is a global campaign against obesity and 2023 was the first year it returned since 2019 due to COVID.



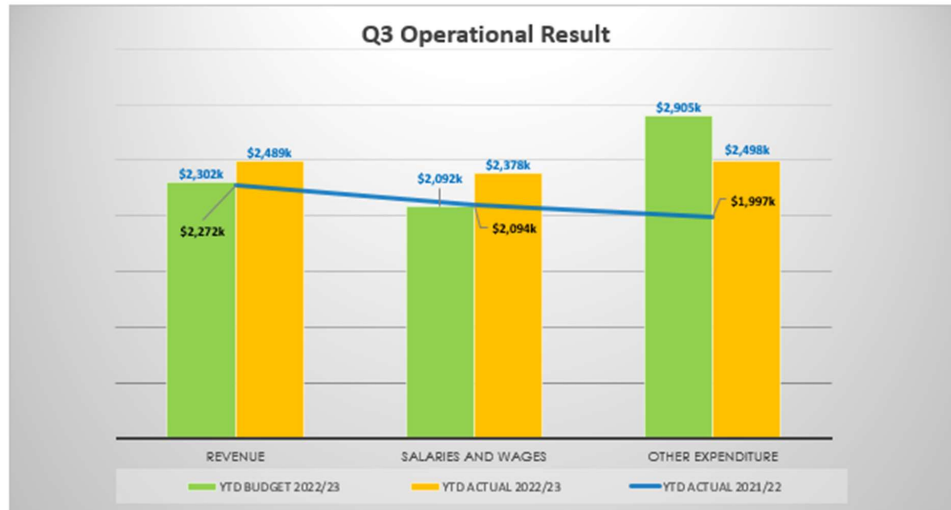
The Oasis had a record breaking 205 participants for the campaign and placed 4<sup>th</sup> in Australia with a whopping 757,870 MOVES donated. This is the most participants the Goldfields Oasis has had since joining the campaign in 2017.

We also held a staff competition which saw a lot of healthy competition and bonding within all teams, which was great to see!





## Financial Performance



Graph – Inclusive of Depreciation & Corporate overheads

### Financial Commentary

The Oasis for year to date ending 31 March 2023 has come in at a loss of (\$785k), this is less than the amount budgeted of (\$1.16M), a \$381k difference. These amounts are excluding depreciation and corporate overheads. The Oasis, inclusive of depreciation and corporate overheads, shows a loss of (\$2.38M) which is less than budgeted at (\$2.69M).

Total revenue year to date is \$2.49M which is an increase of \$187k on the budgeted amount of \$2.30M. The increase in health club income of \$178k on budget is the main contributor to the positive result and also a higher number of Gold memberships and centre visitors for the March quarter.

Total expenditure year to date is \$4.87M which came in \$121k under the budgeted amount of \$4.99M. Salaries and wages were \$286k over the amount budgeted of \$2.09M but this is offset by a decrease in other expenditure of \$407k.

Salaries and wages for all areas were over the budgeted amount apart from events and bookings, this is due to operational requirements, longer opening hours over the summer period and an increase in centre visitors.

Depreciation and direct overheads were \$279k over the amount budgeted of \$937k. All other expenditure was \$207k less than budgeted.

*Note: All figures reported are unaudited*



**Profit & Loss Statement**

**Goldfields Oasis  
Profit and Loss Statement**

January - March 2023

Category	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	BUDGET VS ACTUAL 2022/23
<b>Membership Numbers - Gold Total</b>		<b>2,526</b>		<b>2,821</b>	
<b>Attendance</b>		<b>318,497</b>		<b>339,520</b>	
Health Club - Revenue	1,980,918	1,311,104	1,387,361	1,565,155	177,795
Health Club - Salaries and Wages	(306,716)	(191,207)	(238,658)	(281,939)	(25,281)
Health Club - Expenditure	(107,200)	(68,842)	(80,379)	(51,425)	28,954
<b>Health Club Total</b>	<b>1,567,000</b>	<b>1,051,055</b>	<b>1,070,324</b>	<b>1,251,791</b>	<b>181,468</b>
Aquatics - Revenue	590,000	419,225	442,494	480,678	18,182
Aquatics - Salaries and Wages	(496,181)	(332,915)	(356,957)	(423,316)	(66,359)
Aquatics - Expenditure	(221,310)	(143,429)	(159,676)	(88,159)	71,519
<b>Aquatics Total</b>	<b>(127,491)</b>	<b>(57,119)</b>	<b>(74,141)</b>	<b>(50,799)</b>	<b>23,342</b>
Swim School - Revenue	351,990	381,643	298,296	267,348	(30,948)
Swim School - Salaries and Wages	(242,669)	(250,376)	(203,503)	(209,140)	(5,637)
Swim School - Expenditure	(45,900)	(11,459)	(34,407)	(8,544)	25,863
<b>Swim School Total</b>	<b>63,421</b>	<b>119,808</b>	<b>60,386</b>	<b>49,664</b>	<b>(10,722)</b>
Events and Booking - Revenue	140,000	17,630	104,994	101,016	(3,978)
Events and Booking - Salaries and Wages	(50,689)	(40,471)	(58,930)	(44,928)	12,004
Events and Booking - Expenditure	(9,000)	(3,939)	(6,741)	(7,444)	(703)
<b>Events and Bookings Total</b>	<b>80,311</b>	<b>(26,780)</b>	<b>41,323</b>	<b>48,647</b>	<b>7,324</b>
Kiosk - Revenue	15,000	8,250	11,250	10,398	(852)
Kiosk - Expenditure	(9,000)	(65)	(6,741)	0	8,741
<b>Kiosk Total</b>	<b>6,000</b>	<b>8,184</b>	<b>4,509</b>	<b>10,398</b>	<b>5,889</b>
Stadium - Revenue	0	75,036	0	0	0
Stadium - Salaries and Wages	0	0	0	(88)	(88)
Stadium - Expenditure	(55,000)	(13,540)	(41,229)	(18,540)	22,889
<b>Stadium Total</b>	<b>(55,000)</b>	<b>61,496</b>	<b>(41,229)</b>	<b>(18,626)</b>	<b>22,804</b>
Proceeds on sale of asset	0	0	0	9,091	9,091
Operations - Salaries and Wages	(641,093)	(524,999)	(442,917)	(521,191)	(78,274)
Loss on Sale of Asset	(401,000)	(21,903)	(300,744)	0	300,744
Operations - Expenditure	(705,773)	(298,823)	(583,089)	(537,830)	25,259
<b>Operations Total</b>	<b>(1,747,866)</b>	<b>(843,725)</b>	<b>(1,306,750)</b>	<b>(1,049,930)</b>	<b>256,820</b>
Reception - Revenue	50,000	33,252	37,494	47,337	9,843
Reception - Salaries and Wages	(417,630)	(317,888)	(301,346)	(361,417)	(60,071)
Reception - Expenditure	(64,500)	(38,865)	(48,357)	(35,799)	12,558
<b>Reception Total</b>	<b>(432,130)</b>	<b>(323,501)</b>	<b>(312,209)</b>	<b>(349,879)</b>	<b>(37,670)</b>
Creche - Revenue	27,000	25,438	20,250	27,882	7,632
Creche - Salaries and Wages	(213,906)	(127,065)	(140,343)	(188,581)	(48,237)
Creche - Expenditure	(18,000)	(10,060)	(13,482)	(4,555)	8,927
<b>Creche Total</b>	<b>(204,906)</b>	<b>(111,688)</b>	<b>(133,575)</b>	<b>(165,254)</b>	<b>(31,678)</b>
Corporate Overheads - Admin	(941,435)	(409,072)	(706,050)	(527,270)	178,780
Depreciation	(1,423,927)	(476,231)	(822,229)	(1,074,235)	(252,006)
Direct Overheads - Admin	(9,350)	(492,925)	(7,011)	(1,867)	5,144
Direct Overheads - Expenditure	(180,180)	0	(114,820)	(142,098)	(27,278)
Direct Overheads - Salaries and Wages	(457,032)	(309,406)	(353,057)	(367,140)	(14,083)
Loans - Interest	0	(9,464)	0	0	0
<b>Overheads Total</b>	<b>(2,991,924)</b>	<b>(1,697,698)</b>	<b>(2,003,167)</b>	<b>(2,112,608)</b>	<b>(109,441)</b>
<b>NET PROFIT / (LOSS)</b>	<b>(3,842,583)</b>	<b>(1,819,368)</b>	<b>(2,694,530)</b>	<b>(2,386,596)</b>	<b>307,934</b>
<b>Add back :</b>					
Depreciation	1,423,927	476,231	822,229	1,074,235	252,006
Corporate Overheads	941,435	409,072	706,050	527,270	(178,780)
<b>NET PROFIT / (LOSS) (Excl Depreciation and Corporate O/H)</b>	<b>(1,477,221)</b>	<b>(934,065)</b>	<b>(1,166,251)</b>	<b>(785,091)</b>	<b>381,161</b>
Subsidy Per Visit		5.71		7.03	
Subsidy Per Visit (Excl Depreciation and Corporate O/H)		(2.93)		(2.31)	



**Nature & Type Analysis**

**Goldfields Oasis  
Nature & Type Breakdown**

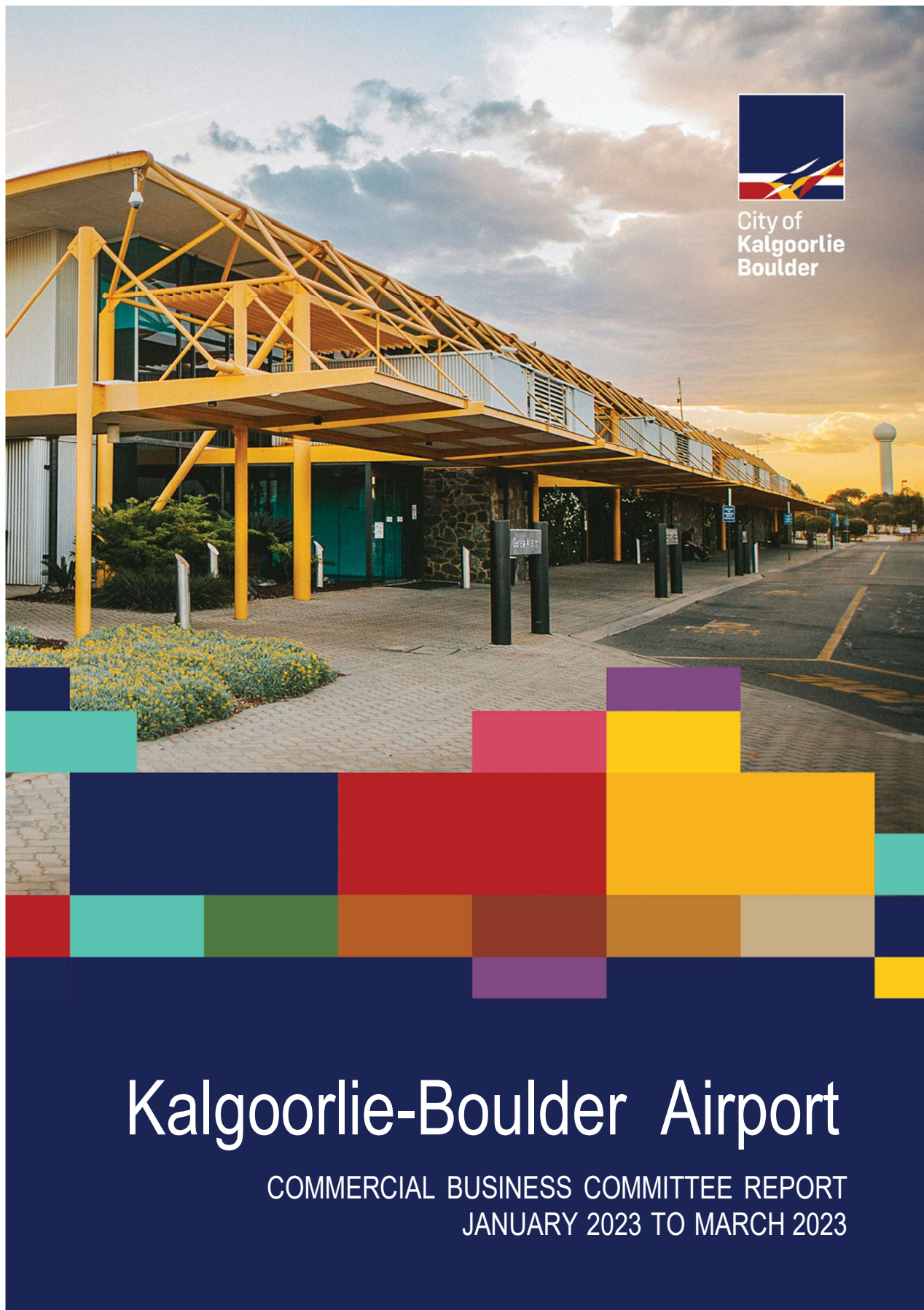
January - March 2023					
Description	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	BUDGET VS ACTUAL 2022/23
<b>Income</b>					
Fees And Charges	3,139,907	2,262,599	2,290,889	2,471,257	180,369
Other Income	15,000	9,498	11,250	8,555	(2,695)
Proceeds On Sale Of Asset	0	0	0	9,091	9,091
	<b>3,154,907</b>	<b>2,272,097</b>	<b>2,302,139</b>	<b>2,488,903</b>	<b>186,764</b>
<b>Expenditure</b>					
Contributions, Donations & Subsidies	0	0	0	505	505
Depreciation	1,423,927	476,231	822,229	1,074,235	252,006
Employee Costs	2,835,265	2,150,431	2,098,723	2,379,260	280,537
Insurance Expenses	78,680	49,015	50,719	61,418	10,699
Interest Expense	0	0	0	32,617	32,617
Loss On Sale Of Asset	401,000	21,903	300,744	0	(300,744)
Materials & Contracts	830,700	536,523	622,818	419,434	(203,384)
Other Expense	1,057,739	507,188	789,565	583,250	(206,314)
Utilities	370,179	349,654	311,872	324,780	12,908
	<b>6,997,490</b>	<b>4,090,945</b>	<b>4,996,669</b>	<b>4,875,499</b>	<b>121,170</b>
<b>NET PROFIT / (LOSS)</b>	<b>(3,842,583)</b>	<b>(1,818,848)</b>	<b>(2,694,530)</b>	<b>(2,386,596)</b>	<b>307,934</b>

**Capital Expenditure Analysis**

**Goldfields Oasis  
Capital Expenditure Breakdown**

January - March 2023				
Description	FULL YEAR BUDGET 2022/23	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	% of YTD BUDGET 2022/23
Oasis - Buildings Purchase/Improvements	608,000	305,494	0	0%
Oasis - Furniture & Equipment Purchase	144,000	18,000	0	0%
Oasis - Plant & Equipment Purchase	50,000	37,494	19,448	52%
<b>Total Capital Expenditure</b>	<b>802,000</b>	<b>360,988</b>	<b>19,448</b>	







**City of Kalgoorlie-  
Boulder**

# **KALGOORLIE-BOULDER AIRPORT**

**COMMERCIAL BUSINESS COMMITTEE REPORT  
JANUARY 2023 to MARCH 2023**





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## Operational and Strategic Highlights Overview

### Operational highlights

Passenger numbers January 2023 to March 2023 remained high with 93,543 PAX using the airport through this period. March was the busiest on record with 36,399 PAX.

Aircraft movements were also up compared to previous months with more landings recorded across both RPT and Charter services.

### CISC Surveillance report

Kalgoorlie-Boulder Airport is a Tier 2 Security Controlled Airport (as defined by the Aviation Transport Security Regulations (ATSR 2005 – as amended) 3.01B and issued instruments.

Kalgoorlie-Boulder Airport is required to have a Transport Security Program (TSP) that is compliant with the requirements in Division 2.2 of the ATSR. The Audit was conducted on the 16 March 2023 to assess the level of compliance with the Kalgoorlie-Boulder Airport TSP and applicable legislation (ATSA 2004 and ATSR 2005).

The Audit uncovered some elements that airport staff were able to clearly understand and have shown a willingness to apply corrective actions to. The above measures and the effective operational management of the Aviation Security requirements at Kalgoorlie-Boulder Airport are ensuring that the security requirements of the airport are being effectively and efficiently managed within the capacity of the staff and organisational restrictions.



### Strategic Opportunities

#### Airport Parking

The Airport’s ticket parking machines have been ordered and are due to be installed by end of May 2023.

Kalgoorlie-Boulder Airport has chosen the NG Meter product by Duncan Solutions which is a ‘pay by plate’ system and has also incorporated the easy park app which customers can use to pay for parking and top up parking on the go.

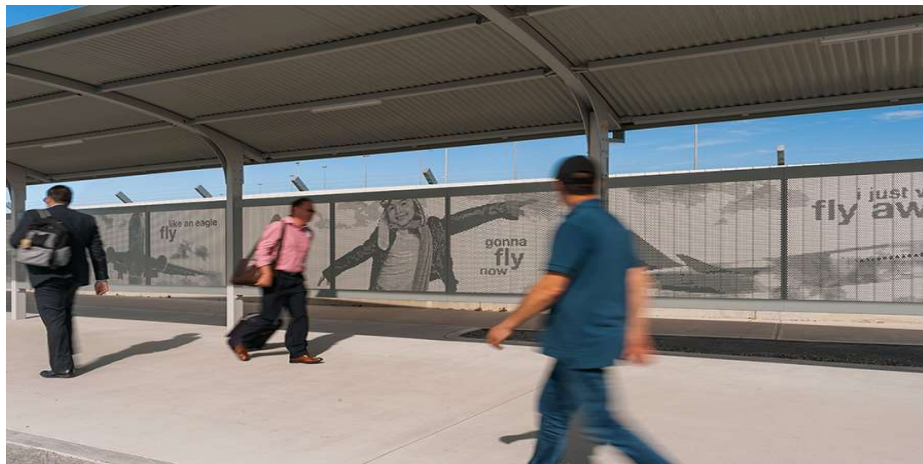


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**Bus Terminal**

After management decided to temporarily place these works on hold whilst the draft master plan and land use plan was being prepared by RAMS, land surveying and plans for the Bus Terminal have progressed to the design stage. Kalgoorlie-Boulder Airport will also be working along side local artist to design artwork which will be included into the design.



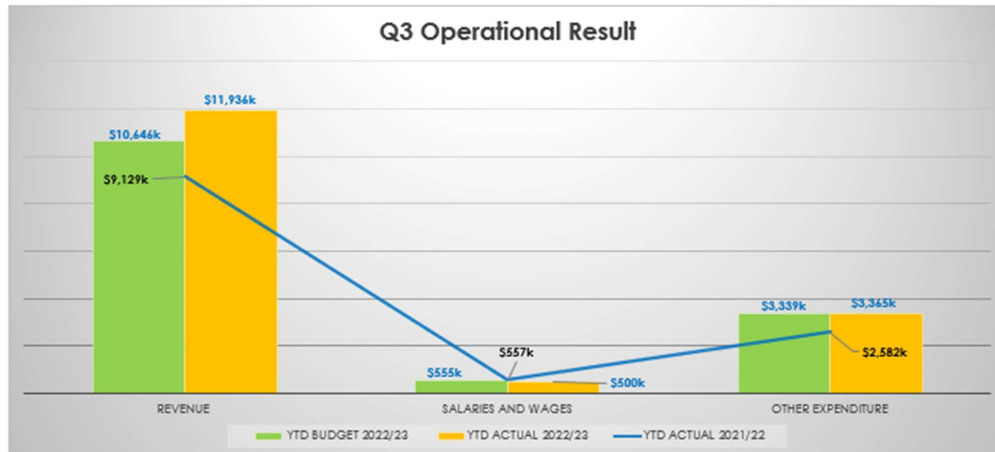
**Baggage Belt System Refurbishment**

Critical refurbishment works of the Airports belt systems is due to be completed by end of May to extend the life of the asset, works included are complete overhauls of the belts mechanical and electrical systems as well as the addition of soft starts to reduce noise in the terminal.





### Financial Performance



### Financial Commentary

For year to date ending 31 March 2023 total revenue was \$11.9M. This exceeds the budgeted amount YTD of \$10.6M by \$1.29M. This is mainly attributable to \$916k in increased passenger fees and \$221k in screening fees.

Operating expenses (excluding corporate overhead and depreciation) for the period are under budget \$3.86M compared to YTD budget of \$3.89M. This is attributable to less than expected maintenance costs of \$242k, compared with budget of \$559k, as well as reduction in employment costs \$56k and office expenses \$39k due to vacant positions. This is offset by a higher than budget sponsorship costs (\$77k) and depreciation expenses (\$407k).



## Profit & Loss Statement

### Kalgoorlie-Boulder Airport Profit and Loss Statement

January - March 2023

Category	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	BUDGET VS ACTUAL 2022/23
Passenger Numbers		216,924		277,841	
<b>Operating Revenue</b>					
Sale Advertising Space	150,000	137,713	150,994	116,325	(34,669)
Charges - Aircraft Landings	1,951,000	1,212,906	1,382,568	1,450,990	68,422
Charges - Passenger Fees	10,000,000	5,511,591	6,401,820	7,318,467	916,647
Passenger Screening Fee (Income)	1,720,441	618,872	1,037,338	1,258,962	221,624
Residential Fares Discount	(50,000)	0	(37,494)	0	37,494
Charges - Hire Car Fees	869,000	479,374	555,847	599,079	43,232
Common Use Licence Fees	956,000	524,470	604,800	697,549	92,749
Leases Rental	390,000	345,482	292,500	314,356	21,856
Recoup Outgoings	0	120,502	0	0	0
Other Income	12,000	6,073	9,000	4,576	(4,424)
Profit on Sale of Asset	0	3,150	0	0	0
Reimbursements - Aerodromes	193,717	36,213	168,481	165,446	(3,035)
Car Parking Income	60,000	133,046	79,997	10,045	(69,952)
<b>Operating Revenue Total</b>	<b>16,252,158</b>	<b>9,129,392</b>	<b>10,645,851</b>	<b>11,935,795</b>	<b>1,289,945</b>
<b>Operating Expenditure</b>					
Corporate Overhead	389,101	260,301	291,789	276,826	(14,963)
Depreciation	1,900,215	568,526	1,031,842	1,439,724	407,883
Employment Costs	733,807	556,904	555,414	499,512	(55,902)
Insurance	47,114	50,629	41,590	36,692	(4,897)
Loss on Sale of Asset	50,000	2,507	37,494	0	(37,494)
Maintenance	721,604	465,540	559,408	242,089	(317,319)
Office	232,000	106,145	176,052	136,599	(39,453)
Passenger Screening Fee (Expenditure)	973,800	812,620	730,350	722,813	(7,537)
Rates	203,721	5,369	153,488	101,860	(51,628)
Security	0	12,215	0	150	150
Sponsorships and Donations	175,500	139,594	159,113	236,208	77,095
Utilities	210,000	158,784	157,491	171,622	14,131
<b>Operating Expenditure Total</b>	<b>5,636,862</b>	<b>3,139,134</b>	<b>3,894,030</b>	<b>3,864,095</b>	<b>(29,935)</b>
<b>NET PROFIT / (LOSS)</b>	<b>10,615,296</b>	<b>5,990,258</b>	<b>6,751,820</b>	<b>8,071,700</b>	<b>1,319,880</b>
<b>Add Back:</b>					
Depreciation	1,900,215	568,526	1,031,842	1,439,724	
Corporate Overhead	389,101	260,301	291,789	276,826	
<b>NET PROFIT / (LOSS) (Excl Depreciation, Corporate O/H)</b>	<b>12,904,612</b>	<b>6,819,085</b>	<b>8,075,451</b>	<b>9,788,250</b>	<b>1,712,800</b>





### Nature & Type Analysis

#### Kalgoorlie-Boulder Airport

##### Nature & Type Breakdown

January - March 2023

Description	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	BUDGET VS ACTUAL 2022/23
<b>Income</b>					
Fees And Charges	15,656,441	8,733,265	10,175,870	11,357,827	1,181,957
Operating Grants, Subsidies & Contributions	0	0	0	11,055	11,055
Other Income	595,717	392,979	469,981	566,914	96,933
Profit On Sale Of Asset	0	3,150	0	0	0
	<b>16,252,158</b>	<b>9,129,394</b>	<b>10,645,851</b>	<b>11,935,795</b>	<b>1,289,945</b>
<b>Expenditure</b>					
Contributions, Donations And Subsidies	170,000	126,015	155,000	236,208	81,208
Depreciation	1,900,215	568,526	1,031,842	1,439,724	407,883
Employee Costs	733,807	557,387	555,414	499,350	(56,064)
Insurance Expenses	47,114	50,629	41,590	36,692	(4,897)
Loss On Sale Of Asset	50,000	2,507	37,494	0	(37,494)
Materials & Contracts	1,840,250	1,325,489	1,403,666	1,072,111	(331,555)
Other Expense	685,476	349,799	511,534	408,387	(103,147)
Utilities	210,000	158,784	157,491	171,622	14,131
	<b>5,636,862</b>	<b>3,139,136</b>	<b>3,894,030</b>	<b>3,864,095</b>	<b>29,935</b>
<b>NET PROFIT / (LOSS)</b>	<b>10,615,296</b>	<b>5,990,258</b>	<b>6,751,820</b>	<b>8,071,700</b>	<b>1,319,880</b>

### Capital Expenditure Analysis

#### Kalgoorlie-Boulder Airport

##### Capital Expenditure

January - March 2023

Description	FULL YEAR BUDGET 2022/23	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	% OF YTD BUDGET 2022/23
Airport - Buildings Purchase / Improvements	410,000	307,494	0	0%
Airport - Furniture & Equipment Purchase	100,000	74,997	99,500	133%
Airport - Plant & Equipment Purchase	290,000	217,494	15,159	7%
Airport - Airport Area Infrastructure	15,000	11,250	0	0%
Airport - Work in Progress	60,000	45,000	0	0%
<b>Total Capital Expenditure</b>	<b>875,000</b>	<b>656,235</b>	<b>114,659</b>	



City of  
Kalgoorlie  
Boulder



# Kalgoorlie Golf Course

COMMERCIAL BUSINESS COMMITTEE REPORT  
JULY 2022 TO MARCH 2023



City of Kalgoorlie-Boulder

**KALGOORLIE GOLF COURSE**

**COMMERCIAL BUSINESS COMMITTEE REPORT**

**JULY 2022 TO MARCH 2023**



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## Operational and Strategic Highlights

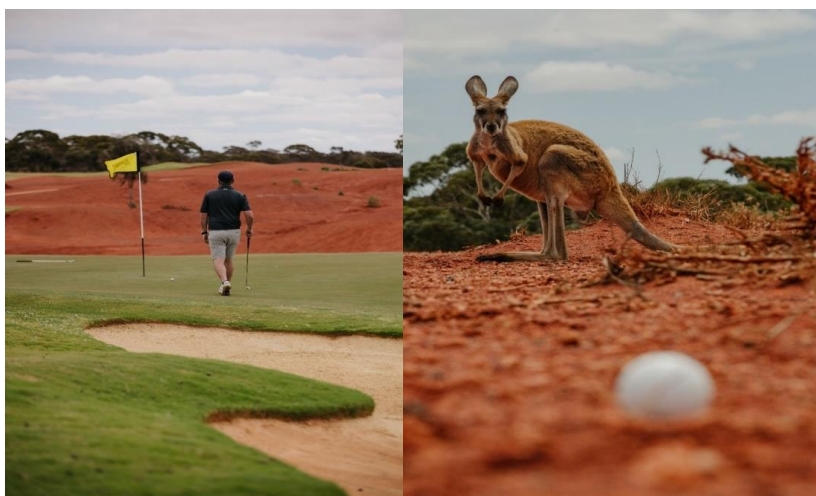
### Operational Performance

There were 6,714 rounds of golf played during the quarter with 4157 booked by members and 2557 by other green fee paying players. This is a slight decrease on the previous quarter. Total rounds played for the period July through to March is 19,901 rounds with 8363 attributable to green fee paying players.

### Strategic Opportunities

#### Club House and Resort Update

Works are still ongoing to deliver the Preliminary Site Works for the Golf Course Resort Development. This includes the ongoing installation of services which is expected to be completed in August 2023. Following the installation of services the foundation construction works are scheduled to commence. The City has provided permission to the head contractor to park up to 40 caravans on site in the coming weeks for the purposes of the resort's construction workers accommodation. This will be formalised through a Licence to Occupy agreement which will include an arrangement for the workers meals to be purchased from the Clubhouse bar and bistro. The benefits to the City include additional revenue and the opportunity to expand the opening hours of the bar and bistro to the community to 7 days a week, an increase from the current Thursday to Sunday opening hours that have been in place since 2020.

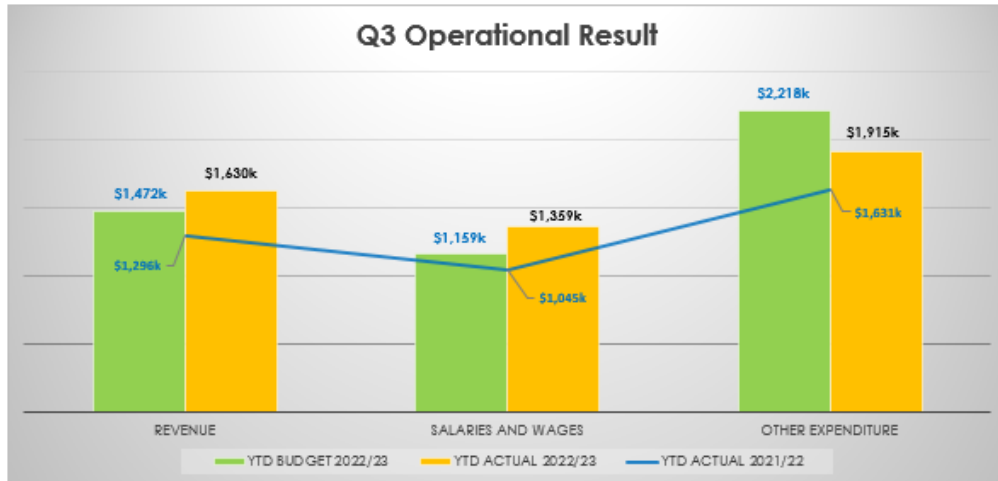


### Course Highlights

A normally quiet quarter for the events team, the Golf Course hosted several functions including the Kalgoorlie Boulder Chamber of Commerce and Industry Variety Golf Day. This is an annual event which raises funds for the Variety Children's Charity. The group of 140+ players take part in an 18 hole Ambrose event, which is always well supported by local businesses. The City is also a sponsor of the event.



### Financial Performance



Graph – Inclusive of Depreciation & Corporate Overheads

### Financial Commentary

The Golf Course for year to date ending 31 March 2023 has come in as at a loss of (\$1.64M), this is less than budgeted for year to date of (\$1.9M), a \$260k difference.

The operating revenue is \$157K higher than budget and operating expenses are \$103k less than budget.

The increase in revenue is mainly attributable to membership fees \$34k, green fees \$27k, equipment hire \$48k and beverage income \$36k compared with the YTD budget.

Golf Operations salaries and wages are above budget (\$201k) offset by maintenance costs being \$191k less than budget.

Depreciation is \$101k over budget due to an asset revaluation completed as at 30 June 2022.

*Note: All figures reported are unaudited*



### Profit & Loss Statement

#### Kalgoorlie Golf Course

##### Profit and Loss Statement

January - March 2023

Category	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	BUDGET VS ACTUAL 2022/23
Golf Operations - Revenue	1,183,000	848,649	860,979	977,424	116,445
Golf Operations - Salaries and Wages	(1,660,228)	(673,519)	(1,153,810)	(1,355,596)	201,786
Golf Operations - Expenditure	(362,500)	(167,790)	(254,360)	(191,410)	62,950
Golf Operations - Maintenance	(843,000)	(425,585)	(468,937)	(277,993)	190,944
<b>Golf Operations Total</b>	<b>(1,682,728)</b>	<b>(418,245)</b>	<b>(1,016,128)</b>	<b>(847,576)</b>	<b>168,553</b>
Food - Revenue	237,999	119,490	178,843	168,681	10,163
Food - Salaries and Wages	0	(91,569)	0	0	-
Food - Expenditure	(120,000)	(73,066)	(90,000)	(110,315)	20,315
Food - Kitchen Maintenance	0	(10,269)	0	0	-
Food - Function Expenses	0	(15,610)	0	0	-
<b>Food Total</b>	<b>117,999</b>	<b>(71,024)</b>	<b>88,843</b>	<b>58,365</b>	<b>30,478</b>
Bar - Revenue	687,469	328,286	432,488	483,568	51,080
Bar - Members Discount	(45,000)	(3,927)	(33,750)	(72,403)	38,653
Bar - Salaries and Wages	0	(140,904)	0	0	-
Bar - Expenditure	(239,000)	(139,604)	(179,235)	(193,985)	14,750
Bar - Maintenance	0	(1,516)	0	0	-
<b>Bar Total</b>	<b>403,469</b>	<b>42,335</b>	<b>219,503</b>	<b>217,180</b>	<b>2,322</b>
Corporate Overheads - Admin	(880,601)	(394,566)	(660,402)	(511,797)	148,605
Depreciation	(357,532)	(62,375)	(178,713)	(279,962)	101,250
Direct Overheads - Admin	(151,313)	(59,587)	(119,396)	(88,135)	31,261
Direct Overheads - Insurance	(15,875)	(36,660)	(11,664)	(14,098)	2,434
Direct Overheads - Salaries and Wages	(7,300)	(138,744)	(5,472)	(3,061)	2,411
Direct Overheads - Utilities	(295,000)	(209,093)	(221,238)	(174,760)	46,478
<b>Overheads Total</b>	<b>(1,707,621)</b>	<b>(932,039)</b>	<b>(1,196,885)</b>	<b>(1,071,814)</b>	<b>125,071</b>
<b>NET PROFIT / (LOSS)</b>	<b>(2,868,882)</b>	<b>(1,378,973)</b>	<b>(1,904,667)</b>	<b>(1,643,844)</b>	<b>260,823</b>
<b>Add back :</b>					
Depreciation	357,532	62,375	178,713	279,962	
Corporate Overhead	880,601	394,566	660,402	511,797	
<b>NET PROFIT / (LOSS) (Excl Depreciation and Corporate O/H)</b>	<b>(1,630,749)</b>	<b>(922,032)</b>	<b>(1,065,552)</b>	<b>(852,084)</b>	<b>213,468</b>
Subsidy Per Visit - Golf Operations Only (Excludes Bar, Food & Functions)	\$	33.53	\$	104.91	



**Nature & Type Analysis**

**Kalgoorlie Golf Course  
Nature & Type Breakdown**

January - March 2023

Description	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	BUDGET VS ACTUAL 2022/23
<b>Income</b>					
Fees And Charges	1,162,000	932,178	883,732	1,016,131	132,399
Other Income	946,468	364,247	588,578	613,542	24,964
	<b>2,108,468</b>	<b>1,296,425</b>	<b>1,472,310</b>	<b>1,629,673</b>	<b>157,363</b>
<b>Expenditure</b>					
Depreciation	357,532	62,375	178,713	279,962	
Employee Costs	1,646,641	1,047,176	1,149,582	1,343,200	
Insurance Expenses	15,875	36,660	11,664	14,098	
Materials & Contracts	1,144,700	787,040	842,134	847,626	
Other Expense	1,047,601	533,053	785,646	613,869	
Utilities	765,000	209,093	409,238	174,760	
	<b>4,977,349</b>	<b>2,675,397</b>	<b>3,376,977</b>	<b>3,273,517</b>	<b>103,460</b>
<b>NET PROFIT / (LOSS)</b>	<b>(2,868,882)</b>	<b>(1,378,972)</b>	<b>(1,904,667)</b>	<b>(1,643,844)</b>	<b>260,823</b>

**Capital Expenditure Analysis**

**Kalgoorlie Golf Course  
Capital Expenditure Breakdown**

January - March 2023

Description	FULL YEAR BUDGET 2022/23	YTD ACTUAL 2021/22	YTD BUDGET 2022/23	YTD ACTUAL 2022/23	% of YTD BUDGET 2022/23
Golf Course - Floor Replacement - Club Room	0	0	0	0	0%
Golf Course - Furniture & Equipment (Renewal/Replacement)	26,000	13,505	19,494	0	0%
Golf Course - Plant & Equipment (Renewal/Replacement)	0	35,900	0	75,867	0%
Golf Course - Wip Golf Course Clubhouse / Resort Construction	5,880,303	244,256	2,922,985	1,919,126	66%
Golf Course - Right Of Use - Golf Carts Lease 10322	0	0	0	58,375	0%
<b>Total Capital Expenditure</b>	<b>5,906,303</b>	<b>293,661</b>	<b>2,942,479</b>	<b>2,053,368</b>	



RESERVES - CASH BACKED

	As per original 2023 budget				2023 ACTUAL				Comment on 2023 actual movements
	2022/23 Budget Opening Balance	2022/23 Budget Transfer to	2022/23 Budget Transfer (from)	2022/23 Budget Closing Balance	2022/23 Opening Balance	2022/23 Forecast Transfer to	2022/23 Forecast Transfer (from)	2022/23 Forecast Closing Balance	
	\$	\$	\$	\$	\$	\$	\$	\$	
(a) Leave Reserve	311,317	0	0	311,317	311,317	150,000	0	461,317	Council Resolution from 29 January 2018 stipulates this reserve should be equal to 50% of the Current Long Service Leave Liability balance. At 30 June 2022 this equated to \$476,741. As such, an additional \$150k is to be transferred to this reserve.
(b) Plant Reserve	2,189,674	1,400,000	(2,693,000)	896,674	2,189,674	1,400,000	(2,300,000)	1,289,674	The transfer in to this reserve is based on estimated depreciation charge for Plant. The transfer out is to fund capital spend on Plant during the FY2023 year. Less was spent than originally budgeted.
(c) Building Reserve	1,048,105	0	(400,000)	648,105	1,048,105	0	(200,000)	848,105	The transfer out of this reserve is related to capital spend on buildings such as Admin building and Endowment block. Less was spent than originally budgeted.
(d) Computer Facilities Reserve	437,490	100,000	(165,000)	372,490	437,490	100,000	(165,000)	372,490	Transfer in to this reserve is as per prior years. The Transfer out relates to actual spend on ICT equipment during the FY2023 year. Actuals are in line with budget
(e) Sewerage Construction Reserve	215,847	2,400,000	(2,290,000)	325,847	215,847	2,900,000	(800,000)	2,315,847	Transfer in is as per council resolution from 26 November 2018, equal to estimated depreciation plus \$1m. Depreciation came in higher than budgeted due to FY2022 asset revaluations Transfer out is to assist funding sewerage renewal pipework and access chambers, and Sewer network renewals. The total cost of these capital works came in less than budgeted.
(f) Recreation Reserve	328,147	0	0	328,147	328,147	0	0	328,147	No movement expected on this reserve.
(g) Parking Facilities Reserve	48,034	0	0	48,034	48,034	0	0	48,034	No movement expected on this reserve.
(i) Oasis Reserve	937,731	722,000	(858,000)	801,731	937,731	1,235,000	(50,000)	2,122,731	The transfer in to this reserve is based on estimated depreciation charge for Oasis fixed assets. The transfer out is to fund capital spend on the Oasis during the FY2022 year. More was spent than originally budgeted.
(j) Aerodrome Reserve	10,048,055	800,000	(755,000)	10,093,055	10,048,055	1,920,000	(200,000)	11,768,055	The transfer in to this reserve is based on estimated depreciation charge for Airport fixed assets. This is higher than budgeted due to the FY2022 asset revaluations. The transfer out is to fund capital spend on the Airport during the FY2023 year. Less was spent than originally budgeted, due to delays in the Terminal design planning works and the Tractor and Triple deck slasher not being replaced during the year.
(k) Valuations Equalisation Reserve	320,888	150,000	0	470,888	320,888	150,000	0	470,888	This reserve relates to Rate revaluations which occur every 3 years. These cost approximately \$450k, therefore \$150k is transferred in each year. Next revaluation has been delayed and is scheduled for October 2023.
(l) Insurance Equalisation Reserve	226,944	0	0	226,944	226,944	0	0	226,944	No movement expected on this reserve.
(m) Town Halls Refurbishment Reserve	1,117,620	150,000	(590,000)	677,620	1,117,620	150,000	(80,000)	1,187,620	Transfer in to this reserve is as per prior years. The Transfer out relates to actual spend on the Town Halls during the FY2023 year. Less was spent than originally budgeted due to delay in works for air con in town hall.
(n) Waste Initiatives Reserve	70,887	0	0	70,887	70,887	0	0	70,887	No movement expected on this reserve.
(o) Airport and City Promotions Reserve	1,287,581	150,000	(750,000)	687,581	1,287,581	150,000	(150,000)	1,287,581	Transfer in to this reserve is as per prior years. The Transfer out relates to actual spend on Tourism during the FY2023 year. Less was spent than originally budgeted.
(p) Future projects reserve	17,510,607	4,000,000	(21,446,748)	63,859	17,510,606	4,000,000	(10,750,000)	10,760,606	Transfer in to this reserve is as per budget. The Transfer out relates to actual spend on specific projects, for FY2023 these projects were Kal City Centre, Golf Course Resort, LED Street lighting and residential staff housing. Due to delays in works the actual spend was less than originally budgeted.
(q) Public Open Space Reserve	53,431	0	0	53,431	133,431	0	0	133,431	Amendment to Planning and development Act 2005 - paragraph 154 - funds held re public open space to be allocated to Reserve. No significant movements in FY2023.
	<b>36,152,358</b>	<b>9,872,000</b>	<b>(29,947,748)</b>	<b>16,076,610</b>	<b>44,851,665</b>	<b>12,155,000</b>	<b>(14,695,000)</b>	<b>33,692,357</b>	



# Integrity Snapshot Tool

for WA Public Authorities

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## Integrity Snapshot Tool

The snapshot tool supports the [Integrity Strategy for WA Public Authorities 2020-23](#). It gives public authorities a clear view of what they have in place to support integrity, and can help them identify areas for development or more focus that should feature in their planning. The snapshot tool is not meant to be an exhaustive list of things to consider and should be used by public authorities in a manner that best suits their contexts. It is not intended to replace more detailed or specific risk management activities.

The tool can:

- help public authorities evaluate their approaches to promoting integrity and reducing misconduct risks
- identify any gaps in the current approaches to integrity by public authorities that could be actioned.

### How to use the snapshot tool

As this is a self-assessment tool, public authorities can benefit by using it to review the status of their approach to integrity and make decisions about where further or additional work is needed.

Public authorities are encouraged to update their assessments as they progress with actioning items. In this way they capture their assessments on an ongoing basis. It is acknowledged that each public authority has a different risk profile and operating context, and is at varying points of progress in managing integrity risks.

Assessment guide	
Activity	Description
In place	Suggested activity has been addressed or is subject to review.
In progress	Steps are in place to address suggested activity.
Not in place	Steps may be required to address suggested activity.

PSC1956726

# 01 Plan and act to improve integrity

Effective governance systems and frameworks are established.

	In place	In progress	Not in place	Proposed actions and comments
<p><b>Assess if your authority:</b></p> <p>has developed and implemented a Code of Conduct that sets out its standards of conduct and integrity, and incorporates code requirements into policies and procedures to reinforce conduct expectations</p> <p><i>For public sector agencies, the Code of Conduct should reflect Commissioner's Instruction No. 7: Code of Ethics, and comply with Commissioner's Instruction No.8: Codes of Conduct and Integrity Training.</i></p>	X	<input type="checkbox"/>	<input type="checkbox"/>	<p>Code of Conduct for Elected Members, Committee Members and Candidates was reviewed in Jan 23 and is line with model rules.</p> <p>Code of Conduct for Employees includes model rules and additional provisions to expand on the model rules.</p>
<p>has identified its integrity risks considering its work and operating context, and records those risks (e.g. in a risk register, fraud and corruption control plan)</p>	<input type="checkbox"/>	X	<input type="checkbox"/>	<p>Work is underway to improve review process for the City's risk register, including quarterly review.</p> <p>Work is required to develop a fraud and corruption control plan.</p>
<p>enacts controls to address identified risks</p>	<input type="checkbox"/>	X	<input type="checkbox"/>	<p>Controls are identified and documented during the quarterly review of the risk register. Further work is required to embed knowledge and practice around controls within the organisation.</p>
<p>identifies and links policies that relate to risks to ensure they have consistent principles and objectives, and are clear and easy to follow (e.g. fraud and corruption, use of public resources, record keeping and use of information, conflicts of interest, gifts and benefits)</p>	<input type="checkbox"/>	X	<input type="checkbox"/>	<p>Existing policies are currently under review and new policies currently under development. A particular focus has been ensuring integrity-related documentation is easy to understand but more work is needed with risk-related content.</p>

Integrity Snapshot Tool

	In place	In progress	Not in place	Proposed actions and comments
has an organisation structure that provides clear lines of accountability and responsibility for integrity and misconduct functions (including the role of leaders and managers)	<input type="checkbox"/>	X	<input type="checkbox"/>	Recently developed Employee Handbook for a Respectful Workplace and Elected Member Handbook for a Respectful Workplace provide some clarity. An Integrity Framework document is also under development which will be used for this purpose.
has documented delegation schedules in place that align to organisation structure and legislative obligations	X	<input type="checkbox"/>	<input type="checkbox"/>	
reviews delegation schedules regularly to ensure they remain current and operate with appropriate levels of authority	X	<input type="checkbox"/>	<input type="checkbox"/>	Delegation registers are reviewed annually with the next review due in July 2023.

### 01 Plan and act to improve integrity (continued)

	In place	In progress	Not in place	Proposed actions and comments
<b>Assess if your authority:</b>				
has a position, team or committee with documented responsibility to consider findings and recommendations from integrity audits, assessments, reviews and investigations	<input type="checkbox"/>	<input type="checkbox"/>	X	The Executive Leadership Team and Audit and Risk Committee undertake regular review.
assigns accountability and responsibility for monitoring and overseeing risks and controls (e.g. in authority's structure, job descriptions)	<input type="checkbox"/>	X	<input type="checkbox"/>	EMGRS, EMF and EMPC have responsibility implied within their roles however the levels of accountability and responsibility could be more clearly set out.
has an internal audit committee with an independent chair	X	<input type="checkbox"/>	<input type="checkbox"/>	

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	In place	In progress	Not in place	Proposed actions and comments
uses tools and templates provided by the Commission or other sources to support its approach to managing integrity risks	<input type="checkbox"/>	X	<input type="checkbox"/>	The City is now using these resources to assist in the development of improved systems and documentation.
has a process to review regularly its integrity risk profile to ensure it is responsive to emerging risks and recommendations made by integrity bodies (e.g. policy and practice review, process improvements)	X	<input type="checkbox"/>	<input type="checkbox"/>	The City is undertaking quarterly reviews of risk and reporting to ARC of any changes recommended to the risk register. Changes are also identified in an ad hoc manner to respond to emerging risks – eg. psychological safety risks, IT risks, global market conditions. In addition, work is being done to better embed risk-conscious work practices within the organisation so that all officers are identifying and responding to risks and considering control mechanisms.
evaluates and refines any processes, systems and controls that are in place or may be introduced to inform its detection and prevention of irregularities and corrupt practice (e.g. detection software, data analytics)	<input type="checkbox"/>	X	<input type="checkbox"/>	IT has some systems and processes in place eg, detecting improper access to records. However, a broader organisational process needs to be developed.
conducts regular assessments of business areas and functions that are, or may be, vulnerable to integrity risks (e.g. procurement and contracting; use of and access to confidential information; recruitment)	<input type="checkbox"/>	<input type="checkbox"/>	X	While a regularised assessment process is not in place, areas such as these have been identified as requiring focus and improvement.
connects and collaborates with other authorities to seek or share expertise and advice on integrity matters (e.g. conducting investigations, policy development and process improvements)	<input type="checkbox"/>	<input type="checkbox"/>	X	EMGRS and EMPC are currently looking at opportunities to expand networks for their areas of responsibility.

Integrity Snapshot Tool

## 02 Model and embody a culture of integrity

A culture of integrity exists, and is reinforced and communicated by leaders.

	In place	In progress	Not in place	Proposed actions and comments
<b>Assess if your authority:</b>				
has values that include integrity integrated into all aspects of its business (e.g. in policies, processes and systems)	<input type="checkbox"/>	X	<input type="checkbox"/>	Integrity principles are implied, or integrity concepts and language is used, but could be developed as a more defined component of policies, processes and systems.
promotes integrity in and outside the authority (e.g. website, publications, staff newsletters, division meetings, annual reports and everyday practices)	<input type="checkbox"/>	X	<input type="checkbox"/>	Integrity principles are implied, or integrity concepts and language is used, but could be developed as a more defined component of policies, processes and systems.
has leaders who role model integrity and demonstrate zero tolerance for breaches of ethical codes and misconduct	<input type="checkbox"/>	X	<input type="checkbox"/>	ELT leadership is being developed and achieving consistency in this is an ongoing goal. The MT are also being developed in relation to achieving this.
has a consultation mechanism to engage with and involve staff when reviewing integrity policies, procedures and information to gain shared commitment and understanding	<input type="checkbox"/>	X	<input type="checkbox"/>	Consultation is currently achieved through Consultation Committee and Management Team interactions with their team members. Documents such as the Code of Conduct are also assessed to determine the best way to embed knowledge and understanding in the organisation.
has human resource policies and practices that reflect a commitment to recruiting staff who demonstrate a strong alignment to its values	<input type="checkbox"/>	<input type="checkbox"/>	X	In principle, these practices are expected however not documented and development is needed to ensure this is a recruitment focus

Integrity Snapshot Tool

	In place	In progress	Not in place	Proposed actions and comments
				for officers undertaking recruitment responsibilities.
ensures recruitment materials include information on values and conduct expectations	<input type="checkbox"/>	<input type="checkbox"/>	X	PDs for advertising include the values however further information is not provided to candidates until induction.
conducts integrity checking, including qualification and employment history checks, as a normal part of selection and recruitment practices, particularly for positions of trust (e.g. integrity officers, finance and procurement staff)	<input type="checkbox"/>	<input type="checkbox"/>	X	In practice, this is expected however guidelines have not been developed and it is the responsibility of individual units to undertake recruitment exercises.
uses staff performance processes to discuss and reinforce its values and conduct expectations	X	<input type="checkbox"/>	<input type="checkbox"/>	In 2023, a focus point for appraisal review and KPI development was in relation to officers demonstrating value-focussed behaviours.
measures staff confidence and attitudes about its integrity, including confidence in speaking up about misconduct and integrity matters (e.g. through staff perception surveys) and identifies steps to address any findings	<input type="checkbox"/>	X	<input type="checkbox"/>	Integrity-focussed measures have not been undertaken however in connection with cultural review surveys, information about staff confidence and attitudes within the workplace including in relation to matters of management integrity has been ascertained.

Model and embody a culture of integrity (continued)

	In place	In progress	Not in place	Proposed actions and comments
<b>Assess if your authority:</b>				
has staff formally acknowledge that they have read its code of conduct at appointment/induction	X	<input type="checkbox"/>	<input type="checkbox"/>	Online induction requires confirmation of having reviewed this material prior to starting. Skytrust also has a system for

Integrity Snapshot Tool



	In place	In progress	Not in place	Proposed actions and comments
				employee acknowledgement which is used for roll out of new policies and procedures and annual review of existing ones.
encourages staff to report misconduct (e.g. in policies, codes of conduct, staff communication)	<input type="checkbox"/>	X	<input type="checkbox"/>	This content exists in current policies and codes but work is required to bring more content to the forefront rather than it existing in the background in these documents.
makes information available about public interest disclosure processes and other reporting mechanisms to staff and stakeholders	<input type="checkbox"/>	X	<input type="checkbox"/>	PID content is a current project for EMGRS. Work is required to bring this content more broadly into the workplace and public.
has reporting policies or codes in place that includes a statement that reprisal action is not tolerated against those who speak up about misconduct and integrity matters	X	<input type="checkbox"/>	<input type="checkbox"/>	This is an ongoing principle in all policies set out in the new Employee Handbook for a Respectful Workplace (and reciprocal version under development for Elected Members).

### 03 Learn and develop integrity knowledge and skills

Individual and authority integrity knowledge, skills and competence are grown.

	In place	In progress	Not in place	Proposed actions and comments
<b>Assess if your authority:</b>				
ensures integrity training programs are up to date (e.g. reflects its code, legislative and policy requirements)	<input type="checkbox"/>	X	<input type="checkbox"/>	There is some focus on induction which needs to be developed and doesn't include existing staff. LG Pro modules are to be introduced which will provide some formal and consistent information and training to all staff.
maintains records of staff who attend induction and integrity training	<input type="checkbox"/>	X	<input type="checkbox"/>	Information is recorded by P & C.
follows up with staff where necessary to ensure learnings from integrity training are embedded	<input type="checkbox"/>	<input type="checkbox"/>	X	
has a process for communicating with staff about integrity matters including updating them about changes to policies, processes and systems (e.g. through newsletters, emails, meetings)	X	<input type="checkbox"/>	<input type="checkbox"/>	Information is communicated via ELT, Management Teams, Consultative Committee, newsletters, emails and Skytrust.
has a formal induction process in place for all new staff and contractors that includes a clear focus on integrity	<input type="checkbox"/>	X	<input type="checkbox"/>	Induction includes integrity including compliance and values but could be expanded with a more defined focus on integrity to include but expand on these topics. Contractors are not included in this induction process.
delivers Accountable and Ethical Decision Making (AEDM) training (or equivalent) and refresher training to staff that:				
• is aligned to its Code of Conduct	<input type="checkbox"/>	<input type="checkbox"/>	X	
• is customised to its context and business, and covers its specific integrity risks	<input type="checkbox"/>	<input type="checkbox"/>	X	

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	In place	In progress	Not in place	Proposed actions and comments
• is up to date and reflects changes to systems and processes	<input type="checkbox"/>	<input type="checkbox"/>	X	
• includes information on its integrity framework, policies, processes and systems	<input type="checkbox"/>	<input type="checkbox"/>	X	
• includes information on how to recognise, respond to and report misconduct	<input type="checkbox"/>	<input type="checkbox"/>	X	
• records attendance and completion rates which can be provided to the Commission and other integrity bodies as required	<input type="checkbox"/>	<input type="checkbox"/>	X	

### 03 Learn and develop integrity knowledge and skills (continued)

	In place	In progress	Not in place	Proposed actions and comments
<b>Assess if your authority:</b>				
provides specific integrity training to staff working in high risk roles (e.g. finance, procurement, integrity) in relation to fraud and corruption, accountability requirements and reporting suspected misconduct	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	There is nothing in place in a formal sense - staff attend training and professional development sessions to highlight areas of concern.
evaluates staff awareness of its integrity requirements (e.g. through staff perception surveys) and acts on any knowledge deficits	<input type="checkbox"/>	<input type="checkbox"/>	X	Some work is done in relation to values as part of cultural action.
encourages, supports and provides a mechanism for staff to seek advice on integrity matters when they are unsure	<input type="checkbox"/>	X	<input type="checkbox"/>	EMGRS has expanded communications through induction, consultation committee and management team meetings to ensure staff are aware Governance Team should be approached.
makes staff aware of the process of identifying integrity risks and contributing to the risk register	<input type="checkbox"/>	<input type="checkbox"/>	X	Work needs to be done to better embed risk related practices throughout the organisation.

Integrity Snapshot Tool

	In place	In progress	Not in place	Proposed actions and comments
ensures staff who respond to and investigate integrity matters are suitably skilled (e.g. have Certificate IV in Government Investigations or higher qualification and/or relevant experience)	<input type="checkbox"/>	<input type="checkbox"/>	X	
exercises due diligence when engaging contractors to deal with integrity matters to ensure they have the necessary qualifications, skills and/or experience (e.g. through reference and qualification checks)	X	<input type="checkbox"/>	<input type="checkbox"/>	There is no recent experience of this being required however due diligence is an established part of this procurement process and engagement of such a contractor would be undertaken by the CEO.
seeks opportunities for further learning about integrity matters by identifying key staff to attend events and forums provided by the Commission and other bodies	X	<input type="checkbox"/>	<input type="checkbox"/>	Where information becomes available it is circulated to relevant members of the organisation.
establishes networks with other integrity practitioners	<input type="checkbox"/>	X	<input type="checkbox"/>	EMGRS is looking at opportunities to expand the City's governance network including through LGPro.

## 04 Be accountable for integrity

Prevention, detection and response to integrity matters are everyone's personal and professional responsibilities.

	In place	In progress	Not in place	Proposed actions and comments
<b>Assess if your authority:</b>				
has a clear and documented process to assess potential misconduct that guides decision making about when to notify the Public Sector Commission and Corruption and Crime Commission of minor misconduct and serious misconduct (respectively), using their online reporting tools	<input type="checkbox"/>	X	<input type="checkbox"/>	There is a broad policy that says that the City will comply with external reporting mechanisms but not a process that will be followed in that regard.
articulates the roles and responsibilities of the leadership team in overseeing integrity	<input type="checkbox"/>	X	<input type="checkbox"/>	There is an expectation of ELT and management team however this has not been specifically articulated.

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	In place	In progress	Not in place	Proposed actions and comments
has a documented and active process to review and learn from internal and external reports, including focusing on individual conduct as well as system, cultural and capability weaknesses that may have provided the opportunity for misconduct to occur	<input type="checkbox"/>	<input type="checkbox"/>	X	ELT has a process of reviewing such matters through its weekly meeting, however there is not documented process and it is ad hoc due to the infrequency of such occurrences.
monitors, reviews and addresses its approach to changing and emerging risks (e.g. due to restructure, introduction of technology and legislative change) and ensures: <ul style="list-style-type: none"> <li>• a new integrity risk assessment is completed</li> <li>• its risk register is updated</li> <li>• internal policies, processes and systems are updated to reflect the new operating context</li> </ul>	X	<input type="checkbox"/>	<input type="checkbox"/>	Risk and policy review and update are under ongoing review via EMGRS and ELT.
collected data is analysed and reported to the leadership team (e.g. reports of integrity breaches, complaints, grievances, staff survey results, training records, conflicts of interest, gifts and benefits register)	<input type="checkbox"/>	X	<input type="checkbox"/>	Information is brought to ELT by EMGRS or EMPC on an ad hoc basis.
has integrity as a standing agenda item for its leadership team to provide a forum to interrogate data, and identify and respond to emerging trends (e.g. data about breaches of Code of Conduct or policy, allegations of misconduct, complaints received, and recommendations from self-assessments and audits)	<input type="checkbox"/>	<input type="checkbox"/>	X	

Integrity Snapshot Tool



City of  
**Kalgoorlie  
Boulder**

# INTEGRITY FRAMEWORK

(Draft as at 26 May 2023)

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## 1. INTRODUCTION

The Public Sector Commissioner, Sharyn O'Neill, explains integrity as follows:

*“Operating with integrity means using our powers responsibly for the purpose and in the manner for which they were intended. It means acting with honesty and transparency, making reasoned decisions without bias by following fair and objective processes. It also means preventing and addressing improper conduct, disclosing facts without hiding or distorting them, and not allowing decisions or actions to be influenced by personal or private interests.”*

The City of Kalgoorlie-Boulder (the “City”) understands that operating with the highest level of integrity is integral to achieving good governance practices in all areas of our responsibility and operations. It is also critical to building and maintaining the trust of the Kalgoorlie-Boulder community.

This Integrity Framework has been developed to coordinate the City’s policies, procedures and systems, as well outlining the roles and responsibilities of its various persons and bodies that provide integrity related functions.

In order to implement this framework, the City will ensure that all elected members and employees are aware of the content of this document and take seriously their responsibility for the safeguarding of the City’s integrity of the City. This includes:

- Acting with honesty and transparency;
- Exercising decision-making powers in the best interests of the Kalgoorlie-Boulder community, without conflict of interest or undue influence;
- Understanding and complying with their relevant Code of Conduct;
- Preventing, reporting and managing occurrences of improper conduct in accordance with the Code of Conduct and external reporting mechanisms;
- Modeling the City’s values and principles of integrity every day; and
- Making suggestions on how the City can improve its approach to integrity.

## 2. WHAT ARE THE CITY’S KEY INTEGRITY ACTIONS?

The City has a number of key actions which are developed and embedded in the organisation to maintain the integrity of the organisation. These actions include:

- Setting and embedding clear expectations for all officers;
- Complying with legislation and regulations;
- Risk analysis and planning for integrity;
- Determining, managing and implementing internal controls;
- Values and standards;
- Organisational culture, leadership and management attitude;
- Integrity education and capacity;
- Response to integrity breaches;
- Self-assessment, review and oversight.



This Integrity Framework is separated under headings reflecting these above actions to provide an outline of each.

### 3. ROLES AND RESPONSIBILITIES

The following table sets out a non-exhaustive list of integrity related responsibilities for the various individuals and groups within the City.

Position/group	Examples of roles and responsibilities under the framework
Council	<ul style="list-style-type: none"> <li>• Carries out functions in accordance with the Local Government Act 1955 and supporting regulations, and other relevant legislation</li> <li>• Council members act in accordance with the Elected Member, Committee Member and Candidate Code of Conduct</li> <li>• Adopt and review this Integrity Framework and Governance Framework</li> <li>• Adopt and review Council policies which relate to integrity matters</li> <li>• Sets and endorses delegation of its authority to the CEO</li> <li>• Endorses the City's annual Compliance Audit Return</li> <li>• Endorses the Terms of Reference for Council committees including the Audit and Risk Committee and the Governance and Policy Committee</li> <li>• Designates a senior employee to be the complaints officer on behalf of the City</li> <li>• Receive reports from the Audit and Risk Committee relating to integrity matters including risks, controls, audits and other integrity controls</li> </ul>
CEO	<ul style="list-style-type: none"> <li>• Carries out functions in accordance with the Local Government Act 1995 and supporting regulations, and other relevant legislation</li> <li>• Accountable for integrity overall and drive a culture of integrity through the active demonstration of City values and communication of meeting integrity standards</li> <li>• Promotes effective risk management and governance across the organisation</li> <li>• Provides leadership in the prevention, detection and response to misconduct</li> <li>• Makes mandatory notifications to the Public Sector Commission and Corruption and Crime Commission</li> <li>• Ensures City's compliance with the Public Interest Disclosure Act 2003</li> <li>• Provides oversight of the Integrity Framework and Governance Framework</li> </ul>

	<ul style="list-style-type: none"> <li>• Provide report and advice to the Audit and Risk Committee, Governance Committee and Council in respect of integrity matters</li> <li>• Responsible for the development, implementation and enforcement of integrity policies for the City</li> <li>• Responsible for compliance mechanisms including gift declarations, primary and annual returns and conflicts of interest</li> </ul>
Audit and Risk Committee	<ul style="list-style-type: none"> <li>• Acts in accordance with its Terms of Reference, the Local Government Act 1995 and supporting regulations</li> <li>• Committee members act in accordance with the Elected Member, Committee Member and Candidate Code of Conduct</li> <li>• Receives reports on strategic integrity matters</li> <li>• Monitors effectiveness of the City's Risk Management Framework and Risk Management Policy</li> <li>• Monitors risk register and effectiveness of controls</li> <li>• Assessed adequacy of the internal audit plan and three year audit plan</li> <li>• Considers reports by the Office of the Auditor General including the annual external audit</li> <li>• Reports to Council on risks, audit activities and integrity control</li> </ul>
Governance and Policy Committee	<ul style="list-style-type: none"> <li>• Acts in accordance with its Terms of Reference, the Local Government Act 1995 and supporting regulations</li> <li>• Committee members act in accordance with the Elected Member, Committee Member and Candidate Code of Conduct</li> <li>• Responsible for the review of integrity policies for the City and recommendations to Council in relation to the same</li> <li>• Responsible for the review of governance strategies including transparency and accountability of City activities to the community</li> </ul>
Executive Leadership Team, Management Team	<ul style="list-style-type: none"> <li>• Carries out functions in accordance with the Local Government Act 1995 and supporting regulations, and other relevant legislation</li> <li>• Drive a culture of integrity through the active demonstration of City values and communication of meeting integrity standards</li> <li>• Promotes effective risk management and governance across the organisation</li> <li>• Provides leadership in the prevention, detection and response to misconduct</li> </ul>

	<ul style="list-style-type: none"> <li>• Ensure internal controls, policies and procedures are operationalised</li> <li>• Manage, respond to and report integrity breaches or issues as they arise</li> <li>• Review relevant policies, procedures and management guidelines</li> <li>• Consider operational integrity risks</li> <li>• Participate in the City's decision making processes in an impartial and unbiased manner</li> <li>• Manage integrity risks and controls in risk register</li> <li>• Provide advice and support to staff on integrity matters</li> <li>• Manage integrity risks of conflict of interests in business units</li> </ul>
Governance business unit	<ul style="list-style-type: none"> <li>• Maintains delegated authority registers</li> <li>• Maintains and publishes on the City's website registers as required by the Local Government Act and supporting regulations</li> <li>• Ensures compliance with policies and procedures related to integrity and governance practices</li> <li>• Manages gift declarations, primary and annual returns and related party disclosures</li> <li>• Provides communication and training to staff on integrity and governance matters</li> <li>• Manages policy review processes</li> <li>• Manages operational and strategic risk registers and review processes relating to the same</li> <li>• Responsible for development and implementation of Governance Framework and Integrity Framework</li> </ul>
People and Culture business unit	<ul style="list-style-type: none"> <li>• Ensures recruitment and induction processes include information about integrity matters</li> <li>• Oversees organisational employee surveys</li> <li>• Manages compliance with policies, procedures and Employee Code of Conduct</li> <li>• Prepares and implements human resources mechanisms including appraisals, training, investigations, induction and training, complaints, grievances and disciplinary action</li> <li>• Ensures appropriate pre-employment screening is carried out on candidates</li> </ul>
Information Technology and Information Management business unit	<ul style="list-style-type: none"> <li>• Manages and responds to Freedom of Information requests</li> <li>• Manages record keeping and data access by employees</li> <li>• Ensures training and education of staff around IT security</li> <li>• Provides IT audit reports to Executive Leadership Team</li> </ul>

	<ul style="list-style-type: none"> <li>Identifies and responds to IT risks and develops appropriate controls</li> </ul>
City officers	<ul style="list-style-type: none"> <li>Carries out functions in accordance with the Local Government Act 1995 and supporting regulations, other relevant legislation</li> <li>Reflects the City's values and integrity standards</li> <li>Participate in the City's decision-making processes in an impartial and unbiased manner</li> <li>Demonstrate knowledge and understanding of, and comply with the Code of Conduct, policies, procedures and management guidelines</li> <li>Participate in training opportunities to increase integrity knowledge and capacity</li> <li>Manage and declare gifts and conflicts of interest</li> <li>Report breaches of Code of Conduct and actual or suspected misconduct</li> </ul>

#### 4. SETTING AND EMBEDDING CLEAR EXPECTATIONS

##### Recruitment phase

The City is committed to ensuring that during the recruitment phase, preferred candidates for employment at the City:

- Are given accurate and relevant information about governance and integrity responsibilities including in relation to legislative and regulatory requirements of their role (delegated authority, returns, gift declaration, management of conflicts of interest);
- Are appropriately screened prior to being offered a position at the City, including reference checks, data checks and obtaining a satisfactory police clearance certification.

##### Induction for employees

New employees complete an induction on (or on occasion, shortly after) their commencement which includes information about:

- Employee Code of Conduct;
- Legislative and regulatory compliance requirements including gift declaration and conflict of interest information; and
- Misconduct and serious misconduct and external reporting mechanisms.

New employees are also required to complete online local government governance modules within one month of commencement at the City.

##### Throughout employment

As set out below under the heading “Values and Standards” the City is developing a program to provide ongoing and regular communication, training and “refreshers” in relation to its expectations of staff, including in relation to the Code of Conduct and other key policies and procedures including the Employee Handbook for a Respectful Workplace.

#### **Induction for Elected Members and Committee Members**

The City is developing a detailed induction plan for incoming Councillors following each local government election cycle. This plan will include provision of a detailed manual as well as on site training sessions delivered by a variety of people.

The City will also provide induction information to incoming external Committee members.

### **5. COMPLYING WITH LEGISLATION AND REGULATIONS**

In addition to the primary legislative instrument, the Local Government Act 1995 (WA), the City and its officers must comply with a range of State and Federal legislation and regulations including:

- Public Sector Management Act 1994;
- Corruption, Crime and Misconduct Act 2003
- Financial Management Act 2006;
- State Records Act 2000
- Animal Welfare Act 2002;
- Australian Citizenship Act 2007;
- Building Act 2011 and Building Regulations 2012;
- Bush Fires Act 1954, regulations and local laws created under that Act;
- Cat Act 2011 and Regulations;
- Caravan Parks and Camping Grounds Act 1995;
- Control of Vehicles (Off-Road Areas) Act 1978 and Regulations;
- Dog Act 1976 and Regulations;
- Environmental Protection Act 1986;
- Food Act 2008;
- Freedom of Information Act 1992;
- Graffiti Vandalism Act 2016;
- Health (Miscellaneous Provisions) Act 1911, Regulations and local laws created under that Act;
- Land Administration Act 1997 and Regulations;
- Litter Act 1979 and Regulations;
- Parks and Reserves Act 1895;
- Planning and Development Act 2005 including regulations, policies, and the Town Planning Scheme;
- Public Health Act 2016;
- Rates and Charges (Rebates and Deferments) Act 1982;

- Road Traffic Act 1974; and
- Strata Titles Act 1985.

## **6. RISK ANALYSIS**

The City implements its Risk Management Policy and Risk Management Framework.

The City undertakes quarterly risk review whereby its risk register and identified controls are reviewed for continued accuracy in both identification and assessment of strategic and operational risks, and effectiveness of identified controls. In addition, City officers respond to emerging risks by identifying and recommending additional risks and/or controls.

The City reports to the Audit and Risk Committee on a quarterly basis in relation to its risk register. On an annual basis, the City presents the entire then-current strategic and operational risk register to the Audit and Risk Committee for review and recommendation for Council endorsement. On a quarterly basis, City officers report to the Audit and Risk Committee on any recommended changes to the risk register (including controls).

The Audit and Risk Committee assesses recommendations in relation to the City's risk register and provides guidance to City officers on additional risks identified by the Committee requiring consideration and assessment.

The Audit and Risk Committee makes recommendations to Council in respect of endorsement of the City's strategic and operational risk register.

## **7. DETERMINING, MANAGING AND IMPLEMENTING INTERNAL CONTROLS**

The City has a number of controls which have been developed to reduce integrity risk and ensure legislative and regulatory compliance including the strategies detailed below. In achieving compliance, the City reduces its integrity risk by increasing its transparency and accountability in respect of decision making and other powers.

### **Delegated Authority Register**

The City records all of Council's delegation of authority to the CEO, and all CEO sub-delegation of authority to employees and all related integrity controls including:

- Primary and annual return lodgment; and
- Record keeping functions.

The City also records and gazettes authorisations and appointments for relevant employees.

### **Governance Framework**

The City has developed a Governance Framework which sets out the City's decision-making powers and responsibilities, mechanisms to ensure legislative and regulatory compliance and internal audit strategies.

**Gift declarations, conflict of interest and other registers**

The City manages gift declarations, related party disclosures, conflicts of interest and other registers as required by the Local Government Act 1995 and supporting regulations.

**Policies, procedures and management guidelines**

Council adopts public policies which provide guidance for the City as to how particular matters will be dealt with. In addition, the City develops internal operational policies, as well as procedures and management guidelines to support its public and organisational policies.

**Financial management controls**

The City has a number of financial management controls which allow self-checking by the City as well as scrutiny by Council and the community. These include monthly reconciliations, grant acquittal process, external audit requirements, procurement processes, and purchasing procedure including credit card and purchase order limits.

**People and Culture controls**

The City implements a number of personnel-focused controls to ensure:

- The City employees candidates who are able to promote the integrity of the City;
- Employees are able to understand and adhere to the City's integrity and compliance requirements.

These controls include provision of integrity information during the recruitment phase, reference, qualification and background checks prior to an offer of employment, initial induction attendance, online training requirements, annual performance appraisals and ongoing training opportunities.

**Information Technology and Information Management controls**

Information Technology and Information Management business units set a number of security controls for employees to ensure the protection of data in the possession of the City. In addition, record keeping and freedom of information is managed through related policies and procedures.

**Audit controls**

Internal audits are undertaken in respect of City financial management, compliance processes, risk identification and management, and performance of the City as an organisation against its business and strategic plans, statutory requirements and best practice.

In addition, the City undertakes audits in accordance with the Local Government (Audit) Regulations, including the annual Compliance Audit Return and annual audit by the Office of the Auditor General.

**Internal supervision and work flow approvals**

The City ensures all officers have an appropriate degree of supervision relative to their role, and has developed a range of internal processes including work flow approval forms which allow for greater oversight and consistency in decision-making.

#### **Fraud and corruption detection systems**

The following sets out some of the current and under-development detection activities of the City:

- Financial management reporting;
- Financial transaction audits;
- Credit card audits;
- Review of conflicts of interest and gifts, benefits and hospitality declarations and/or registers;
- Analysis of People and Culture data (such as disciplinary actions, leave, injuries etc);
- Review vehicle management practices including audit of vehicles and log books;
- Payroll data integrity checking (such as overtime approvals, time sheets and leave audits);
- Review and audit physical security access for the City's sites;
- Regular analysis of complaints and compliments from external sources.

In the first instance, this information is reported to and considered by the City's Executive Advisory Group and Executive Leadership Team who then determine the pathway for sharing of information with Council and/or the organisation (depending on the nature of given information).

## **8. VALUES AND STANDARDS**

### **Values**

Integrity is supported when elected members and employee model the City's values in their day-to-day activities as these shape the City's culture and define expected attitudes and behaviours.

The City's values are:

- **Respect:** "We will treat our team members and our community with mutual respect and understanding. We respect all individuals and cultures and recognise the importance of diversity and inclusion in all aspects of our organisation."
- **Support:** "We will support each and every team member to work together, build relationships and deliver greater outcomes for our organisation and our community. We believe that succeeding as one organisation is as important as succeeding individually."
- **Fun:** "We will promote and value work-life balance, and create an environment that is rewarding and fulfilling. We support opportunities for building relationships



through unexpected moments of fun that inspire, engage and help us to do our best for our community.”

- **Recognise:** “We recognise and acknowledge all individuals and cultures and value their contributions to our organisation and the community that we serve. We believe in celebrating the success of our team members, organisation and community.”
- **Connect:** “We work as one organisation that communicates openly, and actively connects with our teams, community and stakeholders. We believe in engaging and motivating our people through building relationships within our teams, across our organisation and with our community.”

#### **Code of Conduct for Elected Members, Committee Members and Candidates**

The City has a Code of Conduct for Elected Members, Committee Members and Candidates which complies with the model code required by the Local Government Act 1995.

#### **Code of Conduct for Employees**

The City has a Code of Conduct for Employees which complies with the model code required by the Local Government Act 1995 but expands on those minimum requirements to set out clear examples of what behaviour and conduct is expected, and what will not be tolerated.

The Code of Conduct has recently been redeveloped by the City and is embedded through training provided at induction as well as throughout the year.

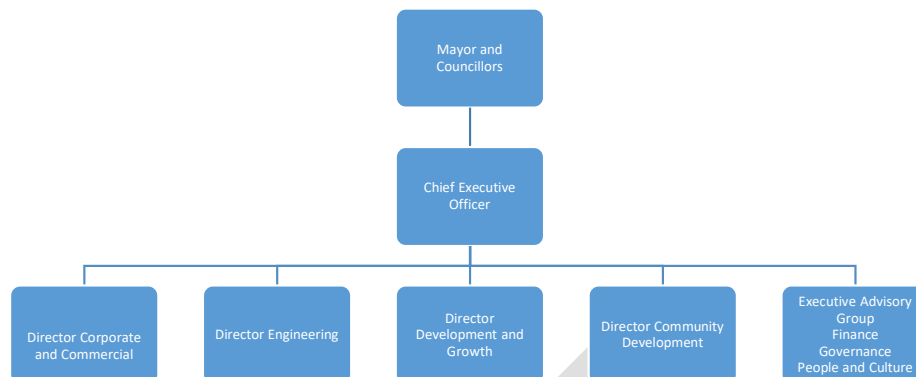
#### **Organisational policies, procedures and management guidelines**

Various policies, procedures and management guidelines have been developed to provide consistency, equity and certainty for all employees in relation to areas of their employment including integrity. These policies support the City’s integrity by providing clarity, transparency and equity for all staff including in relation to processes to be followed in relation to complaints, grievances, breach of code of conduct and misconduct.

## **9. ORGANISATIONAL CULTURE, LEADERSHIP AND MANAGEMENT ATTITUDE**

### **Leadership structure**

The diagram below sets out the Executive Leadership Structure of the City, which report to the CEO (who in turn reports to the Council).



Effective leadership and supervision can have a significant impact on the performance and integrity of teams and help detect and prevent misconduct at the City.

Leaders must model integrity-focussed behaviours and conduct themselves with the highest level of integrity in all decisions and actions. This includes the expectation that leaders (at all levels):

- Take ownership and personal accountability;
- Own and implement executive decisions even if the leader personally did not agree with a decision reached;
- Are frank and fearless in their decisions and actions;
- Are honest in all of their dealings;
- Make decisions without favour or undue influence;
- Actively and visibly demonstrate the City’s values;
- Being consistent across the organisation in decisions and actions;
- Comply with the City’s policies, procedures, management guidelines and systems;
- Dealing with employees in a way that is open, consistent and fair;
- Monitoring their team’s delivery of tasks, provide direction, supervision and feedback;
- Managing substandard behaviour or performance in accordance with the City’s policies and procedures;
- Engage actively and provide thoughtful contribution to leadership meetings; and
- Be upfront, honest and forthcoming with information as required and not conceal facts or provide misleading information.

Matters relating to integrity should be regularly scrutinised at Executive Leadership Team meetings, Management Meetings and within business units to ensure that all

employees are aware of both positive and negative integrity issues within the organisation. Regular communication at all levels will:

- Increase the knowledge and understanding of all employees in respect of their integrity obligations;
- Develop a culture of supporting each other, identifying and preventing misconduct; and
- Foster an environment for all employees to consider integrity and provide feedback for the City's continuous improvement.

## **10. INTEGRITY EDUCATION AND CAPACITY**

### **Provision of information to employees**

The City will continue to develop its training and education of staff in respect of integrity matters through:

- Induction program for new starters;
- Internal training and "refresher" courses;
- External training opportunities;
- Annual staff appraisals;
- Mentoring opportunities;
- Networking programs;
- Induction programs;
- Newsletters and emails; and
- Posters around City buildings.

Information including documents such as the Code of Conduct, Employee Handbook for a Respectful Workplace and other policies and procedures can be found on the City's intranet, CI Anywhere or by request to the Governance team or People and Culture Team.

City employees can seek integrity advice and guidance from:

- their direct supervisor, manager or director;
- Executive Manager Governance and Risk Services;
- Executive Manager People and Culture; or
- Chief Executive Officer.

### **Elected Member training and provision of information to Elected Members**

Elected Members are required to complete a number of specified units within 12 months of being elected and the City maintains a register of all training completed.

Information is provided by the City to Elected Members during Council meetings and through the CEO's email update.

The City will run a detailed induction program following the local government election in October 2023.

## 11. TRANSPARENCY AND ACCOUNTABILITY TO THE COMMUNITY

The City endeavours to be transparent and accountable to the Kalgoorlie-Boulder community in order to develop and maintain the trust of the public. This is achieved through a variety of strategies including;

- Public notices to advise the public of upcoming decisions or actions;
- Social media posts to provide information including about the City's services, upcoming events, reminders, public notices and general City related activities;
- Registers of information available to the public;
- Council agendas and minutes are published on line for public access;
- Freedom of Information processes allow for information to be obtained by members of the public (in accordance with relevant legislative and regulatory framework);
- Consultation and engagement with the City including through surveys, meetings and working groups; and
- Opportunity for community participation in Council meetings by attending public meetings, asking questions and presenting information.

## 12. RESPONSE TO INTEGRITY BREACHES

The City has developed its "Employee Handbook for a Respectful Workplace" which sets out a number of policies and procedures pertaining to:

- Handling of code of conduct breach and grievance complaints;
- Handling of misconduct complaints;
- Disciplinary processes; and
- Requirements for mandatory notification to external agencies.

The City does not tolerate victimisation of any person who makes a complaint of any kind; and will make reasonable efforts to ensure there is suitable protection and support for persons who report suspected integrity breaches.

## 13. SELF-ASSESSMENT, REVIEW AND OVERSIGHT

### Review of Integrity Framework

The CEO and Executive Manager Governance and Risk Services will oversee a biennial review of this Integrity Framework by leading a review by the Executive Leadership Team and the City's Consultative Committee with a view to determining what content should be removed and what should be added.

The City will continue to access available resources and reports published by authorities including the Public Sector Commission, WALGA and the Department of Local Government, Sport and Cultural Industries to meet best practices in integrity and integrity management.

### Integrity Snapshot Tool

The City will complete the Public Sector Commission's Integrity Snapshot Tool annually and use this resource to develop action items for improved integrity management in the organisation.

**Review by Audit and Risk Committee, Governance and Policy Committee and Council**

The CEO will make recommendations to Council committees and Council in relation to proposed amendments to this Integrity Framework document.

**Oversight**

The CEO will ensure that integrity focused discussions are a standing agenda item for:

- Executive Leadership Team meetings;
- Executive Advisory Group meetings; and
- Management Team meetings,

and are the focus of regular reports to the Audit and Risk Committee and/or Governance and Policy Committee.

The intent of including integrity matters for discussion at these meetings is to embed integrity-focused thinking throughout organisational leaders. This will facilitate conversation about detection of integrity breaches and controls to prevent it and provide opportunity to exchange information such as about incidents, complaints, new processes to be followed and resources available.

#### **14. CITY OF KALGOORLIE-BOULDER DOCUMENTS**

The following are critical integrity-focused documents referred to or related to this Integrity Framework:

- Governance Framework
- Code of Conduct for Elected Members, Committee Members and Candidates
- Code of Conduct for Employees
- Employee Handbook for a Respectful Workplace (including policies and procedures for handling of grievances, breach of code of conduct and misconduct)
- Risk Management Framework
- Risk Management Policy
- Record Keeping Policy
- Elected Member Record Keeping Policy
- CEO and staff delegated authority registers

#### **15. REFERENCES**

The following documents were used with thanks in the development of the City of Kalgoorlie-Boulder's Integrity Framework:

- Public Sector Commission Integrity Framework Template
- Public Sector Commission Integrity Snapshot Tool
- Town of Claremont Integrity Strategy
- City of Stirling Integrity Strategy
- City of Joondalup Integrity Framework



**City of Kalgoorlie-Boulder**  
 577 Hannan Street  
 Kalgoorlie  
 Western Australia 6430  
 Company ABN: 63711737605

<b>ID:</b>	Risk - 216827			
<b>Risk Title or Work Activity:</b>	Failure to Maintain Effective Communications			
<b>Risk Description:</b>	Inaccurate/invalid information being distributed to the community via various forums/platforms - Social Media - Blogs - Websites - News (radio and television) - Newspapers			
<b>Responsible Person:</b>	Ann-Marie Hicks			
<b>Date of Risk Identification:</b>	04/04/2022			
<b>Corporate Risk?</b>	Yes			
<b>Risk Type:</b>	Strategic			
<b>Risk Category:</b>	Other			
<b>Department:</b>	Marketing Community Development			
<b>Location/Project:</b>	Administration			
<b>Possible Risk Events:</b>	Incorrect information being presented, confusion on the source of truth, inadequate resources, and failure to report on key City projects.			
<b>Possible Consequences:</b>	Negative reputation and public perception of City. Not delivering community expectations Lack of community trust, community dissatisfaction Reputational damage to the City. Negative media publicity			
<b>Initial Risk Score:</b>	20 (High) - 80.00% 			
<b>Initial Risk Comments:</b>	Quality damage/impact from risk.			
<b>Residual Risk Score:</b>	8 (Medium) - 32.00% 			
<b>Residual Risk Comments:</b>	Negligible risk due to misinformation.			
<b>Other Requirements/Comments:</b>	Review by MH 5/12/2022 Review by MH 19/5/2023 Current: Yes			
<b>Risk Controls</b>				
<b>Control Details</b>	<b>Reviewer</b>	<b>Next Review Date</b>	<b>Last Review Date</b>	<b>Review Notes</b>
Utilise social media, website and media to communicate with public	Ann-Marie Hicks	01/05/2022		EFFECTIVE (Designed Adequately; Operating Effectively)
Community Engagement Strategy	Ann-Marie Hicks	01/07/2022		EFFECTIVE (Designed Adequately; Operating Effectively)





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Risk Controls						
Control Details	Reviewer	Next Review Date	Last Review Date	Review Notes	Control Effectiveness	
	8 (Medium) - 32.00%					
Review Councils approach towards Community engagement	Ann-Marie Hicks	01/11/2022		EFFECTIVE (Designed Adequately; Operating Effectively)		
	8 (Medium) - 32.00%					
Trained Marketing Team	Ann-Marie Hicks	01/11/2022		EFFECTIVE (Designed Adequately; Operating Effectively)		
	8 (Medium) - 32.00%					
Review relating to social media changes and actions	Ann-Marie Hicks	01/11/2022		EFFECTIVE (Designed Adequately; Operating Effectively)		
	8 (Medium) - 32.00%					
Review engagement policy	Ann-Marie Hicks	01/11/2022		EFFECTIVE (Designed Adequately; Operating Effectively)		
	8 (Medium) - 32.00%					

Actions						
Action Source	Action Required	Action Priority	Person Responsible	Extra Comments	Percent Complete	Status

Documents	
Date Added	Document Name

Saved PDF Versions			
Date Saved	Saved By	Revision	PDF Document
21/05/2023 12:50:28 AM	Frances Liston	4	RISK216827_2023-05-21_12-50-28_AM.pdf
01/05/2023 12:21:27 AM	Frances Liston	3	RISK216827_2023-05-01_12-21-27_AM.pdf
01/12/2022 12:38:00 AM	Frances Liston	2	RISK216827_2022-12-01_12-38-00_AM.pdf
21/10/2022 3:28:49 PM	Frances Liston	1	RISK216827_2022-10-21_3-28-49_PM.pdf







**City of Kalgoorlie-Boulder**  
 577 Hannan Street  
 Kalgoorlie  
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<b>ID:</b>		Risk - 271789					
<b>Risk Title or Work Activity:</b>		Sexual Harassment and/or Discrimination in the Workplace					
<b>Risk Description:</b>		Failure to report or inadequate reporting of sexual harassment or discrimination in the workplace leading to loss of staff or adverse action claims.					
<b>Responsible Person:</b>		Paul Barrett					
<b>Date of Risk Identification:</b>		15/05/2023					
<b>Corporate Risk?</b>		Yes					
<b>Risk Type:</b>		Strategic					
<b>Risk Category:</b>		People & Culture (includes WHS)					
<b>Department:</b>							
<b>Location/Project:</b>		Could lead to physical assault. Turnover/Difficulty to attract staff. Worker's Compensation claims for psychological injuries. Reputational damage. City Officer harasses a member of the public or visa versa. Cultural space - negative impact to the culture of the organization					
<b>Possible Risk Events:</b>		Worker's Compensation claims. Industrial Disputes. Low moral. High Turnover. Disengaged and disgruntled staff. Legal liability claim Negative publicity					
<b>Possible Consequences:</b>		<table border="1"> <tr> <td>Initial Risk Score:</td> <td>12 (High) - 48,00%</td> </tr> </table>				Initial Risk Score:	12 (High) - 48,00%
Initial Risk Score:	12 (High) - 48,00%						
<b>Initial Risk Comments:</b>							
<b>Residual Risk Score:</b>							
<b>Residual Risk Comments:</b>							
<b>Other Requirements/Comments:</b>							
<b>Current:</b>		Yes					
Risk Controls							
Control Details	Reviewer	Next Review Date	Last Review Date	Review Notes	Control Effectiveness		
Safe work systems and procedures	Paul Barrett				PARTIALLY EFFECTIVE (Designed Adequately; Operating Partially Effectively)		
Workplace policies	Paul Barrett				PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)		
Physical work environment and security	Paul Barrett				PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)		





City of  
Kalgoorlie  
Boulder

City of Kalgoorlie-Boulder  
577 Hannan Street  
Kalgoorlie  
Western Australia 6430  
Company ABN: 6371173760

Risk Controls						
Control Details	Reviewer	Next Review Date	Last Review Date	Review Notes	Control Effectiveness	
Employee Assistance Program.	Paul Barrett		9 (Moderate) - 36.00%			
			15 (High) - 60.00%			
Training.	Paul Barrett				PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)	
			9 (Moderate) - 36.00%			

Actions	Action Source	Action Required	Action Priority	Person Responsible	Extra Comments	Percent Complete	Status	Due Date
Documents								
Date Added		Document Name						
Saved PDF Versions								
Date Saved	Saved By		Revision		PDF Document			
19/05/2023 3:50:26 PM	Frances Liston		1		Risk271789_2023-05-19_3-50-26_PM.pdf			

Control Details	Reviewer	Next Review Date	Last Review Date	Review Notes	Control Effectiveness
Employee Assistance Program.	Paul Barrett				PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)
Training.	Paul Barrett				PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)



POWERED BY



**City of Kalgoorlie-Boulder**  
 577 Hannan Street  
 Kalgoorlie  
 Western Australia 6430  
 Company ABN: 63711737605

<b>ID:</b> Risk - 271788	
<b>Risk Title or Work Activity:</b> Psychological Hazards in the Workplace	
<b>Risk Description:</b> Failure to identify and control psychological hazards in the workplace resulting in worker's compensation claims of loss of staff from the organisation.	
<b>Responsible Person:</b> Paul Barrett	
<b>Date of Risk Identification:</b> 15/05/2023	
<b>Corporate Risk?</b> Yes	
<b>Risk Type:</b> Strategic	
<b>Risk Category:</b> People & Culture (Includes WHS)	
<b>Department:</b>	
<b>Location/Project:</b>	
<b>Possible Risk Events:</b>	
<b>Possible Consequences:</b> Long term worker's compensation claims/lost time injuries. Loss of staff from the organization. Damaged reputation.	
<b>Initial Risk Score:</b>	16 (High) - 64.00%
<b>Initial Risk Comments:</b>	
<b>Residual Risk Score:</b>	8 (Moderate) - 32.00%
<b>Residual Risk Comments:</b>	Assessing the Employee Assistance Program.
<b>Other Requirements/Comments:</b>	
<b>Current:</b> Yes	
<b>Risk Controls</b>	
<b>Control Details</b>	<b>Reviewer</b> <b>Next Review Date</b> <b>Last Review Date</b> <b>Review Notes</b> <b>Control Effectiveness</b>
Psychological safety is a KPI for People and Culture.	Paul Barrett 9 (Moderate) - 36.00% PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)
Mental Health First Aid training run annually across the organisation.	8 (Moderate) - 32.00% PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)
Employee Assistance Program - workshops as well as counselling.	Paul Barrett PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)





City of  
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Boulder

City of Kalgoorlie-Boulder  
577 Hannan Street  
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Company ABN: 63711737605

Risk Controls						
Control Details	Reviewer	Next Review Date	Last Review Date	Review Notes	Control Effectiveness	
People at Work survey	Paul Barrett	12 (High) - 48.00%			PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)	
		2 (Low) - 8.00%				
Work Health Safety Committee	Paul Barrett				PARTIALLY EFFECTIVE (Designed Partially Adequately; Operating Partially Effectively)	
		6 (Moderate) - 24.00%				

Actions	Action Source	Action Required	Action Priority	Person Responsible	Extra Comments	Percent Complete	Status	Due Date
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Documents	Date Added	Document Name	Document Details
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 577 Hannan Street  
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<b>ID:</b>	Risk - 273748						
<b>Risk Title or Work Activity:</b>	Mismanagement of delegations and authorisations/appointments						
<b>Risk Description:</b>	Employees acting outside of or without delegation/authorisation; errors in management of delegated authority and authorisations/appointments						
<b>Responsible Person:</b>	Frances Liston						
<b>Date of Risk Identification:</b>	26/05/2023						
<b>Corporate Risk?</b>	Yes						
<b>Risk Type:</b>	Strategic						
<b>Risk Category:</b>	Governance, Legal & Compliance						
<b>Department:</b>	CEO Governance & Risk						
<b>Location/Project:</b>	Invalidation of actions/decisions by City officers which are challenged and found to have been undertaken without appropriate authority.						
<b>Possible Risk Events:</b>	Reputational damage Financial loss Legal liability						
<b>Possible Consequences:</b>							
<b>Initial Risk Score:</b>	19 (High) - 76.00%						
<b>Initial Risk Comments:</b>							
<b>Residual Risk Score:</b>							
<b>Residual Risk Comments:</b>							
<b>Other Requirements/Comments:</b>							
<b>Current:</b>	Yes						
<b>Risk Controls</b>							
<b>Control Details</b>	<b>Reviewer</b>	<b>Next Review Date</b>	<b>Last Review Date</b>	<b>Review Notes</b>	<b>Control Effectiveness</b>		
Training of officers with delegated authority/authorisation and those staff who supervise/manage such officers	Frances Liston				INEFFECTIVE (Designed Partially Adequately; Operating Ineffectively)		
Induction of new starters	Frances Liston				PARTIALLY EFFECTIVE (Designed Adequately; Operating Partially Effectively)		
Training of staff responsible for management of delegated authority, authorisations and related compliance requirements	Frances Liston				Major reduction in risk		
Implementation of compliance software programs such as Atain	Frances Liston				Moderate reduction in risk		





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Risk Controls									
Control Details		Reviewer	Next Review Date	Last Review Date	Review Notes	Control Effectiveness			
Development and implementation of procedures and guidelines		Frances Liston				Moderate reduction in risk			
Regular review of compliance systems to ensure legislative and regulatory compliance		Frances Liston				Moderate reduction in risk			
Obtain support from external consultants/bodies		Frances Liston				Major reduction in risk			
Actions									
Action Source	Action Required	Action Priority	Person Responsible	Extra Comments	Percent Complete	Status	Due Date		
Documents									
Date Added	Document Name				Document Details				
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<b>ID:</b>	Risk - 273753		
<b>Risk Title or Work Activity:</b>	Failure to maintain Goldfields Oasis risk register		
<b>Risk Description:</b>	Failure to review and maintain the Goldfields Oasis Risk Register and assess and implement related controls.		
<b>Responsible Person:</b>	Andrew Brien		
<b>Date of Risk Identification:</b>	26/05/2023		
<b>Corporate Risk?</b>	Yes		
<b>Risk Type:</b>	Strategic		
<b>Risk Category:</b>	Service Delivery		
<b>Department:</b>	Recreation Centre		
<b>Location/Project:</b>			
<b>Possible Risk Events:</b>	Failure to review the risk register, consider and assess new and emerging risks, consider and implement controls		
<b>Possible Consequences:</b>	A risk event eventuates due to lack of controls being considered and implemented.		
<b>Initial Risk Score:</b>	<table border="1"> <tr> <td>15 (High) - 60.00%</td> <td></td> </tr> </table>	15 (High) - 60.00%	
15 (High) - 60.00%			
<b>Initial Risk Comments:</b>			
<b>Residual Risk Score:</b>			
<b>Residual Risk Comments:</b>			
<b>Other Requirements/Comments:</b>			
<b>Current:</b>	Yes		

Risk Controls		Reviewer	Next Review Date	Last Review Date	Review Notes	Control Effectiveness
Ensure training of staff involved in risk and control assessments						Moderate reduction in risk
Develop and implement procedure and guidelines to support risk assessments being undertaken						Moderate reduction in risk
Require annual review of risk register to be completed for reporting to CEO and Audit and Risk Committee						Major reduction in risk

Actions	Action Required	Action Priority	Person Responsible	Extra Comments	Percent Complete	Status	Due Date

Documents	Date Added	Document Name	Document Details

Saved PDF Versions	Date Saved	Saved By	Revision	PDF Document





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 577 Hannan Street  
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<b>ID:</b>	Risk - 273754																						
<b>Risk Title or Work Activity:</b>	Failure to maintain Kalgoorlie-Boulder Airport risk register																						
<b>Risk Description:</b>	Failure to review and maintain the Kalgoorlie-Boulder Airport Risk Register and assess and implement related controls.																						
<b>Responsible Person:</b>	Andrew Brien																						
<b>Date of Risk Identification:</b>	26/05/2023																						
<b>Corporate Risk?</b>	Yes																						
<b>Risk Type:</b>	Strategic																						
<b>Risk Category:</b>	Service Delivery																						
<b>Department:</b>	Airport																						
<b>Location/Project:</b>	Failure to review the risk register, consider and assess new and emerging risks, consider and implement controls																						
<b>Possible Risk Events:</b>	Possible Consequences: A risk event eventuates due to lack of controls being considered and implemented																						
<b>Initial Risk Score:</b>	<table border="1"> <tr> <td>10 (High) - 40.00%</td> <td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td> </tr> </table>											10 (High) - 40.00%											
10 (High) - 40.00%																							
<b>Initial Risk Comments:</b>																							
<b>Residual Risk Score:</b>																							
<b>Residual Risk Comments:</b>																							
<b>Other Requirements/Comments:</b>																							
<b>Current:</b>	Yes																						

<b>Risk Controls</b>											
<b>Control Details</b>	<b>Reviewer</b>	<b>Next Review Date</b>	<b>Last Review Date</b>	<b>Review Notes</b>	<b>Control Effectiveness</b>						
Ensure training of staff involved in risk and control assessments					Moderate reduction in risk						
Develop and implement procedure and guidelines to support risk assessments being undertaken					Moderate reduction in risk						
Require annual review of risk register to be completed for reporting to CEO and Audit and Risk Committee					Major reduction in risk						

<b>Actions</b>						
<b>Action Source</b>	<b>Action Required</b>	<b>Action Priority</b>	<b>Person Responsible</b>	<b>Extra Comments</b>	<b>Percent Complete</b>	<b>Status</b>

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Printed: 02/06/2023

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**City of Kalgoorlie-Boulder**

**Objective**

This report is to provide the audit committee with an update on the progress of actions taken by management to implement audit recommendations. The information is to help the audit committee monitor the timeliness of agreed actions and understand the reason for any delay.

Source and year	Report Date	Recommendation (record details)	Risk Rating	Manager responsible	Original completion date	Revised completion date	Status	Management Comments on action taken
Audit Findings 2021/22 – Grant Thornton/OAG	17/04/2023	Recommend that management perform an assessment of valuations performed by the expert, to ensure that inputs and assumptions used in the calculations are reasonable. Management should challenge the expert where inconsistencies are identified.	Moderate	Executive Manager Finance	17/04/2023	17/04/2023	Closed	Management has accepted the adjustment identified and responsibility to challenge expert assumptions for any calculations included in the financial statements.
Audit Findings 2019/20, 2020/21 and 2021/22 – Grant Thornton/OAG	09/12/2020	The importance of maintaining documentation and timely notification and removal of IT access for departing employees (or	Minor	Manager ICT	30/06/2023	30/06/2023	Closed	Management is satisfied sufficient processes and staff training has been implemented

		current employees who no longer require access) should be reiterated to the business and IT teams along with the need to adhere to the prescribed process and associated timelines						for 2023 financial year.
Audit Findings 2019/20, 2020/21 and 2021/22 – Grant Thornton/OAG	09/12/2020	Documentation inconsistencies in IT policies – recommend management: <ul style="list-style-type: none"> <li>• Incorporate missing elements into existing documentation as listed</li> <li>• Finalise the implementation of formal policies where lacking and</li> <li>• Ensure that existing requirements be documented</li> </ul>	Minor	Manager ICT	30/06/2021	30/06/2023	Open	OAG noted some items partially addressed though still some other policies to be developed.  Management continuing to review updates and policies as recommended.
Audit Findings 2020/21 and 2021/22 – Grant Thornton/OAG	30/04/2022	Disaster recovery plan – Recommend that the IT Disaster Recovery Plan be prioritised and finalised as part of	Minor	Manager ICT	30/06/2022	30/06/2023	Open	A full disaster recovery solution has been developed and approved and

		<p>the City's business continuity planning processes.</p> <p>The City should ensure the DRP is adequately defined to meet those recovery requirements and tested on a regular basis. These tests should be used to confirm key IT systems and services can be restored or recovered within the required timeframes. The tests should also be used to verify that key staff are familiar with the plan and their specific roles and responsibilities in a disaster situation. The results of these tests should be documented, and relevant actions taken to improve the plan where necessary.</p>						<p>will be in place by June 2023. Currently all data and servers are backed up off site in Perth to ensure minimal loss to the business in the event of a disaster</p>
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Resolution Register 2021							
OCM Meeting Date	Item No	Item Name	Author	Responsible Officer	Department	Council Resolution	Action Progress
23-Aug-21	14.2.3	INTEGRITY STRATEGY FOR WA PUBLIC AUTHORITIES 2020 -2023	David Trevaskis	John Walker	Deputy CEO	That Council: 1.Receive the Integrity Strategy for WA Public Authorities 2020 - 2023; and 2.Advise the CEO to complete the Integrity Snapshot Tool to help identify areas for development or more focus that should be included in the City's Risk Register.	1.Received - no further action 2. Integrity Snapshot Tool still to be completed

Resolution Register 2023							
OCM Meeting Date	Item No	Item Name	Author	Responsible Officer	Department	Council Resolution	Action Progress
27-Mar-23	14.1.1	Risk Review	Frances Liston	Frances Liston	Governance	That Council: 1. Endorse the changes to the City's risk register as set out in the attached risk register documents; 2. Note the progress update in relation to the City's risk review practices including self-assessment using the Integrity Snapshot Tool; and 3. Endorse the adoption of the Risk Management Policy; and 4. Endorse the use of Skytrust default risk matrix.	Complete
27-Mar-23	14.1.2	Annual Work Plan	David Trevaskis	David Trevaskis	Finance / Governance	That Council: 1. Approve the attached Annual Work Plan 2023; and 2. Request the CEO to prepare an Internal Audit Plan for the 2023/24 financial year to be presented to the Committee at the Meeting in June 2023.	In progress - Item 1 completed. Item 2 prepared for June ARC meeting
27-Mar-23	14.1.3	Audit and Risk Committee Standing Items	David Trevaskis	David Trevaskis	Finance / Governance	That Council receives the information	Complete
27-Mar-23	14.1.4	Terms of Reference	Frances Liston	Frances Liston	Governance	That Council adopt the Terms of Reference for the Audit and Risk Committee in the form attached to this report	Complete
27-Mar-23	14.1.5	Compliance Audit Return 2022	Frances Liston	Frances Liston	Governance	That Council: 1. Receive and endorse the submission of the Compliance Audit Return for the period 1 January 2022 - 31 December 2022 to the Department of Local Government, Sport and Cultural Industries in accordance with the <i>Local Government (Audit) Regulations 1996</i> ; and 2. Note the actions being undertaken as described in the report to address the issues identified in the Compliance Audit Return.	Complete
24-Apr-23	13.4	Compliance Audit Return 2022	Frances Liston	Frances Liston	Governance	That Council: 1. Receive and endorse the attached revised submission of the Compliance Audit Return for the period 1 January 2022 - 31 December 2022 to the Department of Local Government, Sport and Cultural Industries in accordance with the <i>Local Government (Audit) Regulations 1996</i> ; and 2. Note the variations between the attached revised submission of the Compliance Audit Return compared with the attached draft Compliance Audit Return endorsed by Council on 27 March 2023.	Complete
24-Apr-23	13.5	Annual Financial Report 2021-22	Casey Radford	Casey Radford	Finance	That Council: 1. Adopt the 2021-22 Annual Financial Report and accompanying Independent Auditor's Report for the year ended 30 June 2022; and 2. Receives the Auditor's Management Letter in respect of the 2021-22 financial audit for the year ended 30 June 2022.	Complete



## **POLICY: ENG-ES-008 GRAFFITI REMOVAL AND PREVENTION**

### **PURPOSE**

The purpose of this policy is to keep Kalgoorlie-Boulder free of unsightly and offensive graffiti by providing a strategy for the removal of graffiti from property of the City of Kalgoorlie-Boulder and to encourage private property owners to remove graffiti from their premises within Kalgoorlie-Boulder.

### **DEFINITIONS**

### **STATEMENT**

#### **1. Objectives**

- 1.1 To adopt a strategy of rapid removal of graffiti from City property and to encourage residents and property owners similarly.
- 1.2 To assist property owners to rectify the effects of graffiti and encourage them to deal with graffiti damage promptly.
- 1.3 To encourage the general public to become involved in identifying and reporting graffiti damage, even when their own personal property is unaffected.
- 1.4 To develop community programmes to dissuade youth from becoming involved in graffiti into alternative activities.
- 1.5 To balance enforcement strategies with education programmes, informing the public of the seriousness of graffiti as an offence and instilling a sense of community pride, which will make people see graffiti as a negative influence on society.
- 1.6 To support the use of legitimate outlets for the artistic and creative energies of youth giving them an alternative to resorting to illegal graffiti.
- 1.7 To develop strategies that ensure land owners and developers design their buildings and surroundings to discourage graffiti and make its removal easier.

**Responsible Department:** Infrastructure and Open Space  
**Adopted:** 20 Apr 2009  
**Last Reviewed:** 25 Aug 2017      **Version:** 1.02





## 2. Guidelines

- 2.1 All reports of instances of graffiti on City of Kalgoorlie-Boulder (CKB) property and assets are to be directed to the Engineering Services Department, who will:-
- 2.1.1 Organise rapid removal, preferably within twenty-four (24) hours as the desired approach for weekdays and the following Monday when reports are lodged over the weekends.
  - 2.1.2 Provide a mechanism for accepting and actioning graffiti reports lodged by CKB employees and members of the general public.
  - 2.1.3 Adopt the use of anti-graffiti products from approved product lists.
  - 2.1.4 Provide assistance to the general public to repair graffiti damage by way of advice on removal and prevention of graffiti.
  - 2.1.5 Clean, remove or cover all graffiti on fences and structures adjoining Council property, including road reserves, at no cost to the owner.
  - 2.1.6 Remove all profanity and racial slogans at no cost to the owner or business (when in public view).
  - 2.1.7 Clean, remove or cover all graffiti on buildings, fences and structures that are located on private property where the owner demonstrates difficulty achieving removal of graffiti at no cost to the owner.
  - 2.1.8 Forward reported graffiti that is located on service authorities' assets (e.g. Telstra pillars, Western Power transformers etc.) onto the asset owner for their actioning. The City may remove the graffiti with service authority's approval and at their cost in accordance with Clause 2.2.
- 2.2 The City will offer a graffiti removal service (on a fee for service basis – excluding 'private works' mark up) for all non CKB owned property by directing all graffiti reports related to private or non CKB property to the Engineering Services Department.
- Engineering staff will then obtain the property owner's details from the Rates Department following which Engineering Services staff will contact the property owner, by telephone where possible, with a follow up letter requesting that the graffiti as reported be removed and providing the property owner with details of the graffiti removal service offered by the City.



2.3 The City will promote preventative strategies including:

- 2.3.1 Providing a range of constructive alternatives for young people based on consultation and feedback from the target group.
- 2.3.2 Providing and funding opportunities for Urban Art projects.
- 2.3.3 Supporting links with community policing strategies.
- 2.3.4 Working closely with Police on local graffiti matters.
- 2.3.5 Working closely with other Government Departments to remove graffiti on all government owned buildings throughout the City of Kalgoorlie-Boulder.
- 2.3.6 Providing opportunities for young people sentenced for graffiti offences to carry out community service orders under the supervision of an authorised person.

2.4 The City will ensure that the principles of reducing opportunities for illegal graffiti are incorporated into building design and planning approval by:

- 2.4.1 Initiate requirements that ensure walls, particularly those with a natural surface abutting public space, have anti-graffiti characteristics prior to approval, e.g. professional mural, a graffiti coating, planting vines.
- 2.4.2 Ensuring that design briefs for all new CKB buildings employ the principles of reducing opportunities for wilful damage and graffiti.
- 2.4.3 Considering methods to ensure that approval of building designs is dependent on a plan to minimise the availability of areas that would be vulnerable to graffiti.
- 2.4.4 Encouraging landowners to install effective lighting and other security devices to deter illegal graffiti.

#### RELEVANT DOCUMENTS



**POLICY: CORP-F-011**  
**NAME : CASH HANDLING POLICY**

**PURPOSE:**

To provide a framework and process for cash handling and cash security to ensure the City fulfils its statutory financial obligations and that any associated risk is minimised. This policy applies to all City employees involved with the handling of cash at designated sites.

The objective of the policy is to:

- Ensure all amounts due and receipted to the City are collected and deposited to the City’s bank account on a regular and timely basis.
- Ensure consistency in procedures and standard in cash handling across all City sites and services.
- Establish and maintain accountability for the flow of cash through the City.
- Ensure the handling of cash throughout the City, along with any associated risk, is minimised and all statutory financial obligations are met.

**DEFINITIONS:**

Cash – Currency including notes and coins, electronic (eftpos), cheque and credit card transactions.

Cash Handling – petty cash, manual electronic means of cashier (cash, cheque, eftpos and credit card), handling of cash, floats (special events, collection of money), banking preparation and reconciliation.

Banking – cash preparation and reconciliation for collection by the City’s authorised staff or agent for depositing with the bank.

Authorised Agent – a person who has written authority and wears identification connecting them to the City’s sponsored operation or program, or a partner of the City at a designated site, who collects, transits and safeguards cash on the City’s behalf.

Designated Site – those sites throughout the City that are involved in cash handling operations.

Designated Sites

- The physical environment of each designated site must be established and maintained to minimise the risk to the City, staff and authorised agents.

**Responsible Department:** Chief Financial Controller

**Adopted:** 28 May 2018

**Last Reviewed:** to be reviewed first quarter 2010

TO BE REPEALED



- Each designated site must have a secure storage area for the storage of cash.
- Each designated site must have an acceptable level of security that protects staff, authorised agents and cash.

#### Computer Applications

- Each operator must have a unique log in and password that is used only by that operator.
- Each operator must be assigned the correct level of access, as approved and authorised by the Manager Information Technology, for the requirements of the function performed.
- The operation of cash handling applications must conform to existing backup procedures, interface with existing corporate financial systems and assign security levels based on the operator's log in.
- Business continuity management procedures must be in place and be familiar to all operators in order to maintain normal business processes in the event of system failure.
- Staff and authorised agents must have access to cash handling applications removed, by the Information Technology Services, on departure from the City or when they are no longer

### STATEMENT

#### A. PRINCIPLES OF CASH HANDLING

It is the responsibility of the Council officers involved in the cash handling process to understand the meaning and intent of this policy.

- Council must provide a secure work environment that will protect the welfare of staff and authorised agents and safeguard cash at designated sites.
- All cash must be kept secured in a locked drawer, locked petty cash box or safe. Where cash is kept in a locked petty cash tin, the cash tin is to be stored out of sight at all times in a safe locked cabinet or drawer.
- Borrowing or taking cash from petty cash, float or till for personal benefit is prohibited.
- Where cash floats are given to or taken over by relieving staff, the staff given the float or taking control of the cash need to count these floats along with the designated officer in charge of that cash.
- An official Council receipt must be issued for all cash received at the designated sites within 24 hours or next working day of receipt from the customer.
- All cash received at the City Administration office or designated site must be banked on the next banking day, unless prior arrangements are made with the City Accountant or Financial Controller.



- All cash received at the City Administration office or designated sites must be receipted into the City's electronic system or an official manual receipt book, each such receipt is to be dated and numbered in sequential order. Managers and supervisors responsible for designated sites must maintain current documentation of all cash handling procedures and processes, including:
  - Security and safe measure for transporting cash to the City Administration office or bank.
  - Security and procedure for access to keys and/ or safe combinations
  - Record and reconciliation of cash taken and receipted.
  - Petty cash reconciliation and claims.

## **B. DISCREPANCIES / “OVER AND UNDER”**

Council acknowledges the minor discrepancies in cash taking occur from time to time when dealing with cash. All discrepancies regardless of whether that discrepancy is a surplus or deficiency must be recorded on the cashier's worksheet, and authorised by the employee's supervisor. Discrepancies must be accompanied by a written explanation by the cashier responsible. Surplus cash held at any site should be deposited into the City bank account.

## **C. REPORTING MISSING OR STOLEN MONEY**

Regardless of the amount, missing money or stolen money must be reported to the Financial Controller. All stolen money must be reported to the police.

Should a staff member identify or suspect that money has been stolen or is missing or is aware of suspicious activity they must advise their supervisor.

Should the missing money be the result of a robbery, a written detailed account of the events must be provided to the Financial Controller, no later than 24 hours of realising the money is missing.

Customers and staff will be encouraged to use non-cash methods to make payment. Staff and authorised agents must be trained, authorised and delegated with the appropriate level of responsibility in all aspects of the cash handling process. Borrowing or taking cash from any float or till for personal benefit, however minor, is prohibited.



**Roles and Responsibilities**

<b>Custodian</b>	<b>Custodian Officer Responsible For Implementation</b>
CFO/Financial Controller	City Accountant
	Executive Manager Council Businesses and Property
	Manager Goldfields Oasis Recreation Centre
	Coordinator Library & Heritage Services
	Golf Course Coordinator
	Airport Manager
	Environmental Health & Ranger Services Team Leader
	Manager Art Centre Team Leader Goldfields Arts Centre

**RELEVANT DOCUMENTS**

- Local Government Act 1995
- Local Government (Financial Management) Regulations 1996
- City of Kalgoorlie-Boulder - Code of Conduct
- City of Kalgoorlie-Boulder - Cash Handling Procedures

TO BE REPEALED



# WATER SERVICES FINANCIAL HARDSHIP POLICY

**POLICY NUMBER: DS-SWM-003**

## PURPOSE

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This Financial Hardship Policy outlines how the City will assist a residential ratepayer (“you”) who cannot pay certain part of their rate notice<sup>1</sup> because of financial hardship.

This policy applies only to the sewerage area rates portion of your rate notice.

If you are also having difficulty paying other charges on your rates notice, the City encourages you to still talk to the City.

The City is committed to working with you to find an appropriate payment arrangement that works for both you and it. The City understands that it can be difficult to ask for support, and will treat you sensitively and respectfully.

## SCOPE

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This Financial Hardship Policy applies to residential ratepayers who are experiencing financial hardship. It is:

- applied by staff in Debt Recovery who are responsible for the recovery of overdue rates accounts;
- used as a reference by all employees and contractors of the City of Kalgoorlie-Boulder who interacts with ratepayers with outstanding sewer charges, and who suspect or have confirmed, that the ratepayer is experiencing financial hardship; and
- a guide used for external stakeholders when assisting customers in financial hardship e.g. financial counsellors.

This policy does not apply to non-residential ratepayers or customers having payment difficulties because the Water Services Code of Conduct (Customer Service Standards) 2018 and the City’s water licence only require us to have a hardship policy for any wastewater water or sewerage services it provides to residential customers.

The City acknowledges that temporary loss of a job is likely to cause payment difficulties, but not necessarily hardship. However, you should still contact the City for assistance. In recognition that these customers may also need support, its trained staff can offer advice and a range of flexible payment options to assist them.





## DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Customer** means a customer who uses the place in respect of which a water service is provided solely or primarily as the customer's dwelling (as defined in the Water Services Code of Conduct (Customer Service Standards) 2018) (Note: a customer may be a residential, commercial or retail customer by virtue of being a council ratepayer.)

**Financial liability** means the land owner, pursuant to section 126 of the Water Services Act 2012.

**Financial hardship** means having the intention but not the financial capacity to make required payments in accordance with the City's payment terms (in the case of a ratepayer (residential) financial hardship is identified by themselves, by the City, or an accredited financial counsellor, or by a welfare agency).

**Financial hardship payment arrangement** means a payment agreement made between the City and a customer (residential, consumer or retail) who is willing and has the intention to pay, but is unable to meet their repayments or existing financial obligations due to serious and/or exceptional hardship.

**Payment difficulties** means being in a state of financial disadvantage that is not likely to be ongoing and in which the customer is unable to pay an unpaid bill (as defined in the Water Code).

**Wastewater (sewerage)** means any form of waste that may be appropriately removed or dealt with through the use of a sewerage service.

**Sewerage (wastewater) service** means:

- a service constituted by the collection, storage, treatment or conveyance of sewage through the use of a reticulated system, or
- any other service, or any service of a class, brought within the ambit of this definition by the regulations.

(as defined in the *Water Services Act 2012*) (Note: *sewerage service includes but not limited to community wastewater management systems*).

**ERA** means Economic Regulation Activity.

**FCAWA** means Financial Counsellors Association of Western Australia.

**Recognised Financial Counselling Service** means a recognised service that can refer applicants to a financial counsellor in their area. Alternatively, they can refer the applicant to



the National Debt Helpline (Ph. 1800 007 007). The Helpline provides a free confidential service for all Western Australians with financial problems and queries.

Financial Counsellors means agencies that provide free and independent financial counselling and advocacy services to people in financial difficulty. They are generally community-based and non-government organisations funded by the government or community sector organisations such as welfare organisations.

## **POLICY STATEMENT**

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The City understands ratepayers experiencing financial hardship may find it difficult to pay their rates account. The City recognises it has an ongoing social obligation to ensure ratepayers are treated with fairness, integrity and compassion. It is committed to working with its ratepayers to find an appropriate payment solution that is effective and sustainable.

## **POLICY DETAILS**

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### **1. What is Financial Hardship?**

You will be considered to be in financial hardship, if paying the sewerage rates will affect your ability to meet your basic living needs – in short, if you have the intention but not the financial capacity to pay. The City is committed to providing additional support to assist you in meeting your legal commitments.

The City recognises there are two types of financial hardship i.e. temporary and ongoing. Depending on the type of hardship being experienced, you will have different needs and will require different solutions.

### **2. Identifying Customers in Financial Hardship**

If you think you may be in financial hardship, the City encourages you to contact us as soon as possible. You may ask your financial counsellor to contact the City on your behalf.

The City will assess within ten business days whether it considers you to be in financial hardship. If after ten days an assessment has not been made, the City will refer you to a financial counsellor for assessment.

As part of the City's assessment it will consider any information provided by you and, if applicable, your financial counsellor. The City will also take into account any information the City may have on your payment history.

As soon as the City has made its assessment, it will advise you of the outcome.

### **3. Financial Hardship**

You are experiencing financial hardship if you are in:

*... an ongoing state of financial disadvantage in which the ability of a customer who is a residential customer to meet the basic living needs of the customer or a dependant*



*of the customer would be adversely affected if the customer were to pay an unpaid bill (clause 22 of the Water Code).*

You may require ongoing assistance such as alternative payment arrangements with an extension of time to pay; the waiving of interest and any associated administrative fees; and may also include a write-off of accrued interest and/or legal (refer to section 7 for full payment plans detail).

The City will consider all circumstances including, but not limited to, the following examples:

- a serious accident;
- sudden bereavement within a family;
- severe/life threatening illness or medical disability;
- an impact on a dependent or family member who has serious disability or health problem and who relies on the affected person for their financial support;
- marriage/partnership breakdown;
- prolonged imprisonment;
- business downturn;
- loss of primary income and/or other unforeseen factors affecting a customer's capacity to pay, such as a reduction in income or an increase in non-discretionary expenditure;
- temporary physical or mental incapacity;
- emergency event from natural disasters such as flood, bushfire, cyclone or earthquake;
- domestic violence; or
- any other matter considered acceptable by the Chief Executive Officer.

**Note:** temporary loss of a job is usually payment difficulties rather than financial hardship, but you should still contact the City for assistance.

#### 4. Payment Plans

If the City determines that you are in financial hardship, under the sewerage services portion of your rate notice it will offer you the following:

- more time to pay your account; or,
- a payment plan; and,
- suspend interest charges and administration fees whilst a payment plan is in place.

For ratepayers that have been assessed as experiencing "ongoing hardship", the City may refer the property to Council for their consideration, under a financial hardship



report for write- off of accrued interest and/or legal fees. The format of the report to Council will include the following information:

- property's assessment number;
- description of the debt;
- amount outstanding (further broken down into rates and service charges categories);
- period of debt (e.g. 1 year, 2 years etc.); and
- reason/s for the write off/s.

The referral to Council is a requirement under section 6.47 of the Local Government Act 1995, which requires Council's absolute majority.

The City will involve you and, if applicable, your financial counsellor in setting a payment plan. When setting the conditions of the plan, it will consider your capacity to pay, and if relevant, your consumption.

The City will review your payment plan if you submit a request in writing. If the City's review indicates that you are unable to meet your obligations under the current plan, the City will revise it. The City will either extend the duration of the payment arrangement and/or reduce the periodic payment amount.

If you do not comply with your payment plan and fail to contact the City to re-negotiate the terms, it will make all reasonable attempts to contact you to advise of its next course of action. The City does not have to offer you a payment plan if you have had three payment plans cancelled because of non-payment or declined payments.

If you are an occupier of a property under a crown lease, the City will notify the landowner (e.g. State of WA) advising them of its intention to provide you with an extension of time to pay or a payment plan before it formally accepts your proposal.

## **5. Debt Reduction**

### **a. Temporary Financial Hardship**

If you have been assessed as experiencing temporary financial hardship, the City will consider reducing the amount you owe us by waiving penalty interest and administration fees whilst committing to a payment plan.

### **b. Ongoing Financial Hardship**

If you have been assessed as experiencing ongoing financial hardship, the City will consider reducing the amount you owe us by way of;

- waiving interest and administration fees charges whilst committing to a payment plan;

and

- requesting Council to consider a write-off interest and/or legal charges (absolute majority required).



## 6. Debt Collection

The City will suspend its debt recovery processes whilst negotiating a suitable payment arrangement with you.

### a. Payment Plans

The City will not commence any legal proceedings to recover your debt if:

- you are being assessed as experiencing temporary or ongoing financial hardship;
- you have received an extension in time to pay, payment plan or another payment arrangement you have with the City; and
- you are complying with your extension in time to or payment plan.

### b. Legal Proceedings

If legal proceedings have been commenced, these will be suspended for the following reasons:

- your financial hardship application is being reviewed and assessed,
- you have received an extension in time to pay, a payment plan or another payment arrangement you have with us,
- you are complying with your extension in time to or payment plan.

### c. Non Compliance to Payment Plan

If you do not comply with your time to pay, payment plan or other payment arrangement, the City may commence debt recovery proceedings in accordance with the City's Debt Collection Policy.

Legal actions proceedings will be initiated or re-initiated, where your rates account will be referred to either:

- to the City's officers responsible for debt recovery; **or**
- outsourced to an external Debt Collection Agency.

## 7. Legal Costs

All legal costs and expenses incurred in recovering outstanding rates and charges will be charged against the property in accordance with section the *Local Government Act 1995*.

When collecting your debt, the City will comply with Part 2 of the Australian Competition and Consumer Commission (ACCC) and Australian Securities and Investments Commission (ASIC) Debt collection guidelines for collectors and creditors.

If due to an administrative error by the City, and legal proceedings were inadvertently taken, the City will take every measure to rectify your rates account. Any associated



fees will be reversed and any entries that may appear on your credit history file (in regards to the City's error) will be cleared.

#### 8. Additional information

- **The City's Schedule of Fees and Charges** is located on the City's website- [www.ckb.wa.gov.au](http://www.ckb.wa.gov.au).
- **Rates Notice:** You can choose to have your annual rates notice sent to you electronically (e-Rates) or by mail. To register for e-Rates you must subscribe via the City's website – [www.ckb.wa.gov.au/My-Property/Rates/Subscribe-to-e-Rates](http://www.ckb.wa.gov.au/My-Property/Rates/Subscribe-to-e-Rates).
- **Redirection of rate notice:** If you are absent or ill you can request to have your rates notices redirected to another person free of charge.
- **Payment Methods:** You may pay your rate notice by direct debit, Centrepay, BPAY, BPOINT, telephone, post or in person.

For more information on your payment options, please contact us on (08) 90219600 or [mailbag@ckb.wa.gov.au](mailto:mailbag@ckb.wa.gov.au) or in person at the Administration Office 577 Hannan Street, Kalgoorlie.

- **Centrepay:** is only available to customers who receive Centrelink payments. Paying by Centrepay may help you manage your bills more easily as your bills will be paid through regular deductions.
- **Concessions:** The Office of State Revenue has a rebate scheme that provides concessions to pensioners and seniors on their local government rates charges, sewerage charges and emergency services levy. The concessions available are either a rebate on, or the deferment of, these charges (eligibility criteria must be met). To receive a concession on your local government rates, sewer and emergency services levy, you must be on 1 July of the current financial year:
  - own and occupy your property as your ordinary place of residence;

**and**

  - be the holder of a valid:
    - Pensioner Concession Card; or
    - State Concession Card; or
    - Commonwealth Seniors Health Card together with a WA Seniors Card; or
    - WA Seniors Card.
  - Register your entitlement with us in person or online with Water Corporation [www.watercorporation.com.au/my-account/i-want-to/concessions](http://www.watercorporation.com.au/my-account/i-want-to/concessions).
  - A pro-rata rebate may be available from the date of registration to Pensioners, and Seniors who become eligible after 1 July of the current financial year.



- If you have arrears outstanding on your property and you meet the eligibility criteria, you may be able to enter into a payment arrangement to pay the arrears and still be eligible for a rebate. The City suggests you contact our Rates Team on (08) 90219654 to discuss your rates accounts.
- If your circumstances change, particularly with respect to your ownership or occupation of the property, or your eligibility, you must notify the City on (08) 9021 9600 (8.30am-4.30pm weekdays) or the Water Corporation on 13 13 85 (8am-5pm weekdays). Your registration will be cancelled or amended, as appropriate.
- Payments received after the cut-off date 30 June, may result in the loss of your rebate and the full levied amount will become payable.
- **Financial Counselling:** The City will advise you of any financial counselling services or other organisations that may be available to you. Financial counsellors offer free, independent information to help you take control of your financial situation. The Financial Counsellors' Association of WA (FCAWA) can refer you to a financial counsellor in your area.
- **Contact details are:**
  - Financial Counsellors' Association of WA Phone: 08 9325 1617
  - Email: [admin@fcawa.org](mailto:admin@fcawa.org)
  - Website: [www.financialcounsellors.org](http://www.financialcounsellors.org)
  - National Debt Helpline: 1800 007 007
  - Alternatively, you can call the National Debt Helpline 1800 007 007 or [www.ndh.org.au](http://www.ndh.org.au). The Helpline provides a free confidential service that provides support if you are experiencing financial hardship.
- **Fees and charges:** The City will charge you for the sewerage services it provides to you.
- If you do not pay your rate notice by its due date you will be charged penalty interest at a rate of 10% per annual (accruing daily). The penalty interest rate is set under section 6.15 of the Local Government Act 1995.
- For additional information relating to the prescribed interest rate and payment terms, this can be found on the rear of your rates notice.

## 9. Training of Staff

Frontline employees who assist customers having difficulty paying their outstanding charges are trained and are assessed for competency in relation to:

- The range of payment options and methods available;
- The City's Financial Hardship Policy, procedures and work instructions including delegated authorities that relate to debt recovery and credit management practices;



- Government funded concession entitlements;
- Government and community programs/services available including referrals to financial counsellors;
- Key cultural and social issues for significant customer groups and communication skills for engaging with ratepayers in financial hardship;

To ensure this process is maintained to the desired standard, staff performance is assessed through monitoring of calls for Customer Service staff and qualitative audits.

Debt Recovery staff who case manage individuals experiencing financial hardship have comprehensive training on a range of social and community issues to improve their understanding of the issues that affect people in financial hardship. In addition, the City will:

- Engage with stakeholders in the development and review of training programs;
- Provide training to new staff and schedule refresher courses where appropriate.

#### **10. The Customer's commitment to the City**

The City will do its best to assist customers experiencing financial hardship. If you are experiencing financial hardship, the City would like you to contact us as soon as possible to discuss your situation. The City can offer you a payment plan over an extended period, if you agree and maintain the arrangement.

In return, the City asks that the customer:

- agree and maintain a suitable payment arrangement;
- keep it informed of any changes in their circumstances;
- contact it to request an alternative arrangement if they are having difficulty maintaining the agreed payment plan; and
- contact a financial counsellor or relevant consumer representative if requested. It is important for a customer in Financial Hardship to meet with a person from a relevant consumer representative organisation to discuss their financial situation and consider the options available.

#### **11. Availability and accessibility**

The City regularly promotes its financial hardship policy to registered Financial Counsellors in Kalgoorlie-Boulder, and its customers through e-mail, newsletters, City's website, and public notice board.

Upon request, the City's customer service officers can provide you with a copy of this policy in alternative format. This policy is also available on the website at <https://www.ckb.wa.gov.au/policies>.

#### **12. Complaints Handling**





Complaints will be handled in accordance with the Australian Standard on Complaints Handling in conjunction with the [Water Services Code of Conduct \(Customer Service Standards\) 2018](#).

The City is committed to solving issues as quickly as possible. If you have a complaint, please contact the Customer Service Team on (08) 9021 9600 or email [mailbag@ckb.wa.gov.au](mailto:mailbag@ckb.wa.gov.au) or refer to the section 13 below.

Our complaints handling process is available on our website. The policy can be found at [www.ckb.wa.gov.au/policies](http://www.ckb.wa.gov.au/policies).

The complaints handling process is free of charge.

If you are not satisfied with the way the City handles your complaint, you may refer your complaint, or would prefer to direct your complaint to an external body in the first instance, to the [Energy and Water Ombudsman](#). The Energy and Water Ombudsman will investigate your complaint and may mediate the dispute between you and us.

### 13. Fees and Interest Charges relating to Complaints

Fees, interest charges or debt recovery will not be charged if:

- a. if a complaint made by the customer to the licensee that directly relates to the non-payment of the bill is not resolved; or
- b. if a complaint made by the customer to the water services ombudsman (known to the City) that directly relates to the non-payment of the bill is not determined or is upheld by the water services ombudsman.

### 14. Approval and review

The City's policy was approved by the Economic Regulation Authority.

The City will review this policy at least every five years to ensure it remains up-to-date and relevant.

## COMPLIANCE REQUIREMENTS

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- Council Policy CORP-F-011 Financial Hardship
- Council Policy CORP-F009 Debt Collection
- Water Services Operating License
- Water Services Act 2012
- Water Service Code of Conduct (Customer Service Standards) 2018 (Water Code)
- Health (Miscellaneous Provisions) Act 1911
- Public Health Act 2016
- Local Government Act 1995
- Local Government (Financial Management) Regulations 1996
- Rates and Charges (Rebates and Deferrals) Act 1992
- Financial Hardship Policy Guidelines for Water Services (Economic Regulation Authority)



- Energy and Water Ombudsman Western Australia

## ALTERNATIVE FORMATS

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This document is available in alternative formats (softcopy/online, hardcopy and large print) upon request, please contact us for assistance.



If you need an interpreter, please call the Translating and Interpreting Service (TIS National) on 131 450 and ask them to telephone the City of Kalgoorlie-Boulder on (08) 9021 9600. The City's business hours are 8:00am to 5:00pm Monday to Friday.

If you are deaf, or have a hearing impairment or speech impairment, contact us through the National Relay Service [www.relayservice.gov.au](http://www.relayservice.gov.au) :

TTY users phone 133 677 then ask for 08 9021 9600 Speak and Listen users phone 1300 555 727 then ask for 08 9021 9600

DOCUMENT CONTROL		
Responsible department	Water Services	
Date adopted by Council	2023	
Date of last review	April 2023	
Date of next review	April 2028	



## COMPLAINTS HANDLING POLICY

**POLICY NUMBER: EXEC-OD-001**

### PURPOSE

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The purpose of this policy is to outline a process by which the City will handle customer complaints.

### SCOPE

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This policy applies to all City staff who are responsible for customer service and management of any customer complaints.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Complaint** means an expression of dissatisfaction with the quality of service or the lack of service received from the City or the behaviour of an employee of the City of Kalgoorlie-Boulder.

### POLICY STATEMENT

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The City is committed to ensuring that it:

- Recognises, promotes and protects the customer's right to comment on their dealings with the City;
- Provides an efficient, fair and accessible framework for resolving customer complaints;
- Sets standard for dealing with customer complaints;
- Increases the level of satisfaction among customers through the delivery of effective and consistent services;
- Enhances the City's image and reputation, particularly its reputation for customer service; and
- Provides for procedural fairness to ensure that City staff are able to respond to any complaint and is not subject to unfair, unfounded or inappropriate allegations.



## POLICY DETAILS

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### 1. Making a complaint

Customers may communicate their dissatisfaction with a service in a number of ways, including:

- Web site contact form
- Email
- Social media
- Letter
- Face to face
- Telephone call

### 2. Commitment

- a. All complaints will be handled quickly, fairly, effectively and courteously and in a manner which ensures natural justice and due process.
- b. Responses to complaints will always be in positive terms and never retaliatory.
- c. The rights of the complainant are protected as are those of staff who receive the complaint, or who may be subject of a complaint.

### 3. Recording Customer Complaints

- a. If a customer is expressing dissatisfaction with the quality of service or the lack of service received from the City the complaint will be recorded in the City's information management system (IMS).
- b. Customer complaints received by telephone or face to face must be recorded in the IMS by the officer receiving the complaint using the Customer Complaint Form.
- c. If a customer complaint is received through the City's various social media sites a screen print of the message will be recorded.
- d. Where complaints have been received anonymously the City is unable to provide a response to the customer however the complaint is still investigated

### 4. Processing complaints

- a. On receipt of a customer complaint an appropriate officer will try to resolve the issue within two (2) working days by contacting the customer, obtaining more details and taking the necessary steps to resolve the situation as quickly as possible 3.3.2 If the complaint remains unresolved after the initial contact the Customer Service Coordinator will acknowledge receipt with the customer and advise that the matter is being investigated and that a full response may be made within seven (7) days.



- b. The Customer Service Coordinator will liaise with the manager of the department or departments to which the complaint relates. The manager/s will provide all relevant information to the Customer Service Coordinator and also a proposal for the resolution of the complaint. If the relevant information cannot be obtained within seven (7) working days, the Customer Service Coordinator will advise the customer of progress.
- c. The Customer Service Coordinator will contact the customer with a response which has been agreed with the manager/s.
- d. If the complaint remains unresolved at this point, the case will be referred to the Executive Manager Governance and Risk Services for consideration and response and in certain cases referred to the CEO for consideration.
- e. Any complaints of a serious nature involving inappropriate behaviour of staff (rudeness, discrimination or harassment) will be referred to the Executive Manager Governance and Risk Services.

#### **5. Empowering Staff**

- a. All staff will have access to the complaint handling procedure and policy and be made aware of it.
- b. All staff will be made aware of updates to the procedure and policy.
- c. New staff will receive a copy of the procedure and policy as part of the induction process.
- d. Staff will receive training in aspects of customer service relevant to this policy.

#### **6. Monitoring Customer Complaints**

The Customer Service Coordinator is responsible for:

- a. Monitoring all Customer Complaints and ensuring that they are investigated and resolved in accordance with appropriate procedures.
- b. Compiling a quarterly Customer Complaints Report to Executive Advisory Group to provide an overview of; the types of complaint, numbers received by each Directorate, times taken to resolve complaints.

### **WATER SERVICES COMPLAINTS**

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Complaints related to residential sewerage services including the sewer portion of the rates notice will be handled in accordance with the Australian Standard on Complaints Handling in conjunction with the [Water Services Code of Conduct \(Customer Service Standards\) 2018](#).

If you are not satisfied with the way we handle your complaint, you may refer your complaint, or would prefer to direct your complaint to an external body in the first instance, to the [Energy and Water Ombudsman](#). The Energy and Water Ombudsman will investigate your complaint and may mediate the dispute between you and us.



**City of  
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## COMPLIANCE REQUIREMENTS

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## RELEVANT DOCUMENTS

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Customer Complaint Form

## ALTERNATIVE FORMATS

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This document is available in alternative formats (softcopy/online, hardcopy and large print) upon request, please contact us for assistance.



If you need an interpreter, please call the Translating and Interpreting Service (TIS National) on 131 450 and ask them to telephone the City of Kalgoorlie-Boulder on (08) 9021 9600. Our business hours are 8:00am to 5:00pm Monday to Friday.

If you are deaf, or have a hearing impairment or speech impairment, contact us through the National Relay Service [www.relayservice.gov.au](http://www.relayservice.gov.au) :

TTY users phone 133 677 then ask for 08 9021 9600 Speak and Listen users phone 1300 555 727 then ask for 08 9021 9600

DOCUMENT CONTROL		
Responsible department		
Date adopted by Council		
Date of last review	May 2023	
Date of next review	May 2025	



## COMMUNITY ENGAGEMENT POLICY

**POLICY NUMBER: EXEC-OD-007**

### PURPOSE

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Community and stakeholders play a pivotal role in developing the City of Kalgoorlie-Boulder (City). The purpose of this policy is to outline Council's commitment to engaging with the City's diverse communities. The City will engage with its community to ensure that their needs and aspirations are taken into consideration when making decisions.

### SCOPE

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This Policy applies to elected members, City staff, and external stakeholders working on any corporate documents (strategies, policies, and action plans), programs, projects or services that are delivered by, or on behalf of the City and have an impact on its community.

### DEFINITIONS

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**City** means the City of Kalgoorlie-Boulder.

**Community** means people who live, work, study or conduct business or are involved in local community groups or organisations in the City.

**Community Engagement** means an open and transparent communication with the community to provide relevant information and the opportunity for feedback.

**Stakeholder** means individuals, a group of individuals, organisations, or a political entity with a specific stake in the outcome of the City's decisions.

### POLICY STATEMENT

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The City is committed to genuine, transparent and best-practice community engagement. Informed decisions are made by considering the views, needs, issues and aspirations expressed by the community which is balanced with budgetary and legislative constraints.

This policy should be read in conjunction with the Community Engagement Strategy which describes the intent, intended outcomes and how we will measure performance of community engagement practices.

### POLICY DETAILS

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At the City of Kalgoorlie-Boulder, community engagement is defined as *'an open and transparent communication with the community to provide relevant information and the opportunity for feedback'*.

Community engagement is a planned process with the specific purpose of working with individuals and groups to encourage active involvement in decisions that affect them or are of interest to them.

The process does not replace the final decision-making function of Council; but community engagement enhances Council's capacity to make informed decisions.

### **Policy Principles**

The following principles will guide community engagement activities -

- **Clarity of Purpose** - Ensure the community is well informed about issues, strategies or plans that may directly or indirectly affect them.
- **Building Relationships** - Provide the community with the opportunity to hear each other's opinions and to recommend appropriate solutions to community issues.
- **Right to be Involved** - Ensure the community have the opportunity for involvement in the policy development of the City, where possible
- **Transparent** - Ensure the City is meeting legislative requirements regarding community consultation in all areas of its service delivery.
- **Accessible and Inclusive** - Seek the views of a wide cross-section of the community, selecting engagement methods that are flexible, inclusive and appropriate to those being engaged.
- **Tailored** - There is diversity in activities and projects; the type of engagement undertaken should vary accordingly.

### **Public Engagement Spectrum**

The City of Kalgoorlie-Boulder's community engagement practice is aligned with the International Association for Public Participation (IAP2) Public Participation Spectrum and provides guidance to enable planning, implementation, reporting and evaluation of community engagement activities.

The City of Kalgoorlie-Boulder has applied the IAP2 spectrum as a methodology for determining the scope of engagement and how decisions are made. In deciding where a project sits on the spectrum, consideration is given to community interest, legislative requirements, time, resources, and budgetary constraints, as well as the perceived level of community impact.

The levels of participation and methods of engagement are:





**Inform:** The City will keep the community and stakeholders informed of decisions, actions or for educational purposes.

*Method: Community consultation website, City of Kalgoorlie-Boulder Website, social media, signage, flyers and posters, direct mail, paid advertising (radio, print and social media).*

**Consult:** The City will consult with the community and its stakeholders for the purpose of obtaining opinions and feedback and provide opportunities for the community to share information before a decision is made.

*Method: Community surveys, community consultation website engagement tools*

**Involve:** The City will work with the community and its stakeholders to ensure that public concerns and aspirations are consistently understood and considered.

*Method: Information sessions and workshops*

**Collaborate:** The City will collaborate with the community and its stakeholders to develop and build solutions.

*Method: Advisory Committee, Focus Groups, Working Groups*

**Empower:** The City will work with its community and its stakeholders to implement its decisions.

*Method: Community plans*

### **Community Engagement Process**

The City's Community Engagement Process can be found in the City's Community Engagement Strategy. It ensures a planned approach to all engagement undertaken. This requires scoping and planning, which considers all unique contexts, constraints, and opportunities.

A range of engagement methods are considered when consulting with the community. The IAP2 Public Participation Spectrum is used to determine the most suitable level of participation for each project; considering who the stakeholders are, the expected level of interest in the project, and the potential impact of the outcome.

### **Statutory engagement**

In some instances, the City is legally required to conduct consultation with the community. In these cases, the City will treat the prescribed level of engagement as the minimum standard.



**City of  
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The most common types of prescribed engagement relate to development applications and other planning proposals. Relevant legislation is included in the Compliance Requirements section of this policy.

## **COMPLIANCE REQUIREMENTS**

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Local Government Act 1995

State Records Act 2000

Planning and Development (Local Planning Schemes) Regulations 2015

Planning & Development Act 2005

Residential Design Codes

Bushfire Mitigation Act 1955

Land Administration Act 1997

## **RELEVANT DOCUMENTS**

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Community Engagement Strategy 2022-2026

Community Strategic Plan 2020-2030

Community Engagement Guidelines and Toolkit

<b>DOCUMENT CONTROL</b>		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## CIVIC COMMENDATIONS POLICY

**POLICY NUMBER:** [new number needed]

### PURPOSE

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The purpose of this policy is to provide a process which governs ceremonial functions, by which Council can formally recognise outstanding contributions, achievements and meritorious service to the community of the City of Kalgoorlie-Boulder by bestowing the honours of:

1. Freeman of the City of Kalgoorlie-Boulder;
2. Freedom of Entry to the City of Kalgoorlie-Boulder; and
3. Keys to the City of Kalgoorlie-Boulder.

### SCOPE

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This policy applies to current and former residents of the City of Kalgoorlie-Boulder, community groups, associations and incorporated bodies operating within the City of Kalgoorlie-Boulder, and prominent individuals.

### DEFINITIONS

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**City** means the City of Kalgoorlie-Boulder.

**CEO** means the Chief Executive Officer of the City.

**Unit** means any permanent, reserve or cadet unit of the Australian Defence Forces.

### POLICY STATEMENT

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The City will consider bestowing the following prestigious honours, noting that the bestowing of such honours carries with it no legal rights or privileges.

### POLICY DETAILS

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#### FREEMAN OF THE CITY OF KALGOORLIE-BOULDER

##### 1. Eligibility

The Freeman of the City of Kalgoorlie-Boulder honour is to be granted to previously serving Councillors, Mayor and Officers of the City and other individuals who are



considered by Council to have made an outstanding, significant and meritorious contribution to the City of Kalgoorlie-Boulder, Western Australia, Australia or world affairs.

## **2. Nomination criteria**

The title of the Freeman of the City of Kalgoorlie-Boulder may be conferred on any person:

- a. Whose exceptional service to the community is a matter of public record; and
- b. Who has identifiable and long-standing connections with the community in the City of Kalgoorlie-Boulder or its former entities; and
- c. Whose personal endeavours have benefited the community in an outstanding and meritorious manner that stands above contributions of most other persons in assisting in both the advancement of the City's strategic direction and the provision of benefits for the greater community.

## **3. Entitlements**

- a. Any person upon whom the title Honorary Freeman of the City of Kalgoorlie-Boulder has been conferred may designate him/herself "Honorary Freeman of the City of Kalgoorlie- Boulder".
- b. The recipient shall be presented with a special badge which identifies them as Freeman of the City of Kalgoorlie-Boulder along with a plaque and certificate to commemorate receiving the award.
- c. Any Honorary Freeman of the City of Kalgoorlie-Boulder shall be invited to all subsequent formal Civic functions conducted by the City.

## **4. Limitations on holders of award**

- a. To avoid any potential perception of bias, the title of "Honorary Freeman of the City of Kalgoorlie-Boulder" shall not be bestowed on any person currently employed or holding the office of Councillor or Mayor at the City.
- b. Previous employees/officers of the City or its former entities while not excluded under the nominated criteria, merit based consideration would not take into account their time and service to the community as a paid employee of the City or its former entities.
- c. In recognition of the standing of this award, a maximum of five (5) living persons only may hold the title "Honorary Freeman of the City of Kalgoorlie-Boulder", at any one time.

## **FREEDOM OF ENTRY TO THE CITY OF KALGOORLIE-BOULDER**

1. The Freedom of Entry to the City of Kalgoorlie-Boulder is a ceremonial honour is to be granted to units of the Defence Forces, including Reserve and Cadet units, which have a significant attachment to the City of Kalgoorlie-Boulder, as determined by Council. It is conferred in recognition of their achievement while on active service or overseas duty or as a mark of respect and gratitude for their efforts in the defence of Australia.
2. Individuals or organisations may apply to the City of Kalgoorlie-Boulder to receive



Freedom of Entry, or alternatively Council may grant Freedom of Entry to the City of Kalgoorlie-Boulder without an application.

3. All applications must be formalised on the *Freedom of Entry* form by the applicant forwarding the form, marked attention to the CEO. This form needs to be received at least eight (8) weeks before the date of the proposed exercising of Freedom of Entry (the event).
4. Granting of Freedom of Entry to the City of Kalgoorlie-Boulder is to be determined by absolute majority of Council.
5. The applicant will be advised of the outcome after the Council resolution within 5 working days. If approved, the applicant will be notified of the particulars of the event.
6. Freedom of Entry to the City is celebrated with a parade of the unit through the streets. A civic function may be granted in conjunction with Freedom of Entry event. The Mayor, in conjunction with the CEO, shall determine the date, time, location and invitation list.
7. AnA certificate with a gift symbolising the event may be presented by the Mayor on behalf of the City of Kalgoorlie-Boulder. .

### **KEY TO THE CITY OF KALGOORLIE-BOULDER**

1. The Key to the City of Kalgoorlie-Boulder honour is to be granted to individuals or groups who are considered by Council to have either:
  - a. reached a high level of achievement and service in their chosen field, or
  - b. made an outstanding, significant and meritorious contribution to the City of Kalgoorlie- Boulder, Western Australia, Australia or world affairs.
2. The granting of the Key to the City is a symbolic presentation, which represents the highest honour that a city can confer on an individual or an organisation.
3. The Key to the City of Kalgoorlie-Boulder is traditionally presented by the Mayor at a civic ceremony.
4. Keys to the City of Kalgoorlie-Boulder will be awarded to an individual or organisation in furthering the ideals of the City of Kalgoorlie-Boulder, or to recognise outstanding achievement in sport or humanitarian work at an international level.
5. Individuals or organisations may apply to the City of Kalgoorlie-Boulder to receive Keys to the City, or alternatively Council may grant Keys to the City without an application.
6. All applications must be formalised on the *Keys to the City* form by the nominator forwarding the form, marked attention to the CEO. This form needs to be received eight (8) weeks before the proposed date of the presentation of the Keys to the City (the event).
7. Granting of Keys to the City is to be determined by absolute majority of Council.
8. The applicant will be advised of the outcome after the Council resolution within five (5) working days. If approved, the applicant will be notified of the particulars of the event.
9. A civic function may be granted in conjunction with Keys to the City event. The Mayor, in conjunction with the Chief Executive Officer, shall determine the date, time, location



and invitation list.

8. An certificate with a gift commemorating the event may be presented by the Mayor on behalf of the City of Kalgoorlie-Boulder.

**CIVIC RECEPTIONS**

The Mayor may request the CEO to arrange a Civic Reception in the following circumstances, where the Mayor considers that it is appropriate for City resources to be allocated to such an event:

1. To recognise a major milestone or anniversary of a local community group or organisation;
2. To welcome a high profile dignitary visiting to Kalgoorlie-Boulder; or
3. At the request of a community group, if the CEO and Mayor agree that it is appropriate to do so.

**COMPLIANCE REQUIREMENTS**

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**RELEVANT DOCUMENTS**

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*Application for Freedom of Entry Form*

*Nomination for Key to the City Form*

<b>DOCUMENT CONTROL</b>		
<u>Responsible department</u>		
<u>Date adopted by Council</u>		
	XXXXXX	Resolution number: XXXX
<u>Date of last review</u>	May 2023	Policy reviewed and amended
<u>Date of next review</u>	May 2023	



## PUBLIC ARTWORK POLICY

**POLICY NUMBER: CS-AL-005**

### PURPOSE

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The purpose of this policy is to promote Public Art within the City of Kalgoorlie-Boulder by incorporating it as part of Council's capital works projects. It provides direction for Council in assessing and approving Public Art projects (both City of Kalgoorlie-Boulder commissioned art and community driven arts initiatives).

An allocation of funds for Public Art is to be included within each new development or re-development capital works project for Council, valued over \$1million. Council encourages ratepayers and developers to consider a 'Public Art' component for all renovation and new development projects where the overall cost exceeds \$1million.

### SCOPE

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This policy applies to new City of Kalgoorlie-Boulder developments or re-development capital works projects that are valued over \$1million.

### DEFINITIONS

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**City** means the City of Kalgoorlie-Boulder.

**Applicant** means an individual or group who wish to undertake the installation of public artworks.

**Construction Value** means all costs associated with site works, construction and full completion of a new building, development or facility, including all materials, labour, servicing, ancillary costs and GST.

### POLICY STATEMENT

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This policy provides the guidelines for which a percentage contribution for public art may be applied for City developments with a construction value of \$1million or greater. The cost of any public art provided under this policy is to be considered at no less than 1% of the construction costs of the project.

### POLICY DETAILS

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**Type of Public Art**

Public art is an original artistic work that is created by a professional artist and located for public accessibility. Public art may be freestanding or integrated into building exteriors; or it may take the form of unique functional objects (such as seats or gates). Public art may include an interpretation of cultural heritage or place.

Public art does not include:

- Commercial advertising or marketing;
- Mass produced objects such as fountains, or playground equipment;
- Art reproductions (e.g. copying an existing artwork without modification); or
- Any discriminatory or offensive material or interpretation.

**Professional Artist**

Within this Policy, public art is required to be undertaken by a professional artist. A professional artist refers to a person who:

- Earns more than 50% of income from arts related activities, such as teaching, selling artwork or undertaking public art commissions; or
- Has a track record of exhibiting artworks; or
- Any other artist commissioned to undertake artworks; or
- Has a university qualification or high-level technical college qualification in visual, graphic or fine art, or other art form where relevant.

**Maintenance**

Any public art commissioned by the City under this policy will be owned and maintained by the City. Artworks that are low maintenance, durable and resistant to vandalism will be favoured. Artists will be required to present a copy of the maintenance schedule to the City of Kalgoorlie-Boulder, at the completion of a commission. All artwork is required to be identified with the artist's name, and the name of the artwork.

**Artwork on Public Land**

Artwork is typically included in developments however, the City of Kalgoorlie-Boulder may consider artwork on public land, such as a street verge area, at the request of an applicant.

**Copyright of Artwork**

Once an artwork has been completed and accepted by the City of Kalgoorlie-Boulder, copyright will be held mutually by the City of Kalgoorlie-Boulder and the artist.

In practical terms, this means that the City of Kalgoorlie-Boulder has the right to reproduce extracts from the design documentation and photographic images of the artwork for non-commercial purposes such as annual reports, information brochures about the City and information brochures about the artwork.

The artist will have the right to reproduce extracts from the design documentation or photographic images of the artwork in books or other publications associated with the artist or artwork.





## COMPLIANCE REQUIREMENTS

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Nil.

## RELEVANT DOCUMENTS

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Purchase of Artworks Policy

DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## CONTRIBUTION TO VERGE PAVING POLICY

**POLICY NUMBER: ENG-ES-004**

### PURPOSE

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The purpose of this policy is to reinforce the City's commitment to contributing to the improvement in aesthetics and amenity of the verges within Kalgoorlie-Boulder (particularly those servicing commercial premises) by setting out:

- Detailing eligibility for the financial contribution to verge paving;
- Adopting a paver type colour and style for paving of verges;
- Detailing the City's financial contribution to verge paving; and
- Detailing financial and administrative procedures related to the City's contributions.

### SCOPE

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This policy applies in respect of all verges in Kalgoorlie-Boulder and to all City officers with responsibility for management and development of those.

### DEFINITIONS

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**City** means the City of Kalgoorlie-Boulder

### POLICY STATEMENT

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In recognition of the value that paving certain verges has in improving the aesthetics and amenity of the municipality, the City will consider a contribution to the cost of paving a verge within the municipality subject to the guidelines set out in this policy.

### POLICY DETAILS

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#### 1. Eligibility for contribution

- a. The City will contribute to projects adjacent to properties in the CBD areas of Kalgoorlie and Boulder as defined on the attached maps. No referral to Council is required.
- b. Properties outside the CBD's will have their requests presented to Council for consideration.



- c. Only commercial or community facilities will be eligible for contribution from the City.

**2. The type, style and colour of pavers**

With the exception of the existing CBD's recent streetscape, BGC Blokpave, Newpave 200mm \*200mm \* 60mm concrete non-trafficable paver (or equivalent) using Federation Red for the infill and Charcoal for the property line and back of kerb header courses will be considered.

**3. The City's financial contribution**

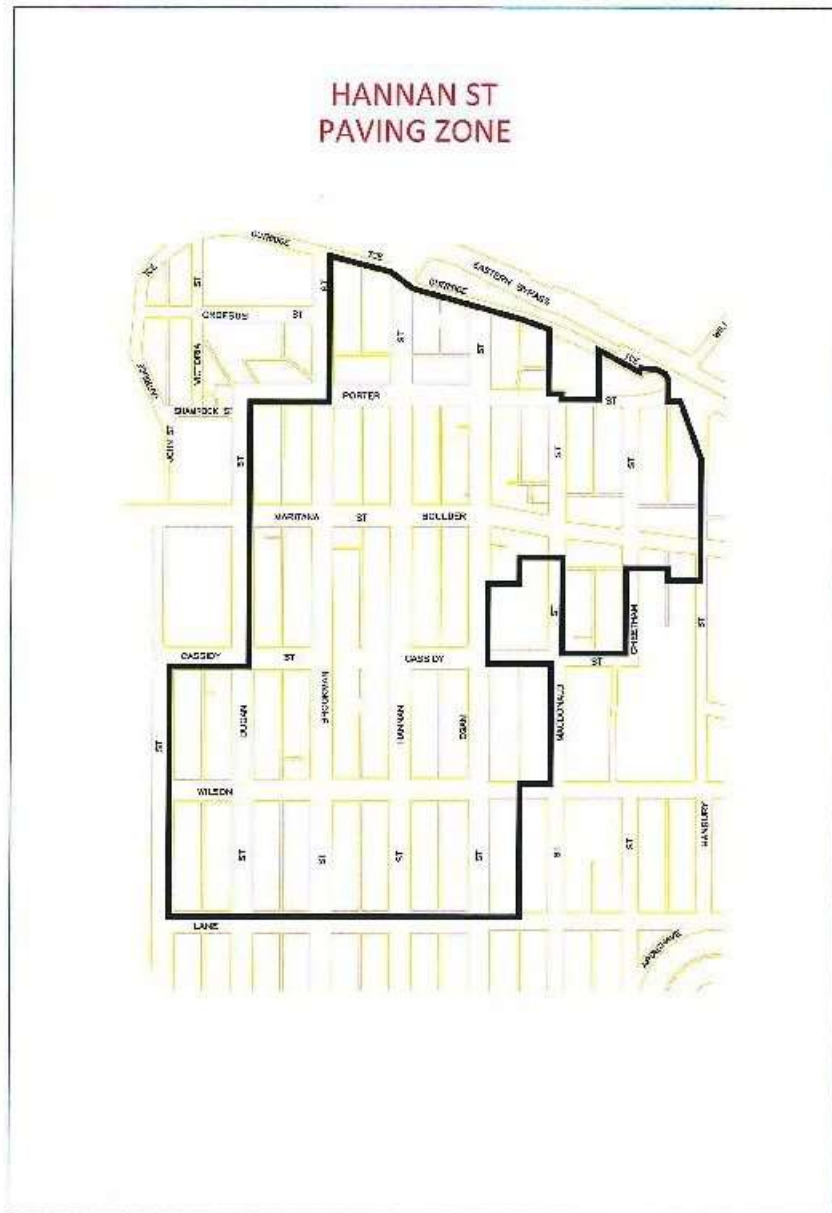
The City will contribute 50% of the actual cost of the project for all approved properties. Council will set a budgetary limit each financial year and projects will be funded on a first in basis each financial year.

**4. City supervision of the project and financial procedures**

- a. The City's engineering staff will co-ordinate and supervises the entire project, including the purchasing of the pavers and the appointment and supervision of paving contractors (or day labour if appropriate).
- b. The applicant will be provided an estimate of the cost or the works and required to sign a private works request prior to any work commencing.
- c. On completion of the works the applicant will be charged 50% of the actual final cost.



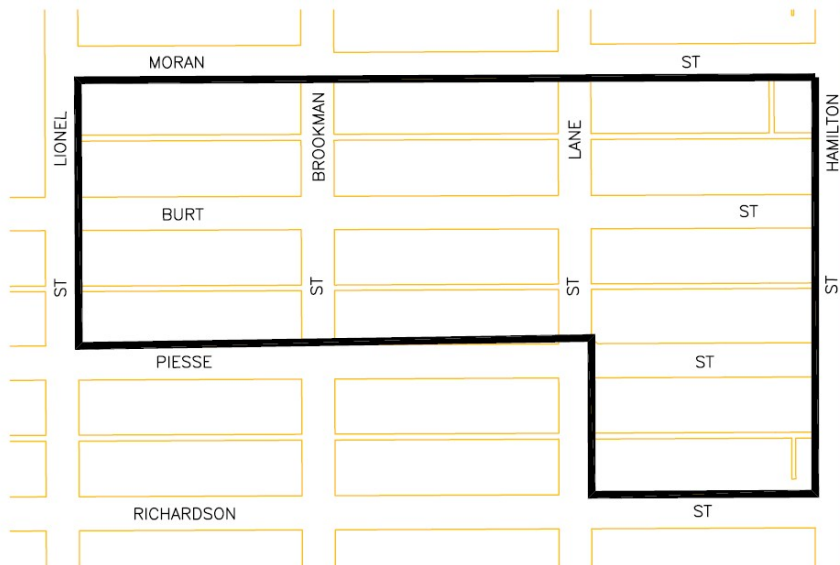
City of  
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Boulder





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Boulder

## BURT ST ZONES





## COMPLIANCE REQUIREMENTS

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## RELEVANT DOCUMENTS

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DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## CORPORATE CREDIT CARD POLICY

**POLICY NUMBER: CORP-F-007**

### PURPOSE

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Corporate credit cards are provided to authorised City Officers to enable the purchase of goods and services for the City. The purpose of this policy is to:

- Provide a clear framework to enable the use of corporate credit cards;
- Provide staff issued with a corporate credit card clear and concise guidelines outlining its use; and
- Reduce the risk of fraud and misuse of the corporate credit card.

The application of this policy is to be in conjunction with the City's Code of Conduct and any legislative requirements of the Local Government Act 1995 that may be applicable.

### SCOPE

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This policy applies to all City officers who are issued a credit card in accordance with this policy. Elected Members are not employees of the City and cannot be issued corporate credit cards.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Flexipurchase** means the City's corporate credit card expense management automation system.

### POLICY STATEMENT

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The City requires that all corporate credit cards issued by the City be used appropriately and in accordance with the City's policies and procedures, and all expenditure incurred be properly approved and acquitted.



## POLICY DETAILS

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### 1. Authorised usage

City corporate credit cards may only be used for;

- The City's business activities, where a budget allocation has been adopted by council;
- The purchase of goods and services in accordance with Council's Purchasing Policy (CORP-AP-001).

### 2. Non-Authorised Usage

City corporate credit cards may not be used:

- As a cash advance facility;
- For the cardholder's personal use including goods, services or any other expenses that are of a personal nature; or
- To purchase fuel products for Council vehicles unless in exceptional circumstances (a fuel card should be used for this purpose);
- By any person other than the cardholder;
- The use of the credit card shall not be tied to any type of reward system that provides cardholders with any personal benefit or reward.

### 3. Eligibility and Application Procedures for New Corporate Credit Cards

A corporate credit card will only be issued when it is established that the anticipated usage of the card is warranted.

Allocation of a corporate credit card must be approved by the CEO, or the Executive Manager Finance in the instance the card is for the CEO.

On receipt of the credit card, the cardholder must acknowledge and accept the conditions of use through the Corporate Credit Card - Cardholder Agreement.

### 4. Corporate Credit Card Reconciliation and Reporting

- a. Reconciliation of credit card transactions is to be completed in Flexipurchase on a monthly basis and acquittal of each transaction requires:
  - A relevant tax invoice stating the type of goods purchased, amount of goods purchased and the price paid for the goods. The receipt shall meet the requirements of the *Goods and Services Tax Act 1999* to enable a GST rebate to be applied;
  - A succinct explanation of why the expense was incurred and the appropriate expense account, with an annual budget allocation, for costing purposes; and





- Each transaction will go through an individual approval process to ensure each expense is adequately validated.
- b. If no supporting documentation is available, the cardholder is required to provide a statutory declaration detailing the nature of the expense and must state on that declaration 'all expenditure is of a business nature'.
- c. Should a lack of detail be a regular occurrence for a particular cardholder, the cardholder may be refused access to a credit card in the future.
- d. If the CEO or Executive Manager Finance deny the approval of expenses, the recovery of the expense is to be met by the cardholder.
- e. A monthly report of all credit card transactions will be included in the Accounts Payable report presented to Council.

**5. Disputed Transactions**

- a. Council is responsible for the payment of all transactions on the credit card statement. This account is settled monthly via a direct debit from the City's operating bank account.
- b. In the instance that a cardholder believes that charges are incorrect, they should first contact the supplier to determine the cause of the discrepancy. If necessary, the Finance department will notify the bank in writing to lodge a formal dispute.

**6. Directorate credit cards**

- a. Each director shall be issued with a credit card which the director shall use solely in that directorate.
- b. All staff with a credit card shall use their credit card only in relation to expenses incurred within their directorate and shall not share their credit card or allow any employee from other directorates or units to incur expenses on such credit cards.

**7. Review of Corporate Credit Card Use**

- a. All receipts and documentation are reviewed monthly and any expenses that do not appear to represent fair and reasonable business expenses shall be referred to the CEO or in the case of the CEO, the Executive Manager Finance for consideration.
- b. To ensure compliance and the integrity of the purchases, periodic reviews of expenditure will be undertaken by an officer nominated by the CEO or Executive Manager Finance.
- c. External scrutiny of the credit card expenditure will also be encouraged as part of the external audit process.



#### **8. Review of Credit Card Limits**

Credit limits are reviewed annually for all cardholders. If there is a request for a variation to the monthly limit, a business case will need to be provided to the CEO for consideration.

#### **9. Cancelled Cards**

Cancellation of a credit card may be necessary where the:

- Cardholder changes position or financial delegation within the City;
- Cardholder terminates employment with the City;
- The City terminates employment with the Cardholder;
- Card is no longer required;
- Cardholder has not adhered to set procedures; or
- Misuse of the corporate credit card.

Any card that is cancelled shall be surrendered to the Executive Manager Finance and be destroyed immediately.

#### **10. Procedures for lost, stolen and damaged cards**

- a. The loss or theft of a credit card must be immediately reported by the cardholder to the card provider regardless of the time or day discovered. The cardholder must also formally advise the Executive Manager Finance of the loss or theft on the next working day.
- b. Advice of a damaged card is to be provided to the Executive Manager Finance, who will organise a replacement card.

## **COMPLIANCE REQUIREMENTS**

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City of Kalgoorlie-Boulder Code of Conduct

City of Kalgoorlie-Boulder Purchasing Policy CORP-AP-001

Local Government Act 1995

Goods and Services Tax Act 1999

## **RELEVANT DOCUMENTS**

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Corporate Credit Card form (see attached)



DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## Corporate Credit Card - Cardholder Agreement

I, \_\_\_\_\_ acknowledge and accept the below listed conditions of use of the City of Kalgoorlie-Boulder Corporate Credit Card:

### Conditions of Use

- Ensure corporate credit cards are maintained in a secure manner and guarded against improper use;
- Corporate credit cards are to be used only for City of Kalgoorlie-Boulder official activities, there is no approval given for any private use or cash advance;
- Ensure no one else uses the credit card;
- Agree not tie the card to any type of reward system that provides the cardholder with any personal benefit or reward;
- All documentation regarding a corporate credit card transaction is to be retained by the cardholder and produced as part of the reconciliation procedure;
- Credit limits are not to be exceeded;
- Observe all cardholder responsibilities as outlined by the card provider;
- Purchases on the corporate credit card are to be made in accordance with City of Kalgoorlie-Boulder Purchasing Policy;
- Reconciliation is to be completed within seven (7) days of the date the credit card statement is issued;
- Transactions are to be supported by a Tax Invoice stating the type of goods purchased, amount of goods purchased and the price paid for the goods. The receipt shall meet the requirements of the *Goods and Services Tax Act 1999* to enable a GST rebate to be applied;
- Transactions are to be supported by a succinct explanation of why the expense was incurred and the appropriate expense account for costing purposes;
- In the instance that no supporting documentation is available, the cardholder is to provide a declaration detailing the nature of the expense and must state on the declaration 'all expenditure is of a business nature';
- Should the Chief Executive Officer or Executive Manager Finance deny the approval of expenses, the recovery of the expense is to be met by the cardholder;
- The cardholder shall sign and date the corporate credit card statement, stating 'all expenditure is of a business nature';
- The cardholder shall surrender the card to the Executive Manager Finance where extended leave two or more weeks is taken;



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- Lost or stolen cards are to be reported immediately to the card provider and a written account of the circumstances shall be provided to the Executive Manager Finance on the next working day;
- Credit cards are to be returned to the Executive Manager Finance on or before the employee's termination date with a full acquittal of expenses;
- Failure to comply with any of these requirements could result in the card being withdrawn from the employee. In the event of loss or theft through negligence or failure to comply with the City of Kalgoorlie-Boulder Corporate Credit Card Policy, any liability arising may be passed on to the cardholder.

Signed by cardholder: \_\_\_\_\_

Name of cardholder: \_\_\_\_\_

Signed by witness: \_\_\_\_\_

Name of witness: \_\_\_\_\_

Date: \_\_\_\_\_



## DEBT COLLECTION

**POLICY NUMBER: CORP-F-009**

### PURPOSE

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The purpose of this policy is to provide guidance to Council in determining efficient, effective and economical procedures for debt collection.

### SCOPE

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This policy applies to all members of the Kalgoorlie-Boulder community and all City officers with financial responsibility.

### DEFINITIONS

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**Act** means the *Local Government Act 1995 (WA)*.

**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Firebreak Debtor** means a debtor to whom the City has on charged the costs incurred for construction of a firebreak on the debtor's property.

**Infringement Debtor** means a debtor is one to whom an infringement notice has been issued.

**Rates debtors** means the owner(s) for the time being of land on which a rate or service charge has been imposed. An owner is defined in section 1.4 of the Act and includes:

1. rates debtors where the rates are deemed to be a charge on the land; and
2. rates debtors, which are not deemed to be a charge on the land and which include mining tenements.

**Sundry Debtors** means a debtor to whom credit has been offered for services provided by the City.

### POLICY STATEMENT

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The City is committed to sound financial management practices and transparency in its decision making in order to reduce the overall debt burden on ratepayers. Except where a



ratepayer is entitled to defer the payment of their rates, the City will actively pursue the recovery of rate arrears as specified in the Local Government Act 1995, including the power to sell land.

## **POLICY DETAILS**

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### **1. Guiding principles**

Council will exercise its debt recovery powers, as outlined in Part 6 of the Act . It will be guided by the principles of:

- Providing the City with an effective method for the collection of outstanding debts;
- Ensuring that debt collection procedures are carried out in a fair and equitable manner;
- Making the processes used to recover outstanding debt clear, simple to administer and cost effective;
- Transparency by making clear the obligations of its ratepayers and other debtors and the processes used by the City in ensuring that they meet their financial obligations;
- Equity by having regard to providing the same treatment for ratepayers and other debtors with similar circumstances;
- Flexibility by responding where necessary to changes in the local economy;
- Ensuring the City is compliant with all regulatory obligations;
- Promoting effective governance and definition of roles and responsibilities;
- Upholding recognition from the public and industry for the City's collection practices that withstand probity.

### **2. Management guidelines**

The following guidelines provide direction for the ethical and effective management of the City's wide range of debtors:

- All debts will be collected in a fair and timely manner.
- Management will establish and maintain appropriate credit limits and controls in order to ensure the risk of financial loss is properly managed;
- Access to credit should be limited to those circumstances where it is deemed an efficient method for collecting revenue or is legally required to be given;



- A credit application form is required to be completed and a Director's Guarantee may be requested for credit in excess of \$5,000 or at the discretion of the CEO;
- The provision of credit is not automatic and credit may be suspended or withdrawn based on compliance of trading terms;
- Management will use their discretion to deny any delinquent debtor access to the City's services and facilities;
- Fees applicable to the debt collection process (excluding recoupable legal fees) are listed in the City's Schedule or Fees Charges as adopted by Council annually;
- Action for the writing off of bad debts (other than rates or service charges) should only take place where all avenues for recovery have been exhausted or it becomes unviable to keep pursuing the debt;
- Unrecoverable debts (other than rates and service charges) up to the individual value of \$25,000 may be written off by the CEO pursuant to Council delegation of authority;
- Unless authority is otherwise delegated by Council to the CEO, bad debts over \$25,000 (other than rates or service charges) are to be brought to Council for write off on an annual basis or more often if required;
- When a debtor is considered to be under financial hardship the CEO shall have the power to enter into a special payment arrangement and to reduce or mitigate interest charges;
- The City should register as an unsecured creditor for debtors who go into administration where there is some likelihood of a settlement (excluding rate debtors but including tenement holders, as rates debt is secured against a property).

## **OUTSTANDING RATES**

### **3. Initial debt recovery steps**

- Rates become due and payable on such date as is determined by Council in the annual budget and must not be earlier than 35 days from date of issue in accordance with the Act.
- Interest will be applied at the interest rate published in the City's Schedule of Fees and Charges for the applicable year.
- Interest will accrue daily from the due date of payment (being the prescribed date, installation payment date or agreed date under a special payment arrangement) until the day payment is received by the City.





- Persons registered to receive a pensioner or senior rebate under the *Rates and Charges (Rebates and Deferments) Act 1992* will have until 30 June of the current financial year to make payment, without incurring any penalty interest. This applies only to charges which are subject to a rebate or deferment (some charges, such as rubbish collection charges, remain due and payable on the City's due date).
- The City will issue a final notice where accounts remain outstanding after the prescribed due date, requesting full payment within fourteen days, other than:
  - where a special payment arrangement has been agreed; and
  - to eligible persons registered to receive a pensioner or senior rebate under the *Rates and Charges (Rebates and Deferments) Act 1992* (however final notices will issue in relation to unpaid charges that are not subject to a rebatement or deferment, such as rubbish collection charges).
- Where amounts remain outstanding after the expiry date shown on the final notice, recovery action will commence based upon a risk management approach as determined by the value and type of debt and may include such action as referral to Council's debt collection agency and issue of a letter of demand.

#### **4. Outstanding rates on mining tenements**

- The City will issue a letter of demand to mining tenements in respect of rates outstanding beyond the due date for payment.
- Recovery action will commence based upon a risk management approach as determined by the value and type of debt and may include legal action.
- A caveat pursuant to section 122A of the Mining Act 1978 (WA) may be lodged by the City to preclude dealings in respect of the mining tenement whilst rates remain outstanding.

#### **5. Legal action for unpaid rates**

- Where a letter of demand has been issued and the debt remains unpaid, the City may commence legal proceedings against the debtor.
- Where the City is successful in obtaining judgment against the debtor in respect of an unpaid debt, the City may seek to enforce such judgment through any means available to it including applying to the Court for a Property Seizure and Sale Order (for goods or land).

#### **6. Other legal remedies for the City**

- Where the property owner of a leased or rented property for which rates and service charges are outstanding cannot be located or refuses to settle rates and service charges owed, a notice may be served on the lessee or tenant under the provisions of section 6.60 of the Act requiring the lessee or tenant to pay to the City the rent due that they would otherwise pay under the lease/tenancy agreement as it becomes due, until the amount in arrears has been paid.



- Where a rates debt has been in arrears for in excess of three (3) years, with Council approval, the City may:
  - lodge a caveat on the relevant title pursuant to section 6.64(3) of the Act; and/or
  - take possession of the land under the provisions of section 6.64 of the Act.

#### **7. Legal costs and other expenses**

All legal costs and expenses incurred in recovering outstanding rates and charges will be charged against the property in accordance with the Act.

### **SUNDRY DEBTS AND OTHER DEBTOR ACCOUNTS**

#### **8. Recovery of Sundry and other Debtor Accounts**

- The City's credit terms are as outlined on the issued tax invoice.
- Where payment is not received within the relevant payment terms set out on the tax invoice, the City will issue a first and final notice requesting full payment immediately (unless the debtor has an approved payment arrangement).
- The City will issue a letter of demand to a debtor whose debt remains outstanding for thirty (30) days following the City issuing a first and final notice.
- Interest will be applied at the interest rate adopted at the annual budget meeting in accordance with section 6.13 (1) of the Act. Interest will accrue daily from the due date of payment (being the prescribed date, installation payment date or agreed date under an approved payment arrangement) until the day payment is received by the City.
- In addition to interest, the City is entitled to charge to the Sundry Debtor applicable fees and charges in respect of the debt as are set out in the City's Schedule of Fees and Charges.
- Remedies available to the City for a debtor who fails to pay a debt following the issue of a letter of demand include:
  - Legal action;
  - Suspension of credit;
  - Suspension or limitation of City services to the debtor.

#### **9. Writing off bad debts**

- Where a Sundry Debtor has accounts unpaid for a period exceeding one hundred and twenty days (120 days) and:
  - all reasonable attempts by the City's officers to locate the debtor have been unsuccessful; or
  - the debtor provides reasonable evidence that they have declared bankrupt



or are insolvent,

City Officers shall prepare a report for the CEO/Council (depending on whether the CEO has delegated authority to determine the matter) seeking the debt be written off. Such will report will include the name of the debtor, the description of the debt, the amount outstanding, the period overdue and a reason for write off.

- Bad debts will be written off when the sundry debt is seen to be no longer commercially collectable.

#### **10. Recovery of Infringement Debtors**

- Infringements are issued by the City's authorised officers.
- The City does not accept part payments or payment arrangements with infringements as these render the infringement un-enforceable with the Fines Enforcement Registry.
- Where payment is not received within twenty eight (28) days from the date of the infringement, the City will issue a first warning letter requesting full payment within ten (10) days.
- Where the Infringement Debtor fails to pay the infringement by the expiry of the period defined above, the City will issue a final demand notice giving the Infringement Debtor a further twenty eight (28) days to pay the infringement.
- The City will be entitled to charge to the Infringement Debtor applicable fees and charges in respect of the debt as are set out in the City's Schedule of Fees and Charges. Such fees will be set out in the final demand notice and are payable in addition to the infringement amount.
- Where the Infringement Debtor fails to pay the infringement by the expiry of the 28 day period, the City will refer the infringement to the Fines Enforcement Registry. Further charges will be applied by the Fines Enforcement Registry in addition to the infringement amount and City's additional charges.
- The Fines Enforcement Registry may take further action against the Infringement Debtor, including suspension of the Infringement Debtor's driver's licence.

#### **11. Recovery of debts from Firebreak Debtors**

- Pursuant to the Bushfires Act, the City can construct a firebreak and on-charge costs to the property owners when they fail to provide one themselves. Such costs will be invoiced to the owner(s) or occupier of the land as a Sundry Debtor and deemed a charge against the land as if it were a charge under the Act for unpaid rates.
- In addition to the costs being on-charged, the City may issue an infringement notice to the owner(s) or occupier of the land in respect of their failure to construct a fire break, which is a separate and additional debt to the City.



## **PAYMENT ARRANGEMENTS**

- Ratepayers or other debtors, except Infringement Debtors, who are unable to pay a debt amount owing to the City by the relevant due date may apply in writing to enter into an arrangement with the City to make periodical payments.
- An application must be made in the approved payment arrangement form.
- Arrangements are to be negotiated by authorised City officers with the aim of recovering all arrears and charges within the current financial year.
- Payment will usually be made by a direct debit arrangement either weekly, fortnightly or monthly.
- Where the ratepayer fails to adhere to a payment arrangement and has not contacted City Officers to amend the current arrangement, recovery action may commence at any stage a payment is missed in accordance with this policy. If legal action has been suspended due to the ratepayer entering into a payment arrangement and the agreement has not been met by the ratepayer, the legal action may be reactivated at the level when the suspension took place.
- Interest is chargeable in accordance with this policy on debts being repaid under a payment arrangement. In addition to the outstanding debt and applicable interest, the City is entitled to charge such relevant fees or charges that are set out in the City's Schedule of Fees and Charges (including set-up charges).
- A payment arrangement cannot be entered into verbally by any party.

## **FINANCIAL HARDSHIP AND/OR EXCEPTIONAL HARDSHIP CIRCUMSTANCES**

If a rate payer or other debtor is experiencing financial hardship due to rates and charges or other amounts owed to the City, they can submit a written application to the CEO to enter into a negotiated special payment arrangement detailing the relevant hardship or exceptional circumstances. Such application will be considered by the CEO in accordance with the City's Debtors Management Guidelines.

## **COMPLIANCE REQUIREMENTS**

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Local Government Act 1995: Part 6

Local Government (Financial Management) Regulations 1996

Rates and Charges (Rebates and Deferments) Act 1992

Bushfires Act 1954

Mining Act 1978 (WA)

## **RELEVANT DOCUMENTS**

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City of Kalgoorlie-Boulder – Schedule of Fees & Charges



Debtors Management Guidelines  
Financial Hardship Policy

DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## ELECTED MEMBER CONTINUING PROFESSIONAL DEVELOPMENT POLICY

**POLICY NUMBER: EXEC-CEO-015**

### PURPOSE

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To provide guidelines to Elected Members when participating in professional training and development programs to support their role as a representative of the Kalgoorlie-Boulder community. The Act requires all Elected Members to undertake compulsory training within 12 months of being elected. The City of Kalgoorlie- Boulder is required under the Act to adopt and report on compulsory training and continuing professional development for Elected Members of the City of Kalgoorlie-Boulder.

### SCOPE

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This policy applies to the Elected Members of the City of Kalgoorlie-Boulder.

### DEFINITIONS

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**Act** means *Local Government Act 1995* (WA).

**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Elected Member** means a person elected to the City's Council including the Mayor.

**WALGA** means Western Australian Local Government Association.

### POLICY STATEMENT

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Elected Members of the City have significant and complex roles that require a diverse skillset. From 2019, all newly Elected Members are required under the Act to complete the Council Member Essentials Course, unless they meet limited exemptions (having previously served as a Councillor does not constitute an exemption).

### POLICY DETAILS

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## 1. Continuing Professional Development

- a. The City's preferred provider for the conduct of the compulsory training courses is WALGA.
- b. The exemptions are provided for in regulation 36 of the *Local Government (Administration) Regulations 1996*.
- c. The training is valid for five years. The courses must be completed within 12 months of appointment to Council unless the elected member meets any of the above exemptions.
- d. Elected Members will be provided with a 'Conferences and Training' budgetary amount each financial year to attend conference/s and/or professional training development of their choice up to an agreed annual limit. The agreed annual limit for 2022/23 will be \$5,000 per Councillor and \$5,000 for the Mayor.
- e. All accommodation, travel, registration will be organised by the Office of CEO and prepaid via credit card or purchase order. Business Class Airfares will only be permitted where the travel time exceeds 3 hours.
- f. Meals will be included in the cost of the accommodation where possible. This will include moderate consumption of alcoholic beverages, when consumed in conjunction with a meal.
- g. Taxi Vouchers will be provided to the Elected Member.
- h. Additional incidental expenses that arise such as parking fees are to be submitted to the Office of the CEO within 10 working days after the event.
- i. All expenses incurred by the Elected Member's spouse or partner are to be met by the Elected Member other than when attending an event as the Mayor's representative, or, in the case of the Mayor where the attendance of their spouse or partner is deemed appropriate by the CEO.
- j. Where an Elected Member requires a carer for fulltime or part-time assistance, the cost shall be met from the Conference and Training Budget.
- k. The following conferences have been identified by Council with attendance at these conferences by the Mayor or their nominee and the CEO or their nominee approved on an ongoing basis and not included in the set allowance:
  - i. Australian Local Government Association - National General Assembly (plus one additional Elected Member)
  - ii. WA Local Government Week
- l. The CEO or their nominee and all interested Elected Members are approved on an ongoing basis to attend WALGA Local Government Convention, with associated accommodation, travel, meals including partner's meals and business or conference expenses incurred by them to be paid or reimbursed by the City. The Mayor and Deputy GVROC representative or their nominee to be the voting delegates at the WALGA Local Government Convention. This convention is not included in the set allowance.
- m. Any unspent portion of the allowance in each financial year may be budgeted for



use in the following financial year. No more than a total value of 2 years of the allowance can be accrued.

- n. Allowances provided under this Policy will be used in the first instance for completion of mandatory training.
- o. Councillors' will report back to Council and impart what they have learnt to other Elected Members at the next information session following attendance to training and conferences.

**2. Reporting**

- a. The City is required to report annually on completed training.
- b. Completed training must be published on the City's website for that financial year.
- c. The City will publish the Elected Member training register on the City's website, updated annually following the report to Council.
- d. This will include the Council Member Essentials Course and any continuing professional development undertaken by Elected Members.

**COMPLIANCE REQUIREMENTS**

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**RELEVANT DOCUMENTS**

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DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	





## PLACEMENT OF BOLLARDS ON VERGE AREAS POLICY

**POLICY NUMBER: ENG-ES-003**

### PURPOSE

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The aim of this policy is to provide guidelines for the installation of bollards on verge areas.

### SCOPE

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This policy applies to all City officers responsible for approval of applications for bollards on verge areas, and all members of the community applying for approval in relation to those.

### DEFINITIONS

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**Bollards** means small vertical posts placed on the verge area to control traffic, protect structures and buildings.

**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

### POLICY STATEMENT

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This policy supports the City to make consistent, fair and transparent decisions in relation to applications from community members.

### POLICY DETAILS

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#### 1. Management Guidelines

The City will develop, maintain and implement guidelines for the management of bollards on verge areas and associated matters.

#### 2. General provisions

- a. All installations for bollards are to be at no cost to the City.
- b. Any damage to the kerb, footpath or any other section of the verge shall be repaired to the satisfaction of the CEO at the applicant's/installer's expense.



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- c. Upon approval by the City, the applicant is to provide public liability insurance from an insurance company approved by the City in the joint names of the City and the person, indemnifying the City against any claim for damages which may arise in or out of the construction, maintenance or use of bollards to a value determined by the City from time to time (\$20 million).

**3. Information to be Provided With an Application for Installation of Bollards**

- a. An application for the installation of bollards is to be in writing addressed to the CEO and accompanied by the information outlined in the City's related Management Guidelines.

**COMPLIANCE REQUIREMENTS**

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**RELEVANT DOCUMENTS**

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Application form

Management guidelines for placement of bollards on verge areas

DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	xxxxxx	Resolution number: xxxx
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## PLAYGROUND POLICY

**POLICY NUMBER: ENG-PR-005**

### PURPOSE

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The purpose of this policy is to provide the City with clear parameters regarding the planning, design, development and maintenance of existing and new playgrounds.

### SCOPE

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This policy applies to all City officers with responsibility for planning, design, development and maintenance of existing and new playgrounds.

### DEFINITIONS

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**City** means the City of Kalgoorlie-Boulder.

**CEO** means the Chief Executive Officer of the City.

**District Park** means a park with an area greater than 2.5 hectares or which provides a function for an area greater than the immediate neighbourhood.

**Neighbourhood Park** means a park which services approximately 600 dwellings and has an area between 3000m<sup>2</sup> and 5000m<sup>2</sup>. The park should also be within 400 metres walking distance from most of the dwellings within the catchment area and have streets on all sides or at least the majority of the perimeter.

**Local Park** means parklands less than 3000m<sup>2</sup> in area and often containing a small amount of playground equipment and resting areas.

### POLICY STATEMENT

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This policy supports the ongoing development of playgrounds in the City which are safe, compliant and consistently developed and maintained.

### POLICY DETAILS

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**1. Safety and Compliance**

- a. The City shall ensure that all playgrounds are designed and installed to meet the relevant Australian Playground Standards.
- b. Playground equipment will be selected to minimise disturbance to neighbouring residents where possible.
- c. The City does not fence all playgrounds. Fencing is appropriate in areas where the playground is considered to be in an unsafe location for example adjacent to major roads.
- d. The City will ensure that ‘Crime Prevention through Environmental Design’ (CPTED) principals are used to manage and design playgrounds to discourage antisocial behaviour.
- e. The City shall use natural shade for playgrounds as the preferred sun smart treatment. Where natural shade is not available, trees will be planted to provide future shade or shade structures may be erected where there are less than two shade structures within the planning areas.
- f. Softfall will be installed and maintained in accordance with the relevant Australian standards. Softfall and play surface in new playgrounds areas will generally comprise of a synthetic surface to reduce maintenance and the risk of foreign objects being hidden in the surface.

**2. Playground Hierarchy**

- a. Playgrounds within the City are classified into a three-tiered hierarchy consisting of District Parks, Neighbourhood Parks and Local Parks, each with minimum development standards and service levels.
- b. The City has identified a level of standard amenity that will be considered at each category of park. Diagram 1 outlines the Recommended (R), Optional (O), Not Required (NR) features at each level of playground within the hierarchy.

Amenities	Categories		
	Local	Neighbourhood	District
Basketball Court	NR	O	O
BBQ	NR	O	R
Large Play / Centre	NR	O	R
Lights	NR	O	R
Medium Play / Centre	O	R	O
Rocker	O	R	R



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Seats	O	R	R
Shade Sails	NR	O	R
Shelters	O	R	R
Small Play / Centre	O	O	O
Swing	O	R	R
Toilets	NR	NR	O
Water Fountain	NR	O	R

- c. Optional features can be considered where the park is remote and as nearby parks do not offer a suitable level of amenity.

**3. Requests for Playgrounds or Playground Equipment**

Each request for a playground or playground equipment will be assessed utilising the Parks Hierarchy and Public Open Space Strategy. The City shall respond in writing as to the outcome of the request.

**4. Playground Maintenance and Inspections**

- a. Playgrounds will be maintained in accordance with the requirements of play equipment manufacturer’s instruction and the relevant Australian standards.
- b. Weekly checks on playgrounds are carried out, although comprehensive checks are done on an annual basis to assess stability, wear and tear, and compliance of relevant Australian Standards.
- c. Comprehensive checks consist of checking the following:
  - Surrounding trees for deadwood, termites and hazards;
  - Wear and tear in shade structures;
  - Sand free from contamination and sharp objects, the depth of sand is appropriate;
  - Rips, tears, missing pieces and burns in turf;
  - Playground parts are checked to ensure all bolts fastened and secure, posts foundation firm and free of corrosion, concrete footings are covered; there are no sharp edges or protruding parts, decks aren’t twisting or buckling, no burns on any of the equipment, all welds are free of corrosion and cracks;
  - All handrails are in good condition;
  - Check for graffiti throughout playground;
  - Check swings for damage;



- Any cracks, splits, roughness and splinters on slides; and
- Gym equipment bearings, handrails, buffers and any missing parts.

**5. Playground Life Cycle**

- a. All City playgrounds will operate on a 15 year life span however it should be noted that some play equipment may last longer or less dependent on usage and environmental factors.
- b. The City will undertake detailed, documented inspections at 5, 10 and 15 year intervals to review the functionality and safety of the play elements and space.
- c. Dependent on the age, condition and functionality of the equipment. The City will determine whether an upgrade of the playground equipment is warranted.

**6. Budgetary Provisions**

The City will make a provision in its Annual Budget for the progressive maintenance, replacement and upgrading of playground equipment, to ensure that equipment is to standard and meets the needs of the community.

**7. Community Consultation**

The City will endeavour to consult with the community in regards to the installation, refurbishment or removal of playgrounds / play equipment.

**8. Temporary Closure of Parks**

The City may temporarily close a playground for the purpose of carrying out works of any kind.

## **COMPLIANCE REQUIREMENTS**

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AS 4685:2014 (Part 1 to 6) – Playground Equipment and Surfacing

## **RELEVANT DOCUMENTS**

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Liveable Neighbourhoods Principles (2009)



DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## PRIVATE WORKS REQUEST POLICY

**POLICY NUMBER: ENG-ES-010**

### PURPOSE

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The purpose of this policy is to:

- outline the City's principles for undertaking private works requests by residents, organisations and others (client);
- ensure that any private work complies with the Western Australian Policy on Competitive Neutrality; and
- ensure the City does not directly compete with local businesses or contractors.

### SCOPE

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This policy applies to all City officers responsible for managing private works and all members of the community applying for the same.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Minor Private Works** means private works of a minor nature, typically costing under \$2,000.

**Private Works** means works undertaken by the City for the benefit of a private organisation or person (rather than the public or community).

**Standard Private Works** means Private Works typically costing greater than \$2,000.

**Western Australian Competitive Neutrality Policy** means the state government policy with the objective of eliminating resource allocation distortions arising out of the public ownership of entities engaged in significant business activities with the principle that Government business should not enjoy any net competitive advantage simply as a result of their public sector ownership.

### POLICY STATEMENT

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## POLICY DETAILS

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### 1. Conditions on Private Works being undertaken by the City

1. Private Works can be undertaken when it is deemed that the works are for the betterment of the City as a whole. (eg undertaking works for a non for profit group at a lower than market cost.)
2. Private Works for commercial organisations will only be undertaken when local businesses or contractors are unable to perform the works.
3. Private Works shall not take precedent over the completion of the City's annual works program. Unless the private works is deemed to be of greater betterment to the City as a whole.
4. No plant or equipment will be hired on a 'dry hire' basis.
5. All Private Works must be approved / accepted by a relevant Manager.
6. All Private Works receive a 15% on-cost to cover administration charges.
7. Minor Private Works are charged at an hourly rate in accordance with the City's current schedule of plant rates.
8. All Standard Private Works jobs will be costed independently to the client in accordance with the City's current schedule of plant rates..
9. A project estimate shall be provided to the client, in writing, outlining the costs, the timeframe, clearly stating that this is an 'Estimate Only', and shall include provision for recouping additional payment should the cost of the project exceed the estimate, or refund if applicable.
10. A timeframe shall be provided to the client as to when the Private Works can be undertaken. However the City accepts no responsibility for delays in commencement or completion of works for any reason.
11. All Private Works jobs will be performed, supervised and timesheets checked and the account issued to the client. Any variations will be authorised by the client in writing before they are performed.

## COMPLIANCE REQUIREMENTS

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## RELEVANT DOCUMENTS

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Private Works Request Form



DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## PROVISION AND REPLACEMENT OF MOBILE GARBAGE BINS POLICY

**POLICY NUMBER: DS-SWM-005**

### PURPOSE

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The policy aims to outline the requirements for both the City and the resident/ratepayer in providing MGB repairs and/or replacements.

### SCOPE

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This policy applies to all resident/ratepayers in the City and all City officers with responsibility for waste management.

### DEFINITIONS

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**City** means the City of Kalgoorlie-Boulder.

**MGB** means the 240L waste bin and/or recycling bin provided and owned by the City.

**Bin Replacement Fee** means the fee set by Council outlined in the City's Schedule of Fees and Charges.

### POLICY STATEMENT

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The City is committed to the provision of a kerbside MGB collection and disposal service. The policy is designed to ensure the delivery of an environmentally sustainable and economically viable waste collection service.

### POLICY DETAILS

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1. The City will provide the first set of MGB's to all new properties at no additional charge to the owner. Waste collection service will be charged for a fee as outlined in the Schedule of Fees and Charges adopted by Council.
2. MGB repairs such as fixing damaged lids, hinges, wheels and axles are provided at no additional charge. Replacing stolen or missing bins incurs a bin replacement fee.



3. The City will replace a stolen or missing MGB for the fee outlined in the Schedule of Fees and Charges adopted by Council at any time during the financial.
4. The resident/ratepayer must submit the City's Bin Service Form and pay the fee prior to the City replacing a stolen or missing MGB.
5. The waste and recycling MGB's are the property of the City and shall remain with the premises to which it is allocated. If a change of occupancy or ownership occurs, the MGB's must remain with the property. It is the responsibility of the land agent/owner to ensure that if a rental tenant changes, the bins stay at the property.
6. Multiple waste and recycling MGB's can be supplied upon the resident/ratepayers request and will incur an additional service charge outlined in the Schedule of Fees and Charges adopted by Council each financial year.

## COMPLIANCE REQUIREMENTS

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## RELEVANT DOCUMENTS

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Bin Service Form

DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## TRADE WASTE POLICY

**POLICY NUMBER: DS-SWM-006**

### PURPOSE

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The purpose of this policy is to:

1. outline the City's principles for trade waste management;
2. set out parameters for Trade Waste Management Plan to support management of the City's sewerage systems to avoid damage caused by industrial and commercial premises, damage to City officers and the environment and risk of loss of service to users of the sewerage system.

### SCOPE

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This policy applies to all City officers responsible for waste management and all commercial and industrial waste producers in Kalgoorlie-Boulder.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Trade Waste** means the liquid waste other than sewage of a domestic nature. Liquid trade waste discharges to the sewerage system include liquid wastes from:

- business/commercial premises (eg hotel, motel, restaurant, butcher, service station, supermarket, dentist, medical centres);
- community/public premises (including craft club, school, college, university, hospital and nursing home);
- industrial premises;
- trade activities (eg. mobile carpet cleaner);
- any commercial activities carried out at a residential premises; and
- saleyards, racecourses and stables and kennels that are not associated with domestic households,

but pursuant to the Water Services Regulations 2013, specifically excludes beauticians, florists, hairdressers and domestic swimming pools.



## POLICY STATEMENT

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The City is committed to legislative compliance and best practices in waste management and its specific objectives are to:

- prevent harm or injury to the general public and CKB employees;
- safeguard the sewerage system against damage, blockage and/or surcharging;
- minimise environmental harm;
- exclude non-biodegradable and potentially harmful substances that may:
  - cause non-compliance with statutory license approval conditions;
  - cause the wastewater treatment process to fail;
  - affect the efficiency of the treatment process;
- render effluent or biosolids unacceptable for reuse or disposal;
- physically damage infrastructure.
- to comply with the Water Services Act 2012, the Australian Sewage Quality Management Guidelines and the Environmental Protection Act 1986.

## POLICY DETAILS

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### 1. Prior approval required for discharge of trade waste

In accordance with the Water Services Act 2012 Part 5 Division 6, a person or business seeking to discharge liquid trade waste to the sewerage system must obtain prior approval from the City as the licensed operator of the system. Non-compliance with these requirements constitutes an offence under that Act.

### 2. Trade Waste Management Plan

The City will develop, maintain and implement a Trade Waste Management Plan specifying (without limitation):

- Businesses required to obtain a Trade Waste Permit
- Trade Waste acceptance criteria
- Application forms and procedures
- Fees, charges and penalty rates
- Trade waste Service Agreement format
- Monitoring of trade waste discharges and pre-treatment systems
- Right of access to property

### 3. Community engagement

The City will work cooperatively with the community placing an emphasis on education and information regarding best practice trade waste and protection of the sewerage system.

## COMPLIANCE REQUIREMENTS

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Water Services Act 2012



Water Services Regulations 2013

### RELEVANT DOCUMENTS

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DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	xxxxxx	Resolution number: xxxx
Date of last review	xxxx January 2023	Policy reviewed and amended
Date of next review	xxxxx January 2025	



## PURCHASING POLICY

**POLICY NUMBER: CORP-AP-001**

### PURPOSE

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The purposes of this policy are to ensure:

- compliance with all relevant legislation including the *Local Government Act 1995* and the *Local Government (Functions and General) Regulations 1996*;
- all purchasing activities are recorded in compliance with the *State Records Act 2000* and internal management practices for the City of Kalgoorlie-Boulder;
- the best value for money is attained for the City, while acknowledging the importance of strategic procurement;
- to mitigate probity risk, by establishing processes that promote openness, transparency, fairness and equity to all potential suppliers;
- providing optimal administrative efficiency by pursuing best-practice purchasing; and
- that sustainable benefits such as environmental, social and local economic factors are considered in the overall value for money assessment.

### SCOPE

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This policy applies to all City officers with purchasing and procurement responsibilities.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Direct sourcing** means the procurement of goods and/or services by placing an order with the supplier of choice, without seeking other bids. An annual assessment of the market needs to be undertaken.

**Emergency** means an unanticipated and unbudgeted purchase without which exposes the City to an immediate risk or liability of high priority.





**Local business** means a business/organisation substantially trading from a recognised business address within the region. This Policy requires the businesses to have been operating out of the local premises for a continuous period of not less than six (6) months.

**Quotation - Written** means a statement from a supplier setting out the cost, technical specifications and description for the supply of goods and/or services.

**Region** means the geographical area which comprises the whole of the City of Kalgoorlie-Boulder.

**Regional Price Preference:** in relation to a quotation or tender submitted by an Eligible Business, involves assessing the quotation or tender as if the proposed price were discounted in accordance with the Regional Price Preference Policy.

**Responsible Officer** means the person responsible for the delivery of the project, good or service that is subject of the purchase.

**Sole source of supply** is where it has been clearly established that only one supplier can supply the requirement within Australia. Usually these are unique products that cannot be found anywhere but only through one supplier or manufacturer.

**Tender** means a Tender required under Clause 11 of the *Local Government (Function and General) Regulations 1996* or other Tender Procedure as determined by Council.

**Term of Contract** means the period of agreement, normally 1 year.

**TenderLink** means an online electronic tendering system it is used for issuing all City tenders.

**VendorPanel** means an online software system utilised for obtaining and managing request for quotations for goods and services. It contains local approved vendor panels for quotes of value up to \$150,000.00. It also contains WALGA preferred supplier panels which may be utilised for purchases of any amount.

## **POLICY STATEMENT**

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The City will strive to ensure the highest standards of ethics are observed in the purchasing of goods and services so as to maintain its professional standing and to promote confidence in the integrity of local government processes.

All processes associated with the purchase of goods and services will be carried out in a manner that is fully accountable, transparent, free from any perceived or actual bias or conflicts of interest, compliant with relevant legislation and fully documented in accordance with audit requirements.



## POLICY DETAILS

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### 1. Purchasing Principles

The following principles, standards and behaviours must be observed and enforced through all stages of the purchasing process to ensure the fair and equitable treatment of all parties:

- all purchase of goods and services must have an expenditure estimate included in the annual budget prior to purchase;
- full accountability shall be taken for all purchasing decisions and the efficient, effective and proper expenditure of public monies based on achieving value for money;
- all purchasing practices shall comply with relevant legislation, regulations, and requirements consistent with the City's Policies and Code of Conduct;
- purchasing is to be undertaken on a competitive basis where all potential suppliers are treated impartially, honestly and consistently;
- all processes, evaluations and decisions shall be transparent, free from bias and fully documented in accordance with applicable policies, audit requirements and relevant legislation;
- any actual or perceived conflicts of interest are to be identified, disclosed and appropriately managed;
- any information provided to the City by a supplier shall be treated as commercial-in-confidence and should not be released unless authorised by the supplier or relevant legislation; and
- a purchase order must be approved and issued prior to engaging a supplier to obtain goods or services.

### 2. Procurement Decision

- a. The procurement decision will consider the following:
  - Price - includes transaction costs, delivery, and all other "whole of life costs" relevant to the underlying purchase;
  - Quality – any value add recognised, any technical merits, warranties, guarantees and ease of communication;
  - Criticality – the degree of importance to operational continuity;



- Commonality/Uniqueness – the degree to which a product or service possesses like or interchangeable characteristics;
  - Competitive market – this is attained by obtaining a sufficient number of competitive quotations wherever practicable;
  - Lead time and availability;
  - Buy local – providing opportunities to quote for businesses in the local Goldfields region, Regional Price Preference/Buy Local Policy applies to all purchases;
  - Safety – associated with product design and specification;
  - Financial risk – financial viability and capacity to supply without risk of default; and
  - Relevant experience/technical expertise and reputation – dealing with suppliers with reputable managerial and technical capabilities, and good corporate social responsibility while also able to demonstrate sustainable benefits.
- b. The selection criteria that should be used will depend on the above and is a responsibility of officers and employees of the City undertaking purchasing activities. Selection is linked to the complexity of the procurement decision, this will mean a varying level of consideration undertaken where considering the size and criticality of the purchase.

### 3. Value for money

Value for money is determined when the consideration of price, risk and qualitative factors are assessed to determine the most advantageous outcome to be achieved for the City.

### 4. Roles and Responsibilities

Employees will use the local market for their procurement requirements to encourage economic growth and local business partnerships where it is practical and reasonable to do so. Employees are to ensure that the application of a regional price preference is clearly identified within the tender and quotation documents to which the preference is to be applied and that this policy is made available to businesses as part of the quotation or tender.

Employees will also ensure that no commitment to purchase goods and/or services is given to a supplier without an appropriately approved purchase order unless exempt under this policy.



**5. Consequences**

This policy represents the formal policy and expected procurement standards of the City. Elected Members and Employees are obligated under their relevant Code of Conduct to give full effect to the lawful policies, decisions and practices of the City. Failure to comply with this policy will lead to disciplinary action.

**6. Anti – Avoidance**

Orders for the purchase of goods and services are not to be split into lesser-valued individual components so as to circumvent the guidelines associated with the purchasing thresholds established in this policy. Where feasible orders should be aggregated upwards to provide a contract for the supply of goods and services on an annual basis.

**7. Purchasing Thresholds**

The following table establishes the guidelines for the purchase of goods and services depending upon the estimated cost (excluding GST):

Purchase Amount	Policy
\$0 to \$5,000	Direct Purchase from supplier using purchase order or Corporate Credit Card issued by the City.
\$5,001 to \$50,000	Seek two written quotations from alternate suppliers
\$50,001 to \$250,000	Seek three written quotations, price and the specification of goods and services are to be requested. The procurement decision will be based on value for money and qualitative considerations.
Above \$250,000	A public tender process is required to be conducted through the TenderLink system; or Tender exempt in accordance with tender exempt processes.

Where quotes are sought from alternate suppliers but suppliers decline to quote, or are not responsive, officers are required to document the outcome of the request.



Where officers are unable to obtain the desired number of quotes, and are able to demonstrate that they took reasonable steps to ensure compliance with this policy, the procurement decision is to be based on the quote(s) received.

**8. Exemption from Requiring Quotes**

The City acknowledges that there are circumstances whereby the seeking of quotes between \$5,001 and \$250,000 is not always possible or practical. A list of exemptions to the purchasing thresholds are outlined in the City's Purchasing Procedure.

**9. Exemption from Raising a Purchase Order**

The City acknowledges that there are circumstances whereby it is not administratively efficient, nor effective, to raise a purchase order. All purchases that are exempt from the raising of a purchase order must be approved by an employee within their delegated authority limits. A list of exemptions to the raising of a purchase order are outlined in the City's Purchasing Procedure, (reviewed annually by the CEO).

**10. Election to go to tender below legislated threshold (<= \$250,000, GST excl)**

If a decision is made to seek public tenders for contracts of less than or equal to \$250,000, a Request for Tender process entailing all of the procedures for a tender, in accordance with the Act and the associated regulations must be followed in full.

**11. Tendering Exemptions**

An exemption to publicly invite tenders may apply in the following instances:

- the purchase is obtained from a pre-qualified supplier under the WALGA Preferred Supply Program or State Government Common Use Arrangement; or
- the purchase is from a Regional Local Government or another Local Government; or
- the purchase is acquired from an Australian Disability Enterprise and represents value for money; or
- the purchase is from a pre-qualified supplier under a Panel established by the City; or
- the purchase is obtained from expenditure authorised in an Emergency; or
- the purchase is associated with a declared state of emergency; or
- any of the other exclusions under Regulation 11 of the Regulations apply.

**12. Emergency Purchases**

Emergency purchase are defined as the supply of goods or services associated with:



- a. A local emergency and the expenditure is required (within existing budget allocations) to respond to an imminent risk to public safety, or to protect or make safe property or infrastructure assets; or
- b. A local emergency and the expenditure is required (with no relevant available budget allocation) to respond to an imminent risk to public safety, or to protect or make safe property or infrastructure assets in accordance with s.6.8 of the *Local Government Act 1995* and Functions and General Regulation 11(2)(a); or
- c. A State of Emergency declared under the *Emergency Management Act 2005* and therefore, Functions and General Regulations 11(2)(aa), (ja) and (3) apply to vary the application of this policy.

### 13. Sustainable Procurement

Sustainable Procurement is defined as the procurement of goods and services that have less environmental and social impacts than competing products and services.

The City is committed to sustainable procurement and where appropriate shall endeavour to design quotations and tenders to provide an advantage to goods, services and/or processes that minimise environmental and negative social impacts. Sustainable considerations must be balanced against value for money outcomes in accordance with the City's sustainability objectives.

Practically, sustainable procurement means the City shall endeavour at all times to identify and procure products and services that:

- a. have been determined as necessary;
- b. demonstrate environmental best practice in energy efficiency / and or consumption which can be demonstrated through suitable rating systems and eco-labelling;
- c. demonstrate environmental best practice in water efficiency;
- d. are environmentally sound in manufacture, use, and disposal with a specific preference for products made using the minimum amount of raw materials from a sustainable resource, that are free of toxic or polluting materials and that consume minimal energy during the production stage;
- e. products that can be refurbished, reused, recycled or reclaimed shall be given priority, and those that are designed for ease of recycling, re-manufacture or otherwise to minimise waste;
- f. for motor vehicles – select vehicles featuring the highest fuel efficiency available, based on vehicle type and within the designated price range; and



- g. for new buildings and refurbishments – where available use renewable energy and technologies.

#### 14. Socially Sustainable

The City will support the purchasing of requirements from socially sustainable suppliers such as Australian Disability Enterprises and Aboriginal businesses wherever a value for money assessment demonstrates benefit towards achieving the City's strategic and operational objectives.

A qualitative weighting will be used in the evaluation of Requests for Quotes and Tenders to provide advantages to socially sustainable suppliers in instances where the below tender exemptions are not exercised.

##### Aboriginal Businesses

- a. *Functions and General Regulation 11(2)(h)* provides a tender exemption if the goods or services are supplied by a person on the Aboriginal Business Directory WA published by the Chamber of Commerce and Industry of Western Australia, or Australian Indigenous Minority Supplier Office Limited (trading as Supply Nation), where the consideration under contract is \$250,000 or less, or worth \$250,000 or less.
- b. The City will first consider undertaking a quotation process with other suppliers (which may include other registered Aboriginal Businesses as noted in *F&G Reg.11(2)(h)*) to determine overall value for money for the City.
- c. Where the City makes a determination to contract directly with an Aboriginal Business for any amount up to and including \$250,000 (ex GST), it must be satisfied through alternative means that the offer truly represents value for money.
- d. If the contract value exceeds \$50,000 (ex GST), a formal Request for Quotation will be issued to the relevant Aboriginal business. The rationale for making the purchasing decision must be recorded in accordance with the City's Record Keeping Plan.

##### Australian Disability Enterprises

- h. *Functions and General Regulation 11(2)(i)* provides a tender exemption if the goods or services are supplied by an Australian Disability Enterprise.
- i. The City will first consider undertaking a quotation process with other suppliers (which may include other Australian Disability Enterprises) to determine overall value for money for the City.



- j. Where the City makes a determination to contract directly with an Australian Disability Enterprise for any amount, including an amount over the Tender threshold of \$250,000 (ex GST), it must be satisfied through alternative means that the offer truly represents value for money.
- k. If the contract value exceeds \$50,000 (ex GST), a formal Request for Quotation will be issued to the relevant Aboriginal business. The rationale for making the purchasing decision must be recorded in accordance with the City's Record Keeping Plan.

**15. Support of Local Suppliers**

Before entering into a contract for the purchase of goods and services the City shall give preference to a local supplier, where their bid is deemed to be competitive within the guidelines of the "Regional Price Preference/Buy Local Policy".

**16. Sole Source of Supply**

The procurement of goods and/or services available from only one private sector source of supply, (i.e. manufacturer, supplier or agency) is permitted without the need to call competitive quotations or tenders provided that there must only be one genuine source of supply. Every endeavor to find alternative sources within Australia must be made and documented. The application of provision "sole source of supply" should only occur in limited cases.

**17. Direct Sourcing**

The procurement of goods and or services from a preferred supplier is allowable whereby a procurement assessment is undertaken annually as a minimum to support the use of the supplier. Direct sourcing only applies to purchasing to the value of \$5,000.00 excluding GST as per the stated purchasing thresholds.

**18. Emergency Purchasing**

An emergency purchase required in response to an emergency situation as provided for in the *Local Government Act 1995*. In such instances, quotes and tenders are not required to be obtained prior to the purchase being undertaken. An emergency purchase does not relate to purchases not planned for due to time constraints. Emergency Purchases are to include safety hazards / exposure to risk requiring immediate attention and are to be approved by the Chief Executive Officer.

## **COMPLIANCE REQUIREMENTS**

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## RELEVANT DOCUMENTS

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- Code of Conduct
- CORP- AP- 005 Regional Price Preference/Buy Local Policy
- CORP- AP- 004 Tendering Criteria
- Tender Procedure
- Purchasing Procedure

DOCUMENT CONTROL		
<u>Responsible department</u>		
<u>Date adopted by Council</u>		
<u>Date of last review</u>		
<u>Date of next review</u>		



## REGIONAL PRICE PREFERENCE POLICY

**POLICY NUMBER: CORP-AP-005**

### PURPOSE

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This policy establishes the guidelines to promote local business partnerships within the City by giving preferential consideration to regional suppliers in the procurement of goods and/or services via tender or formal quotation.

### SCOPE

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This policy will apply to all City Tenders and Quotations where prices are being sought from both local and non-local businesses, and applies to all City officers with responsibility for procurement and contract administration.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Local Business:** in this Policy is a regional tenderer as defined in the Local Government Act (Functions and General) Regulations 1996 Part 4a 24(b).

**Quotation** means a statement from a supplier setting out the cost for the supply of goods or services.

**Regional tenderer** means a supplier of goods or services who satisfies the criteria in sub-regulation (2), being as follows:

- (2) *A supplier of goods or services who submits a tender is regarded as being a regional tenderer for the purposes of this Part if —*
- a. *that supplier has been operating a business continuously out of premises in the appropriate region for at least 6 months before the time after which further tenders cannot be submitted; or*
  - b. *some or all of the goods or services are to be supplied from regional sources.*

**Region** means the geographical area which comprises the whole of the City of Kalgoorlie-Boulder.



**Regional Price Preference:** when applied in relation to a quotation or tender submitted by a Regional tenderer, involves assessing the price component of the Tender or Quotation as if the tendered / quoted price were discounted in accordance with this policy.

**Tender** means a tender required under Clause 11 of *the Local Government (Function and General) Regulations 1996* or other Tender policy determined by Council or procedure determined by the City.

## POLICY STATEMENT

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The City will encourage local industry to do business with the City through the adoption of a regional price preference advantage in conjunction with standard Tender and Quotation considerations.

## POLICY DETAILS

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### 1. Price Preference Levels

A price preference may be given to a local business by assessing the tender from that local business as if the price bids were reduced by the values set out in the Local Government Act (Functions and General) Regulations 1996 Part 4a 24(D).1

1. *A preference may be given to a regional tenderer by assessing the tender from that regional tenderer as if the price bids were reduced by —*
  - a. *up to 10% — where the contract is for goods or services, up to a maximum price reduction of \$50 000; or*
  - b. *up to 5% — where the contract is for construction (building) services, up to a maximum price reduction of \$50 000; or*
  - c. *up to 10% — where the contract is for goods or services (including construction (building) services), up to a maximum price reduction of \$500 000, if the local government is seeking tenders for the provision of those goods or services for the first time, due to those goods or services having been, until then, undertaken by the local government.*

### 2. Proof of eligibility

- a. Businesses who claim the regional price preference should indicate on their tender or quotation submission that they wish to claim the regional price preference and on which criteria they wish to claim it. Suitable proof of eligibility should be provided.
- b. Where a price preference is being claimed by non-local business on the basis of goods or services being supplied from regional sources only those goods or services identified in the tender or quotation as being from regional sources may be included in the discounted calculations that form a part of the



assessments of a tender or quotation when a regional price preference policy is in operation.

- c. If, in the opinion of the City, a supplier has deliberately provided false or misleading information so as to benefit from this policy, their Quotation or Tender may be considered non-conforming and, as such, may be disqualified.

**3. Competitive Purchasing**

- a. Price is only one factor that the City considers when evaluating a quotation or Tender.
- b. There is nothing contained within this policy that compels acceptance of the lowest price.
- c. The Tender or quotation that is determined to be both cost effective and advantageous to the City will be the most likely to be accepted.

**4. Roles and Responsibilities**

- a. Employees will use the local market for their procurement requirements to encourage economic growth and local business partnerships where it is practical and reasonable to do so.
- b. Employees are to ensure that the application of a regional price preference is clearly identified within the Tender and Quotation documents to which the preference is to be applied and that this policy is made available to businesses as part of the Quotation or Tender.

**COMPLIANCE REQUIREMENTS**

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*Local Government Act 1995*

*Local Government (Functions and General) Regulations 1996*

**RELEVANT DOCUMENTS**

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CORP- AP- 001 Purchasing Policy

Tendering Procedure

DOCUMENT CONTROL		
Responsible department		



Date adopted by Council	2023	
Date of last review	2023	
Date of next review	2025	



## BUDGET AMENDMENT POLICY

**POLICY NUMBER: CORP-F-008**

### PURPOSE

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The Budget Amendment Policy provides clear direction to management and staff in relation to amending Council's annual budget by providing a framework to operate within regarding the scope and conditions associated with the CEO approving variations in activities (that are within the scope of the approved budget allocations) without obtaining Council approval.

### SCOPE

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This policy applies to all departments having funds appropriated in the annual budget.

### DEFINITIONS

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**Act** means the *Local Government Act 1995 (WA)*.

**Additional Purpose** means a purpose for which no expenditure estimate is included in the City's annual budget.

**City** means the City of Kalgoorlie-Boulder.

**CEO** means the Chief Executive Officer of the City.

**OCM** means Ordinary Council Meeting.

### POLICY STATEMENT

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The City is committed to managing its financial affairs in a manner that is transparent, accountable, compliant with legislative and regulatory requirements and consistent with best practices.

### POLICY DETAILS

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#### 1. Process

The City will from time-to-time develop, maintain and implement procedures and guidelines to be implemented with respect to this policy.



## **2. Procedure to amend Council's adopted budget**

- a. The City will ensure that it establishes an appropriate procedure which must be followed by all City officers who require Council to approve an amendment to the annual budget approved by Council.
- b. Any budget amendment is to be made in accordance with s 6.8 of the Act, and the City is not to incur expenditure for an additional purpose except where the expenditure has been authorised in advance by resolution.

## **3. CEO approval of minor budget amendments**

- a. In considering a request for a revision to the annual budget, the CEO will consider:
  - i. the impact the approval would have on the achievement of the targets for financial indicators established in City's annual budget;
  - ii. the capacity of the increase or reduction of revenue or expenditure (either of a corresponding operating or capital nature as appropriate) to offset the variation and the merit of so doing.
- b. Where circumstances so warrant (e.g. for reasons of urgent necessity) the CEO may authorise variations in activity that are within the scope of approved limits for budget items providing that variations made do not:
  - i. Materiality impact on the quality, quantity, frequency, range or level of service previously provided for or implicitly intended in the original allocation;
  - ii. Impact on any explicit proposals Council has included in its Annual Business Plan or has other wise publicly committed to and accommodated in its budget; and
  - iii. Exceed the value of \$50,000 (exclusive GST).

## **4. Reporting budget amendments**

Each month, the Finance Department will present to Council for approval by an absolute majority, a list of budget amendments authorised by the CEO, including information about the "to" and "from" GL accounts / jobs, value of the amendment, and an explanation why the budget amendment was necessary.

## **COMPLIANCE REQUIREMENTS**

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Section 6.8(1)(b) *Local Government Act 1996*

## **RELEVANT DOCUMENTS**

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Budget Amendment Request Form (available from the intranet)

DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	xxxxxxx	Resolution number: xxxxx
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	





## RATES CHARGES POLICY

**POLICY NUMBER: CORP-F-006**

### PURPOSE

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The purpose of this policy is to set out a framework within which the City can offer options for payments of rates in accordance with legislative and regulatory requirements.

### SCOPE

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This policy applies to all rates payers in the Kalgoorlie-Boulder district and all City officers with responsibility for levying and managing rates.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

### POLICY STATEMENT

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The City has a responsibility to meet the community's expectations with regards to flexible options for the payment of rates and charges. This policy seeks to guide Council in determining alternative payment options for rates and charges as part of the approval of the annual budget.

### POLICY DETAILS

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#### 1. Payment options

The following payments options, timeframes, discounts, charges and interest rates shall apply to rates, overdue payments and payment options and the issue of exemption of Minister of Religions homes.

*Option 1 – One Payment*

One payment in full, of rates and other charges, plus entry into the rate incentive prize draw.

*Due by:*

35 Days following issue of rate notice



**City of  
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Boulder**

*Option 2 – Two Payments (50% each)*

*Due by:*

1<sup>st</sup> Instalment

35 Days following issue of rate notice

2<sup>nd</sup> Instalment

63 Days after due date of 1<sup>st</sup> Instalment

It is mandatory pursuant to section 6.45 of the *Local Government Act* to provide an option for four equal instalments. Where a ratepayer elects to pay by instalments, an interval of at least 2 months must be given between the second and subsequent instalments.

*Option 3 – Four Payments (25% each)*

*Due by:*

1<sup>st</sup> Instalment

35 Days following issue of rate notice

2<sup>nd</sup> Instalment

63 Days after due date of 1<sup>st</sup> Instalment

3<sup>rd</sup> Instalment

63 Days after due date of 2<sup>nd</sup> Instalment

4<sup>th</sup> Instalment

63 Days after due date of 3<sup>rd</sup> Instalment

## **2. Late Payment Interest**

- a. Pursuant to section 6.51 of the *Local Government Act 1995* a late payment interest charge on outstanding rates and charges calculated at a rate set in the annual budget will be charged.
- b. The late payment interest charge will apply to all current rates and charges remaining unpaid 35 days from the date of issue of the rate notice.
- c. Interest will be calculated and updated daily.
- d. Unpaid rates and charges from previous years, i.e. rate arrears, will also attract late payment charges, calculated at the rate set in the annual budget as long as they remain unpaid.

## **3. Instalments and Arrangements Administration Fees and Interest Charges**

In accordance with the provisions of section 6.45 of the *Local Government Act 1995*, the City may impose administration fees and interest charges for payment of rates and



charges by instalments. Interest charges and administration fees will be at a rate set in the annual budget.

**4. Direct Debit Option**

- a. An administration fee at a rate set in the annual budget will be charged on setting up of this option.
- b. Ongoing deductions will incur a further annual administration charge in subsequent rating years.
- c. Late Payment Interest is charged on this option at the prescribed rate as per schedule of fees and charges.

**COMPLIANCE REQUIREMENTS**

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**RELEVANT DOCUMENTS**

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DOCUMENT CONTROL		
Responsible department		
Date adopted by Council		
Date of last review	May 2023	
Date of next review	May 2025	



# VARIANCE TO WASTE DISPOSAL FEES POLICY

**POLICY NUMBER: DS-SWM-001**

## PURPOSE

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The purpose of this policy is to outline the process under which waste disposal fees may be temporarily waived, varied, deferred or reduced.

## SCOPE

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This policy applies when an application is received by the City for the variance of waste disposal fees at the Yarri Road Refuse Facility from the published disposal fee. It applies to all applicants and all City officers with responsibility for assessing and determining an application.

## DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Delegated Authority means** authority by resolution of Council given to the CEO to act on behalf of Council.

**Waste Disposal Fees** means financial charges prescribed in the City's Schedule of Fees and Charges for the disposal of waste at the Yarri Road Refuse Facility.

## POLICY STATEMENT

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The City has developed this policy to ensure consistency, fairness and transparency in exercising authority to waive fees for waste disposal.

## POLICY DETAILS

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1. **Application for variance in waste disposal fees**
  - a. An application must be made in the Variance of Waste Disposal Fees Application Form or the request will not be considered by the City.



- b. Prior to disposal of waste, the applicant must complete and submit a Variance of Waste Disposal Fees Application Form to the City.
- c. Following consideration of the request, the applicant will be informed via written correspondence of the decision.
- d. If the request is approved, the applicant is to deposit approved waste solely at the Yarri Road Refuse Facility and will receive a disposal docket corresponding with the disposed waste.
- e. The City will verify that the waste detailed on the disposal docket corresponds with the waste specified on the approved Variance of Waste Disposal Fees Application Form.
- f. If the disposed waste differs from or exceeds the approved waste specified on the Variance of Waste Disposal Fee Application Form, the applicant may be invoiced for the amount that differs from or exceeds the approved waste at the published disposal fee. This also applies to any waste disposed prior to approval being granted.

## **2. CEO's authority**

- a. The CEO has Delegated Authority to vary waste disposal fees upon receipt of a formal request through the Variance of Waste Disposal Fees Application Form.
- b. The maximum amount to be considered by the CEO for waiving or varying of waste disposal fees will be in accordance with the CEO's Delegated Authority.
- c. Following the event of a natural disaster the CEO has the Delegated Authority to vary disposal fees without receiving a formal request. In such circumstances the CEO may vary disposal fees over a period of time to ensure timely and efficient clean-up of waste generated from such events.

## **3. Criteria for assessing application**

- a. Each application received by the City will be assessed on a case-by-case basis and must demonstrate significant public benefit.
- b. Applications will be stored as internal records by the City.
- c. Applicants will not be granted permanent variance to waste disposal fees. For consideration of permanent variance of waste disposal fees, a formal contractual arrangement must be established between the disposer and the City.

## **COMPLIANCE REQUIREMENTS**

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## **RELEVANT DOCUMENTS**

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Variance of Waste Disposal Fee Application Form

DOCUMENT CONTROL		
Responsible department	Waste Water and Sustainability	Engineering
Date adopted by Council	xxxxxxx	Resolution number: xxxxx
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	



## ROAD TRAIN/HEAVY HAULAGE POLICY

**POLICY NUMBER: ENG-ES-002**

### PURPOSE

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This policy applies to B-Trains, long vehicles, double, triple and quad road trains in excess of 19m up to 60m. This policy permits various vehicle classes, under various conditions to operate on various roads and routes that are controlled by the City of Kalgoorlie-Boulder. This policy applies to in accordance with the following tables and definitions acknowledging delegation to the CEO where applicable. The policy shall be read in conjunction with Main Roads Western Australia (MRWA) website <https://mrwebapps.mainroads.wa.gov.au/hvsnetworkmap>.

### SCOPE

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This policy applies for heavy vehicles over 19m length aligned with MRWA approved RAV network map.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**MRWA RAV Network** means specific roads approved to use by heavy vehicle as specified in Main Roads Western Australia website.

### POLICY STATEMENT

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The policy should be read together with MRWA RAV Network policy that controls the movement of trucks over 19m in length across Western Australia. Trucks or truck and trailer combinations to 19m in length are allowed (as of right) on the full road network in Western Australia.

In cases where Council's policy does not mirror the MRWA RAV network the MRWA system overrides Council's policy.

### POLICY DETAILS

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The MRWA Website shows permitted use of road trains in excess of 19m and up to 60m by the City on local roads within the built-up area and on local roads outside the built-up area. MRWA's RAV network available on their website shows diagrams of the configuration of road trains that fit within the following classes. Vehicle classes and use conditions referenced in these tables are defined as follows:



## 1. Vehicle Classes

### *Class 1 – Long Vehicles (In excess of 19.0m up to 27.5m Length)*

This class includes B-Doubles up to 25m long, short double road trains up to 27.5m long and all combinations of a rigid truck and trailer exceeding 19m in combined length up to 27.5m long. Note that rigid trucks towing more than one trailer or articulated vehicles towing more than one trailer of any length are excluded from this class. (MRWA RAV Network 1, 2, 3 & 4).

### *Class 2 – Double Road Trains Up To 36.5m Length*

This class includes any combination up to an overall length of 36.5m having not more than one draw bar connection. This limitation recognises that the superior stability features of the B-Double connection to justify the inclusion of B-Doubles towing one trailer up to the prescribed length in this class. Rigid trucks towing more than one trailer are included in this class for the urban situation only. (MRWA RAV Network 5, 6, 7 & 8)

### *Class 3 – Triple and Quad Road Trains Up To 60m Length.*

This class includes semi-trailers towing two trailers, one of which may be a b-double trailer, and b-doubles towing one b-double trailer or two conventional trailers. Rigid trucks towing two trailers are included in this class. (MRWA RAV Network 9 & 10)

#### Condition References

- A. MRWA approval to be obtained and copies of any permits and council approvals (where applicable) to be carried in the vehicle at all times.
- B. Limitations to operating hours and/or days as determined by delegated officer.
- C. Council reserves the right to withdraw consent in cases where it can be proven that a particular operator's vehicle creates safety concern for the general public particularly with respect to speed, dust generation and road condition.
- D. Limitations to numbers or frequency of vehicle trips and limited approval period.
- E. Permit holder may be required to contribute to the maintenance of the road to a degree as determined by the Director Engineering Services which reflects the increased rate of deterioration attributed to operator's vehicles.
- F. Clearance from the department of minerals and energy that the quantity and type of dangerous goods do not present an unacceptable risk to the public.





- G. Speed restrictions.
  - H. Limitations to type of materials carted
  - I. Council will impose their CA.07 condition to all Council controlled roads. This means that all permits for trucks over 19m to utilise Council roads will need approval from Council as part of the MRWA approval.
  - J. RAV network roads for vehicle classes can be viewed in HVS Network Map- MRWA. <https://mrwebapps.mainroads.wa.gov.au/hvsnetworkmap>
2. In respect of overwidth loads and oversized vehicle crossings (refer to road crossing arrangement plans), permit use in accordance with the following table acknowledging delegation to the CEO where applicable.

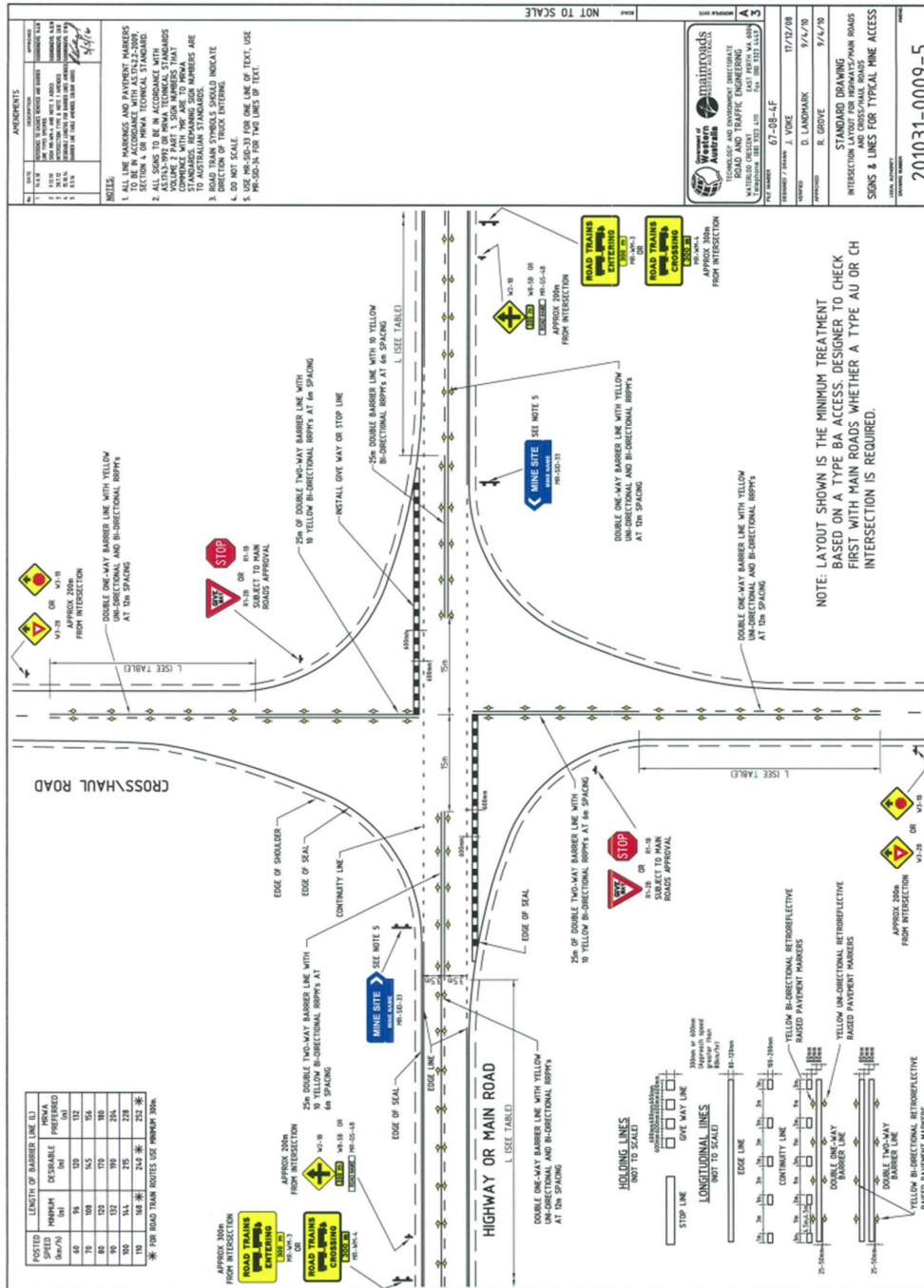
<b>CONDITIONS OF APPROVAL (Delegated to CEO)</b>	
Overwidth Loads	<p>MRWA approval be obtained and copies of any permits and Council approvals (where applicable) to be carried in the vehicle.</p> <p>Operator to supply escort services in compliance with traffic regulations current at the time.</p> <p>Operator to notify Police of proposed route and cartage date.</p> <p>Operator to provide sufficient notice to service authorities of proposed route and date to enable inspection and undertaking of any necessary service relocations.</p>
Oversized Vehicle Crossings (up to 180 tonne gross weight)	<p>MRWA approval be obtained and copies of any permits and Council approvals to be carried in the vehicle.</p> <p>Operator is to set out the road crossing signage in accordance with the attached plan.</p> <p>Vehicles required to be licensed for compliance under the Road Traffic Act.</p> <p>Operator will be required to contribute to the maintenance of the road to a degree which reflects the increased rate of deterioration attributed to operator's vehicles.</p> <p>Construction of crossing is to provide continuity of drainage along the public road.</p> <p>Limited to daylight hours of operation unless the operator provides lighting to a standard approved by the Director Engineering Services and in compliance with the Road Traffic Code Section 301.</p>



Oversized Vehicle Crossings (over 180 tonne gross weight)	Conditions above – as for up to 180 tons category Operator to undertake pavement strengthening prior to commencement of operations to the satisfaction of the Director Engineering.
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City of  
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Boulder







3. In respect of concessional loading, delegate authority to the CEO to approve applications by transport operators to operate under the MRWA concessional loading bulk products scheme on roads under the control of the city of Kalgoorlie-Boulder subject to:
  - a. Compliance with all other standard road train and B-Train conditions in cases where the application relates to oversized vehicles.
  - b. Obtaining of pre-qualification approval from Main Roads WA for eligibility to participate in the concessional loading bulk products scheme.
  - c. Compliance with all main roads concessional loading bulk products scheme, operational and compliance requirements detailed in Main Roads WA website.
  - d. Application being in relation to ongoing high volume transport operations between fixed loading and delivery points.

### COMPLIANCE REQUIREMENTS

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### RELEVANT DOCUMENTS

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DOCUMENT CONTROL		
Responsible department		
Date adopted by Council		
Date of last review		
Date of next review		



# ELECTED MEMBER DECLARATION OF POLITICAL ASSOCIATIONS POLICY

POLICY NUMBER: [INSERT]

## PURPOSE

---

The purpose of this policy is to promote transparency of elected members by encouraging elected members to declare their membership, employment or other affiliation or association with Australian registered political parties.

## SCOPE

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This policy applies to all Elected Members.

## DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Council** means the body of Elected Members who govern the City.

**Elected Member** means a Councillor, including the Mayor, elected to the Council.

## POLICY STATEMENT

---

Council is committed to best practices in governance, including adhering to principles of transparency and accountability and adopts this policy in furtherance of those principles.

## POLICY DETAILS

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### 1. Declaration of political associations

All Elected Members are encouraged to voluntarily declare whether they are members of, employed by, or otherwise affiliated with any Australian Political Party.

### 2. Register to be kept by CEO



- a. A declaration by an Elected Member shall be made in writing to the CEO.
- b. The CEO shall keep up to date and publish on the City's website a Register of Elected Members' Political Associations.

**3. Change of details**

Where an Elected Member ceases to be a member of, employed by, or otherwise associated with, an Australian political party, the Elected Member must notify the CEO in writing. Thereafter the CEO shall as soon as practicable update the Register of Elected Member's Political Associations and cause the updated version to be published on the City's website.

**COMPLIANCE REQUIREMENTS**

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**RELATED LEGISLATION**

---

**RELEVANT DOCUMENTS**

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<b>DOCUMENT CONTROL</b>		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX



Date of last review	XXXX January 2023	Policy reviewed and amended
Date of next review	XXXXX January 2025	





## ELECTED MEMBER DECLARATION OF CONTACT WITH DEVELOPERS POLICY

POLICY NUMBER: [INSERT]

### PURPOSE

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The purpose of this policy is to support Council and the City in providing the highest standards of transparency and openness in town planning and development decision-making, and to avoid perceptions of bias or undue influence.

### SCOPE

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This policy applies to all Elected Members.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Council** means the body of Elected Members who govern the City.

**Contact** means any communication or conversation between an Elected Member and a Developer, in relation to a development or planning application in the City, regardless of whether it is foreseen, planned, solicited or reciprocated.

**Developer** means an individual, body corporate or company engaged in a business that:

- a. regularly involves the making of planning or development proposals for land, with the ultimate purpose of the sale or lease of the land for profit; and
- b. includes any consultant, lobbyist, advisor, agent, representative or person closely associated with a developer and who is appointed to promote or advocate for the developer's interests or proposal, except when they are representing someone who is not regularly involved in the making of planning or development proposals for land.

**Elected Member** means a Councillor, including the Mayor, elected to the Council.

**Planning or Development Proposal** means and includes:



- a. a proposed Local Planning Policy or amendment to a Local Planning Policy under the City's operative Town Planning Scheme;
- b. a proposed amendment to the City's operative Town Planning Scheme;
- c. an application under the City's operative Town Planning Scheme for approval of the use or development of land; and
- d. which is currently before or at the time of contact known to require determination by Council or the Joint Development Assessment Panel.

## **POLICY STATEMENT**

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Council is committed to best practices in governance, including adhering to principles of transparency and accountability and adopts this policy in furtherance of those principles.

## **POLICY DETAILS**

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### **1. Declaration of contact with Developers**

All elected members are to record any contact they have with developers and to notify the CEO in writing within 10 days of the contact occurring.

Elected Members must disclose to the CEO in writing the following details:

- a. The name of Developer with whom the Contact was made;
- b. In the event the Contact was made with a representative of the Developer, or the Developer is a body corporate, company or trust, the names of all relevant controlling officers of the entity that will undertake the potential or proposed development;
- c. Date and time of Contact;
- d. Nature of the Contact;
- e. Property or properties within the City to which the Contact related;
- f. Nature of the issue covered during the Contact;
- g. Elected Member's response; and
- h. Where Contact occurs in the form of a group email or other correspondence to all Elected Members, then a copy of the correspondence must be provided to the CEO for the purpose of compliance with this policy.

### **2. Register to be kept by CEO**



- a. A declaration by an Elected Member shall be made in writing to the CEO.
- b. The CEO shall keep up to date and publish on the City's website a Register of Elected Member Contact with Developers.
- c. The CEO may develop and maintain management guidelines to detail the process for managing and publishing the register.

**3. Exemptions**

- a. Planning or Development Proposals with a Residential Design Code of R25 or below are exempt from this policy.
- b. Contact does not include any contact in the form of a public statement made at a Council Forum, Council Briefing or Council Meeting or similar, or contact that involves the Council Member engaging in any discussion or communication with the developer on the planning or development proposal at these occasions.

**COMPLIANCE REQUIREMENTS**

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**RELATED LEGISLATION**

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**RELEVANT DOCUMENTS**

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**City of  
Kalgoorlie  
Boulder**

DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	XXXX January 2023	Policy reviewed and amended
Date of next review	XXXXX January 2025	



# WATER SERVICES FAMILY VIOLENCE POLICY

**POLICY NUMBER: XXXXX**

## PURPOSE

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This policy outlines the City's approach to addressing family violence, as required by the Water Services Code of Practice (Family Violence) 2020.

## SCOPE

---

This policy applies to customers and staff of the City of Kalgoorlie-Boulder who have been, or are being, affected by family violence.

## LEGISLATION

---

The Water Services Code of Practice (Family Violence) 2020 requires water service providers to have and implement a family violence policy, and stipulates the minimum requirements that the policy must address.

This policy meets these requirements and has been informed by the Department of Water and Environmental Regulation's Guidance for water service providers in addressing family violence.

## CONTEXT

---

Family violence is the intentional and systematic use of violence and abuse to control, coerce and create fear. It can be physical, emotional/psychological, sexual, financial, spiritual or social in nature. Further information on what is considered family violence is available [here](#).

Perpetrators of family violence can use control over their victims as a form of economic abuse, such as incurring debt in the victim's name, refusing to contribute to costs, refusing to pay bills or having the service disconnected when they leave the family home.

Victims of family violence may suffer significant psychological and emotional impacts while attempting to resolve debts at the same time as ensuring their personal safety.

In addition, perpetrators may gain access to the victims' confidential information such as their whereabouts; for example, through their knowledge of the personal details of the victim



## OUR ROLE IN ADDRESSING FAMILY VIOLENCE

---

At the City, we have zero tolerance for family violence and will do everything we can (within our control) to support customers affected by family violence.

We have implemented systems and staff training so that customers who disclose to us that they have been, or are being, affected by family violence:

- are heard and need only make this disclosure once
- have confidential and respectful interactions with our staff
- can be certain their personal information is kept confidential and safe
- are provided with information about financial support and assistance available, including specialised support networks
- are provided with time and information to help them consider their options and make informed decisions
- can enter into the City's Financial Hardship program and be supported by our family violence process.

## SUPPORT AVAILABLE

---

Customers can be referred to external support networks and resources including:

- 1800RESPECT National Sexual Assault, Domestic Family Violence Counselling Service: a national telephone and online counselling and referral service. Phone: 1800 737 732.
- Men's Domestic Violence Helpline: provides information and referral for male perpetrators, as well as male victims of family and domestic violence. Phone: (08) 9223 1199 or free call 1800 000 599.
- Women's Domestic Violence Helpline: provides crisis support and referral for women experiencing family and domestic violence (including referrals to women's refuges). Phone: (08) 9223 1188 or free call 1800 007 339.
- Crisis Care: provides the after-hours response to concerns for a child's safety and wellbeing and information and referral for people experiencing a crisis. Phone: (08) 9223 1111 or free call 1800 199 008.
- Mens Line Australia: 24/7 support for men and boys dealing with family and relationship difficulties. Support for men who are concerned that their behaviour is hurting the people they care about. Phone: 1300 78 99 78.



City of  
**Kalgoorlie  
Boulder**

• Sexual Assault Resource Centre: provides a range of free services to people affected by sexual violence. Phone: (08) 6458 1828 or free call 1800 199 888.

More support services, useful information and resources are listed on [Family and domestic violence support and advice | Western Australian Government \(www.wa.gov.au\)](https://www.wa.gov.au)

## COMPLAINTS PROCEDURE

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Please refer to our Complaints Handling Policy (available at [Policies » City of Kalgoorlie-Boulder \(ckb.wa.gov.au\)](https://ckb.wa.gov.au)) if you are not satisfied with how we have handled your situation.

## APPLICATION AND REVIEW

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This policy will be reviewed at least every five years to ensure it meets the needs of customers experiencing family violence. The review will incorporate the views and recommendations of our stakeholders.

We will ensure procedures and work instructions are reviewed and maintained to ensure our interactions with customers experiencing family violence are conducted in a sensitive manner according to the guidelines set in this policy.

## ALTERNATIVE FORMATS

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This document is available in alternative formats (softcopy/online, hardcopy and large print) upon request, please contact us for assistance.



If you need an interpreter, please call the Translating and Interpreting Service (TIS National) on 131 450 and ask them to telephone the City of Kalgoorlie-Boulder on (08) 9021 9600. Our business hours are 8:00am to 5:00pm Monday to Friday.

If you are deaf, or have a hearing impairment or speech impairment, contact us through the National Relay Service [www.relayservice.gov.au](https://www.relayservice.gov.au) :

TTY users phone 133 677 then ask for 08 9021 9600 Speak and Listen users phone 1300 555 727 then ask for 08 9021 9600

## RELEVANT DOCUMENTS

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DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	





City of  
**Kalgoorlie  
Boulder**

## PARTNERSHIP SERVICE AGREEMENT

**POLICY NUMBER: XXXXX**

### PURPOSE

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This policy provides guidance to City officers and Council in the application of the Partnership Service Agreement.

### SCOPE

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This policy applies to all partnership services agreements for specific services required by the City.

### DEFINITIONS

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**City** means the City of Kalgoorlie-Boulder.

**Partnership Service Agreement** means the City's agreements held with not-for-profit organisations and community groups within Kalgoorlie-Boulder to undertake specific activities and services, comprising:

1. Kalgoorlie Boulder Cemetery Board
2. Kalgoorlie-Boulder Urban Landcare Group Inc.
3. Kalgoorlie-Boulder Tourist Centre Inc.
4. The Goldfields Indigenous Housing Organisation Inc.

Partnership Service Agreements can be entered into with other service providers from time to time subject to procurement requirements being met.

### POLICY STATEMENT

---

The City experiences resource limitations, coupled with the wide variety of services already delivered by the local government. This has created the need for strategic partnerships between the local government and community organisations. Partnerships established under this policy bring efficiencies and higher quality of services and outcomes for the community.

### POLICY DETAILS

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**1. Partnership Service Agreement**

- a. The partnership service agreement is formalised by the City through a formal agreement (usually in the form of a Memorandum of Understanding) for project activities.
- b. Financial sponsorship is agreed through Council at an Ordinary Council Meeting.
- c. The City may be the recipient of funding obtained through other government agencies and provide this funding direct to community organisations to undertake the service.
- d. A copy of the reviewed or audited financial report prepared in accordance with the reporting requirements applicable to the organisation and imposed under various legislation which may apply including the Corporations Act 2001, Australian Charities and Not-For-Profit Commission Act 2012 and Associations Incorporation Act 2015 will be sent to the City each year.
- e. Each partnership will be evaluated after each term of the agreement to ensure value for money and to measure impacts of the partnership.

**COMPLIANCE REQUIREMENTS**

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Not applicable

**RELEVANT DOCUMENTS**

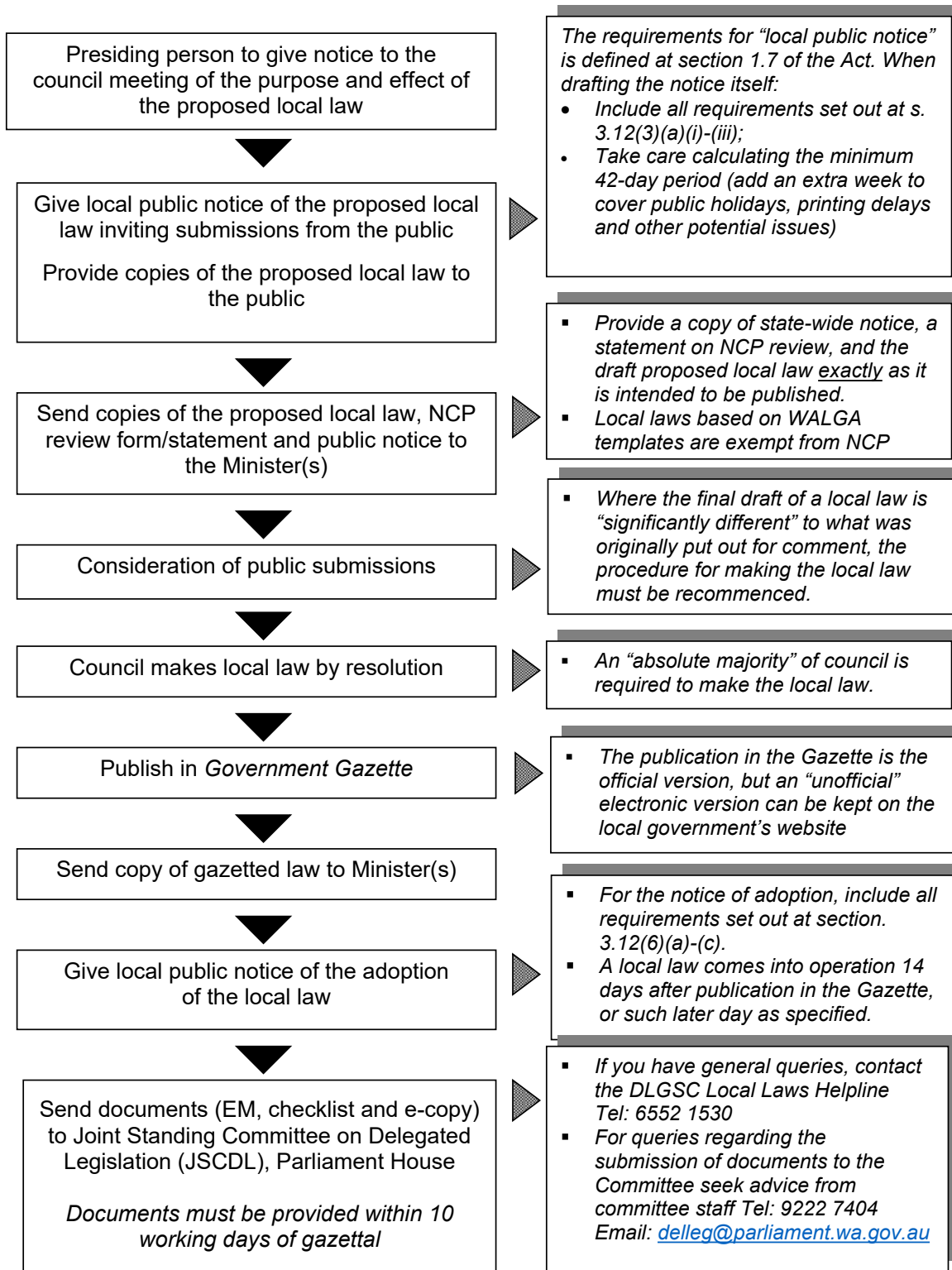
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Not applicable

DOCUMENT CONTROL		
Responsible department		
Date adopted by Council	XXXXXX	Resolution number: XXXX
Date of last review	May 2023	Policy reviewed and amended
Date of next review	May 2025	

## FLOW CHART OF LOCAL LAW-MAKING PROCESS

### Local Government Act 1995 – Section 3.12 & National Competition Policy (NCP) Review requirements



DLGSC – March 2021



# TERMS OF REFERENCE

## KALGOORLIE-BOULDER YOUTH COUNCIL COMMITTEE



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## Vision

Our vision is for Kalgoorlie-Boulder to be a positive, connected, and supportive community.

## Mission

Our mission is to be a platform of youth empowerment which advocates for the development, leadership, and support of young people by taking action to make positive change in Kalgoorlie-Boulder.

## 1. Purpose

- 1.1. The purpose of the Kalgoorlie-Boulder Youth Council (*KBYC*) is to engage with the City of Kalgoorlie-Boulder (*CKB*) Council, the Community, and relevant stakeholders to advocate and take action on behalf of young people in Kalgoorlie-Boulder.
- 1.2. The *KBYC* are to provide recommendations on youth matters, projects and financial expenditure through formal agenda reports to Council for consideration and endorsement.

## 2. Roles and Functions

The role of the Kalgoorlie-Boulder Youth Council is to:

- 2.1. Advocate on behalf of young people and report to Council on matters that affect young people in Kalgoorlie-Boulder.
- 2.2. Support the development of young people and youth related services, by organising events and activities in Kalgoorlie-Boulder.
- 2.3. Provide leadership on community issues and connect young people with each other and the wider community.
- 2.4. Provide advice to the State Government through the Minister for Youth and Department of Communities via the City of Kalgoorlie-Boulder.
- 2.5. Represent young people at civic events or matters.

## 3. Delegation Powers

- 3.1. The Kalgoorlie-Boulder Youth Council is a formal committee of Council.
- 3.2. The Kalgoorlie-Boulder Youth Council has no delegated authority and no authority to implement its recommendations without resolution of Council.
- 3.3. The Kalgoorlie-Boulder Youth Council is responsible to the Council. The Kalgoorlie-Boulder Youth Council does not have executive powers or authority to implement actions in areas over which the Chief Executive Officer has legislative responsibility.



#### 4. Membership Requirements

- 4.1. Members must be 12 – 25 years.
- 4.2. Members must reside, undertake education and/or be employed in the municipality of Kalgoorlie-Boulder.
- 4.3. Members over the age of 18 must provide a valid Working With Children Check (WWC Check).
- 4.4. There will be a minimum of 8 and a maximum of 15 members. If *KBYC* membership drops below 8 members, the *KBYC* will actively seek new members.
- 4.5. Members can be employed by the City of Kalgoorlie-Boulder, but cannot be employed within the Community Development Team.

#### 5. Core Responsibilities of Members

- 5.1. Receive information and advise City officers, Elected Members, and external stakeholders on relevant policies, projects, and initiatives.
- 5.2. Make formal recommendations to Council on matters relating to young people in Kalgoorlie-Boulder.
- 5.3. Identify priorities and gaps in local youth services, taking action to address identified youth needs.
- 5.4. Participate in development and skill building opportunities provided by the City.
- 5.5. Plan, deliver and support youth events, activities, and initiatives.
- 5.6. Communicate and collaborate with other youth representative bodies, community groups and service providers to meet the objectives of the *KBYC*.
- 5.7. Actively promote information regarding the *KBYC*, the City, and relevant youth and community projects and initiatives.
- 5.8. Undertake active involvement at City and community lead events or projects which contribute to the fulfillment of the *KBYC* objectives.

#### 6. Membership Process

- 6.1. Applications for prospective members are open all year round and in line with the local government election cycle when the committee is dissolved. If membership is at capacity, applicants will be placed on a waiting list for consideration once a position is vacant.
- 6.2. The *KBYC*, in line with Local Government elections as prescribed by the *Local Government Act 1995*, will be fully dissolved every two years in October when Local Government elections are held. All current sitting *KBYC* members can reapply.



- 6.3. Applicants are required to meet with City Officers and the current sitting Youth Mayor or suitable representative (where practical) as part of the application process.
- 6.4. Applicants must attend a minimum of two (2) *KBYC* Casual Meetings before the application is presented at a *KBYC* Formal Meeting for consideration.
  - 6.4.1. Applications for *KBYC* membership when received for a dissolved committee, as part of the Local Government Election cycle, are exempt from attending two (2) meetings prior to their application being considered directly by City Officers and recommended to the City of Kalgoorlie-Boulder Council for endorsement.
- 6.5. Completed applications will be reviewed by City Officers prior to being presented to the *KBYC* at a meeting for recommendations and comments, before being presented for Council endorsement.
- 6.6. Once the application has *KBYC* received Council endorsement, it will be presented at an Ordinary Council Meeting for final approval.
- 6.7. Applications for a dissolved *KBYC* committee will be subject to the same above process, and will proceed directly to the City of Kalgoorlie-Boulder Council for endorsement.

## 7. Terms of Membership

- 7.1. Members will join the *KBYC* for a two-year term commencing from;
  - 7.1.1. The date when their application is accepted by the City of Kalgoorlie-Boulder Council, endorsing committees of Council following Local Government Elections.
  - 7.1.2. The date when their application is accepted during an existing two-year term.
  - 7.1.3. Applicants accepted within an existing two-year term will serve the remaining time and re-elect at the October Council elections.
- 7.2. Member's term ends when either of the following occur:
  - 7.2.1. Member's two-year term is completed;
  - 7.2.2. Members submit their written resignation to the *KBYC*;
  - 7.2.3. Membership is revoked after a review conducted by City Officers due to member's failure to comply with *KBYC Terms of Reference* and/or *Behaviour Guidelines*; and/or
  - 7.2.4. Membership has been reviewed under the Conditions of Membership and is recommended to the *KBYC* to be terminated.
  - 7.2.5. Members who do not attend three (3) consecutive meetings (scheduled Formal and Casual), without an apology or do not attend 75% of meetings in 12 months of their appointment will have their membership reviewed.





- 7.2.6. Member reaches the age of 26, existing members that turn 26 while serving may serve the remainder of their term until the next October meeting date, creating a vacancy thereafter. They may not reapply thereafter.
  - 7.2.7. All terms of office are dissolved on Local Government elections every second year in October.
  - 7.2.8. If the committee cannot reach a quorum due to a member(s) failing to meet conditions of membership, the committee member's membership status will be reviewed and recommended directly to an Ordinary Council Meeting for termination.
- 7.3. Members may re-apply after each term.

## 8. Conditions of Membership

- 8.1. Members are required to attend a minimum of 75% of meetings in a 12 month period. A member that does not attend three (3) consecutive meetings (scheduled Formal and Casual), without an apology or does not attend 75% of meetings in 12 months of their appointment will have their membership reviewed.
- 8.2. *KBYC* members must represent the *KBYC* by participating in a minimum of three City or Community events within a year.
- 8.3. Members who do not adhere to the *KBYC Behaviour Guidelines* will have their membership reviewed.

## 9. Meetings

- 9.1. Hold a minimum of three (3) Formal meetings per year.
- 9.2. Hold a minimum of (12) Casual meetings per year.
- 9.3. Meeting schedule will be determined by the *KBYC* at the commencement of the financial year.
- 9.4. A quorum is required for a Formal Meeting to take place. The quorum for a Formal Meeting is 50% plus one of the current *KBYC* membership.
- 9.5. Decision making by the *KBYC* does not have effect unless it has been made by a simple majority, except in the case an item which requires an absolute majority.



## 10. Youth Mayor and Deputy Youth Mayor'

- 10.1. Members are to elect a Youth Mayor and Deputy Youth Mayor from amongst themselves for a one-year term. Term commences from date of election.
- 10.2. Youth Mayor and Deputy Youth Mayor elections are to be held annually in February.
- 10.3. The role of the Youth Mayor is to;
  - 10.3.1. Preside at *KBYC* meetings in accordance with the *Local Government Act 1995*;
  - 10.3.2. Carry out the official duties on behalf of *KBYC*; and
  - 10.3.3. Act as the official spokesperson of the *KBYC*.
- 10.4. The role of Deputy Youth Mayor is to perform the duties of Youth Mayor in their absence.
- 10.5. The election for the office of Youth Mayor/Deputy Youth Mayor is only to occur when;
  - 10.5.1. The current Youth Mayor/Deputy Youth Mayor term ends;
  - 10.5.2. The office is vacated by the current Youth Mayor/Deputy Youth Mayor; or
  - 10.5.3. Any other scenario arises whereby either position is vacant.
- 10.6. If the office of Youth Mayor is vacant the following will occur;
  - 10.6.1. In the absence of a Deputy Youth Mayor, the *KBYC* members present at meetings shall choose one of themselves to preside at *KBYC* meetings.
  - 10.6.2. Any current member of the *KBYC* may nominate to the position of Youth Mayor.
- 10.7. Youth Mayor/Deputy Youth Mayor's term will end when either of the following occur;
  - 10.7.1. Their one-year term is completed;
  - 10.7.2. They submit their resignation to the *KBYC*; and/or
  - 10.7.3. Their position is revoked after a review conducted by City officers due to member's failure to comply with *KBYC Terms of Reference* and/or *Behaviour Standards*.

## 11. Youth Mentor

- 11.1. The role of Youth Mentor is to;
  - 11.1.1. Assist and support City officers with the operations of the *KBYC*;
  - 11.1.2. Provide assistance to the *KBYC* in meeting their objectives; and
  - 11.1.3. Provide guidance, support, and insight to the *KBYC* on matters set before them.
- 11.2. Youth Mentor applications will be considered as per the membership process detailed in item 5.
- 11.3. Youth Mentors will join the *KBYC* for a two-year term commencing from the date their application is accepted.
- 11.4. Youth Mentors will join the *KBYC* for a two-year term commencing October



alternative years from Local Government Elections.

- 11.5. Youth Mentor term ends when either of the following occur:
  - 11.5.1. Youth Mentors two-year term is completed;
  - 11.5.2. Youth Mentor submits their written resignation to the *KBYC*; and/or
  - 11.5.3. Membership is revoked after a review conducted by City officers due to member's failure to comply with *KBYC Terms of Reference* and/or *Behaviour Standards*.
- 11.6. Youth Mentors must reapply after their term ends.
- 11.7. Youth Mentors must have a valid WWC Check.
- 11.8. There is a maximum of three (3) Youth Mentor positions at any time.
- 11.9. Youth Mentors are non-voting members.

## 12. Media Protocol

- 12.1. *KBYC* members must have obtained approval from the City's Marketing Department to speak directly to the media.
- 12.2. The Youth Mayor will act as the official spokesperson for the *KBYC*.
- 12.3. The *KBYC* must at all times comply with the City of Kalgoorlie-Boulder *Social Media Procedure*.

## 13. Administration

- 13.1. City officers will:
  - 13.1.1. Oversee the operations of *KBYC*;
  - 13.1.2. Provide an agenda to the members before each meeting;
  - 13.1.3. Keep concise notes/minutes and register them in the City's record keeping system;
  - 13.1.4. Send the notes/minutes to the group members and relevant staff;
  - 13.1.5. Facilitate professional and leadership development opportunities;
  - 13.1.6. Assist with promotion and recruitment of the *KBYC*;
  - 13.1.7. Administer the *KBYC* operational budget and purchases; and
  - 13.1.8. Be a channel for communication between Elected Members, other City Staff and the *KBYC*.
- 13.2. The *KBYC* will be provided with an operational budget allocation by Council at the commencement of each financial year in line with the adoption of the City's annual budget. The budget will cover the cost of projects and sundry items, including administration.



## 14. Council Representation

- 14.1. The role of the Councillor Delegate is:
  - 14.1.1. Assist and support *KBYC* members and City officers in the needs of the *KBYC* and be a direct link back to the City of Kalgoorlie-Boulder Mayor and Council;
  - 14.1.2. Provide assistance to the *KBYC* in meeting their objectives; and
  - 14.1.3. Provide guidance, support, and insight to the *KBYC* on matters set before them.
- 14.2. Councillor delegates are to be nominated every two years after the Local Government Elections during other committee delegations.
- 14.3. There will be a maximum capacity of two Councillors allowed in the *KBYC* at any one time.
- 14.4. Councillor delegates must have a valid WWC Check.
- 14.5. Councillors are a non-voting member.

*The Kalgoorlie-Boulder Youth Council Committee Terms of Reference will be reviewed at the end of each year to determine if the core purpose is still being met, or if any changes or additions should be made.*



City



**City of Kalgoorlie-Boulder**

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[www.ckb.wa.gov.au](http://www.ckb.wa.gov.au)

*This information is available in alternative formats upon request, please contact us for assistance.*





# **MINUTES**

**(Unconfirmed)**

**of the Annual Elector Meeting**

**held at 6:00 PM**

**on**

**15 MAY 2023**

**at the**

**Kalgoorlie Town Hall**

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## 1 DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS

The Mayor declared the meeting open at 6:00 pm welcoming the gallery and those present.

## 2 RECORD OF ATTENDANCE

### 2.1 Attendance

#### In Attendance:

Mayor John Bowler  
 Deputy Mayor Glenn Wilson  
 Cr Deborah Botica  
 Cr Mandy Reidy  
 Cr Dave Grills  
 Cr Terrence Winner  
 Cr John Matthew  
 Cr Kirsty Dellar  
 Cr Kim Eckert  
 Cr Michael McKay                      Via telephone conference  
 Cr Suzie Williams

#### Members of Staff:

Andrew Brien	Chief Executive Officer
David Trevaskis	Director Corporate and Commercial
Alex Wiese	Director Development and Growth
Frances Liston	Executive Manager Governance and Risk Services
Emma Holtum	Governance Officer

#### Electors/ Residents:

5 (inclusive of Mr David Coulston and Mr Greg Sutherland)

#### Press:

3

### 2.2 Apologies

#### Apologies - Elected Members:

Cr Amy Astill

#### Apologies - Members of Staff:

Nil



Annual Elector Meeting Minutes

15 May 2023

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### **2.3 Leave of Absence (Previously Approved)**

#### **Leave of Absence:**

Nil

### 3 REPORTS OF OFFICERS

#### 3.1 Chief Executive Officer

##### 3.1.1 Annual Report and Financial Statements for the year ended 30 June 2022

<b>Responsible Officer:</b>	Andrew Brien Chief Executive Officer
<b>Responsible Business Unit:</b>	Office of the CEO
<b>Disclosure of Interest:</b>	Nil
<b>Voting Requirements:</b>	Simple
<b>Attachments:</b>	1. City of Kalgoorlie Boulder Annual Report 2021-22 [3.1.1.1 - 117 pages]

#### OFFICER RECOMMENDATION/ RESOLUTION

**Moved By:** Deputy Mayor Glenn Wilson  
**Seconded By:** Cr John Matthew

That the Electors of the City of Kalgoorlie-Boulder receive the Annual Report for the year ended 30 June 2022, incorporating:

- Mayor's report
- CEO's report
- Annual financial report
- Auditor's report

**CARRIED**

#### Executive Summary

The Electors of the City of Kalgoorlie-Boulder are requested to receive:

- The annual financial report for the year ended 30 June 2022;
- The audit report for the year ended 30 June 2022;
- The report of the Mayor for the year ended 30 June 2022; and
- The report of the CEO for the year ended 30 June 2022.

The reports are contained within the City of Kalgoorlie-Boulder Annual Report 2021-22. The Annual report is available on the City's website and at Customer service.

#### Community Engagement Consultation

No community consultation was considered necessary in relation to the recommendations of the report.

**Community Strategic Plan Links**

This report links to the Strategic Community Plan through the following Guiding Theme/s:

EMPOWERED: We continue to believe in the principles of representational democracy and are enabled to make decisions about our lives.

CAPABLE: We will have the resources to contribute to our community and economy.

**Budget Implications**

There are no financial implications resulting from the recommendations of this report.

**Report**

The City completed the annual financial report for the year ended 30 June 2022 and submitted a copy to the City's auditor as required by the *Local Government Act 1995, Section 6.4 (3)*.

The City's auditor signed off on the audit in April 2023.

**Statutory Implications**

In accordance with *Regulation 15 of the Local Government (Administration) Regulations*:

The matters to be discussed at a general electors' meeting are, firstly, the contents of the annual report for the previous financial year and then any other general business.

and

In accordance with *Regulation 17 of the Local Government (Administration) Regulations 1996*, voting on matters at the Annual General Meeting of Electors is to be conducted as follows:-

- (1) Each elector who is present at a general or special meeting of electors is entitled to one vote on each matter to be decided at the meeting but does not have to vote.
- (2) All decisions at a general or special meeting of electors are to be made by a simple majority of votes.
- (3) Voting at a general or special meeting of electors is to be conducted so that no voter's vote is secret.

**Policy Implications**

There are no policy implications resulting from the recommendations of this report.

**4 OTHER BUSINESS**

The following issue was raised by David Coulston :

Mr Mayor in 2015 you were given the chair by the previous chairman, that meeting was full of conflict of interest with you as the chair. I raised this issue in Council in early 2016, at the time you were very angry and stood up and said that did not happen, I said its in the minutes and you said in an angry voice that I was there, and that didn't happen, if it's in the minutes ill take it out.

Mayor John Bowler Response:

This question has been raised and answered at previous Council meetings.

The following issue was raised by Greg Sutherland:

Mr Sutherland raised the ongoing issues that he has been having with his neighbor regarding verge issues and driveways issues and that the City is not enforcing our bylaws.

Mayor John Bowler Response :

City officers will investigate the complaint and send a response.

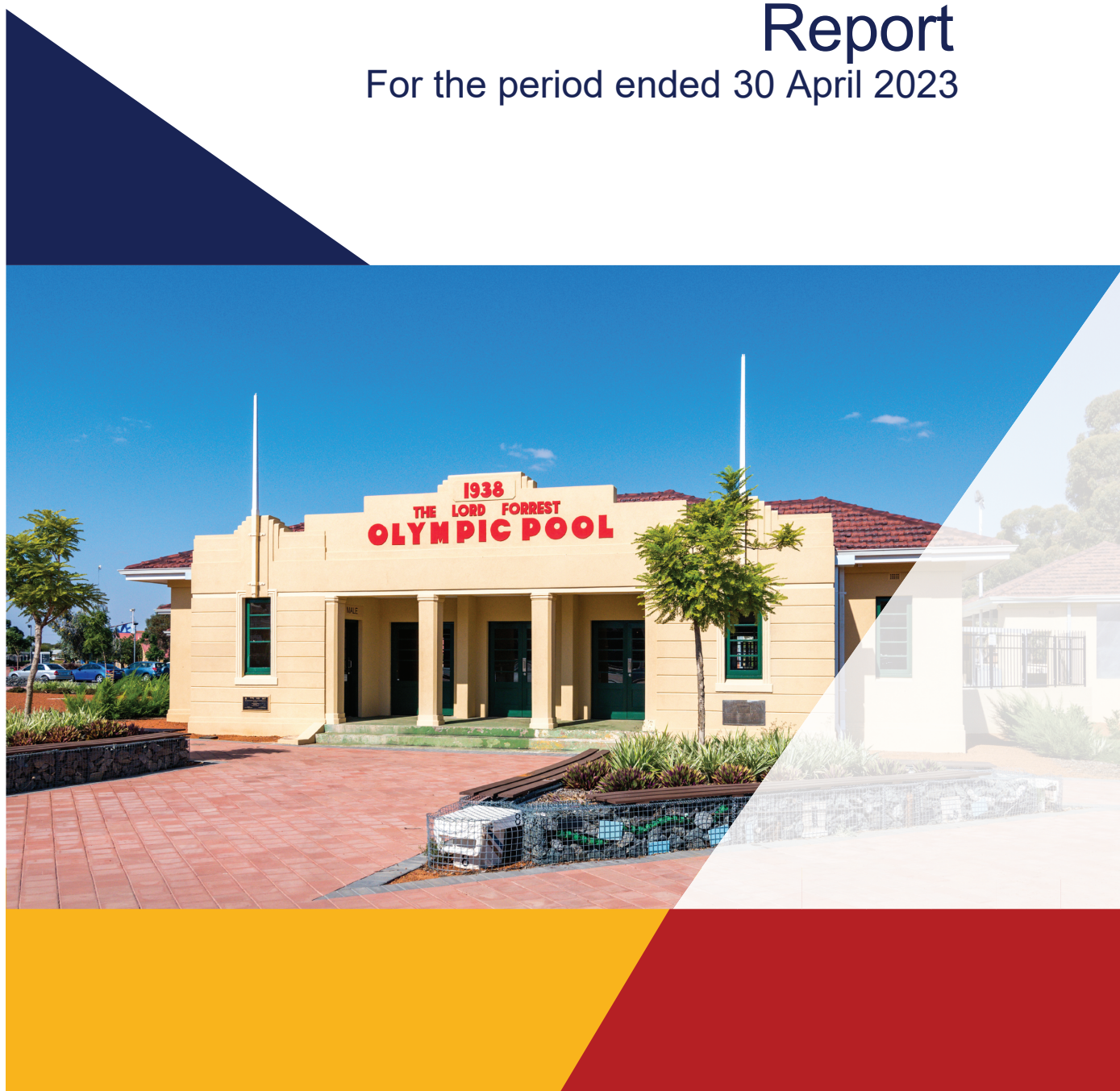
**5 CLOSURE**

There being no further business, the Chairman, thanked those present for their attendance and declared the meeting closed at 6:15 pm.



# Monthly Financial Report

For the period ended 30 April 2023



**CITY OF KALGOORLIE-BOULDER**  
**MONTHLY FINANCIAL REPORT**  
 (Containing the Statement of Financial Activity)  
 For the period ending 30 April 2023

*LOCAL GOVERNMENT ACT 1995*  
*LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*

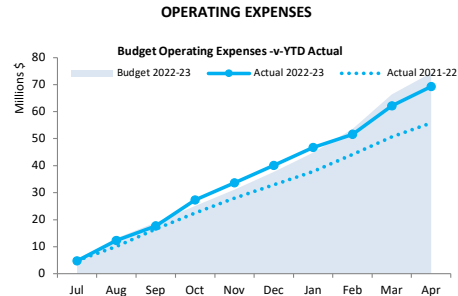
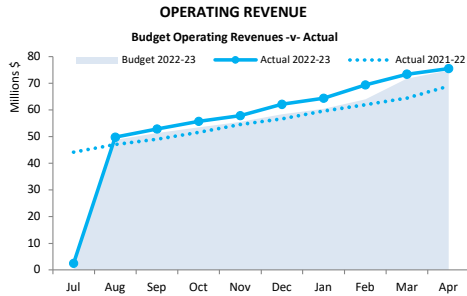
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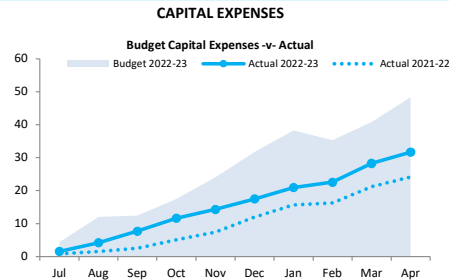
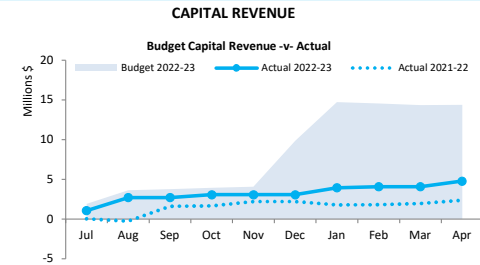
**MONTHLY FINANCIAL REPORT  
FOR THE PERIOD ENDED 30 APRIL 2023**

**SUMMARY INFORMATION - GRAPHS**

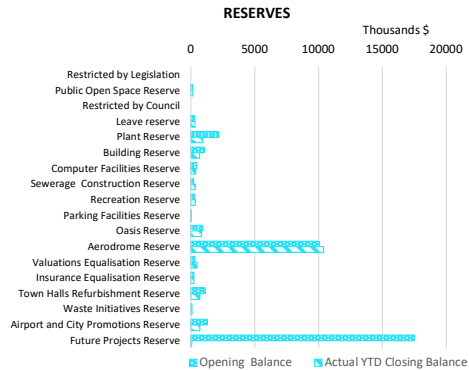
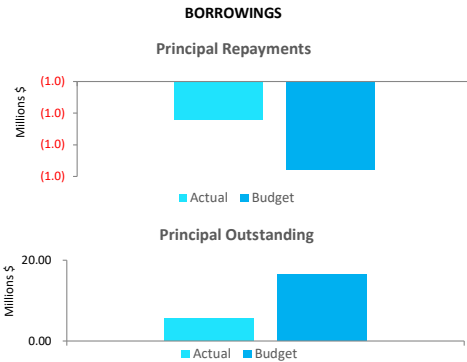
**OPERATING ACTIVITIES**



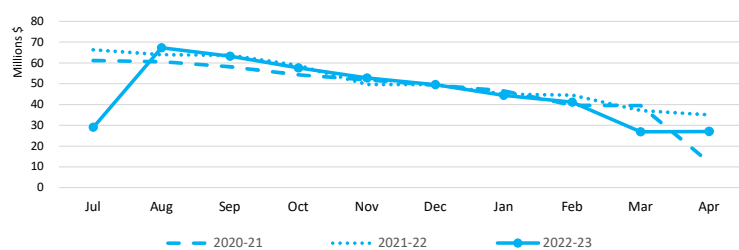
**INVESTING ACTIVITIES**



**FINANCING ACTIVITIES**



**Closing funding surplus / (deficit)**



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

**MONTHLY FINANCIAL REPORT  
FOR THE PERIOD ENDED 30 APRIL 2023**

**EXECUTIVE SUMMARY**

**Funding surplus / (deficit) Components**

Funding surplus / (deficit)				
	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
Opening	\$6.84 M	\$6.84 M	\$6.84 M	\$0.00 M
Closing	\$0.00 M	\$21.41 M	\$27.06 M	\$5.65 M

Refer to Statement of Financial Activity

Cash and cash equivalents		
	\$	% of total
Unrestricted Cash	\$28.69 M	63.3%
Restricted Cash	\$16.63 M	36.7%

Refer to Note 2 - Cash and Financial Assets

Payables		
	\$	% Outstanding
Trade Payables	\$5.97 M	
0 to 30 Days		33.5%
Over 30 Days		66.5%
Over 90 Days		3.1%

Refer to Note 5 - Payables

Receivables		
	\$	% Collected / % Outstanding
Rates Receivable	\$4.06 M	87.3%
Trade Receivable	\$10.65 M	
Over 30 Days		64.2%
Over 90 Days		32.2%

Refer to Note 3 - Receivables

**Key Operating Activities**

Amount attributable to operating activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
\$20.01 M	\$23.38 M	\$28.70 M	\$5.32 M

Refer to Statement of Financial Activity

Rates Revenue		
	\$	% Variance
YTD Actual	\$29.05 M	
YTD Budget	\$29.05 M	(0.0%)

Refer to Statement of Financial Activity

Operating Grants and Contributions		
	\$	% Variance
YTD Actual	\$2.73 M	
YTD Budget	\$3.57 M	(23.5%)

Refer to Note 12 - Operating Grants and Contributions

Fees and Charges		
	\$	% Variance
YTD Actual	\$37.97 M	
YTD Budget	\$37.71 M	0.7%

Refer to Statement of Financial Activity

**Key Investing Activities**

Amount attributable to investing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
(\$52.96 M)	(\$33.87 M)	(\$26.86 M)	\$7.00 M

Refer to Statement of Financial Activity

Proceeds on sale		
	\$	%
YTD Actual	\$0.17 M	
Amended Budget	\$0.79 M	21.9%

Refer to Note 6 - Disposal of Assets

Asset Acquisition		
	\$	% Spent
YTD Actual	\$31.72 M	
Amended Budget	\$69.60 M	45.6%

Refer to Note 7 - Capital Acquisitions

Capital Grants		
	\$	% Received
YTD Actual	\$4.60 M	
Amended Budget	\$15.21 M	30.2%

Refer to Note 7 - Capital Acquisitions

**Key Financing Activities**

Amount attributable to financing activities			
Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)
\$26.10 M	\$25.05 M	\$18.38 M	(\$6.67 M)

Refer to Statement of Financial Activity

Borrowings	
Principal repayments	\$0.98 M
Interest expense	\$0.20 M
Principal due	\$5.69 M

Refer to Note 8 - Borrowings

Reserves	
Reserves balance	\$16.63 M
Interest earned	\$0.47 M

Refer to Note 10 - Cash Reserves

Lease Liability	
Principal repayments	\$0.24 M
Interest expense	\$0.05 M
Principal due	\$2.00 M

Refer to Note 9 - Lease Liabilities

This information is to be read in conjunction with the accompanying Financial Statements and notes.



**KEY TERMS AND DESCRIPTIONS  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NATURE OR TYPE DESCRIPTIONS**

**REVENUE**

**EXPENSES**

**RATES**

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Excludes administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

**EMPLOYEE COSTS**

All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

**OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS**

Refers to all amounts received as grants, subsidies and contributions that are not non-operating grants.

**MATERIALS AND CONTRACTS**

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

**NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS**

Amounts received specifically for the acquisition, construction of new or the upgrading of identifiable non financial assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

**UTILITIES (GAS, ELECTRICITY, WATER)**

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

**REVENUE FROM CONTRACTS WITH CUSTOMERS**

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

**INSURANCE**

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

**FEES AND CHARGES**

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, and other fees and charges.

**LOSS ON ASSET DISPOSAL**

Shortfall between the value of assets received over the net book value for assets on their disposal.

**SERVICE CHARGES**

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges.

**DEPRECIATION ON NON-CURRENT ASSETS**

Depreciation expense raised on all classes of assets. Excluding Land.

**INTEREST EARNINGS**

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

**INTEREST EXPENSES**

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

**OTHER REVENUE / INCOME**

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates, reimbursements etc.

**OTHER EXPENDITURE**

Statutory fees, taxes, allowance for impairment of assets, member's fees or State taxes. Donations and subsidies made to community groups.

**PROFIT ON ASSET DISPOSAL**

Excess of assets received over the net book value for assets on their disposal.

**STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**BY NATURE OR TYPE**

	Ref	Amended Budget	YTD Budget	YTD Actual	Variance \$	Variance % ((c) - (b))/(b)	Var.
	Note	(a)	(b)	(c)	(c) - (b)		
		\$	\$	\$	\$	%	
<b>Opening funding surplus / (deficit)</b>	1(c)	6,844,027	6,844,027	<b>6,844,027</b>	0	0.00%	
<b>Revenue from operating activities</b>							
Rates		29,052,559	29,049,409	<b>29,045,105</b>	(4,304)	(0.01%)	
Operating grants, subsidies and contributions	12	4,163,563	3,566,647	<b>2,727,181</b>	(839,466)	(23.54%)	▼
Fees and charges		42,973,349	37,714,431	<b>37,968,112</b>	253,681	0.67%	▲
Interest earnings		1,692,921	1,410,756	<b>1,592,792</b>	182,036	12.90%	▲
Other revenue		3,686,043	2,994,969	<b>4,075,820</b>	1,080,851	36.09%	▲
Profit on disposal of assets	6	44,966	26,979	<b>136,878</b>	109,899	407.35%	▲
		<b>81,613,401</b>	<b>74,763,191</b>	<b>75,545,888</b>	782,697	1.05%	
<b>Expenditure from operating activities</b>							
Employee costs		(27,384,495)	(22,753,320)	<b>(23,448,444)</b>	(695,124)	(3.06%)	
Materials and contracts		(23,310,776)	(19,619,391)	<b>(16,541,424)</b>	3,077,967	15.69%	▲
Utility charges		(4,455,855)	(3,605,163)	<b>(2,851,589)</b>	753,574	20.90%	▲
Depreciation on non-current assets		(26,499,783)	(22,082,837)	<b>(21,488,838)</b>	593,999	2.69%	
Interest expenses		(1,386,045)	(1,191,160)	<b>(1,228,064)</b>	(36,904)	(3.10%)	
Insurance expenses		(954,356)	(817,034)	<b>(792,797)</b>	24,237	2.97%	
Other expenditure		(4,064,121)	(3,366,554)	<b>(2,923,960)</b>	442,594	13.15%	▲
Loss on disposal of assets	6	(1,107,000)	(922,470)	<b>(7,430)</b>	915,040	99.19%	▲
		<b>(89,162,431)</b>	<b>(74,357,929)</b>	<b>(69,282,546)</b>	5,075,383	(6.83%)	
Non-cash amounts excluded from operating activities	1(a)	27,561,817	22,978,328	<b>22,439,857</b>	(538,471)	(2.34%)	
<b>Amount attributable to operating activities</b>		<b>20,012,787</b>	<b>23,383,590</b>	<b>28,703,199</b>	5,319,609	22.75%	
<b>Investing activities</b>							
Proceeds from non-operating grants, subsidies and contributions	13	15,205,806	13,579,521	<b>4,598,762</b>	(8,980,759)	(66.13%)	▼
Proceeds from disposal of assets	6	793,000	793,000	<b>173,621</b>	(619,379)	(78.11%)	▼
Proceeds from financial assets at amortised cost - self supporting loans	8	121,759	87,684	<b>87,684</b>	0	0.00%	
Payments for property, plant and equipment and infrastructure	7	(69,080,953)	(48,327,338)	<b>(31,722,644)</b>	16,604,694	34.36%	▲
<b>Amount attributable to investing activities</b>		<b>(52,960,388)</b>	<b>(33,867,133)</b>	<b>(26,862,577)</b>	7,004,556	(20.68%)	
<b>Financing Activities</b>							
Proceeds from new debentures	8	10,847,830	9,039,858	<b>0</b>	(9,039,858)	(100.00%)	▼
Transfer from reserves	10	19,781,762	19,781,762	<b>29,947,748</b>	10,165,986	51.39%	▲
Payments for principal portion of lease liabilities	9	(317,097)	0	<b>(242,274)</b>	(242,274)	0.00%	▼
Repayment of debentures	8	(1,015,992)	0	<b>(984,130)</b>	(984,130)	0.00%	▼
Transfer to reserves	10	(3,192,928)	(3,769,511)	<b>(10,343,750)</b>	(6,574,239)	(174.41%)	▼
<b>Amount attributable to financing activities</b>		<b>26,103,575</b>	<b>25,052,109</b>	<b>18,377,594</b>	(6,674,515)	(26.64%)	
<b>Closing funding surplus / (deficit)</b>	1(c)	<b>0</b>	<b>21,412,593</b>	<b>27,062,242</b>	5,649,649	(26.38%)	▲

**KEY INFORMATION**

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

Refer to Note 16 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

**MONTHLY FINANCIAL REPORT  
FOR THE PERIOD ENDED 30 APRIL 2023**

**BASIS OF PREPARATION**

**BASIS OF PREPARATION**

The financial report has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying Regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

**THE LOCAL GOVERNMENT REPORTING ENTITY**

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 14 to these financial statements.

**SIGNIFICANT ACCOUNTING POLICES**

**CRITICAL ACCOUNTING ESTIMATES**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimation of fair values of certain financial assets
- estimation of fair values of fixed assets shown at fair value
- impairment of financial assets

**GOODS AND SERVICES TAX**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

**ROUNDING OFF FIGURES**

All figures shown in this statement are rounded to the nearest dollar.

**PREPARATION TIMING AND REVIEW**

Date prepared: All known transactions up to 01 June 2023

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NOTE 1  
STATEMENT OF FINANCIAL ACTIVITY INFORMATION**

**(a) Non-cash items excluded from operating activities**

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

	Notes	Amended Budget	YTD Budget (a)	YTD Actual (b)
<b>Non-cash items excluded from operating activities</b>				
		\$	\$	\$
<b>Adjustments to operating activities</b>				
Less: Profit on asset disposals	6	(44,966)	(26,979)	(136,878)
Movement in other provisions (non-current)				1,080,467
Add: Loss on asset disposals	6	1,107,000	922,470	7,430
Add: Depreciation on assets		26,499,783	22,082,837	21,488,838
<b>Total non-cash items excluded from operating activities</b>		<b>27,561,817</b>	<b>22,978,328</b>	<b>22,439,857</b>

**(b) Adjustments to net current assets in the Statement of Financial Activity**

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

	Amended Budget	Last Year	Year to
	Opening	Closing	Date
	30 June 2022	30 June 2022	30 April 2023
<b>Adjustments to net current assets</b>			
Less: Reserves - restricted cash	10	(36,232,357)	(16,628,359)
Less: Loan receivable - club/institutions	3	(104,117)	(17,999)
Add: Borrowings	8	1,015,992	1,000,279
Add: Provisions employee related provisions	11	311,317	311,317
Add: Lease liabilities	9	291,315	259,356
<b>Total adjustments to net current assets</b>		<b>(34,717,850)</b>	<b>(15,075,406)</b>

**(c) Net current assets used in the Statement of Financial Activity**

<b>Current assets</b>			
Cash and cash equivalents	2	50,993,734	45,321,126
Rates receivables	3	2,980,613	4,060,910
Receivables	3	7,528,407	10,653,560
Other current assets	4	7,568,553	7,656,193
<b>Less: Current liabilities</b>			
Payables	5	(13,806,429)	(11,826,683)
Borrowings	8	(1,015,993)	(1,000,279)
Contract liabilities	11	(9,946,863)	(9,966,344)
Lease liabilities	9	(291,315)	(259,356)
Provisions	11	(2,448,830)	(2,501,478)
<b>Less: Total adjustments to net current assets</b>	1(b)	<b>(34,717,850)</b>	<b>(15,075,406)</b>
<b>Closing funding surplus / (deficit)</b>		<b>6,844,027</b>	<b>27,062,242</b>

**CURRENT AND NON-CURRENT CLASSIFICATION**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**OPERATING ACTIVITIES  
NOTE 2  
CASH AND FINANCIAL ASSETS**

Description	Classification	Unrestricted	Restricted	Total Cash	Institution	Interest Rate	Maturity Date
		\$	\$	\$			
Cash and Cash Equivalents		28,692,558	16,628,568	45,321,126			
<b>Total</b>		<b>28,692,558</b>	<b>16,628,568</b>	<b>45,321,126</b>			
<b>Comprising</b>							
Cash and cash equivalents		28,692,558	16,628,568	45,321,126			
		<b>28,692,558</b>	<b>16,628,568</b>	<b>45,321,126</b>			

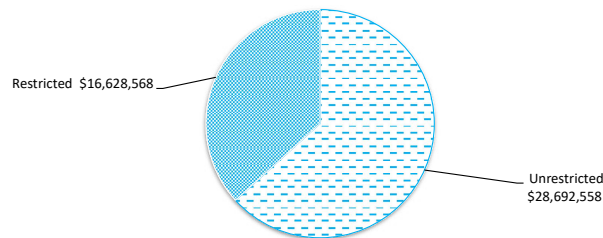
**KEY INFORMATION**

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

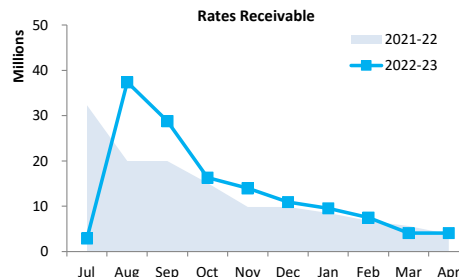
Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**OPERATING ACTIVITIES  
NOTE 3  
RECEIVABLES**

Rates receivable	30 June 2022	30 Apr 2023
	\$	\$
Opening arrears previous years	2,544,886	2,980,613
Levied this year	27,518,843	29,045,105
Less - collections to date	(27,083,116)	(27,964,808)
<b>Gross rates collectable</b>	<b>2,980,613</b>	<b>4,060,910</b>
<b>Net rates collectable</b>	<b>2,980,613</b>	<b>4,060,910</b>
% Collected	90.1%	87.3%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	0	2,712,990	2,205,009	231,484	2,446,192	7,595,675
Percentage	0.0%	35.7%	29%	3%	32.2%	
<b>Balance per trial balance</b>						
Sundry receivable						7,595,675
GST receivable						(43,530)
Prepayments						419,079
Loans receivable - clubs/institutions						17,999
Accrued Income						2,664,337
<b>Total receivables general outstanding</b>						<b>10,653,560</b>

Amounts shown above include GST (where applicable)

**KEY INFORMATION**

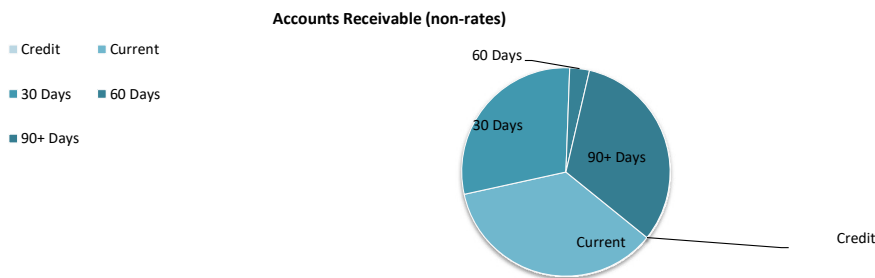
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

**Classification and subsequent measurement**

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the City measures them subsequently at amortised cost using the effective interest rate method.



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**OPERATING ACTIVITIES  
NOTE 4  
OTHER CURRENT ASSETS**

Other current assets	Opening Balance 1 July 2022	Asset Increase	Asset Reduction	Closing Balance 30 April 2023
	\$	\$	\$	\$
<b>Other financial assets at amortised cost</b>				
Financial assets at amortised cost - sundry receivables	7,378,978	118,006	0	7,496,984
<b>Inventory</b>				
Fuel	92,123	0	(11,714)	80,409
Oasis Stock	7,052	0	(193)	6,859
Golf course Stock	81,772	0	(17,518)	64,254
GAC Stock	8,629	0	(942)	7,687
<b>Total other current assets</b>	<b>7,568,554</b>	<b>118,006</b>	<b>(30,367)</b>	<b>7,656,193</b>
<b>Amounts shown above include GST (where applicable)</b>				

**KEY INFORMATION**

**Other financial assets at amortised cost**

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

**Inventory**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

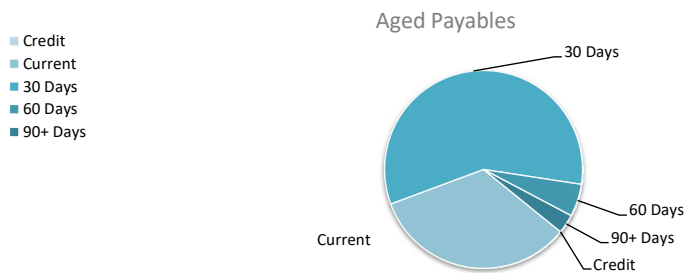
**OPERATING ACTIVITIES  
NOTE 5  
PAYABLES**

Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	2,002,106	3,471,321	318,069	185,340	5,976,837
Percentage	0%	33.5%	58.1%	5.3%	3.1%	
<b>Balance per trial balance</b>						
Sundry creditors						5,970,675
Accrued salaries and wages						1,560,345
Other payables						1,829,122
Rates Paid in Advance						2,466,541
<b>Total payables general outstanding</b>						<b>11,826,683</b>

Amounts shown above include GST (where applicable)

**KEY INFORMATION**

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the period that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

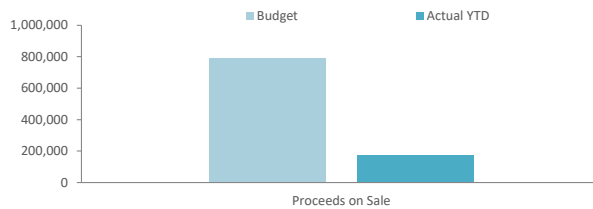




NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023

OPERATING ACTIVITIES  
NOTE 6  
DISPOSAL OF ASSETS

Asset Ref.	Asset description	Budget				YTD Actual			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	<b>Plant and equipment</b>								
	<b>Law, order, public safety</b>								
	Budgeted	30,000	8,000	0	(22,000)	0	0	0	0
	<b>Health</b>								
	Budgeted	57,000	33,000	0	(24,000)	0	0	0	0
MV649	TOYOTA PRADO DSL WGN A/T GXL 4277430	0	0	0	0	2,059	47,025	44,966	0
	<b>Community amenities</b>								
	Budgeted	0	0	0	0	0	0	0	0
MV608	2015 HOLDEN COLORADO SPACE CAB TRAY TOP	0	0	0	0	15,000	14,769	0	(231)
	<b>Recreation and culture</b>								
	Budgeted	577,000	160,000	0	(417,000)	0	0	0	0
	<b>Transport</b>								
	Budgeted	1,137,000	543,000	0	(594,000)	0	0	0	0
MV646	2018 HOLDEN EQUINOX LT FWD STATION SEDAN	0	0	0	0	0	12,280	12,280	0
MV648	SUBARU FORRESTER 2.5iL AUTOMATIC PETROL	0	0	0	0	0	15,705	15,705	0
MV661	HOLDEN COLORADO LS CREW CAN 4WD	0	0	0	0	3,840	23,012	19,172	0
MV673	2019 FORD RANGER XLT D/CAB UTE WITH CANOPY	0	0	0	0	6,075	38,763	32,688	0
MV642	2017 Rg Holden Colorado LS Crew Cab 2WD	0	0	0	0	0	12,068	12,068	0
MV628	2015 VOLKSWAGEN 118TSI TIGUAN	0	0	0	0	17,000	10,000	0	(7,000)
	<b>Economic services</b>								
	Budgeted	22,000	8,000	0	(14,000)	0	0	0	0
	<b>Other property and services</b>								
	Budgeted	77,000	41,000	0	(36,000)	0	0	0	0
MV511	HYUNDAI ILOAD VAN TURBO DIESEL	0	0	0	0	199	0	0	(199)
		<b>1,900,000</b>	<b>793,000</b>	<b>0</b>	<b>(1,107,000)</b>	<b>44,173</b>	<b>173,621</b>	<b>136,879</b>	<b>(7,430)</b>



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**INVESTING ACTIVITIES  
NOTE 7  
CAPITAL ACQUISITIONS**

Capital acquisitions	Amended		YTD Actual	YTD Actual Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Buildings	5,058,288	3,376,092	<b>2,077,973</b>	(1,298,119)
Furniture and equipment	784,198	540,320	<b>1,800,373</b>	1,260,053
Plant and equipment	2,140,128	1,804,602	<b>404,113</b>	(1,400,490)
Light Vehicles	1,361,000	1,129,960	<b>546,386</b>	(583,574)
Work In Progress	27,849,689	18,402,904	<b>9,821,521</b>	(8,581,383)
Investment Property	3,456,523	2,508,282	<b>116,358</b>	(2,391,924)
Right Of Use - Plant & Equipment	0	0	<b>58,375</b>	58,375
Infrastructure - roads	21,688,894	16,829,546	<b>12,179,597</b>	(4,649,949)
Infrastructure - Footpaths	700,000	520,320	<b>78,885</b>	(441,435)
Infrastructure - Airport	15,000	12,500	<b>0</b>	(12,500)
Infrastructure - Sewerage	4,360,144	1,338,322	<b>689,229</b>	(649,093)
Infrastructure - Parks & Reserves	650,000	516,990	<b>12,732</b>	(504,258)
Infrastructure - Street Lights	300,000	133,330	<b>0</b>	(133,330)
Infrastructure - Effluent	250,000	224,169	<b>214,885</b>	(9,284)
Infrastructure - Drainage	0	0	<b>2,742,717</b>	2,742,717
Infrastructure - Landfill	990,000	990,000	<b>979,500</b>	(10,500)
<b>Payments for Capital Acquisitions</b>	<b>69,603,864</b>	<b>48,327,338</b>	<b>31,722,644</b>	<b>(16,604,694)</b>
<b>Capital Acquisitions Funded By:</b>				
	\$	\$	\$	\$
Capital grants and contributions	<b>15,205,806</b>	<b>13,579,521</b>	<b>4,598,762</b>	(8,980,759)
Borrowings	<b>8,447,830</b>	<b>0</b>	<b>0</b>	0
Lease liabilities	<b>2,776,523</b>	<b>58,375</b>	<b>58,375</b>	0
Other (disposals & C/Fwd)	<b>793,000</b>	<b>793,000</b>	<b>173,621</b>	(619,379)
Cash backed reserves				
Plant Reserve	<b>2,189,000</b>	<b>2,189,000</b>	<b>2,693,000</b>	504,000
Building Reserve	<b>735,100</b>	<b>735,100</b>	<b>400,000</b>	(335,100)
Computer Facilities Reserve	<b>165,000</b>	<b>165,000</b>	<b>165,000</b>	0
Sewerage Construction Reserve	<b>215,847</b>	<b>215,847</b>	<b>2,290,000</b>	2,074,153
Recreation Reserve	<b>(328,147)</b>		<b>0</b>	0
Parking Facilities Reserve	<b>(48,034)</b>		<b>0</b>	0
Oasis Reserve	<b>752,000</b>	<b>752,000</b>	<b>858,000</b>	106,000
Aerodrome Reserve	<b>585,000</b>	<b>585,000</b>	<b>755,000</b>	170,000
Insurance Equalisation Reserve	<b>(226,944)</b>		<b>0</b>	0
Town Halls Refurbishment Reserve	<b>168,000</b>	<b>168,000</b>	<b>590,000</b>	422,000
Waste Initiatives Reserve	<b>(70,887)</b>		<b>0</b>	0
Airport and City Promotions Reserve	<b>550,000</b>	<b>550,000</b>	<b>750,000</b>	200,000
Future Projects Reserve	<b>13,747,803</b>	<b>13,747,803</b>	<b>21,446,748</b>	7,698,945
Contribution - operations	<b>23,946,967</b>	<b>14,788,692</b>	<b>(3,055,861)</b>	(17,844,553)
<b>Capital funding total</b>	<b>69,603,864</b>	<b>48,327,338</b>	<b>31,722,644</b>	<b>(16,604,694)</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**INVESTING ACTIVITIES  
NOTE 7  
CAPITAL ACQUISITIONS (CONTINUED)**

**SIGNIFICANT ACCOUNTING POLICIES**

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)* . These assets are expensed immediately.

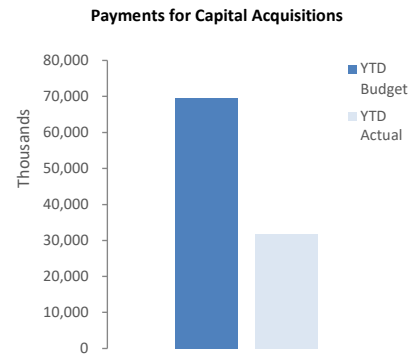
Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

**Initial recognition and measurement for assets held at cost**

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognise at fair value. Assets held at cost are depreciated and assessed for impairment annually.

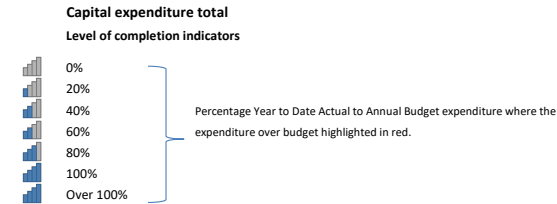
**Initial recognition and measurement between mandatory revaluation dates for assets held at fair value**

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023

INVESTING ACTIVITIES  
NOTE 7  
CAPITAL ACQUISITIONS (CONTINUED)

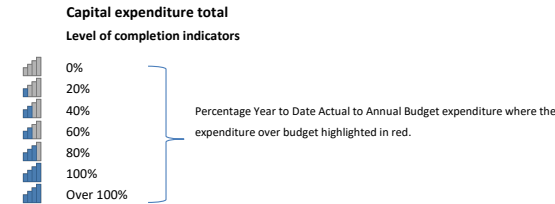


Level of completion indicator, please see table at the end of this note for further detail.

Account Description	Amended			Variance
	Budget	YTD Budget	YTD Actual	(Under)/Over
	\$	\$	\$	\$
Golf Course Site Work (New/Upgrade)	5,880,303	3,908,755	2,253,312	(1,655,444)
Cbd Revitalisation Project (New/Upgrade)	14,970,000	11,676,664	9,336,975	(2,339,689)
Other Community Amenities - Replacement Costs Uncl	0	(3,340)	0	3,340
Other Community Amenities - Peppercorn Lease Build	150,000	125,000	50,416	(74,584)
Yarri Road Landfill	990,000	990,000	979,500	(10,500)
Sanitation Others - Mobile Garbage Bin and Enclosu	80,000	62,223	0	(62,223)
Sanitation Others - Mobile Garbage Bin and Enclosu	60,000	38,885	0	(38,885)
Waste Water Treatment Plant - Building renewal wor	120,000	111,660	0	(111,660)
Sewerage - Light Vehicle Purchase	0	0	54,826	54,826
Sewerage - Water Bank	0	(866,670)	0	866,670
Sewerage - Storage Water Demand Mangement	850,000	510,000	0	(510,000)
Sewerage - Water connections Water Demand Managem	1,700,000	1,020,000	0	(1,020,000)
Sewerage - SBWWTP IDEA Plant (Renewal/Replacement)	1,370,144	308,332	450,886	142,554
Sewerage - Sewer Network Pipe and Access Chambers	440,000	366,660	238,343	(128,317)
Sewerage - Water Bank (WIP)	1,727,830	575,943	820,751	244,808
Building Control - Light Vehicles (Renewal/Replace	30,000	25,000	0	(25,000)
Economic Development - Lot 500 Lease Principal Rep	0	0	49,549	49,549
Commercial lease - Old Boulder Golf Course	2,776,523	1,941,632	0	(1,941,632)
Residential Units - Fabric Street	100,000	83,330	0	(83,330)
Economic Development - Recycled Water Pipeline And	250,000	224,169	198,049	(26,120)
Economic Development - Recycled Water Piccadilly D	0	0	16,836	16,836
Economic Development - WIP Kalgoorlie City Centre	530,000	530,000	0	(530,000)
Economic Development - Purchase Of Land Brookman S	2,800,000	6,666	0	(6,666)
Economic Development - WIP Kalgoorlie City Centre	530,000	530,000	144,476	(385,524)
Senior Citizens - Light Vehicles (Renewal/Replacem	175,000	141,660	0	(141,660)
Care Families & Children - Wip Child Care Facility	0	0	16,897	16,897
Loan 353 Principal Repayment (SSL)	0	0	80,524	80,524
Other Welfare - Youth Hub (New/Upgrade)	322,188	322,188	33,252	(288,936)
Other Welfare - Boulder Camp Infrastructure Improv	650,000	541,660	0	(541,660)
Health Inspection & Admin - Light Vehicles (Renewa	90,000	75,000	0	(75,000)
Other Law Order Public Safety - Light Vehicles (Re	38,000	31,660	43,952	12,292
Residential Housing Unit - staff housing	2,100,000	2,100,000	1,327,251	(772,749)
Endowment Block - Annual Renewal Works (Renewal/Re	380,000	316,660	116,358	(200,302)
Endowment Block - Power Upgrade (Renewal/Replacem	200,000	166,660	0	(166,660)
Loan 352 Principal Repayment	0	0	919,113	919,113
Lease - E6N0159905 Principal Repayment	0	0	13,560	13,560
Lease - E6N0160151 Principal Repayment	0	0	6,559	6,559
Lease - QTE002755 QTE002740 Principal Repayment	0	0	86,439	86,439
Admin General - Buildings (Renewal/Replacement)	1,095,000	141,666	110,559	(31,107)
Admin General - Furniture & Equipment (Renewal/Rep	20,000	20,000	0	(20,000)
Admin General - Payroll Software And Implementatio	30,000	25,000	0	(25,000)
Cbd Cctv New Locations (New/Upgrade)	0	0	596,850	596,850
Admin General - Altus Development Project (3 Years	0	0	62,858	62,858
Admin General - Plant & Equipment (New/Upgrade)	264,344	264,344	287,845	23,500
Admin General - Light Vehicles (Renewal/Replacem	118,000	98,330	0	(98,330)
Admin General - Altus Development Project (3 Years	110,000	91,660	0	(91,660)
Heritage - Light Vehicles (Renewal/Replacement)	28,000	23,330	0	(23,330)
Libraries - Furniture & Equipment (Renewal/Replac	114,000	82,332	44,317	(38,015)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023

INVESTING ACTIVITIES  
NOTE 7  
CAPITAL ACQUISITIONS (CONTINUED)

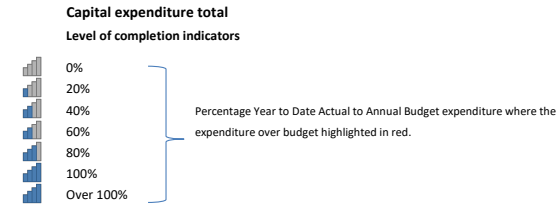


Level of completion indicator, please see table at the end of this note for further detail.

	Account Description	Amended			Variance
		Budget	YTD Budget	YTD Actual	(Under)/Over
		\$	\$	\$	\$
	Other Culture - Sculpture (New/Upgrade)	153,500	128,300	93,000	(35,300)
	Other Culture - Event Equipment - Christmas Decora	153,788	153,788	152,899	(889)
	GAC Furniture & Equipment Purchase	42,910	7,910	6,107	(1,804)
	Lease - 10222 Principal Repayment	0	0	78,916	78,916
	Lease - 10322 Principal Repayment	0	0	5,838	5,838
	Lease - E6N0162159 Principal Repayment	0	0	1,413	1,413
	Other Rec & Sport - Karkurla Park Toilet Block and	0	(166,670)	0	166,670
	Other Rec & Sport - Digger Daws Oval Buildings (Re	85,100	70,910	0	(70,910)
	Other Rec & Sport - Sir Richard Moore Change Room	0	0	9,060	9,060
	Other Rec & Sport - Loopline Renewal Works	0	(6,632)	0	6,632
	Oasis - Building Reactive Works (Renewal/Replaceme	258,000	43,000	0	(43,000)
	Oasis - Building Reactive Works (New/Upgrade)	350,000	291,660	24,976	(266,684)
	Golf Course floor replacement - club room	26,000	21,660	0	(21,660)
	Oasis - Furniture & Equipment Purchases (Renewal/R	144,000	18,000	0	(18,000)
	Golf Course - Plant & Equipment (Renewal/Replaceme	0	0	75,867	75,867
	Oasis - Reactive Plant & Equip Renewal (Renewal/Re	50,000	41,660	19,448	(22,212)
	Parks - Light Vehicles (Renewal/Replacement)	425,000	354,160	0	(354,160)
	Golf Course - Light Vehicles Purchases	284,000	236,660	0	(236,660)
	Street Tree Replacement Program (Renewal/Replaceme	0	0	4,224	4,224
	Street Tree Replacement Program (New/Upgrade)	0	0	708	708
	Lake Douglas Works - Upgrades (New/Upgrades)	0	(24,670)	0	24,670
	Other Rec & Sport - Irrigation Replacement Program	0	0	7,800	7,800
	Golf Course - Right of Use - Golf Carts Lease 1032	0	0	58,375	58,375
	Public Halls & Civic Centres - Asbestos Removal (	30,000	13,330	0	(13,330)
	Public Halls & Civic Centres - Kalgoorlie Town Hal	0	(83,340)	0	83,340
	Public Halls & Civic Centres - Boulder Town Hall W	138,000	75,000	33,951	(41,049)
	Public Halls & Civic Centres - Rising Damp	0	0	(37,285)	(37,285)
	Public Halls & Civic Centres - Kalgoorlie Town Hal	0	0	33,600	33,600
	Airport - Internal Roads	30,000	25,000	0	(25,000)
	Airport - Surrounds Building Works (Renewal/Repla	30,000	25,000	0	(25,000)
	Airport - Terminal Design	350,000	291,660	2,100	(289,560)
	Airport - Furniture & Equipment Purchase (Renewal/	100,000	83,330	99,500	16,170
	Airport - Plant & Equipment Purchase (Renewal Repl	290,000	241,660	15,159	(226,502)
	Airport - Runway	15,000	12,500	0	(12,500)
	Airport - Work In Progress Wip (New/Upgrade)	60,000	50,000	0	(50,000)
	Throssel St Depot Capital Works	0	0	20,498	20,498
	Const Roads Bridges Depots - Light Vehicle Purchas	133,000	110,830	447,609	336,779
	Trans-Access - (Special Project Grant)	220,000	183,330	51,340	(131,990)
	Trans-Access - Aboriginal Access Roads (Fags)	150,000	125,000	67,044	(57,956)
	Remote Access - Trans Access (Rrg)	360,000	300,000	0	(300,000)
	Resurfacing (R2R And Rrg)	9,763,829	8,397,159	6,478,974	(1,918,185)
	Resurfacing (MUNI)	0	0	47,123	47,123
	Resurfacing of Roads R2R	1,650,000	1,383,330	1,868,240	484,910
	Resurfacing of Roads LRCIP3	2,161,193	1,779,811	1,923,743	143,932
	Gatacre Drive resurfacing RRG	200,000	166,660	0	(166,660)
	Mount Monger Road resurfacing RRG	200,000	166,660	152,629	(14,031)
	Kerbing Construction & Reconstruction (Renewal)	121,643	96,643	128,328	31,685

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**INVESTING ACTIVITIES  
NOTE 7  
CAPITAL ACQUISITIONS (CONTINUED)**



Level of completion indicator, please see table at the end of this note for further detail.

Account Description	Amended			Variance
	Budget	YTD Budget	YTD Actual	(Under)/Over
	\$	\$	\$	\$
Keenan St and Maritana St SUP (Upgrade)	40,000	33,330	0	(33,330)
Karlkurla And Oasis Parking	421,216	371,660	146,644	(225,016)
Minor Traffic Safety Improvements (Upgrade)	0	0	2,359	2,359
Kalgoorlie Boulder Motorsport Project	50,000	0	0	-
Upgrade of the Johns Road/GEH Intersection-Design	500,000	200,000	0	(200,000)
Construction of Johns Road South-Access to Lease A	300,000	0	0	-
Kitchener Cutline Road (MRWA)	1,000,000	500,000	0	(500,000)
Kitchener Cutline Road (Special Roads)	500,000	250,000	0	(250,000)
Yarri Road - Rpg - Project # 21115876 (Upgrade)	0	0	0	-
Burt Street Rrg (Renewal)	212,492	169,152	212,492	43,340
Boulder Rd / Federal Rd /Lane St - Rpg - Project #	600,000	500,000	598,907	98,907
Kurnalpi Rd / Pinjin Rd - Improvement - Rpg - Proj	450,000	375,000	23,120	(351,880)
State Road Project Grant Expenditure - RRG	0	0	4,428	4,428
Shamrock Street/John Street SBS (Renewal)	197,854	157,854	225,193	67,339
Bourke Street/Peers (Sbs) (Renewal)	60,000	50,000	0	(50,000)
Mt Monger Alignment And Crests (Renewal)	239,467	180,895	222,692	41,797
Blackspot Contingency Budget	0	0	21,930	21,930
Lane Street/Dugan Street/Hay Street (Fbs) (Renewal)	951,200	673,019	1,316	(671,703)
Maxwell St / Johnson St (Federal Black Spot)	1,340,000	770,042	0	(770,042)
Grant funded Expanded Renewals Programme Resurfaci	0	0	3,094	3,094
Footpath Construction & Reconstruction (Renewal)	200,000	166,660	15,680	(150,980)
Footpath Construction & Reconstruction	0	0	27,795	27,795
S.U.P Lane Street And Forrest (Upgrade)	500,000	353,660	129	(353,531)
Keenan St and Maritana St SUP (Upgrade)	0	0	35,280	35,280
Charles Street Drainage Capital Works (Upgrade)	0	0	1,206,264	1,206,264
Const Roads Bridges Depots - Energy Projects (New/	300,000	133,330	0	(133,330)
WIP Charles Street Drainage Capital Works	1,241,555	1,033,215	0	(1,033,215)
Mtce Road Bridges Depot - Plant & Equipment (Renew	8,784	0	0	-
Road Plant Purchases - Plant Purchases Depot (Rene	1,387,000	1,155,830	5,795	(1,150,035)
Road Plant Purchases - Light Vehicles Purchase (Re	40,000	33,330	0	(33,330)
	<b>69,603,864</b>	<b>48,327,338</b>	<b>32,964,555</b>	<b>(15,362,783)</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**FINANCING ACTIVITIES  
NOTE 8  
BORROWINGS**

Repayments - borrowings

Information on borrowings Particulars	1 July 2022	New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
		Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Housing</b>									
Residential Housing - Staff	0		2,100,000	0	0	0	2,100,000	0	0
<b>Community amenities</b>									
Loan 352 (340) - Methane Control	407,060	0	0	(62,457)	(62,457)	344,603	344,603	(12,512)	(12,512)
Loan - Sewerage	0	0	4,527,830	0	0	0	4,527,830		0
<b>Recreation and culture</b>									
Loan 352 (336) - Library Extensions	416,420	0	0	(63,894)	(63,894)	352,526	352,526	(12,799)	(12,799)
Loan 352 (339) - Oasis Alternative Energy	387,760	0	0	(59,496)	(59,496)	328,264	328,264	(11,918)	(11,918)
Loan 352 (341) - RFSC Construction	1,648,694	0	0	(252,968)	(252,968)	1,395,726	1,395,726	(50,675)	(50,675)
Loan 352 (343) - Museum Relocation	578,741	0	0	(88,799)	(88,799)	489,942	489,942	(17,789)	(17,789)
Loan 352 (344) - Oasis Alternative Energy	339,025	0	0	(52,019)	(52,019)	287,006	287,006	(10,421)	(10,421)
Loan 352 (345) - Shepherson Oval Lighting	465,899	0	0	(71,485)	(71,485)	394,414	394,414	(14,320)	(14,320)
Loan 352 (350) - Ray Finlayson Sporting Complex	1,292,382	0	0	(198,297)	(198,297)	1,094,085	1,094,085	(39,723)	(39,723)
Loan 352 (338) - Kalgoorlie Bowling Club SSL	7,837	0	0	(1,202)	(1,202)	6,635	6,635	(241)	(241)
<b>Transport</b>									
Loan - LED Street Lights	0	0	300,000	0	0	0	300,000	0	0
<b>Economic services</b>									
Loan - Brookman St Land	0	0	2,800,000	0	0	0	2,800,000	0	0
<b>Other property and services</b>									
Loan 352 (342) - Endowment Block Roof	399,859	0	0	(45,827)	(61,353)	354,032	338,506	(9,405)	(12,290)
Loan - Air Con Admin Building	0	0	1,120,000	0	0	0	1,120,000	0	0
	5,943,677	0	10,847,830	(896,446)	(911,970)	5,047,231	15,879,537	(179,803)	(182,688)
<b>Self supporting loans</b>									
<b>Education and welfare</b>									
Loan 355 Masonic Homes Ssl	681,761	0	0	(80,543)	(96,881)	601,218	584,880	(15,281)	(18,112)
<b>Recreation and culture</b>									
Loan 352 (326) - Goldfields Tennis Club - Ssl	46,542	0	0	(7,141)	(7,141)	39,401	39,401	(1,431)	(1,431)
	728,303	0	0	(87,684)	(104,022)	640,619	624,281	(16,711)	(19,543)
<b>Total</b>	6,671,980	0	10,847,830	(984,130)	(1,015,992)	5,687,850	16,503,818	(196,514)	(202,231)
Current borrowings	1,015,993					1,000,279			
Non-current borrowings	5,655,987					4,687,571			
	6,671,980					5,687,850			

All debenture repayments were financed by general purpose revenue.

Self supporting loans are financed by repayments from third parties.

The City has no unspent debenture funds as at 30th June 2022, nor is it expected to have unspent funds as at 30th June 2023.

**KEY INFORMATION**

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Non-current borrowings fair values are based on discounted cash flows using a current borrowing rate.

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**FINANCING ACTIVITIES  
NOTE 9  
LEASE LIABILITIES**

**Movement in carrying amounts**

Information on leases Particulars	1 July 2022	New Leases		Principal Repayments		Principal Outstanding		Interest Repayments	
		Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Recreation and culture</b>									
Lease - E6N0162159	1,413	0	0	(1,413)	(1,413)	(0)	0	(51)	(51)
Lease - Diamond 10222	457,712	0	0	(78,916)	(94,699)	378,796	363,013	(2,885)	(3,461)
Lease - Reserve 41254	0	0	2,776,523	0	(26,491)	0	2,750,032	0	(23,509)
Lease - Diamond 10322	0	58,375	0	(5,838)	(7,783)	52,538	(7,783)	(508)	(677)
<b>Economic services</b>									
Lease - Lot 500	1,199,619	0	0	(49,549)	(59,610)	1,150,070	1,140,009	(33,789)	(40,396)
<b>Other property and services</b>									
Lease - E6N0159905	23,151	0	0	(13,560)	(13,230)	9,591	9,921	(480)	(480)
Lease - E6N0160151	12,799	0	0	(6,559)	(6,399)	6,240	6,400	(232)	(232)
Lease - QTE 002755 & QTE002740	489,821	0	0	(86,439)	(115,252)	403,382	374,569	(8,035)	(10,713)
<b>Total</b>	<b>2,184,518</b>	<b>58,375</b>	<b>2,776,523</b>	<b>(242,274)</b>	<b>(324,877)</b>	<b>2,000,618</b>	<b>4,636,161</b>	<b>(45,979)</b>	<b>(79,519)</b>
Current lease liabilities	291,315					259,356			
Non-current lease liabilities	1,893,203					1,741,262			
	2,184,518					2,000,618			

All lease repayments were financed by general purpose revenue.

**KEY INFORMATION**

At inception of a contract, the City assesses if the contract contains or is a lease. A contract is or contains a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**OPERATING ACTIVITIES  
NOTE 10  
RESERVE ACCOUNTS**

**Reserve accounts**

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Restricted by Legislation</b>									
Public Open Space Reserve	133,431	2,123	3,896	0	0	0	0	135,554	137,327
<b>Restricted by Council</b>									
Leave reserve	311,317	4,954	9,090	0	0	0	0	316,271	320,407
Plant Reserve	2,189,674	34,845	26,182	0	1,400,000	(2,189,000)	(2,693,000)	35,519	922,856
Building Reserve	1,048,104	16,679	18,924	0	0	(735,100)	(400,000)	329,683	667,028
Computer Facilities Reserve	437,490	6,962	10,876	0	100,000	(165,000)	(165,000)	279,452	383,366
Sewerage Construction Reserve	215,847	3,435	9,514	0	2,400,000	(215,847)	(2,290,000)	3,435	335,361
Recreation Reserve	328,147	5,222	9,581	0	0	(328,147)	0	5,222	337,728
Parking Facilities Reserve	48,034	764	1,403	0	0	(48,034)	0	764	49,437
Oasis Reserve	937,731	14,923	23,409	0	722,000	(752,000)	(858,000)	200,654	825,140
Aerodrome Reserve	10,048,055	159,900	294,703	0	800,000	(585,000)	(755,000)	9,622,955	10,387,758
Valuations Equalisation Reserve	320,888	5,106	13,749	0	150,000	0	0	325,994	484,637
Insurance Equalisation Reserve	226,944	3,611	6,626	0	0	(226,944)	0	3,611	233,570
Town Halls Refurbishment Reserve	1,117,620	17,785	19,786	150,000	150,000	(168,000)	(590,000)	1,117,405	697,406
Waste Initiatives Reserve	70,887	1,128	2,070	0	0	(70,887)	0	1,128	72,957
Airport and City Promotions Reserve	1,287,581	20,490	20,076	0	150,000	(550,000)	(750,000)	758,071	707,657
Future Projects Reserve	17,510,607	278,655	1,865	3,042,928	4,000,000	(13,747,803)	(21,446,748)	7,084,387	65,724
	<b>36,232,357</b>	<b>576,583</b>	<b>471,750</b>	<b>3,192,928</b>	<b>9,872,000</b>	<b>(19,781,762)</b>	<b>(29,947,748)</b>	<b>20,220,106</b>	<b>16,628,359</b>

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023

OPERATING ACTIVITIES  
NOTE 11  
OTHER CURRENT LIABILITIES

	Note	Opening Balance	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance
Other current liabilities		1 July 2022				30 April 2023
		\$		\$	\$	\$
<b>Other liabilities</b>						
- Contract liabilities		1,895,808	0	0	0	1,895,808
- Bonds and deposits held		8,051,055	0	19,481	0	8,070,536
<b>Total other liabilities</b>		9,946,863	0	19,481	0	9,966,344
<b>Employee Related Provisions</b>						
Annual leave		1,363,648	0	52,648	0	1,416,296
Long service leave		953,482	0	0	0	953,482
<b>Total Employee Related Provisions</b>		2,317,130	0	52,648	0	2,369,778
<b>Other Provisions</b>						
Provision of Public Open Space		131,700	0	0	0	131,700
<b>Total Other Provisions</b>		131,700	0	0	0	131,700
<b>Total other current liabilities</b>		<b>12,395,693</b>	<b>0</b>	<b>72,129</b>	<b>0</b>	<b>12,467,822</b>

Amounts shown above include GST (where applicable)

A breakdown of contract liabilities and associated movements is provided on the following pages at Note 12

KEY INFORMATION

Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The City's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023

NOTE 12  
OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent operating grant, subsidies and contributions liability				Operating grants, subsidies and contributions revenue		
	Liability 1 July 2022	Increase in Liability	Decrease in Liability (As revenue)	Liability 30 Apr 2023	Amended Budget Revenue	YTD Budget	YTD Revenue Actual
	\$	\$	\$	\$	\$	\$	\$
<b>Operating grants and subsidies</b>							
<b>General purpose funding</b>							
Federal Assistance Grant Scheme	0	0	0	0	2,387,000	1,989,167	421,008
<b>Law, order, public safety</b>							
Bush Fire Brigade Grant - LGGS Grant	0	0	0	0	2,500	2,080	(808)
State Emergency Service - LGGS Grant	0	0	0	0	36,619	21,971	20,668
<b>Health</b>							
Aboriginal Environmental Health	215,824	0	0	215,824	244,000	244,000	209,298
<b>Education and welfare</b>							
Mens Shed Association Grant	0	0	0	0	0	0	0
Youth Grants	0	0	0	0	25,000	20,830	0
Suicide Prevention	89,549	0	0	89,549	0	0	0
Other Welfare - Grants Received	0	0	0	0	625,700	521,417	582,727
Other Welfare - Income	0	0	0	0	0	0	500,000
<b>Community amenities</b>							
Bus Shelter Maintenance	0	0	0	0	8,000	6,660	0
<b>Recreation and culture</b>							
Children's Book Week Govt Grant	0	0	0	0	3,200	2,660	14,200
Outdoor Concert Series Grant	0	0	0	0	61,486	46,052	71,486
Community - Every Hub	30,000	0	0	30,000	0	0	0
GAC - In the House	91,881	0	0	91,881	179,916	134,576	99,745
Events & Festivals Sponsorship	0	0	0	0	0	0	30,292
Library - Better Beginnings Grant	9,643	0	0	9,643	0	0	0
<b>Transport</b>							
Regional Road Group Direct Grant	0	0	0	0	460,458	444,275	700,458
Roadwise Grants	0	0	0	0	61,000	50,820	31,170
Airport Grants	0	0	0	0	0	0	0
<b>Economic services</b>							
GVROC Reimbursements & Contributions	0	0	0	0	0	0	(2,804)
Sale of Effluent Water	0	0	0	0	0	0	26,327
<b>Other property and services</b>							
Trainee Government Subsidies	0	0	0	0	0	0	9,891
	<b>436,897</b>	<b>0</b>	<b>0</b>	<b>436,897</b>	<b>4,094,879</b>	<b>3,484,507</b>	<b>2,713,659</b>
<b>Operating contributions</b>							
<b>General purpose funding</b>							
Rates - Incentive Income	0	0	0	0	5,000	4,160	5,000
Youth Council Fundraising	0	0	0	0	3,000	2,500	0
Men's Shed Donations Received	0	0	0	0	500	410	0
Seniors Income	0	0	0	0	5,000	4,160	455
<b>Community amenities</b>							
Bus Shelter Maintenance Contribution	0	0	0	0	0	0	7,850
Hammond Park Donations	0	0	0	0	100	80	0
<b>Recreation and culture</b>							
Events & Festivals Sponsorship	0	0	0	0	75,000	70,830	0
Heritage	0	0	0	0	0	0	217
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>88,600</b>	<b>82,140</b>	<b>13,522</b>
<b>TOTALS</b>	<b>436,897</b>	<b>0</b>	<b>0</b>	<b>436,897</b>	<b>4,183,479</b>	<b>3,566,647</b>	<b>2,727,181</b>

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023

NOTE 13  
NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Capital grant/contribution liabilities				Non operating grants, subsidies and contributions revenue		
	Liability 1 July 2022	Increase in Liability	Decrease in Liability (As revenue)	Liability 30 Apr 2023	Amended Budget Revenue	YTD Budget	YTD Revenue Actual
	\$	\$	\$	\$	\$	\$	\$
<b>Non-operating grants and subsidies</b>							
<b>Education and welfare</b>							
State Government Funding - Youth Hub	0	0	0	0	0	735,000	0
Lotterywest - Youth Hub	0	0	0	0	0	548,328	0
State Government Funding - Boulder Camp	0	0	0	0	510,000	382,500	0
Other Welfare - Grants Received	0	0	0	0	0	(84,562)	0
<b>Community amenities</b>							
Boulder Landcare Group - Karkula Park Toilet Block	0	0	0	0	0	210,000	0
<b>Transport</b>							
Govt Grant - Blackspot (Federal)	196,411	0	0	196,411	1,704,323	1,278,234	258,000
Govt Grant - Roads To Recovery	207,819	0	0	207,819	1,600,000	1,199,997	90,000
Govt Grant - Blackspot (State)	0	0	0	0	200,000	166,660	96,000
State Special Grant	0	0	0	0	0	76,997	0
Regional Roads Group Projects (Rrg)	404,995	0	0	404,995	1,133,333	1,049,440	1,079,998
Strategic Industrial Land Infrastructure Grant	0	0	0	0	2,097,650	1,730,000	2,477,430
Bike Plan Development Grant	0	0	0	0	115,000	93,250	44,000
Govt Grant - Special Federal - Fag'S Aboriginal Roads	0	0	0	0	213,000	85,200	53,333
<b>Economic services</b>							
CBD Transformation Project Grant	0	0	0	0	7,632,500	6,132,500	500,000
<b>Other property and services</b>							
ICT - CCTV	649,687	0	0	649,687	0	0	0
	<b>1,458,912</b>	<b>0</b>	<b>0</b>	<b>1,458,912</b>	<b>15,205,806</b>	<b>13,603,544</b>	<b>4,598,762</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NOTE 14  
TRUST FUND**

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening Balance	Amount	Amount	Closing Balance
	1 July 2022	Received	Paid	30 Apr 2023
	\$	\$	\$	\$
Public Open Space	473,923	-	-	473,923
General	112,203	2,200	-	114,403
Property Tenancy	50,240	28,467	-	78,707
	636,366	30,667	-	667,033

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NOTE 15  
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
	<b>Budget adoption</b>		Opening Surplus(Deficit)				(184,059)
345007	Operating Revenue movement for Staff Housing Rental Income		Operating Revenue		20,475		(163,584)
245014	Operating Expense movement for Staff Housing Rental Expenses		Operating Expenses			(20,475)	(184,059)
245015	Operating Expense movement for Staff Housing Rental Expenses		Operating Expenses			(10,000)	(194,059)
345008	Operating Revenue movement for Staff Housing Rental Income		Operating Revenue		22,000		(172,059)
245017	Operating Expense movement for Staff Housing Rental Expenses		Operating Expenses			(12,000)	(184,059)
245007	Operating Expense movement for Staff Housing Rental Expenses		Operating Expenses			(22,000)	(206,059)
245016	Operating Expense movement for Staff Housing Rental Expenses		Operating Expenses			(3,000)	(209,059)
260009	Operating Expense movement for Staff Housing Rental Expenses		Operating Expenses		25,000		(184,059)
245019	Operating Expense movement for Staff Housing Rental Expenses		Operating Expenses			(16,000)	(200,059)
245020	Operating Expense movement for Staff Housing Rental Expenses		Operating Expenses			(16,000)	(216,059)
465088	Capital Expenses movement from Loopline Renewal Works		Capital Expenses		52,000		(164,059)
491001	Capital Expenses movement for Furniture purchase for 38/38 Great Eastern Highway		Capital Expenses			(20,000)	(184,059)
495002	Capital Expenses movement for Purchasing of residential properties		Capital Expenses			(1,350,000)	(1,534,059)
0804032	Operating Expense movement for Seniors Projects		Operating Expenses		25,000		(1,509,059)
234003	Operating Expense movement for Seniors Projects		Operating Expenses			(25,000)	(1,534,059)
251007	Budget Amendment for the purchase of mobile garbage bins and bin repair parts		Operating Expenses		130,000		(1,404,059)
452002	Budget Amendment for the purchase of mobile garbage bins and bin repair parts		Capital Expenses			(80,000)	(1,484,059)
452014	Budget Amendment for the purchase of mobile garbage bins and bin repair parts		Capital Expenses			(50,000)	(1,534,059)
204006	Operating Expense movement for Executive Travel		Operating Expenses			(20,000)	(1,554,059)
291027	Operating Expense movement for Executive Travel		Operating Expenses		20,000		(1,534,059)
268009	Operating Expense movement for the delay of KidsFest		Operating Revenue		30,000		(1,504,059)
268051	Budget Amendment for the Pop-Up Project in 2023FY		Operating Revenue			(350,000)	(1,854,059)
1106162	Operating Expense movement for the upgrades to the bar POS systems		Operating Expenses		5,000		(1,849,059)
1106102	Operating Expense movement for the upgrades to the bar POS systems		Operating Expenses			(5,000)	(1,854,059)
204012	Operating Expense movement to enable CCTV to be repaired and upgraded at GAC		Operating Expenses		25,000		(1,829,059)
1106062	Operating Expense movement to enable CCTV to be repaired and upgraded at GAC		Operating Expenses			(25,000)	(1,854,059)
1106162	Operating Expense movement due to hire shows cancelling and rescheduling		Operating Expenses		5,000		(1,849,059)
1106432	Operating Expense movement due to hire shows cancelling and rescheduling		Operating Expenses			(5,000)	(1,854,059)
1106162	Operating Expense movement due to hire shows cancelling and rescheduling		Operating Expenses		5,000		(1,849,059)
1106172	Operating Expense movement due to hire shows cancelling and rescheduling		Operating Expenses			(5,000)	(1,854,059)
1402492	Upgrading switches as per business case "ICT Network Hardware Replacement"		Operating Expenses		14,344		(1,839,715)
491019	Upgrading switches as per business case "ICT Network Hardware Replacement"		Capital Expenses			(14,344)	(1,854,059)
345012	Operating Revenue movement for Transitional Rental Housing Rental Income		Operating Revenue		10,000		(1,844,059)
345013	Operating Revenue movement for Transitional Rental Housing Rental Income		Operating Revenue		50,000		(1,794,059)
245022	Operating Revenue movement for Transitional Rental Housing Rental Payment		Operating Expenses			(25,000)	(1,819,059)
245023	Operating Revenue movement for Transitional Rental Housing Rental Payment		Operating Expenses			(60,000)	(1,879,059)
291040	Operating Expense movement for procurement consultant Expenses		Operating Expenses			(19,833)	(1,898,892)
291057	Operating Expense movement for procurement consultant Expenses		Operating Expenses		19,833		(1,879,059)
268002	Budget Amendment for Christmas Decorations		Operating Expenses		33,000		(1,846,059)
286008	Budget Amendment for Christmas Decorations		Operating Expenses		33,000		(1,813,059)
468003	Budget Amendment for Christmas Decorations		Capital Expenses			(66,000)	(1,879,059)
201001	Mid Year Budget Amendment		Operating Expenses			(52,138)	(1,931,197)
203002	Mid Year Budget Amendment		Operating Expenses			(53,111)	(1,984,307)
204010	Mid Year Budget Amendment		Operating Expenses			(44,000)	(2,028,307)
204011	Mid Year Budget Amendment		Operating Expenses			(25,000)	(2,053,307)
204012	Mid Year Budget Amendment		Operating Expenses			(427,219)	(2,480,526)
210000	Mid Year Budget Amendment		Operating Expenses		4,179		(2,476,347)
211008	Mid Year Budget Amendment		Operating Expenses		597		(2,475,750)
212001	Mid Year Budget Amendment		Operating Expenses		1,194		(2,474,556)
212006	Mid Year Budget Amendment		Operating Expenses		159		(2,474,397)
212008	Mid Year Budget Amendment		Operating Expenses			(20,000)	(2,494,397)
222006	Mid Year Budget Amendment		Operating Expenses			(20,000)	(2,514,397)
222013	Mid Year Budget Amendment		Operating Expenses			(161,082)	(2,675,480)
239000	Mid Year Budget Amendment		Operating Expenses		298		(2,675,182)
239005	Mid Year Budget Amendment		Operating Expenses		124,760		(2,550,422)
239009	Mid Year Budget Amendment		Operating Expenses		3,582		(2,546,840)
240005	Mid Year Budget Amendment		Operating Expenses		5,373		(2,541,467)
245006	Mid Year Budget Amendment		Operating Expenses		597		(2,540,870)
245008	Mid Year Budget Amendment		Operating Expenses		597		(2,540,273)
245010	Mid Year Budget Amendment		Operating Expenses		597		(2,539,676)
245011	Mid Year Budget Amendment		Operating Expenses		597		(2,539,079)
245014	Mid Year Budget Amendment		Operating Expenses			(15,475)	(2,554,554)
251001	Mid Year Budget Amendment		Operating Expenses			(20,000)	(2,574,554)
251007	Mid Year Budget Amendment		Operating Expenses		446,000		(2,128,554)
252002	Mid Year Budget Amendment		Operating Expenses			(5,605)	(2,134,159)
252003	Mid Year Budget Amendment		Operating Expenses		167,770		(1,966,389)
252004	Mid Year Budget Amendment		Operating Expenses			(104,645)	(2,071,034)
252005	Mid Year Budget Amendment		Operating Expenses			(30,000)	(2,101,034)
253004	Mid Year Budget Amendment		Operating Expenses		14,925		(2,086,109)
253016	Mid Year Budget Amendment		Operating Expenses			(128,083)	(2,214,192)
253022	Mid Year Budget Amendment		Operating Expenses			(78,596)	(2,292,788)
253027	Mid Year Budget Amendment		Operating Expenses			(79,455)	(2,372,243)
255000	Mid Year Budget Amendment		Operating Expenses		3,582		(2,368,661)
256004	Mid Year Budget Amendment		Operating Expenses			(175,479)	(2,544,139)
257005	Mid Year Budget Amendment		Operating Expenses		3,582		(2,540,557)
257006	Mid Year Budget Amendment		Operating Expenses			(3,460)	(2,544,017)
257014	Mid Year Budget Amendment		Operating Expenses		597		(2,543,420)
257015	Mid Year Budget Amendment		Operating Expenses		597		(2,542,823)
257016	Mid Year Budget Amendment		Operating Expenses		597		(2,542,226)
257017	Mid Year Budget Amendment		Operating Expenses		597		(2,541,629)
257018	Mid Year Budget Amendment		Operating Expenses		1,194		(2,540,435)
257019	Mid Year Budget Amendment		Operating Expenses		597		(2,539,838)
257020	Mid Year Budget Amendment		Operating Expenses		597		(2,539,241)
257021	Mid Year Budget Amendment		Operating Expenses		597		(2,538,644)
257024	Mid Year Budget Amendment		Operating Expenses		597		(2,538,047)
257025	Mid Year Budget Amendment		Operating Expenses			(30,000)	(2,568,047)
259000	Mid Year Budget Amendment		Operating Expenses		1,194		(2,566,853)

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NOTE 15  
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
259002	Mid Year Budget Amendment		Operating Expenses			(157,386)	(2,724,239)
260001	Mid Year Budget Amendment		Operating Expenses		597		(2,723,642)
260003	Mid Year Budget Amendment		Operating Expenses		597		(2,723,045)
260004	Mid Year Budget Amendment		Operating Expenses		597		(2,722,448)
260007	Mid Year Budget Amendment		Operating Expenses		1,791		(2,720,657)
260008	Mid Year Budget Amendment		Operating Expenses		1,791		(2,718,866)
260010	Mid Year Budget Amendment		Operating Expenses		597		(2,718,269)
260012	Mid Year Budget Amendment		Operating Expenses		597		(2,717,672)
260013	Mid Year Budget Amendment		Operating Expenses		597		(2,717,075)
260014	Mid Year Budget Amendment		Operating Expenses			(45,528)	(2,762,603)
260015	Mid Year Budget Amendment		Operating Expenses			(31,540)	(2,794,144)
263027	Mid Year Budget Amendment		Operating Expenses		2,310		(2,791,834)
263035	Mid Year Budget Amendment		Operating Expenses		23,680		(2,768,154)
263036	Mid Year Budget Amendment		Operating Expenses		1,194		(2,766,960)
263039	Mid Year Budget Amendment		Operating Expenses		58,888		(2,708,072)
263040	Mid Year Budget Amendment		Operating Expenses		57,324		(2,650,749)
263041	Mid Year Budget Amendment		Operating Expenses			(18,960)	(2,669,709)
263042	Mid Year Budget Amendment		Operating Expenses		33,860		(2,635,849)
263043	Mid Year Budget Amendment		Operating Expenses			(61,482)	(2,697,330)
263044	Mid Year Budget Amendment		Operating Expenses			(54,077)	(2,751,408)
263045	Mid Year Budget Amendment		Operating Expenses		108,180		(2,643,228)
263046	Mid Year Budget Amendment		Operating Expenses			(29,417)	(2,672,645)
264005	Mid Year Budget Amendment		Operating Expenses		470,000		(2,202,645)
264008	Mid Year Budget Amendment		Operating Expenses		238,539		(1,964,106)
264009	Mid Year Budget Amendment		Operating Expenses		65,062		(1,899,044)
264010	Mid Year Budget Amendment		Operating Expenses			(63,701)	(1,962,746)
264011	Mid Year Budget Amendment		Operating Expenses		50,865		(1,911,881)
264012	Mid Year Budget Amendment		Operating Expenses			(30,076)	(1,941,957)
265002	Mid Year Budget Amendment		Operating Expenses		6,200		(1,935,757)
265003	Mid Year Budget Amendment		Operating Expenses		191,659		(1,744,098)
265009	Mid Year Budget Amendment		Operating Expenses		1,492		(1,742,606)
265010	Mid Year Budget Amendment		Operating Expenses		298		(1,742,308)
265011	Mid Year Budget Amendment		Operating Expenses		7,164		(1,735,144)
265012	Mid Year Budget Amendment		Operating Expenses		4,776		(1,730,368)
265013	Mid Year Budget Amendment		Operating Expenses		5,970		(1,724,398)
265014	Mid Year Budget Amendment		Operating Expenses		2,985		(1,721,413)
265015	Mid Year Budget Amendment		Operating Expenses		5,970		(1,715,443)
265016	Mid Year Budget Amendment		Operating Expenses		5,970		(1,709,473)
265017	Mid Year Budget Amendment		Operating Expenses		8,955		(1,700,518)
265018	Mid Year Budget Amendment		Operating Expenses		5,970		(1,694,548)
265019	Mid Year Budget Amendment		Operating Expenses		4,477		(1,690,071)
265020	Mid Year Budget Amendment		Operating Expenses		8,955		(1,681,116)
265021	Mid Year Budget Amendment		Operating Expenses		5,970		(1,675,146)
265022	Mid Year Budget Amendment		Operating Expenses		4,920		(1,670,226)
265023	Mid Year Budget Amendment		Operating Expenses		8,955		(1,661,271)
265024	Mid Year Budget Amendment		Operating Expenses		2,985		(1,658,286)
265025	Mid Year Budget Amendment		Operating Expenses		17,277		(1,641,009)
265027	Mid Year Budget Amendment		Operating Expenses		4,776		(1,636,233)
265028	Mid Year Budget Amendment		Operating Expenses		4,477		(1,631,756)
265029	Mid Year Budget Amendment		Operating Expenses		14,920		(1,616,836)
265030	Mid Year Budget Amendment		Operating Expenses		8,955		(1,607,881)
265031	Mid Year Budget Amendment		Operating Expenses		11,940		(1,595,941)
265032	Mid Year Budget Amendment		Operating Expenses			(424)	(1,596,365)
265033	Mid Year Budget Amendment		Operating Expenses		9,075		(1,587,290)
265034	Mid Year Budget Amendment		Operating Expenses		83,580		(1,503,710)
265035	Mid Year Budget Amendment		Operating Expenses		24,620		(1,479,090)
265036	Mid Year Budget Amendment		Operating Expenses		77,090		(1,402,000)
265037	Mid Year Budget Amendment		Operating Expenses			(6,445)	(1,408,445)
265038	Mid Year Budget Amendment		Operating Expenses			(1,345)	(1,409,790)
265039	Mid Year Budget Amendment		Operating Expenses		770		(1,409,020)
265040	Mid Year Budget Amendment		Operating Expenses		2,880		(1,406,140)
265041	Mid Year Budget Amendment		Operating Expenses		5,970		(1,400,170)
265044	Mid Year Budget Amendment		Operating Expenses		1,194		(1,398,976)
265045	Mid Year Budget Amendment		Operating Expenses		7,164		(1,391,812)
265046	Mid Year Budget Amendment		Operating Expenses		597		(1,391,215)
265048	Mid Year Budget Amendment		Operating Expenses		597		(1,390,618)
265065	Mid Year Budget Amendment		Operating Expenses			(23,110)	(1,413,728)
265079	Mid Year Budget Amendment		Operating Expenses		597		(1,413,131)
265080	Mid Year Budget Amendment		Operating Expenses		597		(1,412,534)
265081	Mid Year Budget Amendment		Operating Expenses		597		(1,411,937)
265082	Mid Year Budget Amendment		Operating Expenses		597		(1,411,340)
265083	Mid Year Budget Amendment		Operating Expenses		597		(1,410,743)
265084	Mid Year Budget Amendment		Operating Expenses		597		(1,410,146)
265085	Mid Year Budget Amendment		Operating Expenses		597		(1,409,549)
265086	Mid Year Budget Amendment		Operating Expenses		597		(1,408,952)
265088	Mid Year Budget Amendment		Operating Expenses		597		(1,408,355)
265089	Mid Year Budget Amendment		Operating Expenses		597		(1,407,758)
265090	Mid Year Budget Amendment		Operating Expenses		597		(1,407,161)
265091	Mid Year Budget Amendment		Operating Expenses		597		(1,406,564)
265095	Mid Year Budget Amendment		Operating Expenses			(8,331)	(1,414,895)
265101	Mid Year Budget Amendment		Operating Expenses		59,700		(1,355,195)
265104	Mid Year Budget Amendment		Operating Expenses			(221,052)	(1,576,247)
265105	Mid Year Budget Amendment		Operating Expenses			(50,585)	(1,626,832)
266000	Mid Year Budget Amendment		Operating Expenses		1,194		(1,625,638)
267002	Mid Year Budget Amendment		Operating Expenses		597		(1,625,041)
267003	Mid Year Budget Amendment		Operating Expenses		1,194		(1,623,847)
268006	Mid Year Budget Amendment		Operating Expenses		1,492		(1,622,355)
268007	Mid Year Budget Amendment		Operating Expenses		1,194		(1,621,161)
268008	Mid Year Budget Amendment		Operating Expenses		1,492		(1,619,669)

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NOTE 15  
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
268009	Mid Year Budget Amendment		Operating Expenses		4,776		(1,614,893)
268010	Mid Year Budget Amendment		Operating Expenses		1,492		(1,613,401)
268014	Mid Year Budget Amendment		Operating Expenses		3,084		(1,610,317)
268029	Mid Year Budget Amendment		Operating Expenses		3,582		(1,606,735)
268034	Mid Year Budget Amendment		Operating Expenses		80,000		(1,526,735)
268051	Mid Year Budget Amendment		Operating Expenses		5,970		(1,520,765)
271000	Mid Year Budget Amendment		Operating Expenses		2,386		(1,518,379)
271002	Mid Year Budget Amendment		Operating Expenses		342,065		(1,176,314)
271003	Mid Year Budget Amendment		Operating Expenses		46,640		(1,129,674)
271007	Mid Year Budget Amendment		Operating Expenses		151,971		(977,703)
271008	Mid Year Budget Amendment		Operating Expenses		43,789		(933,914)
271012	Mid Year Budget Amendment		Operating Expenses		109,351		(824,563)
271013	Mid Year Budget Amendment		Operating Expenses		125,371		(699,192)
271014	Mid Year Budget Amendment		Operating Expenses		88,953		(610,239)
271015	Mid Year Budget Amendment		Operating Expenses		6,567		(603,672)
271016	Mid Year Budget Amendment		Operating Expenses		100,251		(503,421)
271018	Mid Year Budget Amendment		Operating Expenses			(23,508)	(526,929)
271019	Mid Year Budget Amendment		Operating Expenses		35,820		(491,109)
271022	Mid Year Budget Amendment		Operating Expenses		27,462		(463,647)
271023	Mid Year Budget Amendment		Operating Expenses		97,460		(366,187)
271024	Mid Year Budget Amendment		Operating Expenses		4,179		(362,008)
271025	Mid Year Budget Amendment		Operating Expenses		4,179		(357,829)
271026	Mid Year Budget Amendment		Operating Expenses			(21,269)	(379,098)
271028	Mid Year Budget Amendment		Operating Expenses			(3,384)	(382,482)
271030	Mid Year Budget Amendment		Operating Expenses		183,631		(198,851)
271033	Mid Year Budget Amendment		Operating Expenses		2,985		(195,866)
271034	Mid Year Budget Amendment		Operating Expenses		38,208		(157,658)
271035	Mid Year Budget Amendment		Operating Expenses			(15,100)	(172,758)
271036	Mid Year Budget Amendment		Operating Expenses			(1,345)	(174,103)
271038	Mid Year Budget Amendment		Operating Expenses		283,997		109,894
271039	Mid Year Budget Amendment		Operating Expenses		71,640		181,534
271040	Mid Year Budget Amendment		Operating Expenses		107,460		288,994
271041	Mid Year Budget Amendment		Operating Expenses		38,730		327,724
271043	Mid Year Budget Amendment		Operating Expenses		40,596		368,320
271044	Mid Year Budget Amendment		Operating Expenses		59,700		428,020
273000	Mid Year Budget Amendment		Operating Expenses		796		428,816
273001	Mid Year Budget Amendment		Operating Expenses		318		429,134
275000	Mid Year Budget Amendment		Operating Expenses		3,582		432,716
275001	Mid Year Budget Amendment		Operating Expenses		1,592		434,308
275002	Mid Year Budget Amendment		Operating Expenses			(20,000)	414,308
275006	Mid Year Budget Amendment		Operating Expenses			(20,000)	394,308
275008	Mid Year Budget Amendment		Operating Expenses		3,980		398,288
282000	Mid Year Budget Amendment		Operating Expenses			(31,367)	366,921
282001	Mid Year Budget Amendment		Operating Expenses		8,955		375,876
282002	Mid Year Budget Amendment		Operating Expenses		2,985		378,861
282007	Mid Year Budget Amendment		Operating Expenses		5,970		384,831
282010	Mid Year Budget Amendment		Operating Expenses		32,314		417,145
282013	Mid Year Budget Amendment		Operating Expenses			(89,155)	327,990
283001	Mid Year Budget Amendment		Operating Expenses			(160,499)	167,491
286014	Mid Year Budget Amendment		Operating Expenses			(3,060)	164,431
286015	Mid Year Budget Amendment		Operating Expenses			(1,045)	163,386
286016	Mid Year Budget Amendment		Operating Expenses		2,985		166,371
286017	Mid Year Budget Amendment		Operating Expenses		2,686		169,057
286018	Mid Year Budget Amendment		Operating Expenses		836		169,893
286019	Mid Year Budget Amendment		Operating Expenses		2,179		172,072
286020	Mid Year Budget Amendment		Operating Expenses		7,164		179,236
291000	Mid Year Budget Amendment		Operating Expenses		60,492		239,728
291009	Mid Year Budget Amendment		Operating Expenses			(62,306)	177,422
291029	Mid Year Budget Amendment		Operating Expenses			(20,000)	157,422
291052	Mid Year Budget Amendment		Operating Expenses		61,345		218,767
291053	Mid Year Budget Amendment		Operating Expenses			(127,601)	91,166
291054	Mid Year Budget Amendment		Operating Expenses			(27,706)	63,460
291055	Mid Year Budget Amendment		Operating Expenses		221,329		284,789
291058	Mid Year Budget Amendment		Operating Expenses			(345,411)	(60,622)
291060	Mid Year Budget Amendment		Operating Expenses		267,451		206,829
291061	Mid Year Budget Amendment		Operating Expenses		1,707,513		1,914,342
291062	Mid Year Budget Amendment		Operating Expenses			(220,000)	1,694,342
291063	Mid Year Budget Amendment		Operating Expenses			(1,434,301)	260,041
291066	Mid Year Budget Amendment		Operating Expenses		324,290		584,331
291067	Mid Year Budget Amendment		Operating Expenses		252,924		837,255
292002	Mid Year Budget Amendment		Operating Expenses		1,483,583		2,320,838
292003	Mid Year Budget Amendment		Operating Expenses		583,137		2,903,975
292004	Mid Year Budget Amendment		Operating Expenses		537,000		3,440,975
292005	Mid Year Budget Amendment		Operating Expenses		19,869		3,460,844
293000	Mid Year Budget Amendment		Operating Expenses			(375,357)	3,085,487
295000	Mid Year Budget Amendment		Operating Expenses		5,373		3,090,860
301012	Mid Year Budget Amendment		Operating Expenses			(99,508)	2,991,352
301023	Mid Year Budget Amendment		Operating Revenue		82,236		3,073,588
302000	Mid Year Budget Amendment		Operating Revenue		213,000		3,286,588
302003	Mid Year Budget Amendment		Operating Revenue			(132,602)	3,153,986
302043	Mid Year Budget Amendment		Operating Revenue			(705,340)	2,448,646
311001	Mid Year Budget Amendment		Operating Revenue		60,000		2,508,646
312007	Mid Year Budget Amendment		Operating Revenue			(36,619)	2,472,027
339002	Mid Year Budget Amendment		Operating Revenue		171,339		2,643,366
339003	Mid Year Budget Amendment		Operating Revenue		2,100,000		4,743,366
339004	Mid Year Budget Amendment		Operating Revenue		1,566,667		6,310,033
353001	Mid Year Budget Amendment		Operating Revenue			(160,000)	6,150,033
353002	Mid Year Budget Amendment		Operating Revenue			(410,000)	5,740,033
357002	Mid Year Budget Amendment		Operating Revenue		600,000		6,340,033



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NOTE 15  
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
368002	Mid Year Budget Amendment		Operating Revenue			(36,486)	6,303,546
368016	Mid Year Budget Amendment		Operating Revenue		(80,000)		6,223,546
370000	Mid Year Budget Amendment		Operating Revenue			(213,000)	6,010,546
370004	Mid Year Budget Amendment		Operating Revenue		220,000		6,230,546
370005	Mid Year Budget Amendment		Operating Revenue			(40,458)	6,190,088
370006	Mid Year Budget Amendment		Operating Revenue		450,000		6,640,088
371002	Mid Year Budget Amendment		Operating Revenue		20,000		6,660,088
383001	Mid Year Budget Amendment		Operating Revenue			(53,200)	6,606,888
391003	Mid Year Budget Amendment		Operating Revenue		100,000		6,706,888
403012	Mid Year Budget Amendment		Operating Expenses			(140,207)	6,566,681
451020	Mid Year Budget Amendment		Capital Expenses		990,000		7,556,681
452014	Mid Year Budget Amendment		Capital Expenses		10,000		7,566,681
453005	Mid Year Budget Amendment		Capital Expenses			(479,856)	7,086,825
453009	Mid Year Budget Amendment		Capital Expenses			(0)	7,086,825
453014	Mid Year Budget Amendment		Capital Expenses		70,000		7,156,825
453015	Mid Year Budget Amendment		Capital Expenses			(5,200,000)	1,956,825
453902	Mid Year Budget Amendment		Capital Expenses		1,727,830		3,684,655
457001	Mid Year Budget Amendment		Capital Expenses			(20,000)	3,664,655
457012	Mid Year Budget Amendment		Capital Expenses		0		3,664,656
460002	Mid Year Budget Amendment		Capital Expenses			(70,000)	3,594,656
460006	Mid Year Budget Amendment		Capital Expenses			(500,000)	3,094,656
460009	Mid Year Budget Amendment		Capital Expenses		48,000		3,142,655
463008	Mid Year Budget Amendment		Capital Expenses			(250,000)	2,892,655
464901	Mid Year Budget Amendment		Capital Expenses			(5,948,945)	(3,056,289)
465086	Mid Year Budget Amendment		Capital Expenses			(100,000)	(3,156,289)
465087	Mid Year Budget Amendment		Capital Expenses			(1,000,000)	(4,156,289)
465088	Mid Year Budget Amendment		Capital Expenses			(48,000)	(4,204,289)
465110	Mid Year Budget Amendment		Capital Expenses			(5,177,812)	(9,382,101)
468002	Mid Year Budget Amendment		Capital Expenses		63,000		(9,319,101)
468003	Mid Year Budget Amendment		Capital Expenses			(62,212)	(9,381,313)
470032	Mid Year Budget Amendment		Capital Expenses			(111,955)	(9,493,268)
470036	Mid Year Budget Amendment		Capital Expenses		1,563,829		(7,929,439)
470062	Mid Year Budget Amendment		Capital Expenses		290,200		(7,639,239)
470090	Mid Year Budget Amendment		Capital Expenses			(28,357)	(7,667,596)
470101	Mid Year Budget Amendment		Capital Expenses			(47,508)	(7,715,104)
470136	Mid Year Budget Amendment		Capital Expenses		63,543		(7,651,561)
470137	Mid Year Budget Amendment		Capital Expenses		270,000		(7,381,561)
470166	Mid Year Budget Amendment		Capital Expenses		50,000		(7,331,561)
470167	Mid Year Budget Amendment		Capital Expenses		648,099		(6,683,462)
470172	Mid Year Budget Amendment		Capital Expenses			(0)	(6,683,463)
470173	Mid Year Budget Amendment		Capital Expenses		0		(6,683,463)
470178	Mid Year Budget Amendment		Capital Expenses		80,000		(6,603,463)
470227	Mid Year Budget Amendment		Capital Expenses			(42,146)	(6,645,609)
470500	Mid Year Budget Amendment		Capital Expenses			(700,000)	(7,345,609)
470901	Mid Year Budget Amendment		Capital Expenses			(8,445)	(7,354,053)
486020	Mid Year Budget Amendment		Capital Expenses		0		(7,354,053)
486901	Mid Year Budget Amendment		Capital Expenses			(530,000)	(7,884,053)
491000	Mid Year Budget Amendment		Capital Expenses		120,000		(7,764,053)
491019	Mid Year Budget Amendment		Capital Expenses			(0)	(7,764,053)
495002	Mid Year Budget Amendment		Capital Expenses			(0)	(7,764,054)
495023	Mid Year Budget Amendment		Capital Expenses			(0)	(7,764,054)
502012	Mid Year Budget Amendment		Operating Expenses			(89,082)	(7,853,136)
502023	Mid Year Budget Amendment		Operating Revenue			(65,000)	(7,918,136)
502052	Mid Year Budget Amendment		Operating Expenses		1,695		(7,916,441)
502922	Mid Year Budget Amendment		Operating Expenses		57,226		(7,859,214)
503012	Mid Year Budget Amendment		Operating Expenses		57,677		(7,801,537)
503052	Mid Year Budget Amendment		Operating Expenses			(58,169)	(7,859,706)
503232	Mid Year Budget Amendment		Operating Expenses			(42,768)	(7,902,474)
503242	Mid Year Budget Amendment		Operating Expenses			(131,202)	(8,033,676)
503922	Mid Year Budget Amendment		Operating Expenses			(73,147)	(8,106,823)
702012	Mid Year Budget Amendment		Operating Expenses		10,594		(8,096,229)
702052	Mid Year Budget Amendment		Operating Expenses			(9,917)	(8,106,146)
702142	Mid Year Budget Amendment		Operating Expenses			(160,847)	(8,266,993)
702933	Mid Year Budget Amendment		Operating Revenue			(44,966)	(8,311,959)
803922	Mid Year Budget Amendment		Operating Expenses		53,931		(8,258,029)
804012	Mid Year Budget Amendment		Operating Expenses			(91,958)	(8,349,987)
804032	Mid Year Budget Amendment		Operating Expenses			(33,000)	(8,382,987)
804052	Mid Year Budget Amendment		Operating Expenses		6,460		(8,376,527)
804092	Mid Year Budget Amendment		Operating Expenses			(16,000)	(8,392,527)
804922	Mid Year Budget Amendment		Operating Expenses		131,643		(8,260,884)
809212	Mid Year Budget Amendment		Operating Expenses		2,388		(8,258,496)
809262	Mid Year Budget Amendment		Operating Expenses		545,500		(7,712,996)
809272	Mid Year Budget Amendment		Operating Expenses		1,000		(7,711,996)
809282	Mid Year Budget Amendment		Operating Expenses			(268,410)	(7,980,406)
901052	Mid Year Budget Amendment		Operating Expenses		700		(7,979,706)
901922	Mid Year Budget Amendment		Operating Expenses		137,218		(7,842,488)
1001922	Mid Year Budget Amendment		Operating Expenses		72,121		(7,770,367)
1002012	Mid Year Budget Amendment		Operating Expenses		62,938		(7,707,429)
1002113	Mid Year Budget Amendment		Operating Revenue		300,000		(7,407,429)
1002123	Mid Year Budget Amendment		Operating Revenue			(45,000)	(7,452,429)
1003012	Mid Year Budget Amendment		Operating Expenses			(132,842)	(7,585,271)
1003052	Mid Year Budget Amendment		Operating Expenses			(14,059)	(7,599,330)
1003074	Mid Year Budget Amendment		Capital Expenses		2,550,000		(5,049,330)
1003113	Mid Year Budget Amendment		Operating Revenue			(453,041)	(5,502,371)
1003922	Mid Year Budget Amendment		Operating Expenses		639,748		(4,862,623)
1006012	Mid Year Budget Amendment		Operating Expenses			(114,657)	(4,977,280)
1006052	Mid Year Budget Amendment		Operating Expenses			(6,259)	(4,983,539)
1006092	Mid Year Budget Amendment		Operating Expenses		235,000		(4,748,539)
1101052	Mid Year Budget Amendment		Operating Expenses		57,000		(4,691,539)

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NOTE 15  
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
1101922	Mid Year Budget Amendment		Operating Expenses		143,829		(4,547,710)
1103052	Mid Year Budget Amendment		Operating Expenses		21,341		(4,526,369)
1103133	Mid Year Budget Amendment		Operating Revenue			(75,000)	(4,601,369)
1103142	Mid Year Budget Amendment		Operating Expenses		50,000		(4,551,369)
1103153	Mid Year Budget Amendment		Operating Revenue		1,001		(4,550,368)
1103163	Mid Year Budget Amendment		Operating Revenue			(212,469)	(4,762,837)
1103262	Mid Year Budget Amendment		Operating Expenses		7,164		(4,755,673)
1103293	Mid Year Budget Amendment		Operating Revenue			(280,916)	(5,036,589)
1103313	Mid Year Budget Amendment		Operating Revenue		98,010		(4,938,580)
1103572	Mid Year Budget Amendment		Operating Expenses			(17,095)	(4,955,675)
1103672	Mid Year Budget Amendment		Operating Expenses		167,474		(4,788,201)
1103682	Mid Year Budget Amendment		Operating Expenses			(97,821)	(4,886,022)
1103702	Mid Year Budget Amendment		Operating Expenses		534,520		(4,351,502)
1103812	Mid Year Budget Amendment		Operating Expenses		255,487		(4,096,015)
1103872	Mid Year Budget Amendment		Operating Expenses		675		(4,095,340)
1103962	Mid Year Budget Amendment		Operating Expenses		1,948,155		(2,147,185)
1104012	Mid Year Budget Amendment		Operating Expenses			(118,819)	(2,266,004)
1104052	Mid Year Budget Amendment		Operating Expenses			(67)	(2,266,071)
1104142	Mid Year Budget Amendment		Operating Expenses			(8,927)	(2,274,998)
1105012	Mid Year Budget Amendment		Operating Expenses			(122,043)	(2,397,041)
1105152	Mid Year Budget Amendment		Operating Expenses		597		(2,396,444)
1106032	Mid Year Budget Amendment		Operating Expenses		2,985		(2,393,459)
1106052	Mid Year Budget Amendment		Operating Expenses			(1,047)	(2,394,506)
1106062	Mid Year Budget Amendment		Operating Expenses		597		(2,393,909)
1106082	Mid Year Budget Amendment		Operating Expenses		206,633		(2,187,276)
1106083	Mid Year Budget Amendment		Operating Revenue		71,390		(2,115,886)
1106142	Mid Year Budget Amendment		Operating Expenses		25,000		(2,090,886)
1106232	Mid Year Budget Amendment		Operating Expenses		56,616		(2,034,270)
1106392	Mid Year Budget Amendment		Operating Expenses			(13,660)	(2,047,930)
1201012	Mid Year Budget Amendment		Operating Expenses		1,194		(2,046,736)
1201122	Mid Year Budget Amendment		Operating Expenses		597		(2,046,139)
1201254	Mid Year Budget Amendment		Capital Expenses		2,350,000		303,861
1201922	Mid Year Budget Amendment		Operating Expenses		5,470,772		5,774,633
1202152	Mid Year Budget Amendment		Operating Expenses			(30,000)	5,744,633
1202922	Mid Year Budget Amendment		Operating Expenses		12,716		5,757,349
1203922	Mid Year Budget Amendment		Operating Expenses		165,775		5,923,124
1204012	Mid Year Budget Amendment		Operating Expenses			(79,082)	5,844,042
1204052	Mid Year Budget Amendment		Operating Expenses			(5,990)	5,838,052
1204922	Mid Year Budget Amendment		Operating Expenses			(119,370)	5,718,682
1206012	Mid Year Budget Amendment		Operating Expenses			(14,542)	5,704,140
1206032	Mid Year Budget Amendment		Operating Expenses		58,721		5,762,861
1206052	Mid Year Budget Amendment		Operating Expenses			(17,886)	5,744,975
1206053	Mid Year Budget Amendment		Operating Revenue		66,283		5,811,258
1206073	Mid Year Budget Amendment		Operating Revenue		110,000		5,921,258
1206083	Mid Year Budget Amendment		Operating Revenue			(230,505)	5,690,753
1206093	Mid Year Budget Amendment		Operating Revenue			(3,137,655)	2,553,098
1206103	Mid Year Budget Amendment		Operating Revenue			(320,558)	2,232,540
1206113	Mid Year Budget Amendment		Operating Revenue			(722,829)	1,509,711
1206123	Mid Year Budget Amendment		Operating Revenue		100,000		1,609,711
1206133	Mid Year Budget Amendment		Operating Revenue			(274,000)	1,335,711
1206922	Mid Year Budget Amendment		Operating Expenses		1,123,697		2,459,408
1303012	Mid Year Budget Amendment		Operating Expenses			(112,925)	2,346,483
1305202	Mid Year Budget Amendment		Operating Expenses		5,970		2,352,453
1306012	Mid Year Budget Amendment		Operating Expenses		170,431		2,522,884
1306073	Mid Year Budget Amendment		Operating Revenue			(378,100)	2,144,784
1306922	Mid Year Budget Amendment		Operating Expenses		114,844		2,259,627
1306944	Mid Year Budget Amendment		Capital Expenses		530,000		2,789,627
1308122	Mid Year Budget Amendment		Operating Expenses			(25,000)	2,764,627
1402032	Mid Year Budget Amendment		Operating Expenses			(333,491)	2,431,136
1402052	Mid Year Budget Amendment		Operating Expenses			(93,880)	2,337,256
1402192	Mid Year Budget Amendment		Operating Expenses			(200,000)	2,137,256
1402252	Mid Year Budget Amendment		Operating Expenses			(96,769)	2,040,487
1402382	Mid Year Budget Amendment		Operating Expenses			(52,000)	1,988,487
1402492	Mid Year Budget Amendment		Operating Expenses			(177,411)	1,811,076
1402922	Mid Year Budget Amendment		Operating Expenses		278,354		2,089,430
1403052	Mid Year Budget Amendment		Operating Expenses		200,139		2,289,569
1403922	Mid Year Budget Amendment		Operating Expenses		72,046		2,361,615
1403982	Mid Year Budget Amendment		Operating Expenses			(2,918,520)	(556,905)
1404052	Mid Year Budget Amendment		Operating Expenses			(30,000)	(586,905)
1404202	Mid Year Budget Amendment		Operating Expenses		789,042		202,137
1404212	Mid Year Budget Amendment		Operating Expenses			(384,417)	(182,279)
1404242	Mid Year Budget Amendment		Operating Expenses		429,928		247,649
1404922	Mid Year Budget Amendment		Operating Expenses			(274,018)	(26,369)
1406013	Mid Year Budget Amendment		Operating Revenue		103,145		76,776
1406202	Mid Year Budget Amendment		Operating Expenses		5,000		81,776
1409922	Mid Year Budget Amendment		Operating Expenses		270,168		351,944
				0	43,214,671	(42,678,668)	351,944

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023**

**NOTE 16  
EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.  
The material variance adopted by Council for the 2022-23 year is \$50,000 or 10.00% whichever is the greater.

Revenue	30/04/2023 YTD Actual (b)	30/04/2023 YTD Budget (a)	2022/23 Budget	Variance % (b)-(a) %	Reportable	Variance \$
	\$	\$	\$	%		
0301 RATE REVENUE	(29,677,424)	(29,644,889)	(29,733,559)	0.11%		32,534
0302 OTHER GENERAL PURPOSE FUNDING	(1,613,739)	(2,995,782)	(3,594,943)	-46.13%	Report	-1,382,043
0402 MEMBERS OF COUNCIL	0	0	0	0.00%		0
0403 OTHER GOVERNANCE	(330)	(300)	(360)	10.00%		30
0501 FIRE PREVENTION	(14,642)	(12,910)	(15,500)	13.42%		1,732
0502 ANIMAL CONTROL	(147,923)	(121,090)	(146,745)	22.16%		26,833
0503 OTHER LAW, ORDER & PUBLIC SAFETY	(55,773)	(52,391)	(73,169)	6.45%		3,382
0701 MATERNAL AND INFANT HEALTH	0	0	0	0.00%		0
0702 PREVENTIVE SERVICES - INSPECTION/ADMIN	(430,631)	(469,819)	(503,616)	-8.34%		-39,188
0703 PREVENTIVE SERVICES - PEST CONTROL	0	0	0	0.00%		0
0704 Preventive Services - Meat Inspection	0	(190)	(230)	-100.00%		-190
0705 PREVENTIVE SERVICES - OTHER	0	0	0	0.00%		0
0706 OTHER HEALTH	0	0	0	0.00%		0
0801 PRE SCHOOLS	0	0	0	0.00%		0
0802 EDUCATION	0	0	0	0.00%		0
0803 CARE OF FAMILIES AND CHILDREN	0	0	0	0.00%		0
0804 AGED AND DISABLED - SENIOR CITIZENS CENTRES	(27,986)	(32,070)	(38,500)	-12.73%		-4,084
0805 HACC	0	0	0	0.00%		0
0806 AGED AND DISABLED - MEALS ON WHEELS	0	0	0	0.00%		0
0808 AGED AND DISABLED - OTHER	0	0	0	0.00%		0
0809 OTHER WELFARE	(1,424,526)	(2,081,381)	(1,414,436)	-31.56%	Report	-656,855
0901 STAFF HOUSING*	(62,020)	(143,102)	(179,465)	-56.66%	Report	-81,082
0902 OTHER HOUSING	0	0	0	0.00%		0
1001 SANITATION - HOUSEHOLD REFUSE	(9,139)	(6,600)	(7,920)	38.46%		2,539
1002 SANITATION - OTHER	(7,280,833)	(7,697,340)	(8,010,429)	-5.41%		-416,507
1003 SEWERAGE	(10,860,358)	(10,172,958)	(10,645,278)	6.76%		687,400
1004 URBAN STORMWATER DRAINAGE	0	0	0	0.00%		0
1005 PROTECTION OF ENVIRONMENT	0	(830)	(1,000)	-100.00%		-830
1006 TOWN PLANNING & REGIONAL DEVELOPMENT	(234,265)	(141,820)	(170,200)	65.18%	Report	92,445
1007 OTHER COMMUNITY AMENITIES	(7,850)	(149,160)	(11,000)	-94.74%	Report	-141,310
1101 PUBLIC HALLS & CIVIC CENTRES	(51,708)	(48,440)	(58,154)	6.75%		3,268
1102 SWIMMING AREAS AND BEACHES	0	0	0	0.00%		0
1103 OTHER RECREATION & SPORT	(4,723,909)	(4,383,385)	(5,383,156)	7.77%		340,524
1104 LIBRARIES	(45,310)	(36,860)	(44,250)	22.92%		8,450
1105 HERITAGE	(10,612)	(3,990)	(4,800)	165.96%		6,622
1106 OTHER CULTURE	(770,969)	(576,814)	(676,012)	33.66%	Report	194,155
1201 CONST ROADS BRIDGES DEPOTS	(4,755,220)	(6,323,095)	(7,408,764)	-24.80%	Report	-1,567,875
1202 MTCE ROADS BRIDGES DEPOTS	(75,170)	(151,320)	(176,000)	-50.32%	Report	-76,150
1203 ROAD PLANT PURCHASES	(91,912)	0	0	0.00%		91,912
1204 PARKING FACILITIES	(31,033)	(20,830)	(25,000)	48.98%		10,203
1205 TRAFFIC CONTROL	0	0	0	0.00%		0
1206 AERODROMES	(13,309,409)	(13,543,468)	(16,252,158)	-1.73%		-234,059
1207 WATER TRANSPORT FACILITIES	0	0	0	0.00%		0
1301 RURAL SERVICES	0	0	0	0.00%		0
1302 TOURISM & AREA PROMOTION	(70,992)	(4,630)	(5,563)	1433.30%	Report	66,362
1303 BUILDING CONTROL	(202,706)	(232,570)	(294,000)	-12.84%		-29,864
1304 SALEYARDS & MARKETS	0	0	0	0.00%		0
1305 PLANT NURSERY	0	0	0	0.00%		0
1306 ECONOMIC DEVELOPMENT	(3,359,795)	(8,423,755)	(11,023,000)	-60.12%	Report	-5,063,960
1307 PUBLIC UTILITY SERVICES	0	0	0	0.00%		0
1308 OTHER ECONOMIC SERVICES	0	0	0	0.00%		0
1401 PRIVATE WORKS	0	0	0	0.00%		0
1402 GENERAL ADMINISTRATION OVERHEADS	(25,067)	(35,330)	(14,400)	-29.05%		-10,263
1403 PUBLIC WORKS OVERHEADS	0	(10,000)	(12,000)	-100.00%		-10,000
1404 PLANT OPERATION COSTS	(93)	0	0	0.00%		93
1405 SALARIES & WAGES	(102,678)	(137,480)	(165,000)	-25.31%		-34,802
1406 BUSINESS UNIT OPERATIONS	(670,343)	(688,113)	(796,855)	-2.58%		-17,770
1407 GOLDFIELDS RECORD STORAGE	0	0	0	0.00%		0
1408 TOWN PLANNING SCHEMES	0	0	0	0.00%		0
1409 UNCLASSIFIED	(80)	0	0	0.00%		80
1601 FINANCE & BORROWING	(207)	0	0	0.00%		207
	<b>(80,144,649)</b>	<b>(88,342,712)</b>	<b>(96,885,462)</b>	<b>-9.28%</b>	<b>10</b>	<b>8,198,063</b>

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 30 APRIL 2023

NOTE 16  
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2022-23 year is \$50,000 or 10.00% whichever is the greater.

Expenses	30/04/2023 YTD Actual (b) \$	30/04/2023 YTD Budget (a) \$	2022/23 Budget \$	Variance % (b)-(a) %	Reportable	Variance \$
0301 RATE REVENUE	721,610	818,299	992,373	-11.82%	Report	-96,689
0302 OTHER GENERAL PURPOSE FUNDING	0	0	0	0.00%		0
0402 MEMBERS OF COUNCIL	1,123,185	1,222,824	1,452,644	-8.15%		-99,638
0403 OTHER GOVERNANCE	1,414,779	1,524,244	1,550,105	-7.18%		-109,465
0501 FIRE PREVENTION	39,278	63,727	77,669	-38.37%		-24,449
0502 ANIMAL CONTROL	375,298	436,705	499,915	-14.06%	Report	-61,406
0503 OTHER LAW, ORDER & PUBLIC SAFETY	1,154,411	1,384,423	1,607,490	-16.61%	Report	-230,012
0701 MATERNAL AND INFANT HEALTH	8,890	4,270	5,126	108.20%		4,620
0702 PREVENTIVE SERVICES - INSPECTION/ADMIN	954,869	1,076,605	1,216,589	-11.31%	Report	-121,736
0703 PREVENTIVE SERVICES - PEST CONTROL	823	33,330	40,000	-97.53%		-32,507
0704 PREVENTATIVE SERVICES - MEAT INSPECTION	0	0	0	0.00%		0
0705 PREVENTIVE SERVICES - OTHER	8,421	7,160	8,600	17.61%		1,261
0706 OTHER HEALTH	665	830	1,000	-19.82%		-165
0801 PRE SCHOOLS	10,922	11,000	13,205	-0.71%		-78
0802 EDUCATION	33,982	750	900	4430.88%		33,232
0803 CARE OF FAMILIES AND CHILDREN	97,432	90,554	99,953	7.60%		6,878
0804 AGED AND DISABLED - SENIOR CITIZENS CENTRES	505,318	537,030	597,162	-5.91%		-31,712
0805 HACC	0	0	0	0.00%		0
0806 AGED AND DISABLED - MEALS ON WHEELS	0	0	0	0.00%		0
0808 AGED AND DISABLED - OTHER	0	0	0	0.00%		0
0809 OTHER WELFARE	1,594,541	1,499,284	1,885,796	6.35%		95,256
0901 STAFF HOUSING*	419,078	345,876	423,437	21.16%	Report	73,202
0902 OTHER HOUSING	0	0	0	0.00%		0
1001 SANITATION - HOUSEHOLD REFUSE	6,419,092	6,894,788	8,472,509	-6.90%		-475,696
1002 SANITATION - OTHER	1,217,897	1,154,954	1,411,439	5.45%		62,943
1003 SEWERAGE	3,551,031	3,545,045	4,163,287	0.17%		5,986
1004 URBAN STORMWATER DRAINAGE	0	0	0	0.00%		0
1005 PROTECTION OF ENVIRONMENT	12,629	42,989	52,612	-70.62%		-30,361
1006 TOWN PLANNING & REGIONAL DEVELOPMENT	1,124,066	1,308,373	1,552,932	-14.09%	Report	-184,307
1007 OTHER COMMUNITY AMENITIES	329,977	426,885	467,771	-22.70%	Report	-96,908
1101 PUBLIC HALLS & CIVIC CENTRES	577,096	631,971	754,051	-8.68%		-54,874
1102 SWIMMING AREAS AND BEACHES	0	0	0	0.00%		0
1103 OTHER RECREATION & SPORT	16,371,947	18,193,650	22,100,650	-10.01%	Report	-1,821,703
1104 LIBRARIES	733,883	832,979	964,389	-11.90%	Report	-99,096
1105 HERITAGE	288,296	335,557	369,289	-14.08%		-47,261
1106 OTHER CULTURE	3,025,398	3,042,483	3,556,363	-0.56%		-17,085
1201 CONST ROADS BRIDGES DEPOTS	8,083,636	8,657,896	10,406,019	-6.63%		-574,260
1202 MTCE ROADS BRIDGES DEPOTS	6,312,777	9,562,698	12,083,898	-33.99%	Report	-3,249,921
1203 ROAD PLANT PURCHASES	192,219	666,531	799,854	-71.16%	Report	-474,313
58 FINANCE & BORROWING	0	0	0	0.00%		0
1204 PARKING FACILITIES	279,305	302,862	340,052	-7.78%		-23,557
1205 TRAFFIC CONTROL	0	0	0	0.00%		0
1206 AERODROMES	4,347,571	4,737,062	5,636,862	-8.22%		-389,491
1207 WATER TRANSPORT FACILITIES	0	0	0	0.00%		0
1301 RURAL SERVICES	0	0	0	0.00%		0
1302 TOURISM & AREA PROMOTION	1,153,589	1,363,403	1,576,567	-15.39%	Report	-209,814
1303 BUILDING CONTROL	597,502	690,416	752,053	-13.46%	Report	-92,914
1304 SALEYARDS & MARKETS	0	0	0	0.00%		0
1305 PLANT NURSERY	24,926	29,392	36,960	-15.19%		-4,466
1306 ECONOMIC DEVELOPMENT	1,376,828	1,522,286	1,877,738	-9.56%		-145,458
1307 PUBLIC UTILITY SERVICES	0	0	0	0.00%		0
1308 OTHER ECONOMIC SERVICES	207,132	175,170	203,260	18.25%		31,962
1401 PRIVATE WORKS	0	0	0	0.00%		0
1402 GENERAL ADMINISTRATION OVERHEADS	7,110	83,057	-75,522	100.00%	Report	-75,947
1403 PUBLIC WORKS OVERHEADS	2,764,978	71,013	-10,616	100.00%	Report	2,693,965
1404 PLANT OPERATION COSTS	749,927	57,433	155,184	1205.75%	Report	692,494
1405 SALARIES & WAGES	32,244	0	0	0.00%		32,244
1406 BUSINESS UNIT OPERATIONS	757,589	700,624	805,368	8.13%		56,965
1407 GOLDFIELDS RECORD STORAGE	390	0	0	0.00%		390
1408 TOWN PLANNING SCHEMES	0	0	0	0.00%		0
1409 UNCLASSIFIED	280,011	271,501	325,845	3.13%		8,510
1601 FINANCE & BORROWING	0	0	0	0.00%		0
	69,282,546	74,357,929	89,250,777	-6.83%	16	(5,075,383)

<b>EFT MUNICIPAL PAYMENTS MAY 2023</b>				
<b>EFT NUMBER</b>	<b>DATE</b>	<b>VENDOR</b>	<b>DESCRIPTION</b>	<b>VALUE</b>
EFT-124529	26/05/2023	ARTA ENTERPRISES PTY LTD	RANGER - COLLECTION AND IMPOUND OF ABANDONED VEHICLES	\$ 5,674.00
EFT-124530	26/05/2023	ASSETVAL PTY LTD	FINANCE - VALUATION OF INFRASTRUCTURE, LAND AND BUILDINGS FOR THE END OF FY 2022	\$ 95,364.84
EFT-124531	26/05/2023	AUSTRALIAN AGRIBUSINESS (HOLDINGS) PTY LTD T/AS NU	TURF - NEW PO UNDER CORRECT SUPPLIER - SEED STRIKER GOLD BLEND, TURF - SEED STRIKER GOLD BLEND	\$ 33,396.00
EFT-124532	26/05/2023	BMG PRODUCTIONS	EVENTS - MF 23 - AUDIO VISUAL REQUIREMENTS FOR EVENT (INCLUDING TRUSS AND FESTOONS - EN7)	\$ 10,549.00
EFT-124533	26/05/2023	DEBBIE GITTINS	CD - KAL CITY CENTRE BLOGS – 16 BLOGS	\$ 4,500.00
EFT-124534	26/05/2023	DEMOLITION WA PTY LTD - T/A KALGOORLIE SALVAGE AND DEMOLITION	DEMOLITION BOND REFUND #27729 DEMOLITION BOND REFUND #27734	\$ 3,300.00
EFT-124535	26/05/2023	DEPARTMENT OF PLANNING, LANDS AND HERITAGE	PLANNING - DAP/23/0247	\$ 5,815.00
EFT-124536	26/05/2023	DIETMAR DUXORTH	WASTE - WORM FARM REBATE	\$ 50.00
EFT-124537	26/05/2023	EASTERN GOLDFIELDS SQUASH RACQUET ASSOCIATION	ED - SPONSORSHIP FOR GOLDEN OPEN SQUASH TOURNAMENT 2023	\$ 5,000.00
EFT-124538	26/05/2023	EXTREME MARQUEES PTY LTD	EVENTS - MF 23 - EVENT BRANDED TABLE CLOTHS.	\$ 4,100.00
EFT-124539	26/05/2023	FAIRIES AND OTHER MISCHIEF	GAC - MOTHER'S DAY MARKETS - FACE PAINTING	\$ 1,000.00
EFT-124540	26/05/2023	FLAVOUR 3015 TRUSTEE	OASIS - CATERING FOR LETS MOVE PRIZE WINNER	\$ 150.00
EFT-124541	26/05/2023	G BOWDEN PLUMBING	PROPERTY- OASIS REPLACE 2 X HOSE TAPS AND SERVICE 2 X SHOWER TAPS EMERGENCY CALL OUT PROPERTY- KALGOORLIE TOWN HALL CONNECT UP NEW KITCHEN SINK IN TOWN HALL INCLUDING DISHWASHER AND SUPER X HWU.- EMERGENCY CALL OUT	\$ 5,687.00
EFT-124542	26/05/2023	GOLDFIELDS PNG ASSOCIATION	EGCC HALL HIRE - NO ALCOHOL WITH REFUND REQUEST REF-84 KEY BOND WITH REFUND REQUEST REF-85	\$ 305.00
EFT-124543	26/05/2023	GOLDFIELDS WHOLESALE	PARKS - ANIMAL FEED FOR HAMMOND PARK	\$ 1,782.38
EFT-124544	26/05/2023	GPH RECRUITMENT	PROPERTY-TRADE ASSISTANCE /MAINTENANCE LABOURERS X 3 PERSONNEL	\$ 3,241.72
EFT-124545	26/05/2023	HARBOUR SOFTWARE PTY LTD	HARBOUR SOFTWARE SUBSCRIPTION FEE : APRIL2023 - MARCH2024	\$ 17,506.50
EFT-124546	26/05/2023	HOPE COMMUNITY SERVICES INC	ED - SPONSORSHIP FOR WANSLEA COLOUR RUN 2022	\$ 1,062.50
EFT-124547	26/05/2023	HOSMAR PTY LTD T/A TOTAL ASPHALT	ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF KAYILI, YULPARI, WIURARRA & KAKARRA ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF GATACRE DRIVE: GEH TO BROADWOOD ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF GATACRE DRIVE: RAIL CROSSING TO GEH ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF YINDI, KINCLAVEN, CARNEGIE, STOCKYARD, MELROSE, PERCY & GREENHILL	\$ 752,942.43
EFT-124548	26/05/2023	HOWARD & HEAVER PTY LTD T/A H+H ARCHITECTS	ENG - PMO - ENDOWMENT BLOCK TOILETS DRAWINGS ADDITIONAL RATE ADJUSTMENT AND ESTIMATE	\$ 4,342.80
EFT-124549	26/05/2023	JACK BARTON	REFUND ON ASSESSMENT A571	\$ 148.83
EFT-124550	26/05/2023	KALGOORLIE METRO PROPERTY GROUP (KMPG PTY LTD)	PROPERTY - WATER BILL - 2A TINDALS - PROPERTY - 2A TINDALS - TRANSITIONAL HOUSE PROPERTY - WATER BILL - 38/38 GREAT EASTERN HIGHWAY PROPERTY - WATER BILL - 7/5 O'CONNOR STREET - PROPERTY - 7/5 O'CONNOR STREET PROPERTY - WATER BILL - 4/460 HANNAN STREET TRANSITIONAL HOUSE - PROPERTY - 4/460 HANNAN STREET - TRANSITIONAL HOUSE	\$ 240.60
EFT-124551	26/05/2023	KALGOORLIE MITRE 10 (CARDAJAM PTY LTD)	PROPERTY- DIGGER DAWS - MAGNETIC BIT HOLDER 1/4" BORDO - CODE 107547368 - PADBOLT DE ZINC 12MM X 150MM BREMICK- CODE 107548199 , PROPERTY- DIGGER DAWS - MAGNETIC BIT HOLDER 1/4" BORDO - CODE 107547368, PWR BIT HEX 5MM X 50MM BORDO - CODE 107547369, PWR BIT SQR #2 X 100MM BORDO - CODE 107547380 PROPERTY-ENDOWMENT-JOBBER DRILL BR REFILL SET 1-6.5MM BORDO-CODE 107546903	\$ 141.55

EFT-124552	26/05/2023	KMART AUSTRALIA LTD (KALGOORLIE)	P & C - STATIONERY FOR TEAM LEADER SET TRAINING 25 X PENS 25 X PADS 25 - BOOK WOODEN SPOONS STATIONERY FOR TRAINING GOODS ORDER FOR APRIL SCHOOL HOLIDAYS 2023	\$ 285.25
EFT-124553	26/05/2023	LGIS LIABILITY	PROPERTY - CLAIM NUMBER : MO0060048-REGISTRATION : KBC99AD	\$ 1,000.00
EFT-124554	26/05/2023	LINDA BELTON	TOURISM 23 - HEARTWALK TOUR FOR TOURISM CONFERENCE DELEGATES ON 17 MAY 2023	\$ 715.00
EFT-124555	26/05/2023	MCM PROTECTION PTY LTD	EVENTS - POP-UP 23 - SECURITY FOR EVENT FROM 9 APRIL TO 25 APRIL FOR POP-UP PROJECT	\$ 19,022.85
EFT-124556	26/05/2023	MCOOKIES	OASIS - PAY IT FORWARD DAY INITIATIVE	\$ 305.00
EFT-124557	26/05/2023	MEGAN GROSSE	REFUND ON ASSESSMENT A28663	\$ 875.72
EFT-124558	26/05/2023	MINNIEGOOTHA CATERING	GAC - MORNING TEA - DATING BLACK	\$ 420.00
EFT-124559	26/05/2023	NADJA KELLER	REFUND ON ASSESSMENT A2354	\$ 2,029.93
EFT-124560	26/05/2023	OFFICE NATIONAL KALGOORLIE (DONWAR PTY LTD)	CD - STATIONERY ORDER FOR OFFICE SUPPLIES OASIS - CLEANING SUPPLIES FINANCE - STATIONERY ORDER OFFICE FURNITURE OASIS - CLEANING SUPPLIES LIBRARY FLEXIBLE LEARNING ROOM - COMPUTER FURNITURE UPGRADES ORDER FOR REFRESHMENTS FOR CORPORATE BOOKINGS, TRAINING INCLUDING CUSTOMER SERVICE TRAINING	\$ 21,822.66
EFT-124561	26/05/2023	PROFESSIONALS PLATINUM	PROPERTY - 4/57 CHEETHAM STREET RENT	\$ 1,932.86
EFT-124562	26/05/2023	QUEST YELVERTON KALGOORLIE	EVENTS - POP-UP 23 - ACCOMMODATION FOR CONTRACTOR	\$ 13,320.00
EFT-124563	26/05/2023	REDCAT MEDIA PTY LTD	EVENTS - POP-UP 23 - VIDEOGRAPHY FOR POP-UP PROJECT (INCLUDING SENSORY ADULT AND CLOSING WEEKEND SESSIONS)	\$ 1,815.00
EFT-124564	26/05/2023	REECE PTY LTD	WATER - PIPE FOR PICCADILLY PUMP STATION INLET PIPE	\$ 222.97
EFT-124565	26/05/2023	REGINA DONALDSON	TOURISM 23 - REGINA DONALDSON - LIVE PAINTING	\$ 926.50
EFT-124566	26/05/2023	RYLAN PTY LTD	ENG - RFT009 21/22 - CONCRETE FOOTPATH AND MISCELLANEOUS CONCRETE WORKS	\$ 30,846.44
EFT-124567	26/05/2023	SHIRLEY NELSON	REFUND ON ASSESSMENT A25664	\$ 305.70
EFT-124568	26/05/2023	SLADE CONTRACTING PTY LTD	SEWER - PLUMBER RE-IMBURSEMENT	\$ 217.80
EFT-124569	26/05/2023	STRIKE TRAINING AND CONSULTING	CDC - TRAINING FOR CLIENT	\$ 725.00
EFT-124570	26/05/2023	TEAM GLOBAL EXPRESS PTY LTD	RESERVES - DELIVERY FROM STRATAGREEN HEALTH - POSTAGE FREIGHT AND TRANSPORT OF HEALTH SAMPLES	\$ 192.42
EFT-124571	26/05/2023	TELSTRA CORPORATION	ICT-PHONE AND INTERNET USAGE CHARGES TO 18 APRIL 23	\$ 7,477.04
EFT-124572	26/05/2023	THE TRUSTEE FOR LONG XIANG ZHANG FAMILY TRUST T/A MAC'S DELI	P&C - CATERING FOR DAY ONE INDUCTION 17/05/2023	\$ 181.00
EFT-124573	26/05/2023	TKPH PTY LTD T/A OTR TYRES	FLEET - KBC745L SUPPLY AND FIT 4 NEW TYRES BY OTR TYRES CO74518 KBC880N SUPPLY AND FIT TWO NEW STEER TYRES BY OTR TYRES CO74516	\$ 1,558.70
EFT-124574	26/05/2023	TOA GLOBAL PTY LTD	FINANCE - KICKSTARTER FEE AP OUTSOURCING	\$ 5,500.00
EFT-124575	26/05/2023	TOTAL CONNECTIONS	FLEET - PUGMILL REPLACEMENT RADIAL MOTOR FROM TOTAL CONNECTIONS	\$ 13,035.00
EFT-124576	26/05/2023	T-QUIP (TOTAL TORO)	GC - NEW TORO REELMASTER 5010-H	\$ 67,900.10
EFT-124577	26/05/2023	TRAVEL MANAGERS	CD - ACCOMMODATION AND FLIGHTS FOR #1157 TRAINING - 1-3 MAY 2023	\$ 995.23
EFT-124578	26/05/2023	TRILITY SOLUTIONS PTY LTD T/AS HYDRAMET	WATER - RECYCLED WATER CHLORINE MAINTENANCE - MAJOR SERVICE - FEB 2023 - PICCADILLY RECYCLED WATER STATION WATER - RECYCLED WATER CHLORINE MAINTENANCE - MAJOR SERVICE - FEB 2023 - OLD BOULDER PUMP STATION	\$ 9,428.68
EFT-124579	26/05/2023	VERITAS ENGINEERING PTY LTD	AIRPORT - APPLICATION PROCESSING, MANUFACTURER AND DELIVERY OF ASIC WITH MAXIMUM EXPIRY OF 2 YEARS - EMPLOYEE 3129	\$ 290.40
EFT-124580	26/05/2023	WESTNET ENERGY (ALINTA)	GAS - 99 JOHNSTON ST SOUTH KALGOORLIE - 01/03/2023 - 31/03/2023 GAS - 99 JOHNSTON ST SOUTH KALGOORLIE - OASIS - 01/04/2023 - 30/04/2023	\$ 15,799.20

EFT-124428	22/05/2023	A&D (KALGOORLIE) PTY LTD T/A DOMINOS KALGOORLIE	OASIS - ORDER AND DELIVERY OF PIZZAS FOR THE OASIS INFLATABLES AND PIZZA PARTY, SUNDAY 23 APRIL 2023, AS PART OF CKB'S YOUTH WEEK ONLINE DELIVERY QUOTE	\$ 407.26
EFT-124429	22/05/2023	ALU GLASS (LEGION PTY LTD)	PROPERTY - KCC ENDOWMENT UPGRADE BACK OF SHOPS - 3 GATES, 11 SCREENS, 4 DOORS, 2 WINDOWS	\$ 2,376.00
EFT-124430	22/05/2023	AMBER LILLEY MEDIA	MARKETING - WASTE WORKSHOP - PHOTOGRAPHY- APRIL 4TH AND 5TH- EDITING- 2 HOURS	\$ 320.00
EFT-124431	22/05/2023	ARTHUR WARD	COMMUNITY GRANT PROGRAM 2022/23	\$ 750.00
EFT-124432	22/05/2023	ATO PAYG	FINANCE - PAYG TAX WITHHELD PPE 14/5/23	\$ 221,446.00
EFT-124433	22/05/2023	AUSTRALIAN SERVICES UNION	UNION PAYMENT PPE 14/5/23	\$ 850.70
EFT-124434	22/05/2023	AVDATA PTY LTD	AIRPORT - AVIATION DATA FOR THE MONTH OF APRIL 2023	\$ 3,013.44
EFT-124435	22/05/2023	BIDFOOD KALGOORLIE	GC - BURGERS BEEF CHICKEN BREASTS - GROCERY & SERVING SUPPLIER FOR THE GOLF COURSE	\$ 908.64
EFT-124436	22/05/2023	BLACK MOUNTAIN GOLD LIMITED	REFUND ON ASSESSMENT A36142	\$ 86.07
EFT-124437	22/05/2023	BROWN'S PARTY HIRE	YOUTH - CHAIRS FOR YOUTH WEEK - DESIGN PRESENTATION EVENT	\$ 145.75
EFT-124438	22/05/2023	BUNNINGS BUILDING SUPPLIES P/L	PROPERTY-OASIS POOL DECK CLEAN- GLOVE SHOWA CHEMICAL-CODE 0264565 PROPERTY- 23 HESTON COURT-HAND SAW IRWIN JACK CODE 5710947 PROPERTY- ADMIN TRADE TOOLS - GUN NAIL PASLODE CODE 0256061 RESERVES - TIE DOWN STRAPS TO SECURE LOAD STORE STOCK ITEMS FOR WORKS AREA TABLETS REQUIRED FOR RECYCLED WATER TANKS	\$ 2,653.79
EFT-124439	22/05/2023	CABCHARGE PAYMENTS PTY LTD	ADMIN - CAB CHARGES FOR TRIPS TAKEN BETWEEN 20 MARCH 2023 - 16 APRIL 2023 - VARIOUS DEPARTMENTS	\$ 540.38
EFT-124440	22/05/2023	CALLION INVESTMENTS PTY LTD TRADING AS GOLDFIELDS PEST CONTROL SERVICE	WATER - WEED SPRAYING SBWWTP & OLD BLD	\$ 3,520.00
EFT-124441	22/05/2023	CATALYSE PTY LTD	MARKETING - COMMUNITY AND BUSINESS PERCEPTION SURVEY FOR 2023	\$ 17,325.00
EFT-124442	22/05/2023	CHEVRON AUSTRALIA DOWNSTREAM FUELS PTY LTD (PUMA ENERGY)	DEPOT - DIESEL FUEL SUPPLY BY CHEVRON AIRPORT - DIESEL FUEL SUPPLY	\$ 31,479.85
EFT-124443	22/05/2023	CHILD SUPPORT AGENCY	FINANCE - CHILD SUPPORT DEDUCTION - PPE 14/5/23	\$ 284.25
EFT-124444	22/05/2023	CHRIS HICKS PTY LTD	PARKS - ARTIFICIAL GRASS INSTALL AT MOSCONI CIRCLE PARK	\$ 9,900.00
EFT-124445	22/05/2023	CITY OF KALGOORLIE-BOULDER SOCIAL CLUB	FINANCE - SOCIAL CLUB DEDUCTION / REIMBURSEMENT	\$ 1,806.17
EFT-124446	22/05/2023	CIVIC LEGAL	EXEC - LEGAL ADVICE FOR LYNAS CONTRACT	\$ 30,250.00
EFT-124447	22/05/2023	CJD EQUIPMENT PTY LTD	FLEET - KBC638G KBC734L SERVICE FILTER KITS FROM CJD	\$ 2,169.57
EFT-124448	22/05/2023	CREATIVE CATERING TRUST	EVENTS - TOURISM 2023 - CATERING SERVICES CONFERENCE DINNER	\$ 13,686.25
EFT-124449	22/05/2023	DAPHNE FLORIST	EXEC - ANZAC DAY WREATHS REQUIRED FOR COUNCIL TO PRESENT AT THE ANZAC SERVICES HELD ON 25/05/2023	\$ 360.00
EFT-124450	22/05/2023	EAST GOLD DAIRY DISTRIBUTORS	GC - MILK SUPPLIES AT THE GOLF COURSE	\$ 200.05
EFT-124451	22/05/2023	ELECTRICITY RETAIL CORPORATION T/AS SYNERGY	ELECTRICITY - HAMPDEN DAM - HAMPDEN DAM KALGOORLIE - 22/02/2023 - 24/04/2023 ELECTRICITY - LOT 5012 PICCADILLY STREET - GOLF COURSE GRASS - 21/03/2023 - 20/04/2023 ELECTRICITY - EGCC - 13 ROBERTS STREET - 01/03/2023 - 11/04/2023 ELECTRICITY - BURT STREET -28/03/2023 - 27/04/2023 ELECTRICITY - MAXWELL PARK LOT 101 MAXWELL STREET KALGOORLIE - 24/02/2023 - 26/04/2023 ELECTRICITY - POWER WATCH - FOR PARKS - 01/04/2023 - 30/04/2023 ELECTRICITY - ADMIN BUILDING 577 HANNAN STREET - 01/03/2023 - 11/04/2023 ELECTRICITY - RASMUSSEN PARK - 01/03/2023 - 03/05/2023 ELECTRICITY - OASIS PLAYING FIELD - 02/03/2023 - 28/04/2023 ELECTRICITY - LIGHTING OF STREET - 25/02/2023 - 24/04/2023 ELECTRICITY - PARK AT LOT 1433 MAXWELL ST - 24/02/2023 - 26/04/2023 ELECTRICITY - SUBWAY PUMP STATION - 01/03/2023 - 03/05/2023 ELECTRICITY - PARK AT LOT 3755 ALTHAM ST - 24/02/2023 - 27/04/2023 ELECTRICITY - CY O'CONNOR HALL - 17/02/2023 - 20/04/2023 ELECTRICITY - KALGOORLIE TOWN HALL - 01/03/2023 - 11/04/2023	\$ 141,648.38
EFT-124452	22/05/2023	ELEVATED WORK SERVICES PTY LTD (PREVIOUSLY HOWE ELECTRICS)	RESERVES - T014 - 18/19 - TREE MULCHING APRIL 23 RESERVES - T014 - 18/19 - TREE REMOVAL AT DEPOT PARKS - PRUNE TREES AT ADMIN	\$ 9,604.57

EFT-124453	22/05/2023	ELITE GYM HIRE	OASIS - GYM EQUIPMENT - GYM WIPES, WD-40, DYNAMOMETER, SPEEDBALL, RESISTANCE BANDS	\$ 2,316.36
EFT-124454	22/05/2023	EMYJOR SERVICES PLUMBING, EXCAVATION & CONTROLLED WASTE	WATER - NEW JUNCTIONS REQUIRED FOR NEW DEVELOPMENTS. EMYJOR ARE COMPLETING THE WORK UNDER CONTRACT T002 -2021	\$ 46,445.04
EFT-124455	22/05/2023	ENVIROCLEAN (WA) PTY LTD	DEPOT - HIRE OF PARTS WASHER WORKSHOP SEPTEMBER 2022 TO JULY 2023	\$ 907.50
EFT-124456	22/05/2023	EXTREME MARQUEES PTY LTD	WASTE - 1 X CUSTOM FULL WALL 3M - POLY - SINGLE SIDED PRINT *NON PRINTED SIDE WHITE, WASTE - 1 X CUSTOM ROOF 3M X 3M - POLY - FULL ROOF & VALANCE PANEL PRINT, WASTE - 1 X FRAME 3M X 3M VELOCITY X6 (45MM), WASTE - 1 X X6 3M X 3M PRINT PACKAGE 4 DISCOUNT, WASTE - 1 X X6 ACCESSORY PACK - 3M X 3M - (INC: WHEELED PROTECTIVE COVER STEEL PINS & TIE DOWN ROPES), WASTE - 2 X BANNER LEG HOLDER - 45MM, WASTE - 2 X BANNER POLE - SMALL/MEDIUM/LARGE, WASTE - 2 X BANNER ROTATE PIECE, WASTE - 2 X CUSTOM HALF	\$ 3,279.00
EFT-124457	22/05/2023	FAIRIES AND OTHER MISCHIEF	GC - HIRE ANGIE THE FAIRY FOR FACE PAINTING SERVICES FOR MOTHERS DAY EVENT SUNDAY 14 MAY 2023	\$ 500.00
EFT-124458	22/05/2023	FIESTA CANVAS	PARKS - SHADE SAIL REPAIRS & REMOVAL FOR GRAFFITI REMOVAL PARKS - REPAIRS TO CENTENNIAL PARK SHADE SAIL	\$ 2,189.00
EFT-124459	22/05/2023	FLAVOUR 3015 TRUSTEE	OASIS - CATERING FOR CUSTOMER SERVICE TRAINING ON 17 APRIL AND 18 APRIL OASIS - CATERING FOR A CORPORATE BOOKING. ADULT SWEET PLATTER SUPPLIED EACH DAY FOR: MONDAY 27 MARCH, TUESDAY 28 MARCH, THURSDAY 29 MARCH FLAVOUR #3015 CATERING OASIS - CATERING FOR YOUTH MINISTER VISIT AT OASIS 14 APRIL 2023	\$ 775.00
EFT-124460	22/05/2023	GALT GEOTECHNICS	WATER - GEOTECHNICAL WORKS FOR RECYCLED WATER PIPELINE RAIL CROSSING	\$ 46,090.00
EFT-124461	22/05/2023	GARY WILLCOX	REFUND ON ASSESSMENT A23915	\$ 543.30
EFT-124462	22/05/2023	GOLDEN CITY MOTORS (TRIWEST CORPORATION PTY LTD)	FLEET - KBC452N NEW FILTER HOUSING	\$ 2,646.55
EFT-124463	22/05/2023	GOLDEN OUTBACK BOOTSCOOTERS	EGCC - SENIORS LINE DANCING	\$ 500.00
EFT-124464	22/05/2023	GOLDFIELDS LOCKSMITHS	OASIS - CUT KEYS FOR PADLOCKS, WORKSHOP - ASSESS & SERVICE PADLOCKS	\$ 408.40
EFT-124465	22/05/2023	GOLDFIELDS SIGN WORKS, ENGRAVING AND TROPHY SPECIALISTS	RESERVES - GLYPHOSATE HERBICIDE SPRAYING SIGNS	\$ 132.00
EFT-124466	22/05/2023	GOLDFIELDS WHOLESALE	EGCC - FRESH PRODUCE FOR DELIVERY OF FRESH KITCHEN MEALS AS PART OF AGED CARE STRATEGY. LAUNCH DATE FOR MEALS 1/03/2023 PARKS - ANIMAL FEED FOR HAMMOND PARK	\$ 6,002.82
EFT-124467	22/05/2023	GPC ASIA PACIFIC PTY LTD T/A NAPA AUTO PART	FLEET - KBC932G KBC43AD KBC59AH SERVICE KITS KBC727K SUPPLY OF SERVICE FILTER KITS	\$ 1,159.67
EFT-124468	22/05/2023	GPH RECRUITMENT	PROPERTY - TRADE ASSISTANCE /MAINTENANCE LABOURERS X 3 PERSONNEL	\$ 4,001.84
EFT-124469	22/05/2023	GPM RESOURCES PTY LTD	RATES - REFUND ON ASSESSMENT A34818 REFUND ON ASSESSMENT A34815 REFUND ON ASSESSMENT A34817 REFUND ON ASSESSMENT A34884 REFUND ON ASSESSMENT A34819 REFUND ON ASSESSMENT A34816	\$ 594.88
EFT-124470	22/05/2023	GREENHILL ELECTRICAL WA PTY LTD	AIRPORT - ELECTRICAL REPAIRS TO CONVEYOR BELT NUMBER 5	\$ 507.94
EFT-124471	22/05/2023	HAMPTON TRANSPORT SERVICES PTY LTD	ROADS - EXTRA WORKS BECAUSE OF STORM DAMAGE	\$ 54,714.13
EFT-124472	22/05/2023	HEART OF GOLD DANCE COMPANY	TOURISM 2023 - PERFORMANCE (TUESDAY 17 MAY 30 MINUTE PERFORMANCE)	\$ 2,100.00
EFT-124473	22/05/2023	HEATLEY SALES PTY LTD (HEATLEYS)	GC - JEANS MENS ROUGH RIDER BLUE 77R DEPOT- CLOTHING ISSUE	\$ 151.46
EFT-124474	22/05/2023	HOWARD & HEAVER PTY LTD T/A H+H ARCHITECTS	ENG - PHASE 3 - DETAILED DESIGN AND SCHEMATICS PG 56 OF SUBMISSION PRICING ENG - PMO - ENDOWMENT BLOCK TOILETS DRAWINGS ADDITIONAL RATE ADJUSTMENT AND ESTIMATE	\$ 28,760.47
EFT-124475	22/05/2023	IGO NEWSEARCH PTY LTD	REFUND ON ASSESSMENT A35610	\$ 4,328.15
EFT-124476	22/05/2023	INDEPENDENCE NOVA PTY LTD	REFUND ON ASSESSMENT A35902, A35900	\$ 451.24
EFT-124477	22/05/2023	INDEPENDENCE WINDWARD PTY LTD	REFUND ON ASSESSMENT A35369	\$ 2,406.53
EFT-124478	22/05/2023	INGLIS	MARKETING- RILEY INGLIS- CONTACTOR- COMMS PROJECT MENS SHED, TOURISM CONFERENCE, GOLF COURSE- 08/05/2023	\$ 6,912.50
EFT-124479	22/05/2023	INTERNATIONAL SCHOOL OF MUSIC	GAC - OPERA AUSTRALIA - CHOIR LEADER	\$ 5,000.00



EFT-124480	22/05/2023	JAMES PERVAN	PROPERTY - RESIDENTIAL TENANCY AGREEMENT - JUNE 23	\$ 2,400.00
EFT-124481	22/05/2023	JASON SIGNMAKERS SIGNS & LIGHT ENGINEERING	ENG - RFT030 20/21 - SUPPLY OF 10-H-032-02 HAY STREET & HUTTON STREET - NO PARKING SIGNS	\$ 1,655.28
EFT-124482	22/05/2023	JOSHUA BURDITT	FINANCE - REIMBURSEMENT FOR MEALS AND TRANSPORT FOR WORK TRIP TO PERTH	\$ 71.50
EFT-124483	22/05/2023	KALGOORLIE FEED BARN PTY LTD	PARKS - ANIMAL FEED FOR HAMMOND PARK	\$ 1,616.00
EFT-124484	22/05/2023	KALGOORLIE METRO PROPERTY GROUP (KMPG PTY LTD)	PROPERTY - RENTAL LEASE 4/460 HANNAN STREET FROM 30/05/23 - 29/06/23	\$ 1,920.00
EFT-124485	22/05/2023	KALGOORLIE MITRE 10 (CARDAJAM PTY LTD)	PROPERTY- OASIS GROUT SPREADER 200MM- CODE SJTC0116	\$ 46.54
EFT-124486	22/05/2023	KALGOORLIE WEDDINGS AND EVENTS	EVENTS - SP 23 - GLASS HIRE TOURISM 23 - BAR HIRE FOR TOURISM DINNER TOURISM 23 - VANSABAR WITH STAFF AND FURNITURE HIRE FOR MONDAY 15 MAY.	\$ 2,760.90
EFT-124487	22/05/2023	KLEENWEST DISTRIBUTORS	DEPOT STORES - COFFEE, TEA	\$ 102.80
EFT-124488	22/05/2023	KPCD PTY LTD	ICT- DISPLAY CABLES. ICT - EXTERNAL HARD DRIVE PURCHASE - 12TB USB 3.0 TO 3.5"	\$ 979.00
EFT-124489	22/05/2023	LGRCEU	FINANCE - UNION PAYMENT PPE 14/5/23	\$ 77.00
EFT-124490	22/05/2023	LIQUOR CITY (KALGOORLIE) PTY LTD	EXEC- ALCOHOL FOR THE CIVIC RECEPTION - KALGOORLIE TOWN HALL 22/02/2023 GC- BEVERAGE SUPPLIES AT THE GOLF COURSE.	\$ 5,960.49
EFT-124491	22/05/2023	LUCKY BAY BREWING	EVENTS - POP-UP 23 - SECURITY SERVICES FOR 21/22 APRIL	\$ 176.00
EFT-124492	22/05/2023	MARKETFORCE PTY LTD	AIRPORT- E02646 - PUBLIC NOTICE - KAL MINER	\$ 128.11
EFT-124493	22/05/2023	MARONI ELECTRICAL	PROPERTY- OASIS DISCONNECT WATER DAMAGED LIGHT AND FIRE DETECTOR FROM FEMALE POOL DECK CHANGE ROOM FOR NEW CEILING REPLACEMENT- REPLACE LIGHT WITH NEW AND REPLACE TWO WATER DAMAGED FIRE DETECTORS ON CHANGE ROOM ZONE WITH NEW ONES. LABOUR MATERIALS	\$ 814.00
EFT-124494	22/05/2023	MATCHBURY ENTERPRISES PTY LTD T/A SYKES TRANSPORT WA	PARKS - DELIVERIES FROM FOR PARK & BAILEYS	\$ 412.35
EFT-124495	22/05/2023	MATHEW ANDERSON	REFUND ON ASSESSMENT A30634	\$ 577.96
EFT-124496	22/05/2023	MCLEODS BARRISTERS & SOLICITORS	D&G - COMMERCIAL LEASE: LOT 9003, 9004 & 9005 GATACRE & HART KERSPIEN DRIVE, BROADWOOD - D&G - COMMERCIAL LEASE: LOT 9003, 9004 & 9005 GATACRE & HART KERSPIEN DRIVE, BROADWOOD	\$ 1,771.00
EFT-124497	22/05/2023	MCM PROTECTION PTY LTD	GAC - X1 SECURITY GUARD FOR 360 ALLSTARS	\$ 161.70
EFT-124498	22/05/2023	MEDELECT BIOMEDICAL SERVICES	P&C - SERVICE PROGRAMMED PREVENTATIVE MAINTENANCE OF MEDICAL EQUIPMENT DEFIBRILLATOR	\$ 335.50
EFT-124499	22/05/2023	MEDIC AID WA	EVENTS - POP UP 23 - FIRST AID FOR ENTIRE EVENT - EN08	\$ 9,127.80
EFT-124500	22/05/2023	MIMAKA PTY LTD	ENG - SOFTWARE MAINTENANCE FEE FOR GEOSURVEY SOFTWARE FOR THE PERIOD 1 JAN 2023 - 31 DEC 2023	\$ 595.10
EFT-124501	22/05/2023	MODUS COMPLIANCE PTY LTD	PLANNING - BUILDING CERTIFICATION SERVICES	\$ 1,584.00
EFT-124502	22/05/2023	NADJA KELLER	REFUND ON ASSESSMENT A21549	\$ 2,598.39
EFT-124503	22/05/2023	OFFICE NATIONAL KALGOORLIE (DONWAR PTY LTD)	AIRPORT - OFFICE FURNITURE RANGERS - EMERGENCY MANAGEMENT KITS MARKETING- AVERY- 100 PAGES- WHITE PEEL ADDRESS LABELS- 23/03/2023	\$ 1,968.24
EFT-124504	22/05/2023	PARKS & LEISURE AUSTRALIA	OASIS - EMPLOYEE 3618 COURSE FEE	\$ 1,760.00
EFT-124505	22/05/2023	PLANET PET & AQUARIUM	PARKS - ANIMAL FOOD	\$ 95.00
EFT-124506	22/05/2023	QUALITY INN RAILWAY MOTEL	TOURISM - PAYMENT FOR DELEGATE ACCOMMODATION FOR 2023 TOURISM CONFERENCE - 14 MAY 2023 - 17 MAY 2023	\$ 1,387.50
EFT-124507	22/05/2023	RED DESERT COOLING	EVENTS - POP-UP 23 - ELECTRICAL SUPPORT & COMPLIANCE INSPECTION, SAT 15 8AM - 9.30 & 5PM - 6.30, FRI 21 5PM - 6PM, SAT 22 8AM - 11AM ADDITIONAL VALUE REQUIRED AS ADDITIONAL UNPLANNED WORKS WERE REQUIRED INCLUDING SOLAR PANELS FAULTS CONTROL LOGIC ISSUES, COMMUNICATION ISSUES WITH RADIO LINK PARKS - INSTALLATION OF PUBLIC BBQ WATER - RFQ009 21/22 ELECTRICAL INSTRUMENT AND CONTROL MAINTENANCE RECYCLED WATER PUMP STATION - RACE COURSE DAM	\$ 6,845.15

EFT-124508	22/05/2023	REDBOX AGENCIES PTY LTD	GC - PRO SHOP STOCK PURCHASES	\$ 1,921.70
EFT-124509	22/05/2023	REDCAT MEDIA PTY LTD	MARKETING - VIDEOGRAPHY OF BYSTANDER PROJECT- AT GOLDFIELDS ART CENTRE	\$ 968.00
EFT-124510	22/05/2023	RETAIL DECISIONS PTY LTD T/AS MOTORPASS (COLES)	GC - GENERAL GROCERIES AND CONSUMABLES AT THE GOLF COURSE	\$ 447.15
EFT-124511	22/05/2023	RIKLAN EMERGENCY MANAGEMENT SERVICES PTY LTD	P&C - EMERGENCY WARDEN TRAINING FOR 31 STAFF MEMBERS CDC- 1 DAY FIRE EXTINGUISHER COURSE	\$ 964.50
EFT-124512	22/05/2023	RSEA PTY LTD	WATER - E1101T PANT DRILL CARGO 3M TAPE BIOM NAVY REGULAR 92 LEG	\$ 29.62
EFT-124513	22/05/2023	SOLOMONS FLOORING GOLDFIELDS	AIRPORT - OFFICE BLINDS	\$ 3,996.00
EFT-124514	22/05/2023	SPECIALIST WHOLESALERS PTY LTD T/A TRUCKLINE	FLEET - KBC80AN ISUZU SERVICE KIT FROM TRUCKLINE	\$ 48.93
EFT-124515	22/05/2023	SPORTS POWER KALGOORLIE	OASIS - LET'S MOVE PRIZE WINNER	\$ 150.00
EFT-124516	22/05/2023	STATE LIBRARY OF WESTERN AUSTRALIA	LIBRARY - INTER LIBRARY LOANS FREIGHT CHARGES	\$ 856.12
EFT-124517	22/05/2023	STATEWEST GROUP PTY LTD	FLEET - KBC80AN SUPPLY PARK BRAKE PARTS, WHEEL BALANCE AND LUBRICANT BY SWG KBC80AN REPAIR BRAKES, GEARBOX STEERING, AND WHEEL ALIGNMENT	\$ 6,784.18
EFT-124518	22/05/2023	STRATAGREEN (GREENWAY ENTERPRISES)	RESERVES - TREE PLANTING ACCESSORIES - EASY-TIE RUBBER TREE TIES - 170MM - 500/PK, RESERVES - JARRAH TREE STAKE 2525X1800MM	\$ 625.43
EFT-124519	22/05/2023	THE GOLDFIELDS INDIGENOUS HOUSING ORGANISATION INC	CD- SUMMER RESPONSE STRATEGY APRIL PAYMENT CD- SUMMER RESPONSE STRATEGY MAY PAYMENT	\$ 330,000.00
EFT-124520	22/05/2023	THE TRUSTEE FOR LONG XIANG ZHANG FAMILY TRUST T/A MAC'S DELI	SENIORS- EGCC - MEALS FOR ANZAC DAY-DELIVERED MARKETING - CATERING FOR CUSTOMER EXPERIENCE STRATEGY WORKSHOPS ON 20/04/2023 EGCC - CATERING FOR SENIOR'S ACTIVITY - MOSAIC ARTIST 19/04/2023 GAC - DATING BLACK MORNING TEA - 13/04/2023	\$ 772.00
EFT-124521	22/05/2023	TOTAL CONNECTIONS	FLEET - KBC300F MAKE UP HOSES TO FIT REEL	\$ 1,168.84
EFT-124522	22/05/2023	T-QUIP (TOTAL TORO)	GC - PGC 121 - GC - TOP140-9951 REAR HUB ASM, ROUNDING, TOP133-2470 SHAFT AXLE RH GC - PGC 121 - TOP133-0628 BRAKE PAD KIT (X4)	\$ 1,012.89
EFT-124523	22/05/2023	TRASH TEST DUMMIES PTY LTD	GAC - DON'T MESS WITH THE DUMMIES - SHOW ROYALTIES	\$ 421.87
EFT-124524	22/05/2023	VISSIGN AUSTRALIA PTY LTD	SENIORS - EGCC CORPORATE INSERT A-FRAME- DELIVERED	\$ 231.00
EFT-124525	22/05/2023	WA TREASURY CORPORATION	FINANCE -LN-355-MASONIC HOMES SSL	\$ 9,582.39
EFT-124526	22/05/2023	WATER CORPORATION	WATER - ROUND ABOUT AT CNR MACDONALD CASSIDY ST KALGOORLIE LOT ROAD RESERVE - 28/12/2022 - 18/02/2023 - 9020228951 WATER - ADMIN BUILDING - 577 HANNAN ST KALGOORLIE LOT 3520 RES 44344 - 05/01/2023 - 02/03/2023 - 9008662675 WATER - ADMIN BUILDING - 577 HANNAN ST KALGOORLIE LOT 3520 RES 44344 - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9008662675 WATER - PARK AT 4401L PEACE WAY BOULDER LOT 4401 - 29/12/2022 - 23/02/2023 - 9007364844 WATER - PARK AT IVANHOE STREET BOULDER LOT 4518 RES 8149 - 29/12/2022 - 23/02/2023 - 9007348916 WATER - PARK AT 4799L NANKIVILLE RD KALGOORLIE LOT 4799 RES 41601 - 29/12/2022 - 23/02/2023 - 9007504210 WATER - RESERVE AT 129 CHARLES ST KALGOORLIE LOT 129 RES 35574 - 20/10/2022 - 29/12/2022 WATER - RESERVE AT 129 CHARLES ST KALGOORLIE LOT 129 RES 35574 - 29/12/2022 - 22/02/2023 WATER - PARK AT 19 CARRINGTON ST SOUTH KALGOORLIE OT 3398 RES 23413 - BARRY STEVENS PARK - 29/12/2022 - 21/02/2023 WATER - EGCC - CENTRE AT ROBERTS ST SOUTH KALGOORLIE LOT 4209 RES 39223 - FIRE SERVICE - 01/01/23 - 28/02/2023 WATER - EGCC - CENTRE AT ROBERTS ST SOUTH KALGOORLIE LOT 4209 RES 39223 - 29/12/2022 - 18/02/2023 WATER - ROUNDABOUT AT TREVASKIS ST SOMERVILLE LOT ADJ L375 - 29/12/2022 - 23/02/2023 WATER - TRICKLE IRRIGATION AT RIVERINA WAY HANNANS LOT OPP LOT 4539 - 29/12/2022 - 23/02/2023 WATER - OFFICES AT 116 BURT ST BOULDER - TOWN HALL - FIRE SERVICE - 1/1/23 - 28/2/23 WATER - OFFICES AT 116 BURT ST BOULDER - TOWN HALL - 27/12/2022 - 23/02/2023 WATER - RESERVE AT YURNA WAY, KARLKURLA LOT 206 - 5/9/22 - 4/11/22 WATER - RESERVE AT YURNA WAY, KARLKURLA LOT 206 - 05/1/2023 - 02/03/2023	\$ 99,459.07

WATER - RUBBISH DEPOT AT YARRI ROAD KALGOORLIE - 12/01/2023 - 02/03/2023

WATER - RESERVE AT 56 SMYTHE DRIVE, BROADWOOD - 9/11/2022 - 05/01/2023

WATER - RESERVE AT 56 SMYTHE DRIVE, BROADWOOD - 05/01/2023 - 02/03/2023

WATER - TRICKLE IRRIGATION AT GATACRE DRIVE, SOMERVILLE LOT ADJ TO LOT 780 - 05/01/2023 - 02/03/2023

WATER - PARK AT 11 COMPTON CT HANNANS - 05/01/2023 - 02/03/2023

WATER - TOILETS AT LOT 3426 HANNAN ST, SOMERVILLE - 05/01/2023 - 02/03/2023

WATER - PARK AT LOT 3885 BENNETTS PLACE HANNANS - 05/01/2023 - 02/03/2023

WATER - PARK AT 7761L MAXWELL ST SOUTH KALGOORLIE LOT 1433: 7761 - 29/12/2023 - 21/02/2023

WATER - ROUNDABOUT ROBERTS ST KALGOORLIE - 28/12/2022 - 18/02/2023

WATER - PARK AT L101 MAXWELL ST KALGOORLIE LOT 101 - 28/12/2022 - 18/02/2023

WATER - GARDEN AT UNIT REAR 241 HANNA ST KALGOORLIE LOT RESERVE - 28/12/2022 - 18/02/2023

WATER - ROUNDABOUT AT BOULDER RD KALGOORLIE - 28/12/2022 - 18/02/2023

WATER - CARETAKERS HOUSE LOOPLINE BOULDER - 27/12/2023 - 22/02/2023

WATER - LIBRARY AT ROBERTS ST SOUTH KALGOORLIE LOT 4209 RES 39223 - FIRE SERVICE - 01/01/2023 - 28/02/2023

WATER - LIBRARY AT ROBERTS ST SOUTH KALGOORLIE LOT 4209 RES 39223 - 29/12/2022 - 18/02/2023

WATER - ART CENTRE AT HANBURY ST KALGOORLIE LOT 501 RES 39004 - 29/12/2022 - 18/02/2023

WATER - ART CENTRE AT HANBURY ST KALGOORLIE LOT 501 RES 39004 - FIRE SERVICE - 01/01/2023 - 28/02/2023

WATER - LA SANDPIPE AT HAMILTON ST BOULDER LOT 3391 - 20/12/2022 - 22/02/2023

WATER - RESERVE AT 311 WITTENOOM ST BOULDER LOT 311 RES 3587 - FIRE SERVICE - 01/01/2023 - 28/02/2023

WATER - RESERVE AT 311 WITTENOOM ST BOULDER LOT 311 RES 3587 - 22/12/2022 - 22/02/2023

WATER - SPORTS GROUND AT 311L MORAN ST BOULDER LOT 311 RES 3587 - FIRE SERVICE - 22/12/2022 - 22/02/2023

WATER - SPORTS GROUND AT 311L MORAN ST BOULDER LOT 311 RES 3587 - 01/01/2023 - 28/02/2023

WATER - PARK AT CHAPMAN DR SOMERVILLE LOT 236 RES 45910 - 29/12/2022 - 21/02/2023

WATER - TRICKLE IRRIGATION AT WITTENOOM ST BOULDER LOT 3596 - 01/01/2023 - 28/02/2023

WATER - PARK AT RAINSFORD LOOP BOULDER LOT 4152 - 29/12/2022 - 22/02/2023

WATER - GARDEN AT MCGILLIVRAY CR SOMERVILLE LOT ROUNDABOUT - 29/12/2022 - 21/02/2023

WATER - TOILETS AT 149 VIVIAN STREET SOUTH BOULDER LOT 4435 RES 40625 - 29/12/2022 - 23/02/2023

WATER - CAMP AT BENDIGO ST SOUTH BOULDER - 27/12/2022 - 23/02/2023

WATER - SEWER TREATMENT WORKS AT 221L KAMBALDA ROAD BOULDER - 27/12/2022 - 23/02/2023

WATER - GARDEN AT JOHNSTON ST SOUTH KALGOORLIE LOT 278 RES 43815 - 29/12/2022 - 23/02/2023

WATER - PARK AT BURT ST BOULDER LOT 304 1079-81 1087-8 GRIBBLE CREEK PARK - 29/12/2022 - 23/02/2023

WATER - WAR MUSEUM AT BURT ST BOULDER - 27/12/2022 - 23/02/2023

WATER - DEPOT AT HAMILTON ST BOULDER LOT 3391 RES 31919 - 27/12/2022 - 23/02/2023

WATER - PARK AT KILLINGTON CR BOULDER LOT 4047 - 29/12/2022 - 23/02/2023

WATER - PARK AT BRACKLEMANN DR BOULDER LOT 4253 - 29/12/2022 - 22/02/2023

WATER - WORKSHOP AT HAY STREET - KALGOORLIE - FIRE SERVICE - 01/03/2023 - 30/04/2023

WATER - WORKSHOP AT HAY STREET - KALGOORLIE - 05/01/2023 - 02/03/2023

WATER - DEPOT AT HAY STREET KALGOORLIE - 05/01/2023 - 02/03/2023

WATER - DUGAN ST SOMERVILLE LOT 4927 RES 9653 - 05/01/2023 - 01/03/2023

WATER - SEWERAGE TREATMENT WORKS PICCADILLY ST WEST LAMINGTON - 05/01/2023 - 01/03/2023  
 WATER - GOLF COURSE AT 91 ASLETT DR KARLKURLA LOT 502 - 05/01/2023 - 02/03/2023  
 WATER - RESERVE AT PICCADILLY ST PICCADILLY LOT 395 RES 4553 - 17/11/2022 - 11/01/2023  
 WATER - RESERVE AT PICCADILLY ST PICCADILLY LOT 395 RES 4553 - 11/01/2023 - 10/03/2023  
 WATER - CLUB AT MARSHALL STREET WEST LAMINGTON - 12/01/2023 - 09/03/2023  
 WATER - GOLF COURSE AT ASLETT DR KARLKURLA LOT 501 RES 49765 - FRE SERVICE - 01/03/2023 - 30/04/2023  
 WATER - GOLF COURSE AT ASLETT DR KARLKURLA LOT 501 RES 49765 - 09/01/2023 - 09/03/2023  
 WATER - ROUNDABOUT AT CNR EGAN PORTER STR KALGOORLIE LOT ROAD RESERVE - 10/01/2023 - 10/03/2023  
 WATER - ROAD VERGE AT FORREST STREET CNR CHAPPLE STREET - 09/01/2023 - 09/03/2023  
 WATER - GARDEN AT MARITANA ST KALGOORLIE - 09/01/2023 - 09/03/2023  
  
 WATER - GARDEN AT MARITANA STREET KALGOORLIE MEDIAN STRIP - 09/01/2023 - 09/03/2023  
 WATER - PLAYGROUND AT LANE ST BOULDER LOT 2715 RES 22145 - 19/02/2023 - 17/04/2023  
 WATER - SPORTS GROUND AT 311L MORAN ST BOULDER LOT 311 RES 3587 - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9007339884  
 WATER - SPORTS GROUND AT 311L MORAN ST BOULDER LOT 311 RES 3587 - 22/02/2023 - 20/04/2023 - 9007339884  
 WATER - RESERVE AT 311 WITTENOOM ST BOULDER LOT 311 RES 3587 - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9007339892  
 WATER - CENTRE AT WITTENOOM ST BOULDER LOT 311 RES 3587 - 23/02/2023 - 16/04/2023 - 9007339913  
 WATER - CARETAKERS HOUSE LOOPLINE BOULDER - 23/02/2023 - 20/04/2023 - 9007340615  
 WATER - LA SANDPIPE AT HAMILTON ST BOULDER LOT 3391 - 22/02/2023 - 19/04/2023 - 9007340631  
 WATER - DEPOT AT HAMILTON ST BOULDER LOT 3391 RES 31919 - 22/02/2023 - 20/04/2023 - 9007340666  
 WATER - 17 BURT STREET, BOULDER - 24/02/2023 - 17/04/2023 - 9007340762  
  
 WATER - PARK AT KILLINGTON CR BOULDER LOT 4047 - 23/02/2023 - 21/04/2023 - 9007342688  
 WATER - PARK AT BURT ST BOULDER LOT 304 1079-81 1087-8 GRIBBLE CREEK PARK - 23/02/2023 - 20/04/2023 - 9007342696  
 WATER - OFFICES AT 116 BURT ST BOULDER - TOWN HALL - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9007343736  
 WATER - OFFICES AT 116 BURT ST BOULDER - TOWN HALL - 23/02/2023 - 20/04/2023 - 9007343736  
 WATER - WAR MUSEUM AT BURT ST BOULDER - 23/02/2023 - 20/04/2023 - 9007343808  
 WATER - CENTRE AT 71 PIESSE STREET BOULDER - 23/02/2023 - 20/04/2023 - 9007343832  
 WATER - TOILETS AT 149 VIVIAN STREET SOUTH BOULDER LOT 4435 RES 40625 - 23/02/2023 - 20/04/2023 - 9007352472  
 WATER - SEWER TREATMENT WORKS BOULDER - WATER USE CHARGES - 21/02/2023 - 19/04/2023 - 9007359228  
 WATER - SEWER TREATMENT WORKS BOULDER - SERVICE CHARGES - 01/03/2023 - 30/04/2023 - 9007359228  
 WATER - SEWER TREATMENT WORKS BOULDER - WA STATE GOVT DISCOUNT - 01/03/2023 - 30/04/2023 - 9007359228  
 WATER - PARK AT BRACKLEMANN DR BOULDER LOT 4253 - 22/02/2023 - 20/04/2023 - 9007360069  
 WATER - PARK AT 4191L BOXHALL RTT BOULDER LOT 4191 - 24/02/2023 - 20/04/2023 - 9007361846  
 WATER - PARK AT 4401L PEACE WAY BOULDER LOT 4401 - 23/02/2023 - 20/04/2023 - 9007364844  
 WATER - PARK AT RAINSFORD LOOP BOULDER LOT 4152 - 22/02/2023 - 12/04/2023 - 9007366495  
 PARK AT MEMORIAL DRIVE LAMINGTON LOT 3933 - 12/01/2023 - 09/03/2023 - 9007440894  
 SPORTS GROUND AT MARSHALL STREET WEST LAMINGTON - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9007448570  
 SPORTS GROUND AT MARSHALL STREET WEST LAMINGTON - 12/01/2023 - 09/03/2023 - 9007448570

PARK AT COLLINS ST PICCADILLY LOT 401 & 3596 - WALLACE PARK - 13/01/2023 - 10/03/2023 - 9007452027  
 SPORTS GROUND AT PICCADILLY ST LOT 4885 RES 29137 - 12/01/2023 - 09/03/2023 - 9007459739  
 WATER - SPORTS GROUND AT PICCADILLY ST LOT 395 RAILWAYS CLUB/PUBLIC TOILETS - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9007460019  
  
 WATER - SPORTS GROUND AT PICCADILLY ST LOT 395 RAILWAYS CLUB/PUBLIC TOILETS - 12/01/2023 - 09/03/2023 - 9007460019  
 WATER - SPORTS GROUND AT PICCADILLY ST LOT 395 SIR RICHARD MOORE - 12/01/2023 - 09/03/2023 - 9007460035  
 CLUB AT PICCADILLY ST LOT 395 KANGA'S CLUB ROOMS - 12/01/2023 - 09/03/2023 - 9007460051  
 TOILETS AT PORTER STREET KALGOORLIE LOT OPP HSE #21 - 12/01/2023 - 09/03/2023 - 9007466365  
 WATER - TOILETS AT HANNAN ST KALGOORLIE LOT 4867 - 14/02/2023 - 12/04/2023 - 9007466859  
 WATER - COMMERCIAL CENTRE AT 250 HANNAN ST KALGOORLIE LOT 160 -SERVICE CHARGES - 01/05/2023 - 30/06/2023 - 9007466867  
 WATER - SHOPS AT 270-272 HANNAN ST KALGOORLIE LOT 157 PT 158 - 01/03/2023 - 30/04/2023 - 9007466883  
 WATER - SHOPS AT 282-288 HANNAN ST KALGOORLIE LOT 156 - 01/03/2023 - 30/04/2023 - 9007466891  
 WATER - SHOPS AT 296 HANNAN ST KALGOORLIE LOT 154 - 01/03/2023 - 30/04/2023 - 9007466904  
 WATER - MEDIAN STRIP AT TRAFFIC ISLN BROOKMAN ST KALGOORLIE LOT ROAD RESERVE - 14/02/2023 - 12/04/2023 - 9007466912  
 WATER - SHOPS AT 304 HANNAN ST KALGOORLIE LOT 153 - 01/03/2023 - 30/04/2023 - 9007466920  
 WATER - CENTRE AT 316 HANNAN ST KALGOORLIE LOT 151, PT 152 KTH - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9007466939  
 WATER - CENTRE AT 316 HANNAN ST KALGOORLIE LOT 151, PT 152 KTH - 16/02/2023 - 13/04/2023 - 9007466939  
 WATER - GARDEN AT 69 MACDONALD ST KALGOORLIE LOT 1140 RES 6589 - LORD FORREST - 16/02/2023 - 14/04/2023 - 9007474613  
 WATER - ART CENTRE AT HANBURY ST KALGOORLIE LOT 501 RES 39004 - 01/03/2023 - 30/04/2023 - 9007475528  
 WATER - ART CENTRE AT HANBURY ST KALGOORLIE LOT 501 RES 39004 - 18/02/2023 - 19/04/2023 - 9007475528  
 WATER - EGCC - CENTRE AT ROBERTS ST SOUTH KALGOORLIE LOT 4209 RES 39223 - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9007480298  
 WATER - PARK AT 19 CARRINGTON ST SOUTH KALGOORLIE OT 3398 RES 23413 - BARRY STEVENS PARK - 21/02/2023 - 13/04/2023 - 9007483501  
 WATER - RESERVE AT 129 CHARLES ST KALGOORLIE LOT 129 RES 35574 - 22/02/2023 - 13/04/2023 - 9007483755  
 WATER - PARK AT 7761L MAXWELL ST SOUTH KALGOORLIE LOT 1433: 7761 - 21/02/2023 - 13/04/2023 - 9007488839  
 PARK AT 4233L BURTON PLACE WEST LAMINGTON - BURTON PARK - 12/01/2023 - 09/03/2023 - 9007494550  
 WATER - GARDEN AT UNIT REAR 241 HANNA ST KALGOORLIE LOT RESERVE - 18/02/2023 - 13/04/2023 - 9007497428  
 WATER - SHOPS AT 260 HANNAN ST KALGOORLIE LOT 159 - 01/03/2023 - 30/04/2023 - 9007497516  
 WATER - SHOPS AT 290-294 HANNA ST KALGOORLIE LOT 155 - 01/03/2023 - 30/04/2023 - 9007497524  
 WATER - OFFICE AT 314 HANNAN ST KALGOORLIE LOT PT 152 - 01/03/2023 - 30/04/2023 - 9007497532  
 WATER - PARK AT CHAPMAN DR SOMERVILLE LOT 236 RES 45910 - 21/02/2023 - 20/04/2023 - 9007502047  
 WATER - PARK AT 4799L NANKIVILLE RD KALGOORLIE LOT 4799 RES 41601 - 23/02/2023 - 20/04/2023 - 9007504210  
 L4872 HANNAN ST SOMERVILLE LOT 4872 RES 40918 - 18/02/2023 - 12/04/2023 - 9007510549  
 WATER - LIBRARY AT ROBERTS ST SOUTH KALGOORLIE LOT 4209 RES 39223 - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9007515411  
 WATER - LIBRARY AT ROBERTS ST SOUTH KALGOORLIE LOT 4209 RES 39223 - 18/02/2023 - 19/04/2023 - 9007515411  
 WATER - HALL AT 7 CONNOLLY ST SOUTH KALGOORLIE LOT 4856 RES 41984 - 14/02/2023 - 11/04/2023 - 9007515446  
 PHOTOCOPY & GIVE COPY TO DEBTORS OFFICER RUBBISH DEPOT AT YARRI ROAD KALGOORLIE - 02/03/2023 - 02/05/2023 - 9007515788  
 WATER - SEWER TREATMENT WORKS AT 221L KAMBALDA ROAD BOULDER - 23/02/2023 - 19/04/2023 - 9008646667  
 WATER - ROUNDABOUT AT MCCLEERY ST SOMERVILLE LOT ADJ L4739 - 23/02/2023 - 20/04/2023 - 9008741744

WATER - ROUNDABOUT AT BOULDER RD KALGOORLIE LOT ROUNDABOUT - 18/02/2023 - 13/04/2023 - 9022849639  
 WATER - ROUNDABOUT AT O'CONNOR ST SOMERVILLE LOT ADJ L275 - 20/02/2023 - 20/04/2023 - 9008741779  
 WATER - ROUNDABOUT AT TREVASKIS ST SOMERVILLE LOT ADJ L375 - 23/02/2023 - 20/04/2023 - 9008741787  
 WATER - PARK AT L101 MAXWELL ST KALGOORLIE LOT 101 - 18/02/2023 - 13/04/2023 - 9009132887  
 WATER - TRICKLE IRRIGATION AT RIVERINA WAY HANNANS LOT OPP LOT 4539 - 23/02/2023 - 20/04/2023 - 9009816242  
 WATER - PARK AT 250 HAY ST KALGOORLIE LOT R363 RES 24082 - 18/02/2023 - 12/04/2023 - 9009930571  
 WATER - GARDEN AT MCGILLIVRAY CR SOMERVILLE LOT ROUNDABOUT - 21/02/2023 - 20/04/2023 - 9010119196  
 WATER - CAMP AT BENDIGO ST SOUTH BOULDER - 23/02/2023 - 19/04/2023 - 9010322469  
 WATER - ROUND ABOUT FORREST ST KALGOORLIE LOT 210 - 13/02/2023 - 12/04/2023 - 9010515244  
 ROUNDABOUT AT DUGAN ST KALGOORLIE - 11/01/2023 - 10/03/2023 - 9010731916  
 WATER - UNIT 2/269 DUGAN STREET SOMERVILLE LOT 1970 - SERVICE CHARGE - 01/05/2023 - 30/06/2023 - 9010738018  
 WATER - UNIT 2/269 DUGAN STREET SOMERVILLE LOT 1970 - WATER USAGE - 01/03/2023 - 03/05/2023 - 9010738018  
 WATER - PARK AT TUPPER ST BOULDER LOT 3865 RES 38734 - 19/02/2023 - 17/04/2023 - 9010864970  
 WATER - SHOW ROOM AT 12 FEDERAL RD SOUTH KALGOORLIE LOT 53 STRATA - 01/03/2023 - 30/04/2023 - 9011929545 - COOLGARDIE - DO NOT PAY - INVOICE TO COOLGARDIE  
 WATER - TRICKLE IRRIGATION AT WITTENOOM ST BOULDER LOT 3596 - 24/02/2023 - 20/04/2023 - 9013197069  
 WATER - PARK AT IVANHOE STREET BOULDER LOT 4518 RES 8149 - 23/02/2023 - 20/04/2023 - 9007348916  
 WATER - ROUNDABOUT AT CNR LIONEL HAY ST KALGOORLIE LOT ROAD RESERVE - 15/02/2023 - 11/04/2023 - 9013403272  
 WATER - PARK AT GORDON STREET, MULLINGAR LOT 1321, RES 38485 - 12/01/2023 - 08/03/2023 - 9013627954  
 WATER - GARDEN AT JOHNSTON ST SOUTH KALGOORLIE LOT 278 RES 43815 - 23/02/2023 - 20/04/2023 - 9013848773  
 WATER - ROAD VERGE ST EGAN ST KALGOORLIE LOT ADJ 171 - 15/02/2023 - 18/04/2023 - 9014080532  
 WATER - ROUNDABOUT AT WILSON ST KALGOORLIE LOT ROUNDABOUT - 14/02/2023 - 11/04/2023 - 9014912351  
 WATER - ROUNDABOUT AT BROOKMAN ST KALGOORLIE LOT ROUNDABOUT - 14/02/2023 - 12/04/2023 - 9016238786  
 WATER - RESERVE AT PRESIDENT ST KALGOORLIE LOT 4210 RES 7315 - FIRE SERVICE - 01/03/2023 - 30/04/2023 - 9016568873  
 WATER - RESERVE AT PRESIDENT ST KALGOORLIE LOT 4210 RES 7315 - 19/02/2023 - 11/04/2023 - 9016568873  
 WATER - TRICKLE IRRIGATION AT NR L270 LANE STREET KALGOORLIE LOT ROAD RESERVE - 15/02/2023 - 18/04/2023 - 9016694482  
 WATER - ROUNDABOUT AT CNR LIONEL ROBERTS ST KALGOORLIE LOT ROAD RESERVE - 16/02/2023 - 13/04/2023 - 9016930609  
 ROUNDABOUT AT COLLINS ST PICCADILLY LOT ROUNDABOUT - 09/01/2023 - 09/03/2023 - 9017061724  
 ROUNDABOUT AT HARE STREET PICCADILLY LOT - 12/01/2023 - 09/03/2023 - 9017223690  
 ROUNDABOUT AT BOURKE STREET PICCADILLY LOT NEAR LOT 2 BOURKE ST - 12/01/2023 - 09/03/2023 - 9017580014  
 ROUNDABOUT ROBERTS ST KALGOORLIE - 18/02/2023 - 13/04/2023 - 9017822706  
  
 SPORT COMPLEX AT MARSHALL ST WEST LAMINGTON LOT 4007 RES 39129 - 12/01/2023 - 09/03/2023 - 9017878494  
 WATER - ROUNDABOUT AT CNR BROCKMAN BURT ST BOULDER LOT ROAD RESERVE - 22/02/2023 - 20/04/2023 - 9019022411  
 WATER - ROAD VERGE AT BURT ST BOULDER - 02/03/2023 - 02/05/2023 - 9019034084  
 ROUNDABOUT AT CNR BROOKMAN PORTER STREET, KALGOORLIE LOT ROUNDABOUT - 12/01/2023 - 09/03/2023 - 9019191776  
 WATER - ROUND ABOUT AT CNR MACDONALD CASSIDY ST KALGOORLIE LOT ROAD RESERVE - 18/02/2023 - 11/04/2023 - 9020228951  
 WATER - COMMON NON-RES AT HANNAN ST KALGOORLIE LOT LT 152,153-156 - 16/02/2023 - 13/04/2023 - 9021387495  
 WATER - SHOPS AT 268 HANNAN ST KALGOORLIE LOT LT 158 SERVICE CHARGE ONLY - 01/03/2023 - 30/04/2023 - 9021387508

			<p>WATER - COMMON NON-RES AT 260-272 HANNAN ST KALGOORLIE LOT 157-159 - SERVICE CHARGES - 01/03/2023 - 30/04/2023 - 9021387516</p> <p>WATER - COMMON NON-RES AT 260-272 HANNAN ST KALGOORLIE LOT 157-159 - 16/02/2023 - 12/04/2023 - 9021387516</p> <p>WATER - ROUNDABOUT AT CNR EGAN ST LIONEL ST KALGOORLIE LOT ROAD RESERVE - 15/02/2023 - 19/04/2023 - 9021680114</p> <p>WATER - KINDERGARTEN AT 4 BROOKMAN STREET KALGOORLIE LOT 12 - 11/01/2023 - 08/03/2023 - 9007462110</p> <p>HOUSE AT 4 BURTON PLACE WEST LAMINGTON LOT 3985 - 11/01/2023 - 09/03/2023 - 9007494470</p> <p>COMMUNITY STANDPIPE AT L4872 HANNAN ST KALGOORLIE - WATER USE CHARGES - 15/02/2023 - 13/04/2023 - 9023456351</p> <p>COMMUNITY STANDPIPE AT L4872 HANNAN ST KALGOORLIE - SERVICE CHARGES - 01/03/2023 - 30/04/2023 - 9023456351</p> <p>WATER - 6 BROOKMAN ST KALGOORLIE LOT 13 - 12/01/2023 - 09/03/2023 - 9007462129</p>	
EFT-124527	22/05/2023	WRIGHT EXPRESS AUSTRALIA PTY LTD (PUMA)	APRIL 2023 FUEL PUMA	\$ 11,639.00
EFT-124528	22/05/2023	ZELNOR DEVELOPMENTS P/L	ENG - CROSSOVER ALTERATION FOR ZELNOR DEVELOPMENTS P/L AT 13 OUTRAM STREET, BOULDER.	\$ 2,000.00
EFT-124413	17/05/2023	AMANDA REIDY	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124414	17/05/2023	AMY ASTILL	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124415	17/05/2023	DAVID GRILLS	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124416	17/05/2023	DEBORAH BOTICA	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124417	17/05/2023	GLENN WILSON	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 4,548.33
EFT-124418	17/05/2023	JOHN BOWLER	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 10,102.33
EFT-124419	17/05/2023	JOHN MATHEW	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124420	17/05/2023	KALGOORLIE METRO PROPERTY GROUP - TRUST ACCOUNT	PROPERTY - SALES DEPOSIT-8/25-27 OSWALD STREET, SOUTH KALGOORLIE SALES DEPOSIT-9/25-27 OSWALD STREET, SOUTH KALGOORLIE	\$ 10,000.00
EFT-124421	17/05/2023	KIM ECKERT	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124422	17/05/2023	KIRSTY DELLAR	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124423	17/05/2023	MICHAEL MCKAY	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124424	17/05/2023	SUZIE WILLIAMS	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124425	17/05/2023	TERRENCE WINNER	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124426	17/05/2023	TEAM GLOBAL EXPRESS PTY LTD	GC - FREIGHT CHARGES TOLL	\$ 59.37
EFT-124427	17/05/2023	WAYNE JOHNSON	COUNCILLOR FEES FOR THE MONTH OF MAY 2023	\$ 2,697.00
EFT-124318	12/05/2023	AMANDA STUTLEY	RATES REFUND ON ASSESSMENT A3932	\$ 4,058.99
EFT-124319	12/05/2023	ATO PAYG	FINANCE - PAYG TAX WITHHELD PPE 30/04/2023	\$ 221,166.00
EFT-124320	12/05/2023	AUSPICIOUS ARTS PROJECTS INC	GAC - ROYALTIES FOR DANCE HALL	\$ 194.40
EFT-124321	12/05/2023	AUSTRALIAN SERVICES UNION	FINANCE - UNION PAYMENT PPE 30/04/2023	\$ 850.70
EFT-124322	12/05/2023	BAILEYS FERTILISER (AKC PTY LTD)	TURF - TRISTAR FERTILISER	\$ 13,200.00
EFT-124323	12/05/2023	BMG PRODUCTIONS	TOURISM 23 - AUDIO VISUAL REQUIREMENTS FOR TOURISM CONFERENCE - MONDAY 15 MAY AND TUESDAY 16 MAY	\$ 9,700.90
EFT-124324	12/05/2023	BUILT BY GEOFF	WATER - GATE REQUIRED ON PUMP SIDE OF DAM TO ACCESS THE DAM WALL.	\$ 4,323.00
EFT-124325	12/05/2023	BUNNINGS BUILDING SUPPLIES P/L	PROPERTY- STAFF HOUSING GARDENING CARE-HOE CYCLONE CODE 0147456 PROPERTY-KALGOORLIE TOWN HALL SINK MIXER RESONANCE CODE 5004139 PARKS - RETRACTABLE HOSE REEL	\$ 1,223.61
EFT-124326	12/05/2023	CANNING POOL AND PUMP CENTRE (KALG) PTY LTD	PROPERTY- 23 HESTON COURT REPLACE POOL CLEANER - S20 MECHANICAL SUCTION CLEANER WITH 10M HOSE CODE AC-WS000078	\$ 1,970.80
EFT-124327	12/05/2023	CHILD SUPPORT AGENCY	FINANCE - CHILD SUPPORT DEDUCTION PPE 30/04/2023	\$ 284.25

EFT-124328	12/05/2023	CHRISTIAN DE VIETRI	ENG - PMO AGREED - PC FEE FOR SILKY PEAR SCULPTURE	\$ 19,800.00
EFT-124329	12/05/2023	CITY OF KALGOORLIE-BOULDER SOCIAL CLUB	FINANCE - SOCIAL CLUB DEDUCTION PPE 30/04/23	\$ 544.00
EFT-124330	12/05/2023	CLAUDIO SACILOTTO	RATES REFUND ON ASSESSMENT A34801	\$ 96.10
EFT-124331	12/05/2023	COCA COLA AMATIL	GC - BEVERAGE ORDER FOR THE PROSHOP AND BAR - GC - 600 PET X24 COCA-COLA X 3, GC - 375 CAN IB24 COCA-COLA 24 CANS X 1, GC - 600 PET X24 COCA-COLA NO SUGAR 24 PET BOTTLES X 3, GC - 600 PET X24 DIET COKE 24 PET BOTTLES X 2, GC - 600 PET X24 FANTA ORANGE 24 PET BOTTLES X 1, GC - 600 PET X24 SPRITE LEMON PLUS 24 PET BOTTLES X 1, GC - 330 NRB X24 CASCADE DRY GINGER ALE 24 GLASS BOTTLE(S) X 1, GC - 330 NRB X24 CASCADE SODA WATER NEW 24 GLASS BOTTLE(S) X 2, GC - 330 NRB X24 CASCADE G/BEER 24 GLASS BOTTLE	\$ 4,288.77
EFT-124332	12/05/2023	COLLAB CAPITAL PTY LTD	GC - KALGOORLIE GOLF RESORT PRELIMINARY SITE WORKS - INSTALLATION OF SERVICES	\$ 367,604.51
EFT-124333	12/05/2023	COYLES MOWER & CHAINSAW CENTRE	PARKS - STIHL FS200 BRUSH CUTTER REPAIRS ATOM EDGER THROTTLE CABLE AND SERVICE STIHL BG86 BLOWER SERVICE AND CARBURETTOR REPAIR PARKS - CHAINSAW CHAINS	\$ 1,968.10
EFT-124334	12/05/2023	DEEPA LOFT	RATES REFUND ON ASSESSMENT A27852	\$ 4,446.83
EFT-124335	12/05/2023	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION	WATER - ANNUAL LICENSE FEE FOR SBWWTP	\$ 16,239.50
EFT-124336	12/05/2023	EAST GOLD DAIRY DISTRIBUTORS	GC - MILK SUPPLIES AT THE GOLF COURSE	\$ 271.40
EFT-124337	12/05/2023	ELECTRICITY RETAIL CORPORATION T/AS SYNERGY	ELECTRICITY - WINGATE STREET PARK - 4/02/2023 - 05/04/2023 ELECTRICITY - MARSHALL ST KALGOORLIE -26/01/2023 - 23/03/2023 ELECTRICITY - CAR PARK - 39 BROOKMAN STREET KALGOORLIE - 26/01/2023 - 28/03/2023 ELECTRICITY - THROSSELL STREET PUMP STATION -03/12/2022 - 07/02/2023 ELECTRICITY - RAY FINLAYSON - LOT 4347 MARSHALL STREET WEST LAMINGTON - CAR PARK LIGHTING -08/02/2023 - 07/03/2023 ELECTRICITY - PARK LT 300 RISEBERRY WAY - 04/02/2023 - 04/04/2023 ELECTRICITY - PICCADILLY PUMP STATION -	\$ 56,848.11
EFT-124338	12/05/2023	ELEVATED WORK SERVICES PTY LTD (PREVIOUSLY HOWE ELECTRICS)	RESERVES - T014 - 18/19 - STUMP GRIND	\$ 334.23
EFT-124339	12/05/2023	ELIZABETH TAVAI	RATES REFUND ON ASSESSMENT A11692	\$ 877.97
EFT-124340	12/05/2023	ELLERY BROOKMAN	RATES REFUND ON ASSESSMENT A714	\$ 242.79
EFT-124341	12/05/2023	EMYJOR SERVICES PLUMBING, EXCAVATION & CONTROLLED WASTE	ENG - TRADE SERVICES FOR KALGOORLIE CITY CENTRE PROJECT SUPERINTENDENT - SITE INSTRUCTION EVENTS - POP-UP 23 - CONNECTION OF GVROC BLOCK AND PUMP OUTS EVENTS - POP-UP 23 - 2 X SKIP BINS HIRE FROM 11/04 TO 26/04 ENG-PMO METER BOX SUPPLY SUPERINTENDENT SITE INSTRUCTION PROJECT MANAGEMENT OFFICE - ST BARBARA SQUARE - INSTALLED WATER LINE TO GARDEN BEDS YOUTH - PORTABLE TOILETS FOR YOUTH WEEK 2023 - 21 APRIL AT KINGSBURY PARK GC - VAC LONG DROP TOILET	\$ 6,876.45
EFT-124342	12/05/2023	FAIRIES AND OTHER MISCHIEF	EVENTS - POP-UP 23 - FACE PAINTING (4 X FAIRIES, 22 AND 23 APRIL)	\$ 5,100.00
EFT-124343	12/05/2023	FLAVOUR 3015 TRUSTEE	EGCC - SENIORS - 35TH CELEBRATION MEAL DELIVERED	\$ 535.00
EFT-124344	12/05/2023	FLOSSY COLLECTIVE (AMY TICHBORNE)	TOURISM 2023 - DECORATIVE FLOWER ARRANGEMENTS FOR CONFERENCE DINNER	\$ 2,855.00
EFT-124345	12/05/2023	G BOWDEN PLUMBING	PROPERTY- CENTENNIAL PARK CLEAR BLOCKED MALE TOILET EMERGENCY CALL OUT PARKS - DRINKING FOUNTAIN REPAIRS PROPERTY- CENTENNIAL PARK CLEAR BLOCKED MALE TOILET EMERGENCY CALL OUT PARKS - INSTALL NEW DRINK	\$ 6,325.00
EFT-124346	12/05/2023	GALT GEOTECHNICS	ENG - CHARLES STREET WATER BANK PROJECT - ADDITIONAL 3 BOREHOLES FOR THE KBRC HARVESTING DAM	\$ 28,563.70
EFT-124347	12/05/2023	GIBSON SOAK WATER CO.	AIRPORT - WATERCOOLERS FOR AIRPORT TERMINAL AIRPORT - PAPER CUPS FOR WATER COOLERS AIRPORT - 19 LITRE WATER BOTTLES	\$ 2,888.00
EFT-124348	12/05/2023	GILL SMASH REPAIRS (ROYALCREST HOLDINGS PTY LTD)	DEPOT- REPAIR AND PAINT DAMAGE TO KBC428R HOLDEN ACADIA	\$ 1,774.85



EFT-124349	12/05/2023	GLOBAL COMMUNICATION SERVICES (HAHN ELECTRICAL CONTRACTING PTY LTD)	RANGERS - REPLACEMENT RADIO ANTENNA FOR VEHICLE KBC09AF	\$ 110.00
EFT-124350	12/05/2023	GOLDFIELDS ABORIGINAL BUSINESS CHAMBER INC	ED - SPONSORSHIP OF GABC BUSINESS FORUM & TRADE SHOW	\$ 5,500.00
EFT-124351	12/05/2023	GOLDFIELDS AUTO ELECTRICAL	FLEET - KBC99AD SUPPLY AND INSTALL LED EMERGENCY LIGHT BAR KBC807N DIAGNOSE AND REPAIR TWO RADIO KBC660L SUPPLY BATTERY FOR VEHICLE	\$ 4,056.25
EFT-124352	12/05/2023	GOLDFIELDS LINEMARKING	ENG - EGAN STREET CARPARK LINE MARKING AS PER DRAWING 10-L100-105	\$ 3,622.39
EFT-124353	12/05/2023	GOLDNET PTY LTD	WATER - REQUIRED FOR INTERNET ACCESS AT THE SBWWTP.	\$ 3,905.00
EFT-124354	12/05/2023	GOLF PUBLISHING	GC - ONE OF GOLF COURSE GUIDE LISTING OF THE KALGOORLIE GOLF COURSE	\$ 660.00
EFT-124355	12/05/2023	GPH RECRUITMENT	PROPERTY - TRADE ASSISTANCE /MAINTENANCE LABOURERS X 3 PERSONNEL	\$ 5,749.14
EFT-124356	12/05/2023	GRANICUS	MARKETING - COMMUNITY ENGAGEMENT PLATFORM - STATIC WEBSITE- 21/03/23	\$ 5,500.00
EFT-124357	12/05/2023	GRAVITY ETC	EVENTS - POP UP 23 - PARKOUR WORKSHOPS AND DEMONSTRATION	\$ 1,500.00
EFT-124358	12/05/2023	GROSVENOR LODGE PTY LTD	WATER - YARRI ROAD REFUSE FACILITY-APRIL	\$ 221,245.42
EFT-124359	12/05/2023	HAMPTON TRANSPORT SERVICES PTY LTD	ENG - RFT 011 21/22- PROVISION OF RURAL ROAD MAINTENANCE ROADS - DOZER WORKS FOR STOCKPILE OF ROADBASE/GRAVEL FOR USE ON TRANS ACCESS RD	\$ 10,666.81
EFT-124360	12/05/2023	HEATLEY SALES PTY LTD (HEATLEYS)	DEPOT-WORKS DEPOT YEARLY CLOTHING ISSUE JEANS MENS REF ROUGH RIDER BLUE 97R	\$ 2,542.44
EFT-124361	12/05/2023	HOSMAR PTY LTD T/A TOTAL ASPHALT	ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF CARROLL PL: COTTER ST TO CULDESAC AS PER QUOTE 053LT23 - SPRAY & SEAL ENG - RFT - T011 20/21 - SUPPLY AND CONSTRUCTION OF JOYCE DRIVE & CAVALIER CRESCENT AS PER QUOTE 199LT23 - SUPPLY AND LAY	\$ 44,417.75
EFT-124362	12/05/2023	HUNTER HOLDING PTY LTD	EVENTS - POP-UP 23 - WATER DELIVERY FOR ICE SKATING RINK	\$ 1,661.00
EFT-124363	12/05/2023	IT VISION	IT - TRAVEL EXPENSES FOR ITV CONSULTANTS FOR ONSITE IMPLEMENTATION OF ALTUS FINANCIALS FEBRUARY 2023	\$ 7,285.22
EFT-124364	12/05/2023	J BLACKWOOD & SON PTY LTD (BLACKWOODS)	WORKSHOP TOOLS FROM BLACKWOODS	\$ 1,281.31
EFT-124365	12/05/2023	JB HI-FI COMMERCIAL	ICT - IPHONE SE AND ACCESSORIES	\$ 8,113.10
EFT-124366	12/05/2023	JEMO PTY LTD T/A SNAP KALGOORLIE	AIRPORT - BUSINESS CARDS, COLOUR, DOUBLE SIDED ON 300GSM MATT CARD (2000), ARTWORK, LAYOUT & DESIGN CHARGES	\$ 446.01
EFT-124367	12/05/2023	JILLIAN JOHNSON	RATES REFUND ON ASSESSMENT A1247	\$ 835.58
EFT-124368	12/05/2023	JOBFIT HEALTH GROUP PTY LTD	P&C- PRE- EMPLOYMENT MEDICALS	\$ 800.80
EFT-124369	12/05/2023	KALGOORLIE CASE AND DRILL PTY LTD (KCD)	DEPOT-JERRY CAN 20LTR YELLOW DIESEL	\$ 79.32
EFT-124370	12/05/2023	KALGOORLIE FEED BARN PTY LTD	DEPOT - JERRY CAN 20LTR YELLOW DIESEL	\$ 2,760.00
EFT-124371	12/05/2023	KALGOORLIE METRO PROPERTY GROUP (KMPG PTY LTD)	PROPERTY - 2A TINDALS CRESCENT HANNANS FROM 24/05/23 - 23/06/23 PROPERTY - RENT FOR 2 EUREKA STREET HANNANS FROM 23/05/23 - 22/06/23 PROPERTY - RENTAL LEASE 7/5 O'CONNOR STREET FROM 21/05/2023 - 20/06/2023 PROPERTY - WATER BILL 2 EUREKA STREET PROPERTY - WATER USAGE 3/189 MACDONALD STREET	\$ 8,161.84
EFT-124372	12/05/2023	KALGOORLIE MONUMENTAL WORKS	GAC - SUPPLY OF BRONZE PLAQUE 300MM X 200MM. INSTALLATION - FIX BRONZE PLAQUE TO PAVING FRONT CENTRE OF STATUE AT THE GOLDFIELDS ART CENTRE - SILKY PEAR PROJECT	\$ 1,039.50
EFT-124373	12/05/2023	KALGOORLIE NEWSAGENCY	LIBRARY - NEWSPAPERS AND MAGAZINES	\$ 148.98
EFT-124374	12/05/2023	KALGOORLIE PRECAST CONCRETE	SEWER ACCESS CHAMBER LIDS ARE REQUIRED TO REPLACE DAMAGED AND END OF LIFE LIDS AS PART OF THE CAPITAL PROGRAM	\$ 49,335.00
EFT-124375	12/05/2023	KALGOORLIE WEDDINGS AND EVENTS	EVENTS - SP 23 - VANSABAR INCLUDING STAFF EVENTS - POP-UP 23 - BAR FURNITURE (BENCH SEATS, RUGS), 21ST, 22ND APRIL	\$ 1,670.00
EFT-124376	12/05/2023	KBCCI (KALGOORLIE-BOULDER CHAMBER OF COMMERCE & INDUSTRY)	TOURISM 2023 - LOKAL DOLLARS FOR CONFERENCE DELEGATES	\$ 1,860.00
EFT-124377	12/05/2023	KDU ENTERTAINMENT	GC - KDU ENTERTAINMENT FOR MOTHER EVENT SUNDAY 14 MAY 2023 - 10AM TO 1PM	\$ 200.00
EFT-124378	12/05/2023	KEYS BROS REMOVALS & STORAGE	PROPERTY - STORAGE FEES 262 HANNAN ST	\$ 225.00
EFT-124379	12/05/2023	KLEENWEST DISTRIBUTORS	RANGERS - POUND CLEANING CHEMICAL EGCC - KITCHEN CLEANING SUPPLIES	\$ 1,577.51

EFT-124380	12/05/2023	KLOOF INVESTMENTS PTY LTD	WORKS - GEN SET HIRE FOR BORE TESTING	\$ 770.00
EFT-124381	12/05/2023	KPCD PTY LTD	ICT - FTTN SPEED 50MBPS/20MBPS 2 TINDAL CR. KALGOORLIE, MAY2023 ICT - FTTN SPEED 50MBPS/20MBPS 2/269 DUGAN ST, KALGOORLIE MAY2023 ICT - FTTN SPEED 50MBPS/20MBPS 50 EAGAN ST. KALGOORLIE WA MAY2023 OASIS-NBN	\$ 993.90
EFT-124382	12/05/2023	KULIMA INVESTMENTS PTY LTD	RATES REFUND ON ASSESSMENT A17693	\$ 4,667.99
EFT-124383	12/05/2023	LGRCEU	FINANCE - UNION PAYMENT 30/04/2023	\$ 77.00
EFT-124384	12/05/2023	LIQUOR CITY (KALGOORLIE) PTY LTD	GC - F&B CLUB HOUSE STOCK OF BEVERAGES	\$ 4,298.72
EFT-124385	12/05/2023	LOCAL GOVERNMENT PROFESSIONALS AUSTRALIA WA	ICT - COURSE FEE - LIFT OFF PROGRAM 2023 - EMPLOYEE 3551 P&C- EXECUTIVE LEADERS PROGRAM TRAINING FROM 1-3 MAY 2023 PEOPLE AND CULTURE - TRAINING FOR 3 EMPLOYEES	\$ 9,415.00
EFT-124386	12/05/2023	LOGIC ENTERPRISES (WA) PTY LTD T/AS LOGIC HEALTH	P&C - PRE-EMPLOYMENT MEDICAL AND D&A TESTING	\$ 3,151.50
EFT-124387	12/05/2023	MARGARET DOROTHY DAVIES T/AS LESSEN WITH PEG - RETHINK WASTE	WASTE - COMPOSTING, WORM FARMING AND SCHOOL WORKSHOPS IN KALGOORLIE	\$ 2,000.00
EFT-124388	12/05/2023	MATCHBURY ENTERPRISES PTY LTD T/A SYKES TRANSPORT WA	TURF - DELIVERY FROM AMGROW	\$ 530.22
EFT-124389	12/05/2023	MCM PROTECTION PTY LTD	PROPERTY - MORRISON OVAL-MONITORING OF ELECTRONIC SECURITY, PROPERTY-COMMUNITY HALL-MONITORING OF ELECTRONIC SECURITY PROPERTY-GAC 7 AREAS-MONITORING OF ELECTRONIC SECURITY PROPERTY-LIBRARY-MONITORING OF ELECTRONIC SECURITY PROPERTY-WASTE WATER -MONITORING OF ELECTRONIC SECURITY PROPERTY-ADMIN BUILDING-MONITORING OF ELECTRONIC SECURITY	\$ 10,943.69
EFT-124390	12/05/2023	OZKIDZKARTZ	EVENTS - POP-UP 23 - GO KARTS (INCLUDING TRAVEL, ACCOMMODATION AND TWO-DAY EVENT FROM 9AM TO 3PM)	\$ 9,881.52
EFT-124391	12/05/2023	PAIGE HUNT	RATES REFUND ON ASSESSMENT A23712	\$ 865.55
EFT-124392	12/05/2023	PFD FOOD SERVICES PTY LTD	EGCC - GROCERY AND SUPPLIES FOR IN-CENTRE MEALS	\$ 79.25
EFT-124393	12/05/2023	PROFESSIONALS PLATINUM	PROPERTY - TRANSITIONAL HOUSE 4/57 CHEETHAM STREET - INVOICE#025202 - WATER USAGE FEB 23 - APRIL 23	\$ 3.81
EFT-124394	12/05/2023	RELIABLE APPLIANCES	WASTE - YARRI RD - DEGASSING OF 155 WHITE GOODS	\$ 4,140.00
EFT-124395	12/05/2023	RELPH ELECTRICAL CONTRACTORS (CONLEE PTY LTD)	ENG - BURT STREET – STREET LIGHTS LAMP REPLACEMENT WORKS ENG - BURT STREET – FLOODLIGHTS ON STREET POLES BETWEEN HAMILTON AND BROOKMAN STREETS'	\$ 13,649.35
EFT-124396	12/05/2023	SARAH JANE BETTS (SUPER SARAH AND FRIENDS FACEPAINTING)	EVENTS - POP-UP 23 - PLASTER CRAFTS FOR TWO DAYS (22 AND 23 APRIL)	\$ 1,775.00
EFT-124397	12/05/2023	SHERAE KNL - PETLINK	RANGERS - TRANSPORT OF ANIMALS TO PERTH - RANGERS - TRANSPORT OF ANIMALS TO PERTH RANGERS - PET TRANSPORT - KALGOORLIE TO PERTH - RANGERS - PET TRANSPORT FROM KAL TO PERTH FOR SWAN ANIMAL HAVEN, INCLUDES FLIGHTS AND HIRE CRATES	\$ 3,250.00
EFT-124398	12/05/2023	SITE WARE DIRECT	YOUTH - YOUTH COUNCIL FORMAL SHIRTS	\$ 80.52
EFT-124399	12/05/2023	SOLOMONS FLOORING GOLDFIELDS	AIRPORT - OFFICE BLINDS	\$ 3,005.00
EFT-124400	12/05/2023	STRATEGIC ART SERVICES	EVENTS - AP 23 - MODULAR WALLS & LABOUR	\$ 21,483.00
EFT-124401	12/05/2023	TALIS CONSULTANTS	PROPERTY - CONTAMINATION REPORT	\$ 597.22
EFT-124402	12/05/2023	THE SALVATION ARMY	EVENTS - POP-UP 23 - STREET CHAPLAINS FOR LOST CHILDREN POINT, BOTH DAYS BETWEEN 9AM TO 3PM	\$ 1,000.00
EFT-124403	12/05/2023	TOTAL CONNECTIONS	FLEET - KBC197F SUPPLY AND FIT NEW HYDRAULIC ELECTRIC OVER HYDRAULIC ACTUATOR KBC197F TIPPER MODIFICATIONS	\$ 4,265.87
EFT-124404	12/05/2023	TOTAL PACKAGING (WA) PTY LTD	DEPOT STORES - DOGGY BAGS FOR PARKS	\$ 2,574.00
EFT-124405	12/05/2023	T-QUIP (TOTAL TORO)	FLEET - KBC673Q AND KBC674Q FILTERS FOR SERVICING	\$ 2,597.47
EFT-124406	12/05/2023	TRAVEL MANAGERS	P&C - ACCOMMODATION FOR EMPLOYEES 3153 & 3324 TO ATTEND TAFE IN PERTH FINANCE - EMPLOYEE TRAVEL AND ACCOMMODATION EXPENSE FOR AN EVENT	\$ 5,801.67
EFT-124407	12/05/2023	URIMAT AUSTRALIA	AIRPORT - REPLACEMENT D-VALVE KITS FOR URINALS THROUGHOUT THE TERMINAL	\$ 2,668.60
EFT-124408	12/05/2023	VERITAS ENGINEERING PTY LTD	AIRPORT - APPLICATION PROCESSING, MANUFACTURER AND DELIVERY OF ASIC WITH MAXIMUM EXPIRY OF 2 YEARS - EMPLOYEE 2921	\$ 290.40

EFT-124409	12/05/2023	VISION IDZ	AIRPORT - CARD PRINTERS AND SUPPLIES FOR ISSUING VIC PASS	\$ 6,514.20
EFT-124410	12/05/2023	WARREN SYMINTON RALPH PTY LTD	AIRPORT - GROUND LEASE OF PART KALGOORLIE-BOULDER AIRPORT	\$ 666.60
EFT-124411	12/05/2023	WATER INFRASTRUCTURE SCIENCE & ENGINEERING (WISE)	WATER- DETAILED DESIGN AND TENDER DOCS FOR SBWWTP UPGRADE - INLET WORKS	\$ 36,715.25
EFT-124412	12/05/2023	WATER2WATER PTY LTD (WATERWISE WA)	PROPERTY-ADMIN MAINBILLIS2 MAINT OF A BILLI SYSTEM 994004 HSD 2 SERV P/A MAINTENANCE PLAN 2 X STANDARD SERVICES PER ANNUM TO BILLI QUADRA SYSTEM Q106205637LCH LOCATED ADMINISTRATION OFFICE LEFT 577 HANNAN STREET KALGOORLIE AIRPORT - MAINTENANCE PLAN 2 STANDARD SERVICES PER ANNUM TWIN FILTRATION SYSTEM SNJ11168	\$ 3,250.00
EFT-124238	05/05/2023	A&K BUILDING AND PROPERTY MAINTENANCE	PROPERTY - KALGOORLIE TOWN HALL -RENDERING INTERNAL WALL AT KALGOORLIE VISITOR CENTRE	\$ 1,485.00
EFT-124239	05/05/2023	ABBIE MACOMBER	WASTE - REIMBURSEMENT OF PLUMBING COSTS	\$ 198.00
EFT-124240	05/05/2023	ABDUL-RAHMAN ABDULLAH	EVENTS - AP 23 - ABDUL-RAHMAN ABDULLAH - JUDGING FEE	\$ 350.00
EFT-124241	05/05/2023	ALU GLASS (LEGION PTY LTD)	PROPERTY- ADMIN REGLAZE WINDOW AT REAR OF ADMIN BUILDING 1 X 1550 X 895 6.38MM CLEAR LAMINATED SAFETY GLASS	\$ 528.00
EFT-124242	05/05/2023	ALYKA PTY LTD	MARKING- GOLF COURSE- HOSTING FREE- 12 MONTHS MARKETING- GAC- HOSTING FEE- 12 MONTHS	\$ 990.00
EFT-124243	05/05/2023	AMER SPORTS AUSTRALIA PTY LTD	GC - 1 EACH WGD605000 HARMONIZED M5 PUTTER MRH GC - 4 FULL GOLF CLUB SETS WITH BAGS - SETS USED FOR HIRE AT THE PROSHOP	\$ 1,629.32
EFT-124244	05/05/2023	ARCHIVAL SURVIVAL PTY LTD	HERITAGE - CONSERVATION MATERIALS FOR HERITAGE SERVICES	\$ 2,029.72
EFT-124245	05/05/2023	ATOM SUPPLY	WORKSHOP - BM WORKSHOP 140A INVERTER WELDER	\$ 505.53
EFT-124246	05/05/2023	AUTOBARN KALGOORLIE	WORKSHOP - GREASE CARTRIDGE WORKSHOP CAR CLEANING PRODUCT	\$ 564.88
EFT-124247	05/05/2023	AVANTGARDE TECHNOLOGIES PTY LTD	ICT - 2X FLIGHTS PERTH TO KALGOORLIE RETURN ON DAY 17TH APRIL - FRIDAY 21ST APRIL , ICT-5 NIGHTS ACCOMMODATION , ICT- 5 DAYS WORKING WAY FROM HOME ALLOWANCE RFT-20/21- MANAGED SERVICES- ICT - CRITICAL CCTV SPARE PARTS - ICT- HANHWA 8400 PTZ + BRACKETS, HANHWA 80211R FIXED CAMERAS, HANHWA 8010R BULLETS, RADWIN SMART NODES, 10 PORT DAHUA INDUSTRIAL SWITCHES + POWER SUPPLIES ICT - CCTV MAINTENANCE, FIBRE OPTIC CABLE HANNA STREET SO	\$ 83,861.64
EFT-124248	05/05/2023	AVIS AUSTRALIA	EXEC - HIRE CAR FOR EMPLOYEE# 3720 FOR IPAA AND HOMELESSNESS WORKING GROUP MEETINGS IN PERTH	\$ 75.55
EFT-124249	05/05/2023	AYLEEN BROUGHAM	RATES REFUND ON ASSESSMENT A23393	\$ 1,589.79
EFT-124250	05/05/2023	BIDFOOD KALGOORLIE (GOLDLINE DISTRIBUTORS)	AIRPORT - PAPER TOWEL HAND OPTIMUM 30.5 X 24CM #4456 - KLEENEX - 120\\$, TOILET ROLLS 2 PLY JUMBO 300M - PURE - 8\\$, DISINFECTANT PINE - CATCLEAN - 15 LT	\$ 329.72
EFT-124251	05/05/2023	BLADON WA PTY LTD	MARKETING - NAVY- VACUUM CUP- LOGO LASERED IN ONE POSITION- 3-03-2023	\$ 5,098.50
EFT-124252	05/05/2023	BREAKER RESOURCES NL	RATES REFUND TON ASSESSMENT A34835, A35128	\$ 1,401.59
EFT-124253	05/05/2023	BRIOMETRIX PTY LTD	MARKETING - MOBILITY MAPPING AND ASSET MANAGEMENT DEVELOPMENT AND ASSET REGISTER/SOFTWARE	\$ 22,275.00
EFT-124254	05/05/2023	BSA ADVANCED PROPERTY SOLUTIONS PTY LTD (CBRE)	PROPERTY- ADMIN AIRCON CALL OUT BACK DATED TO 20 APRIL	\$ 843.92
EFT-124255	05/05/2023	BUILD UP SKATEBOARDING	YOUTH - EN-6 - STRATEGIC DECISION - BUILD UP SKATEBOARDING YOUTH EMPOWERMENT AND SKATEPARK ACTIVATION FOR YOUTH WEEK 2023	\$ 13,508.00
EFT-124256	05/05/2023	BUILT BY GEOFF	EVENTS - POP-UP 23 - TEMPORARY FENCING SURROUNDING POP-UP EVENT VENUE (INSTALLATION 11 APRIL, DEINSTALLATION 26 APRIL) PMO - SUPPLY AND INSTALL FENCING - KARLKURLA PARK PARKS - HAMMOND PARK FENCING INSTALL	\$ 22,858.00
EFT-124257	05/05/2023	CARDNO SPECTRUM SURVEY PTY LTD	WASTE - YARRI ROAD - GREEN WASTE SURVEYS	\$ 1,512.50
EFT-124258	05/05/2023	CBCA WA BRANCH (INC)	LIBRARY - CBCA FEE	\$ 75.00
EFT-124259	05/05/2023	CHEVRON AUSTRALIA DOWNSTREAM FUELS PTY LTD (PUMA ENERGY)	DEPOT - STOCK DIESEL FUEL FROM CHEVRON EVENTS - POP-UP PROJECT 23 - DIESEL REQUIRED FOR GENERATOR	\$ 29,065.22
EFT-124260	05/05/2023	CHOICES FLOORING BY KENNEDYS (ACERANGE CORPORATION PTY LTD)	PROPERTY - GOLF COURSE CARPET REPLACEMENT- HERRINGBONE PATTERN, THIS ALSO INCLUDES TAKE UP OF EXISTING CARPET OFFICE 1-2 RESTAURANT-PRO SHOP EXTRA AREA	\$ 19,270.00
EFT-124261	05/05/2023	CURTAIN VILLA	PROPERTY-ADMIN LUNCH ROOM BLIND RHAPSODY 25MM	\$ 355.30

EFT-124262	05/05/2023	DEMOLITION WA PTY LTD - T/A KALGOORLIE SALVAGE AND DEMOLITION	DEMOLITION WA PTY LTD WITH REFUND REQUEST REF-79 PROPERTY- KALGOORLIE TOWN HALL PIGEON POO CLEAN UP LABOUR-POO REMOVAL BAGS-PPE-TIP FEE-INSURANCE ADMIN	\$ 8,380.00
EFT-124263	05/05/2023	EAGLE PETROLEUM (WA) PTY LTD	DEPOT STORES - AD BLUE	\$ 501.60
EFT-124264	05/05/2023	EAST GOLD DAIRY DISTRIBUTORS	GC - WEEKLY MILK AND JUICE SUPPLY	\$ 2,623.25
EFT-124265	05/05/2023	ELECTRICITY RETAIL CORPORATION T/AS SYNERGY	ELECTRICITY - LOT 50 HAWKINS STREET - GOLF COURSE SHED FROM 08/03/23 - 11/04/23	\$ 2,021.61
EFT-124266	05/05/2023	EMYJOR SERVICES PLUMBING, EXCAVATION & CONTROLLED WASTE	WATER - GVROC UNIT - PLUMBING INSPECTION DUE TO LEAKAGE. PROPERTY-ATTEND SITE, SCOPE WORKS AND INSTALL RPZ VALVE-METRE # EK2150087-SERIAL # 10804910/40-17/03/2023-LABOUR JB19839-ATTEND SITE AND INSTALL WATER METRES AND RUN	\$ 120,158.73
EFT-124267	05/05/2023	ESTATE BURTON	RATES REFUND ON ASSESSMENT A13039	\$ 229.52
EFT-124268	05/05/2023	FIESTA CANVAS	FLEET - KBC197F SUPPLY AND FIT SEAT COVERS	\$ 643.50
EFT-124269	05/05/2023	FLEX INDUSTRIES PTY LTD	FLEET - KBC633L SOCKET WRENCH TO OPEN HOOD	\$ 83.82
EFT-124270	05/05/2023	FORPARK AUSTRALIA	PARK - SPARE NUT & BOLTS FOR PLAYGROUND EQUIPMENT REPAIRS	\$ 1,885.95
EFT-124271	05/05/2023	FREERANGE SUPPLIES	AIRPORT - AWARENESS TEST FOR FIREARM LICENCE	\$ 20.00
EFT-124272	05/05/2023	GOLDFIELDS LINEMARKING	ENG - RFT030 21/22 - SUPPLY OF LINEMARKING - FEDERAL ROAD- LANE STREET AS PER DRAWING 10-L100-114	\$ 16,449.49
EFT-124273	05/05/2023	GOLDFIELDS MINING SUPPLIES	WATER - EMERGENCY WORKS ITEMS NEEDED TO DEWATER POND 3 SO OUTLET PIPE CAN BE FIXED POLY CAMLOCK FITTINGS FOR LAYFLAT HOSE NOTE OVERNIGHT FREIGHT	\$ 478.37
EFT-124274	05/05/2023	GOLDFIELDS PRESSURE CLEANERS	RESERVES - REPAIRS TO P300F	\$ 237.85
EFT-124275	05/05/2023	GOLDFIELDS SEPTIC DISPOSALS (AIPIM NOMINEES PTY LTD)	PROPERTY- BOULDER CAMP WEEKLY PUMP OUT OF THE PORTABLE TOILET AT BOULDER CAMP	\$ 2,772.00
EFT-124276	05/05/2023	GOLDFIELDS SIGN WORKS, ENGRAVING AND TROPHY SPECIALISTS	P&C - STAFF NAME TAGS	\$ 840.40
EFT-124277	05/05/2023	GOLDFIELDS SPORT STAR AND HALL OF FAME	GOLDFIELDS SPORT STAR AND HALL OF FAME HALL WITH REFUND REQUEST REF-81	\$ 549.90
EFT-124278	05/05/2023	GPH RECRUITMENT	PROPERTY - TRADE ASSISTANCE/ MAINTENANCE LABOURERS X 3 PERSONNEL	\$ 8,595.51
EFT-124279	05/05/2023	HAMPTON TRANSPORT SERVICES PTY LTD	ENG - T002 18/19 - REPAIR TRANS ACCESS AND KP ROAD AFTER RAIN.	\$ 13,470.00
EFT-124280	05/05/2023	HEATLEY SALES PTY LTD (HEATLEYS)	DEPOT - WORKS DEPOT YEARLY CLOTHING ISSUE	\$ 774.03
EFT-124281	05/05/2023	HOSMAR PTY LTD T/A TOTAL ASPHALT	ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF FORREST ST: SECTION INFRONT OF SCHOOL- PROFILE ENG - RFT - T011 - 20/21 - BOULDER CULDESAC - TRAFFIC MANAGEMENT, SUPPLY AND LAY ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF CASSIDY ST: FORREST STREET- DUGAN STREET AS PER QUOTE 096LT23 - PROFILE ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF CASSIDY ST: DUGAN STREET- BROOKMAN	\$ 367,192.97
EFT-124282	05/05/2023	INITIAL HYGIENE	PROPERTY - GOLF COURSE - 4 SIGNATURE AF SINGLE CANISTER-5 SIGNATURE M FHU 22L-1 NAPPY SERVICE (1X26L)-SERVICE DESCRIPTION FOR PERIOD 31/07/2022 - 30/08/2022	\$ 1,954.85
EFT-124283	05/05/2023	IT VISION	ICT - RENEWAL OF SYNERGYSOFT ANNUAL LICENCE AND SUBSCRIPTION FOR 01/07/2022 TO 30/06/2023	\$ 135,662.41
EFT-124284	05/05/2023	J BLACKWOOD & SON PTY LTD (BLACKWOODS)	WORKSHOP - 05934414 PUNCH COMB SET SIDCHROME (10PCE) 27241, 02931998 SCRAPER GASKET SET 3PC, 03517710 CHISEL COLD SET (5 PIECE) SIDCH 27305 WORKSHOP - 04656564 SOCKET SET 1/2"DR IMP DEEP 15PC METRINCH EVENTS - POP-UP 23 - SPILL KIT AND HAZARD SIGNS - EVENTS - POP-UP 23 - SPILL KIT AND HAZARD SIGNS	\$ 1,732.74
EFT-124285	05/05/2023	JESTERS KALGOORLIE	OASIS - CS TRAINING / STAFF MEETING CATERING	\$ 120.00
EFT-124286	05/05/2023	JOANNE MONAGHAN	BOOKINGS - REFUND OF HIRE FEE - CENTENNIAL PARK- RECEIPT 6200 24/03/23	\$ 87.00
EFT-124287	05/05/2023	JOHN MATTHEW & SONS	PROPERTY - 22B PADDINGTON DRIVE WATER USAGE PROPERTY - LEASING 22B PADDINGTON DRIVE FROM 17/05/23 - 16/06/23	\$ 2,180.24
EFT-124288	05/05/2023	KALGOORLIE BOULDER MEN'S SHED	MENS SHED - MATERIALS AND LABOUR FOR THE REPAIR OF BENCHES BEING USED FOR THE MENTAL HEALTH BENCH PAINTING EVENT	\$ 1,377.51

EFT-124289	05/05/2023	KALGOORLIE METRO PROPERTY GROUP (KMPG PTY LTD)	PROPERTY- RENTAL 2/97 BOURKE STREET PICCADILLY FROM 23/05/23 - 22/06/23 PROPERTY - WATER USAGE 9/36 PIESSE STREET PROPERTY - RENTAL LEASE 38/38 GREAT EASTERN HIGHWAY FROM 19/05/23 - 18/06/23 PROPERTY -3/189 MACDONALD STREET FROM 09/05/23 - 08/06/23 PROPERTY - 9/36 PIESSE STREET BOULDER FROM 16/05/23 - 15/06/23	\$ 9,259.17
EFT-124290	05/05/2023	KBCCI (KALGOORLIE-BOULDER CHAMBER OF COMMERCE & INDUSTRY)	KBCCI WITH REFUND REQUEST REF-76 KBCCI WITH REFUND REQUEST REF-75	\$ 271.40
EFT-124291	05/05/2023	KENT FAMILY TRUST T/AS GOLDEN YOU LEADERSHIP	ED - SPONSORSHIP FOR GOLDEN YOU LEADERSHIP CAMP	\$ 1,760.00
EFT-124292	05/05/2023	KEVIN DAVID BIRD T/A LE CHARABANC PRIVATE CHARTERS	RUBY TOURIST TRAM - MECHANICAL PRE-SALE INSPECTION FEE	\$ 75.00
EFT-124293	05/05/2023	KPCD PTY LTD	ICT - 45W ORIGINAL 71TG4 BATTERY FOR DELL LATITUDE AC ADAPTER FOR LOGITECH CONFERENCE CAM CONNECT ICT - TARGUS T-LOCK CABLE LOCK FOR LIBRARY PUBLIC PC'S TINDALS CR, NBN PLAN FOR 6 MONTHS, GAC - X2 TOUCH MONITORS - THEATRE SOUND DESK ICT- EQUIPMENT - QUOTED ICT- SITE VISIT FOR INTERNET SETUP.	\$ 3,233.82
EFT-124294	05/05/2023	KRIS DAY	RATES REFUND ON ASSESSMENT A26954	\$ 40.70
EFT-124295	05/05/2023	LIONS CANCER INSTITUTE	ED - SPONSORSHIP OF MOBILE SCREENING COACH 2023	\$ 2,750.00
EFT-124296	05/05/2023	LIVEPRO AUSTRALIA PTY LTD	IM - SUBSCRIPTION RENEWAL FOR 6 MONTHLY FROM 01/05/2023 TO 31/10/2023	\$ 3,234.00
EFT-124297	05/05/2023	MARCUS NORRISH	MO-14/10 - KALGOORLIE CITY FOOTBALL CLUB WITH REFUND REQUEST REF-73	\$ 58.20
EFT-124298	05/05/2023	MARKETFORCE PTY LTD	EARLY SETTLEMENT DISC 1/11/22 EARLY SETTLEMENT DISC 1/12/22 ENG - PUBLIC NOTICE: KCGM FIMISTON SOUTH PROJECT IN KALGOORLIE MINER BY MARKETFORCE	\$ 192.85
EFT-124299	05/05/2023	NORTHERN STAR RESOURCES LTD	RATES REFUND ON ASSESSMENT A2696, A1697, A3695	\$ 2,619.22
EFT-124300	05/05/2023	NORTHERN STAR RESOURCES LTD (HBJ MINERAL)	RATES REFUND ON ASSESSMENT A34849	\$ 123.79
EFT-124301	05/05/2023	OFFICE OF THE AUDITOR GENERAL	FINANCE - ANNUAL FINANCIAL AUDIT 21/22	\$ 115,610.00
EFT-124302	05/05/2023	ORNITHOLOGICAL TECHNICAL SERVICES	AIRPORT - BIRD SURVEY DATA MANAGEMENT. PROVISION OF 3-YEAR LANDSIDE BIRD COUNT REPORT SOFTWARE AND TECHNICAL SUPPORT FOR THE INSTALMENT AND RUNNING OF SYSTEM.	\$ 1,650.00
EFT-124303	05/05/2023	PFD FOOD SERVICES PTY LTD	EGCC - GROCERY AND SUPPLIES FOR IN-CENTRE MEALS EGCC -40(25) 12OZ CUP DOUBLE WALL ART SERIES BIOPAK	\$ 524.35
EFT-124304	05/05/2023	PROFESSIONALS PLATINUM	PROPERTY - 4/57 CHEETHAM STREET RENT FROM 30/04/23 - 29/05/23	\$ 1,825.00
EFT-124305	05/05/2023	RACHEAL MULDER	RATES REFUND ON ASSESSMENT A21296	\$ 1,300.00
EFT-124306	05/05/2023	REBECCA KOLATOWICZ	RANGERS - POUND SUPPLIES	\$ 32.00
EFT-124307	05/05/2023	REMOTE DIGITAL IMAGERY	EVENTS - POP-UP 23 - PHOTOBOOTH HIRE (9AM TO 3PM, 22 AND 23 APRIL)	\$ 3,080.00
EFT-124308	05/05/2023	SAGE AUTOMATION PTY LTD	WATER - WATER SERVICES SCADA UPGRADE WORKS - STAGE 2. SAGE REFERENCE 82237	\$ 10,179.40
EFT-124309	05/05/2023	SECUREPAY PTY LTD	GAC - WEB PAYMENTS TRANSACTION FEE	\$ 68.15
EFT-124310	05/05/2023	STATEWIDE BEARINGS	FLEET - KBC2680 TRAILER SPRING PARTS	\$ 216.04
EFT-124311	05/05/2023	SUPER CHEAP AUTO PTY LTD	FLEET - KBC950R KBC300F JERRY CAN HOLDERS AND SUNSHADES	\$ 258.66
EFT-124312	05/05/2023	TANIA HAE HAE	RATES REFUND ON ASSESSMENT A4061	\$ 2,470.00
EFT-124313	05/05/2023	THE TALBOT FAMILY TRUST T/A HEALTHY PC	ICT - APRIL MAINTENANCE	\$ 1,107.70
EFT-124314	05/05/2023	TEAM GLOBAL EXPRESS PTY LTD	DEPOT - FREIGHT- T-QUIP HEALTH - POSTAGE FREIGHT AND TRANSPORT OF HEALTH SAMPLES DEPOT - FREIGHT- BOYA EQUIPMENT WATER – COURIER COSTS FOR SAMPLE ANALYSIS	\$ 164.63
EFT-124315	05/05/2023	WANDERLUXE	PROPERTY - REPLACE WATER DAMAGED ITEMS 262 HANNAN STREET	\$ 745.44
EFT-124316	05/05/2023	WARREN SYMINTON RALPH PTY LTD	PROPERTY - DIRECTOR OF COMMUNITY DEVELOPMENT NEW LEASE AND HIRE AGREEMENT - RUBY TRAM - KALGOORLIE BOULDER VISITOR CENTRE	\$ 2,783.00
EFT-124317	05/05/2023	WESTERN DESERT RACERS PTY LTD	HIRE BOND WITH REFUND REQUEST REF-74	\$ 160.00
EFT-124060	01/05/2023	3E ADVANTAGE PTY LTD	GAC - MONTHLY RENTAL OF X3 IDEAL POS TERMINALS 29/04/23 - 29/05/23	\$ 366.30

EFT-124061	01/05/2023	ABCO PRODUCTS	LIBRARY - CLEANING SUPPLIES - LIBRARY-100149-PUREGIENE® TOILET TISSUE SELECT 2 PLY 400 SHEET CARTON 48, LIBRARY-130024-CLASSIC® BIN LINERS BLACK 80L CARTON 250, LIBRARY-160241-CLEANMAX DISINFECTANT LEMCLENZ 5L EACH, LIBRARY-FREIGHT	\$ 210.22
EFT-124062	01/05/2023	ADH GOLF & UTILITY VEHICLES	GC - CART 18 DAMAGE REPAIRS	\$ 4,141.80
EFT-124063	01/05/2023	AFGRI EQUIPMENT AUSTRALIA PTY LTD	GC - PARTS FOR PLANT REPAIRS - GC - M152983 SPRING, MIU11121 SPRING, M152982 LINK, M152985 SPRING, AM134940 GOVERNOR, MIA10966 PANEL, VGA12173 SWITCH KIT, AM138649 CLUTCH, M149676 SPLASH GUARDS, M149677 SPLASH GUARDS, VGA10885 RIVET, M113621 FILTER ELEMENT, FREIGHT	\$ 2,704.53
EFT-124064	01/05/2023	AIR LIQUIDE AUSTRALIA LIMITED	DEPOT - HIRE FEE FOR CYLINDER PERIOD 1/03/23 TO 31/03/23	\$ 208.00
EFT-124065	01/05/2023	ALCOLIZER TECHNOLOGY	AIRPORT - ALCOLIZER LE5 (6 MONTHS CALIBRATION MODULE EXCHANGE) SN #SN#26480259	\$ 146.30
EFT-124066	01/05/2023	ALLAN PENDAL	FINANCE - REIMBURSEMENT OF COUNCIL MEETING EXPENSES	\$ 800.00
EFT-124067	01/05/2023	ALU GLASS (LEGION PTY LTD)	PROPERTY- 2 TINDALS CRESCENT REGLAZE FRONT DOOR 3 X 1118 X 209 6.38MM CATHEDRAL LAMINATED SAFETY GLASS	\$ 561.00
EFT-124068	01/05/2023	ANTHONY WILLIAM FLINT T/A ADMIRE PAINTING SERVICES	PROPERTY-WORKSHOP NEW EXTERNAL DOOR SUPPLY AND APPLY ONE SEALER/PRIMER COAT ONE UNDERCOAT AND ON GLOSS FINISH PROPERTY - ADMIN PROPERTY AREA PAINTING	\$ 4,048.00
EFT-124069	01/05/2023	ARTA ENTERPRISES PTY LTD	RANGERS- COLLECTION AND IMPOUND OF ABANDONED VEHICLES MARCH 2023	\$ 8,225.00
EFT-124070	01/05/2023	ARUP AUSTRALIA PTY LTD	ENG - GREAT EASTERN HWY & JOHNS ROAD - INTERSECTION UPGRADE GEH - JOHNS ROAD DESIGN PCR 01 - ENG - EN7 - FOR SUBMISSION FOR THE CONCEPT DESIGN OF GREAT EASTERN HIGHWAY AND JOHNS ROAD INTERSECTION	\$ 112,685.21
EFT-124071	01/05/2023	ATOM SUPPLY	PROPERTY- PEACE PARK ANCHOR SLEEVE HEX HEAD CARBON STEEL ZINC YELLOW DYNABOLT 12X75MM CODE 5212004, WASHER FLAT ROUND HARDENED ZINC YELLOW 12MM 1/2 CODE 2052004, SDS PLUS BOOSTER MASONRY DRILL 12MM X 210 150FL	\$ 60.25
EFT-124072	01/05/2023	AUSCO BUILDING SYSTEMS	GC - HIRE OF PORTABLE OFFICE SPACE( DONGA) OFFICE 12.0M X 3.0M INCLUDES 3 X AIR CONDITIONERS	\$ 725.65
EFT-124073	01/05/2023	AUSTRALIA POST- ( POSTAGE ACCOUNT ONLY)	ADMIN - POSTAGE	\$ 5,818.17
EFT-124074	01/05/2023	AUSTRALIAN LABORATORY SERVICES PTY LTD (ALS)	WATER - SAMPLE ANALYSIS FOR BOTH REGULATORY AND OPERATIONAL SAMPLING FOR THE SEWER WASTEWATER TREATMENT PLANT AND RECYCLED WATER. EN8.	\$ 5,483.01
EFT-124075	01/05/2023	AVANTGARDE TECHNOLOGIES PTY LTD	ICT - 300M 12 SMOF LOOSE TUBE, SLIDING 1RU FIBOTS ABD ACCESSORIES, INSTALLATION OF 12C FIBRE OPTIC LOOSE TUVE CABLE TO POLICE STATION/SPLICING AND TESTING, 8 X FOOD/ACCOMMODATION 2 X FOOD/ACCOMMODATION, ICT -DAHUA INDUSTRIAL POE SWITCHES WITH DUAL POWER SUPPLIES FOR CCTV POLES WITHIN HANNAN STREET, LABOUR X 20 2 TECHNICIANS NIGHT SHIFT, 2 X 60 FOOT EWP HIRE ICT - ANPR INSTALL FOR PUBLIC SURVEILLANCE AS PART OF CONTRACT - ANPR CCTV INSTALL	\$ 129,741.97
EFT-124076	01/05/2023	AVDATA PTY LTD	AIRPORT - INTERNET TRANSFER FEE FOR ABR DATA 183 241 298 AIRPORT - FLIGHT DATA 183 241 079 AIRPORT -MONTHLY DATA REPORT FEE 183 240 216	\$ 2,833.63
EFT-124077	01/05/2023	BATTERIES N MORE	GC - PARTS FOR PLANT - GC - 27HR-780 DELKOR N70ZZL FLEET-1300 4000 LUMEN TORCH RECH LI-ION, 1300 4000 LUMEN TORCH RECH LI-ION, 2261 TB-26650IC55-BP1, 2261 TB-26650IC55-BP1	\$ 723.00
EFT-124078	01/05/2023	BC SPARKLE CLEANING	AIRPORT- FRIDAY SERVICES SCHEDULE INCLUDES: 3RD, 10TH, 17TH, 24TH AND 31ST MARCH 2023	\$ 660.00
EFT-124079	01/05/2023	BELLINI BULK HAULAGE PTY LTD	RETIC - 60T MT BURGESS 2 FOR ST BARBARA'S SQUARE	\$ 1,017.48
EFT-124080	01/05/2023	BIDFOOD KALGOORLIE	GC - GROCERY & SERVING SUPPLIER FOR THE GOLF COURSE	\$ 4,547.11
EFT-124081	01/05/2023	BIDFOOD KALGOORLIE (GOLDLINE DISTRIBUTORS)	EGCC - GROCERY AND SUPPLIES FOR IN-CENTRE MEALS PARKS - ANIMAL FOOD FOR HAMMOND PARK - PARKS - PEAS EDGELL 2KG, CORN KERNELS EDGELL 2KG, CARROTS DICED EDGELL 2KG, BLUEBERRIES LQF CATCHCHOICE 1KG GAC - BAR STOCK - APRIL 2023	\$ 2,852.70
EFT-124082	01/05/2023	BIG K CAR DETAILING	FLEET- DETAIL MITSUBISHI OUTLANDER INSIDE AND OUT	\$ 440.00
EFT-124083	01/05/2023	BLADON WA PTY LTD	EVENTS- LANYARDS AND COOLER BAGS- 21-02-2023 - NAVY ORCA COOLER BAG- CITY OF KALGOORLIE- BOULDER LOGO ON ONE SIDE- 23/02/2023, LANYARD- SAFETY CLIP-CUSTOM PRINTED LOGO OF THE CITY OF KALGOORLIE-BOULDER - 23/02/2023	\$ 8,541.50

EFT-124084	01/05/2023	BMG PRODUCTIONS	CDT - YOUTH ICE SKATING SESSION AUDIO/VISUAL - YOUTH - DJM 900 PIONEER MIXER, CDJ2000 NEXUS 2, 2X EV SPEAKERS 12 INCH, 2 X SUB EV 18 INCH, 2X QUAD LIGHTS, 4X MOVING HEADS, 1 X FOLDBACK SPEAKER DJ, SET UP EQUIPMENT, PACK DOWN, 1 X CABLES EVENTS - POP-UP 23 - AUDIO VISUAL REQUIREMENTS FOR TWO WEEK PERIOD (EN7).	\$ 15,778.40
EFT-124085	01/05/2023	BOC GAS & GEAR	OASIS - BALLOON GAS OASIS - OXYGEN	\$ 63.75
EFT-124086	01/05/2023	BORAL CONSTRUCTION MATERIALS GROUP LIMITED	ENG - SUPPLY OF AGGREGATE FOR OUR ROAD MAINTENANCE - WORKS-7 MM STONE , WORKS-DUST MANUFACTURED SAND	\$ 16,567.21
EFT-124087	01/05/2023	BOULDER MEDICAL CENTRE	P&C OHS- HEP AB TWINREX COMBINED - HEP A IMMUNISATION FOR EMPLOYEE # 3849, HEP B IMMUNISATION FOR EMPLOYEE # 3849	\$ 121.00
EFT-124088	01/05/2023	BOYA EQUIPMENT	FLEET-K5651-34352 SPRING PLATE, K565134372 BOLT (M) #K5651-3437 #76539-34372	\$ 334.03
EFT-124089	01/05/2023	BROWN'S PARTY HIRE	GAC - GLASSWARE HIRE - BYSTANDER EVENTS - 9X15M STRUCTURE, DELIVERY EVENTS - SP 23 - COOL ROOM HIRE EVENTS - POP-UP 23 - CHAIRS AND TABLE HIRE	\$ 6,363.50
EFT-124090	01/05/2023	BUILT BY GEOFF	PROPERTY- KINGBURY PARK BLACK GARRISON STYLE FENCE 1800MM TALL 5X CUSTOM BUILT PANEL 20X BRACKET AS PER MEASUREMENTS PROVIDED - 2765MM - 2695MM - 2695MM - 2690MM - 2690MM WORKS- CENTENNIAL PARK CARAVAN OVERFLOW SIGNS POST	\$ 3,248.30
EFT-124091	01/05/2023	BUNNINGS BUILDING SUPPLIES P/L	GAC - GALLERY AND ENGAGEMENT SUPPLIES - 10 X 30MM PINE COUNTERSUNK HEAD SCREWS, 10 X 50MM PINE COUNTERSUNK HERAD SCREWS, 8 X 75MM PINE COUNTERSUNK HEAD SCREWS, EVERHANG 25KG BRASS D-RINGS, KAL CITY CENTRE - MURAL CONSUMABLES (PAINT, MARINE PLY, AND MATERIALS); KCC - MURAL CONSUMABLES PLYWOOD PROPERTY - ENDOWMENT BLOCK DRAIN WORK -SILICONE ROOF & GUTTER TRANSLUCENT	\$ 1,566.06
EFT-124092	01/05/2023	CABLE LOCATES PTY LTD	ENG - CL23-157 - 2023 - PROJECTS - RFQ - SERVICE LINE LOCATING ON JOHNS ROAD & GEH, KALGOORLIE - CABLE LOCATES	\$ 17,253.50
EFT-124093	01/05/2023	CALLAWAY GOLF SOUTH PACIFIC PTY LTD	GC - CALLAWAY BRANDED GOLF CLUBS BALLS ACCESSORIES (TOWELS AND UMBRELLAS) GLOVES APPAREL HEADWEAR SHOES GOLF BAGS AND PUTTERS FOR PRO SHOP STOCK	\$ 20,255.73
EFT-124094	01/05/2023	CBC BEARINGS & POWER TRANSMISSION (WA) PTY LTD	FLEET-AL03466 50 SERIES - THREAD 63.5 X 1.5MM, FREIGHT FLEET-AEL205-100ECO INSERT BALL BRG ECO 1IN X 52X31MM ITEM NO: 10795990	\$ 320.27
EFT-124095	01/05/2023	CELEBRATION CITY (RED EDGE EVENTS)	GC - HIRE OF TABLECLOTHS AND CHAIR COVERS FOR VARIETY GOLF DAY 24 MARCH 2023	\$ 871.50
EFT-124096	01/05/2023	CENTRAL REGIONAL TAFE	CDC- CERT 3 COMMUNITY SERVICES FINANCE - MICROSOFT EXCEL - INTERMEDIATE COURSE FOR EMPLOYEE 3831	\$ 444.40
EFT-124097	01/05/2023	CENTURION TRANSPORT CO PTY LTD	OASIS - CENTURION TRANSPORT QUOTE NUMBER - GO100323SR PICKUP RESIDUAL DRUM OF LIQUIFIED CHLORINE AND DELIVERY OF LIQUIFIED CHLORINE DRUM - 1X 920KG LIQUIFIED CHLORINE GAS DRUM FROM IXOM DEPOT AT 52 SHEFFIELD ROAD, WELSHPOOL TO THE GOLDFIELDS OASIS IN SOMERVILLE, 6430. THE DIMENSIONS ARE 2000X1000X1000MM WITH AN EXPECT WEIGHT OF 1645KG AND A 789LTR WATER CAPACITY.	\$ 504.71
EFT-124098	01/05/2023	CHEMICALS AUSTRALIA OPERATIONS PTY LTD T/A IXOM OPERATIONS PTY LTD	OASIS - EXPECTED 6 X 920KG CHLORINE GAS WATER - PICCADILLY RECYCLED WATER PUMP STATION - CHLORINE USAGE	\$ 1,555.43
EFT-124099	01/05/2023	CHEVRON AUSTRALIA DOWNSTREAM FUELS PTY LTD (PUMA ENERGY)	EVENTS - POP-UP PROJECT 23 - DIESEL REQUIRED FOR GENERATOR	\$ 12,883.71
EFT-124100	01/05/2023	CITY BUILDING SUPPLIES PTY LTD	PROPERTY- ENDOWMENT BLOCK ALUMINIUM T-BAR 6.5M 40X40X1.6MM ELS287 (ALS767)-CODE 100012907, WALLBOARD SAW 150MM CUSHION GRIP CARDED-CODE 100010227, SAW WALLBOARD 150MM SUPERCRAFT-CODE 2243996, SILICONE ROOF & GUTTER TRANSLUCENT 310G SELLEYS-CODE 1337104 PROPERTY- 23 HESTON COURT-LOSP PINE 120 X 45 6.0M* 1/6.0 (1 PCS) -CODE 100008085	\$ 769.55
EFT-124101	01/05/2023	CIVILSTORM PTY LTD	ENG - DESIGN WORKS – ROBERTS STREET (RHODES ST – PRESIDENT ST) & CONNOLLY ST – ROAD AND PARKING UPGRADES ON CIVILSTORM AS PER ATTACHED - DESIGN WORKS – ROBERTS STREET (RHODES ST – PRESIDENT ST) & CONNOLLY ST – ROAD AND PARKING UPGRADES	\$ 17,490.00
EFT-124102	01/05/2023	CJD EQUIPMENT PTY LTD	FLEET-V15088068 BRAKE KIT FLEET-V11435547 GAS SPRING, V11110175 FILTER, V11110176 SAFETY FILTER, V16284724 WIPER BLADE, V12741498 WIPER BLADE	\$ 1,503.30
EFT-124103	01/05/2023	CLEANAWAY	WASTE - COMMERCIAL RECYCLING COLLECTION, WASTE - PUBLIC REFUSE COLLECTION, WASTE- RESIDENTIAL BULK BIN COLLECTION, WASTE- PUBLIC RECYCLING COSTS, WASTE- DOMESTIC REFUSE COLLECTION	\$ 231,879.30

EFT-124104	01/05/2023	CLOUD COLLECTION PTY LTD T/A CLOUD PAYMENT GROUP	RATES- CLOUDS MAR STATEMENT #3997 RE LEGAL CHARGES RE 2022/23 DEBT COLLECTION	\$ 3,874.41
EFT-124105	01/05/2023	CONCEPT MEDIA	HERITAGE: ADVERT HAVE A GO NEWS APRIL 2023	\$ 355.74
EFT-124106	01/05/2023	CONVERGED COMMUNICATION NETWORK APPLICATION PTY LTD T/A CCNA	ICT - MONTHLY TELEPHONE CHARGES APRIL 2023	\$ 11,283.70
EFT-124107	01/05/2023	COOPERS CARPET CLEANING WA PTY LTD	PROPERTY-OASIS CARPET CLEAN UP FROM BLOCKED PIPE	\$ 320.00
EFT-124108	01/05/2023	CRW HOLDINGS (WA) T/AS KALGOORLIE PAINT CENTRE	WORKSHOP - FLOOR PAINT AND PAINTING EQUIPMENT - MASKING TAPE 48MM, PADDLE MIXER 1L-4L 11296, R/C-PRO ULTRA 12MM 270MM, ROLLER KIT-PHOENIX 270MM, SUPER PAINT MIXER LARGE, UNI PRO SMOOTH COAT SASH 38/50/63/75 4 PK, WORKSHOP-UNI PRO EXTENSION POLE 1.2M	\$ 285.20
EFT-124109	01/05/2023	CULTURE COUNTS AUSTRALIA PTY LTD	GAC - 2023 CULTURE COUNTS EVALUATION	\$ 2,200.00
EFT-124110	01/05/2023	CURTAIN VILLA	PROPERTY- OASIS SCREEN ROLLER GROUP FITNESS VVV	\$ 110.00
EFT-124111	01/05/2023	DAVID MINNEY	RATES REFUND ON ASSESSMENT A26995	\$ 2,367.96
EFT-124112	01/05/2023	DIANE NAZZARI	RATES REFUND ON ASSESSMENT A33891	\$ 19,080.00
EFT-124113	01/05/2023	DIGITAL ASSET SOLUTIONS	WATER - SEWER MODELLING FOR PLANNING APPLICATIONS	\$ 4,499.00
EFT-124114	01/05/2023	DULUX AUSTRALIA	PROPERTY- ENDOWMENT BLOCK 2-272 HANNAN ST SHOP -DLX PROF TOTAL PREP WHITE 15L CODE 66489049-15L - HADCON CEILING FLAT WHITE 15L CODE 0718820-15L, IQUIP EVO TAPE 36MM 50MM CODE N5420180-UNIT, RCTA PROFESSIONAL CAGE FRAME 230MM	\$ 368.20
EFT-124115	01/05/2023	ELECTRICITY RETAIL CORPORATION T/AS SYNERGY	ELECTRICITY - 300 HANNAN STREET KALGOORLIE FROM 31/01/23 - 30/03/23 ELECTRICITY - 93 ASLETT KARLKURLA - GOLF COURSE FROM 08/03/23 - 11/04/23 ELECTRICITY - 50 EGAN STREET FROM 03/06/22 - 04/04/23 ELECTRICITY - LOT 503 PICCADILLY ST, WEST LAMINGTON FROM 08/03/23 - 11/04/23 ELECTRICITY - SHOP 7 272 HANNAN STREET FROM 01/10/23 - 30/01/23 ELECTRICITY - LOT 4007 MARSHALL STREET - RFSC - BUILDING FROM 08/03/23 - 11/04/23 ELECTRICITY - OASIS 99 JOHNSTON STREET BOULDER FROM 08/02/23 - 28/02/23 ELECTRICITY - THROSSELL STREET PUMP STATION FROM 08/02/23 - 11/04/23 ELECTRICITY - 4/57 CHEETHAM ST FOR THE PERIOD 09/02/23 - 06/04/23 ELECTRICITY - BOULDER TOWN HALL - LOT 1 BURT STREET BOULDER FROM 08/03/23 - 11/04/23 ELECTRICITY - BURT STREET FROM 28/02/23 - 27/03/23 075896430 ELECTRICITY - OASIS PLAYING FIELD - OSMETTI DRIVE FROM 03/02/23 - 31/03/23 ELECTRICITY - CAR PARK - 56 EGAN STREET KALGOORLIE FROM 04/02/23 - 05/04/23 ELECTRICITY - OASIS PLAYING FIELDS - LOT 9000 JOHNSTON STREET KALGOORLIE FROM 16/03/23 - 19/04/23 ELECTRICITY - UNIT A OSMETTI DRIVE BOULDER - OASIS CLUBROOMS FROM 08/03/23 - 11/04/23 ELECTRICITY - CHESTERTON PUMP - LEVIATHAN STREET BOULDER WA FROM 08/03/23 - 11/04/23 ELECTRICITY - LOT 399 PICCADILLY STREET - SHEPARDSON OVAL LIGHTING FROM 08/03/23 - 11/04/23 ELECTRICITY - LOT 4007 MARSHALL STREET - RFSC - BUILDING FROM 11/01/23 - 07/02/23 ELECTRICITY - LOT 1140 MACDONALD STREET - LORD FORREST - FROM 08/03/23 - 11/04/23 ELECTRICITY - 272 HANNAN STREET KALGOORLIE FROM 01/02/23 - 29/03/23 ELECTRICITY - RAMUS PARK - LOT 501 RAMUS CIRCLE FROM 03/02/23 - 04/04/23 ELECTRICITY - GAC 27 CHEETHAM ST FROM 08/02/23 - 11/04/23 ELECTRICITY - CHARLES PARK - CHARLES STREET KALGOORLIE FROM 09/02/23 - 06/04/23 ELECTRICITY - HAMMOND PARK - MEMORIAL DRIVE KALGOORLIE FROM 08/03/23 - 11/04/23 ELECTRICITY - UNIT A/99 JOHNSON STREET BOULDER - PLAYING FIELD 1 FROM 08/03/23 - 11/04/23 ELECTRICITY - LT 503 HEFRON CIRCLE FROM 01/02/23 - 31/03/23 ELECTRICITY - 23 HESTON COURT KALGOORLIE FROM 01/02/23 - 31/03/23	\$ 65,675.46



			ELECTRICITY FOR 4/460 HANNAN ST FROM 02/02/23 - 29/03/23 ELECTRICITY - LIGHTING AT MOSCONI CIRCLE FROM 03/02/04/04/23 ELECTRICITY - GAC - 35 CHEETHAM STREET KALGOORLIE FROM 08/03/23 - 11/04/23 ELECTRICITY - RAY FINLAYSON - LOT 4347 MARSHALL STREET WEST LAMINGTON - CAR PARK LIGHTING FROM 08/03/23 - 11/04/23 ELECTRICITY - CRUIKSHANKS SPORTS ARENA - FIMISTON ROAD FROM 08/03/23 - 11/04/23	
EFT-124116	01/05/2023	ELEVATED WORK SERVICES PTY LTD (PREVIOUSLY HOWE ELECTRICS)	RESERVES - T014 - 18/19 - REMOVE DEAD TREE ON CORNER OF DUGAN STREET AND THROSSELL STREET. RESERVES - T014 - 18/19 - REMOVE AND STUMP GRIND TREE AT 7 SUBOTA STREET. RESERVES - T014 - 18/19 - REMOVE DEAD TREE AT 462 HANNANS STREET, KALGOORLIE. RESERVES - T04 - 18/19 - REDUCE TREE AT 50 SHAW STREET, KALGOORLIE	\$ 9,628.26
EFT-124117	01/05/2023	ELITE GYM HIRE	OASIS - SMITH MACHINE REPAIR LABOUR, OASIS - NEEDLE ROLLER	\$ 369.60
EFT-124118	01/05/2023	EMYJOR SERVICES PLUMBING, EXCAVATION & CONTROLLED WASTE	WATER – SEWER OPERATIONAL WORKS INCLUDING BLOCKAGES, OVERFLOWS, FLOW CHECKS PROPERTY- EGCC KITCHEN ARRIVED ON SITE WITH GRATE. INSTALL GRATE AND SEALED. PUT CAUTION SIGN OVER TO LET SILICON SET 21/03/2023	\$ 25,072.69
EFT-124119	01/05/2023	ENSURV PTY LTD ATF THE HARRIS FAMILY TRUST T/A GUARDIAN FIRST AID AND FIRE	OASIS - SERVICE FIRST AID KITS AND REPLACE DEFIBRILLATOR COMPONENTS - AEROAID ANTISEPTIC SPRAY 50ML, ANTISEPTIC HEALAD CREAM 25G, BLUE WATERPROOF TAPE 2.5CMX5M STEROCHEF, COMBINE DRESSING 10X20CM, CONFORMING BANDAGE W10CM, CONFORMING BANDAGE W2.5CM, CONFORMING BANDAGE W5CM, CONFORMING BANDAGE W7.5CM, DISPOSABLE SPLINTER PROBE PK 10, FABRIC DRESSING STRIP 7.2CMX1M, FAC BLUE DETECTABLE PLASTIC STRIPS PK 50, GAUZE STERILE 7.5CM PK5, INSPECT AND SERVICE DEFIBRILLATOR, INSTANT COLD PACK SMALL	\$ 1,217.62
EFT-124120	01/05/2023	ENVISIONWARE PTY LTD	LIBRARY - PUBLIC NETWORK - 1 ANNUAL RENEWAL TO ENVISIONWARE	\$ 1,192.54
EFT-124121	01/05/2023	ERTECH PTY LTD	ENG - KCC - KALGOORLIE CITY CENTRE ECONOMIC TRANSFORMATION PROJECT - CONSTRUCTION PHASE - RFT NUMBER: T007 - 20/21	\$ 2,401,297.05
EFT-124122	01/05/2023	EYEBROW INK STYLING	CDC - TRAINING FOR CLIENT	\$ 2,500.00
EFT-124123	01/05/2023	FIESTA CANVAS	FLEET- TRIGG TOW HITCH	\$ 510.00
EFT-124124	01/05/2023	FIONA O'DONNELL	OASIS - BRONZE MEDALLION REQUALIFICATION FOR SWIM SCHOOL STAFF	\$ 420.00
EFT-124125	01/05/2023	FIRST NATIONAL REAL ESTATE - STRATA PLAN A/C ONLY	PROPERTY - 2/269 DUGAN STREET - QUARTERLY ADMIN/SINKING LEVY - 1/05/23 TO 31/07/23	\$ 834.95
EFT-124126	01/05/2023	FLASHBAY PTY LTD	ICT - 8GB- KINETIC FLASH DRIVE- WHITE- LOGO- 07-03-2023	\$ 6,148.45
EFT-124127	01/05/2023	FREERANGE SUPPLIES	RANGERS - LED LENSER MH5	\$ 239.98
EFT-124128	01/05/2023	G BOWDEN PLUMBING	PROPERTY- AIRPORT 29/03/23 - UNBLOCK URINAL IN MALE TOILETS AT KALGOORLIE AIRPORT DIGGER DAWES - CLEAR BLOCKED EXELOO TOILET BOULDER EXELOO-UNBLOCK EXELOO TOILET NEAR BOULDER BAKERY BOULDER BAKERY-UNBLOCK DRAIN IN EXELOO TOILET PROPERTY-OASIS REPAIR 2 X WATER LEAKS IN 40MM POLY WATER LINE NEAR CHEM SHED	\$ 5,995.00
EFT-124129	01/05/2023	GLOBAL INTEGRATED SOLUTIONS	AIRPORT - PARKING TICKET MACHINES	\$ 456.05
EFT-124130	01/05/2023	GOLDFIELDS ABORIGINAL LANGUAGE CENTRE ABORIGINAL CORPORATION	HERITAGE - BOOK SET	\$ 135.00
EFT-124131	01/05/2023	GOLDFIELDS AUTO ELECTRICAL	FLEET-CHECK AND REPAIR ALL UNSERVICEABLE LIGHTS AS PER D16736 FLEET-CHECK AND REPAIR LIGHTING DUE TO SHORTS AND BROKEN LENSES AS PER D16735 FLEET-KBC884N CHECK AND REPLACE AC COMPRESSOR AS PER D16710	\$ 6,415.97
EFT-124132	01/05/2023	GOLDFIELDS LINEMARKING	ENG - RFT030 21/22 - SUPPLY OF LINEMARKING - PICCADILLY ST (MARITANA ST - ST ALBANS RD)- AS PER DRAWING 10-L-100-116 ENG - RFT 030 21/22 - SUPPLY OF LINEMARKING WORKS - DRAWING 10-L-100-118 CHARLES ST & ROBERTS ST ENG - RFT030 21/22 - SUPPLY OF PEDESTRIAN IMPROVEMENT WORKS- 33 BOURKE ST	\$ 60,631.73
EFT-124133	01/05/2023	GOLDFIELDS MINING SUPPLIES	WATER- ITEM NO 130100- FOOTVALVE WITH HOSE TAIL 100MM	\$ 774.71
EFT-124134	01/05/2023	GOLDFIELDS OFF ROAD	FLEET-LABOUR, PINNACLE 2 FIBREGLASS CANOPY TO SUIT MITSUBISHI TRITON MR 11/2028 ONWARDS -WHITE SOLID (W32) PROPERTY - HAYMAN REESE HITCH STEP	\$ 4,603.40

EFT-124135	01/05/2023	GOLDFIELDS PHYSIOTHERAPY SERVICES	CDC - PEM/DAS CDC - PEM/DAS LATE CANCELLATION FEE CDC - PEM/DAS CDC - PEM/DAS CDC- FULL MEDICAL AND LAB TEST	\$ 2,541.00
EFT-124136	01/05/2023	GOLDFIELDS PRINTING CO PTY LTD	ADMIN - 3000X WINDOW FACE ENVELOPES COLOURED	\$ 1,188.00
EFT-124137	01/05/2023	GOLDFIELDS RECORDS STORAGE	IM - STORAGE - 1/03/2023 TO 31/03/2023	\$ 2,139.12
EFT-124138	01/05/2023	GOLDFIELDS SEPTIC DISPOSALS (AIPIM NOMINEES PTY LTD)	PROPERTY- BOULDER CAMP WEEKLY PUMP OUT OF THE PORTABLE TOILET AT BOULDER CAMP	\$ 1,232.00
EFT-124139	01/05/2023	GOLDFIELDS SIGN WORKS, ENGRAVING AND TROPHY SPECIALISTS	YOUTH - YOUTH COUNCIL BADGES FOR NEW MEMBERS	\$ 96.80
EFT-124140	01/05/2023	GPC ASIA PACIFIC PTY LTD T/A NAPA AUTO PART	FLEET - RSK40C FILTERS 4WD KIT FLEET - RSK61C FILTER SERVICE KIT FLEET - RSK60C FILTER SERVICE KIT FLEET - RSK60C FILTER SERVICE KIT WORKSHOP - CD60-13254 AIR FRESHENER MAGIC TREE CARD60	\$ 743.40
EFT-124141	01/05/2023	GPH RECRUITMENT	PROPERTY- TRADE ASSISTANCE/ MAINTENANCE LABOURERS X 3 PERSONNEL	\$ 4,311.84
EFT-124142	01/05/2023	GREENWAY TURF SOLUTIONS PTY LTD	TURF - FERTILISER FOR TURF FIELDS - FERTGROW XTREME SPECIAL 25KG BAG, FERTGROW XTREME SPECIAL 25KG BAG, FERTGROW XTREME SPECIAL 25KG BAG, FERTGROW XTREME SPECIAL 25KG BAG, FERTGROW XTREME SPECIAL 25KG BAG, TURF - FERTGROW XTREME SPECIAL 25KG BAG	\$ 15,048.00
EFT-124143	01/05/2023	GTT TOWING TRANSPORT & EMERGENCY SERVICES	EVENTS - POP-UP 23 - DELIVERY OF GVROC UNIT TO POP UP LOCATION.	\$ 194.70
EFT-124144	01/05/2023	HAMPTON TRANSPORT SERVICES PTY LTD	ROADS - MAINTENANCE GRADING TRANS ACCESS RD SLK 0 - SLK 250 ENG - RFT - T001 18/19 - CKB - MT. MONGER ROAD - HIRE OF DOUBLE WATERCART	\$ 60,626.68
EFT-124145	01/05/2023	HANDY CROOKS	PROPERTY - OASIS - REMOVE EXISTING DAMAGED STEEL DOOR AND FRAME. REPLACE WITH NEW STEEL SPLIT FRAME AND FIT NEW SOLID BLOCK DOOR. GROUT SPLIT FRAME INTERNALS	\$ 3,121.25
EFT-124146	01/05/2023	HARVEY NORMAN AV/IT KALGOORLIE	AIRPORT - OFFICE SUPPLIES - JBL CHARGE 5 BT SPEAKER - BLACK	\$ 199.00
EFT-124147	01/05/2023	HEATLEY SALES PTY LTD (HEATLEYS)	DEPOT-WORKS DEPOT YEARLY CLOTHING ISSUE	\$ 1,683.17
EFT-124148	01/05/2023	HERSEYS SAFETY	DEPOT STORES - PPE FOR STOCK - BOX DUST MASK P2 PROSAFETY, BOX EARPLUGS PROSAFETY, COVERALLS, DEPOT STORES - MAGIC TREES, DUCT TAPE, EARMUFF PROCHOICE PYTHON SLIMLINE, FREIGHT, HI VIS VEST 2XL, STANLEY KNIFE WORKSHOP - ET4086 OIL EXTRACTOR 6LK MANUAL TYPE WORKSHOP- STOCK BAGS OF RAGS	\$ 928.56
EFT-124149	01/05/2023	HOSMAR PTY LTD T/A TOTAL ASPHALT	ENG - RFT - T011 20/21 & T023 21/22 - SUPPLY AND CONSTRUCTION OF MELDRUM AV - SPECULATION TO CHARLES AS PER QUOTE 071LT23 - BROOMING, SUPPLY & LAY, TRAFFIC MANAGEMENT	\$ 371,040.33
EFT-124150	01/05/2023	INITIAL HYGIENE	PROPERTY - HAMMOND PARK 2 SHARPS DISPOSAL HEAVY DUTY (1.4L) (13 VISITS P.A.) BOULDER ROTARY PARK-2 SHARPS DISPOSAL HEAVY DUTY (1.4L) (13 VISITS P.A.) CENTENNIAL PARK 2 SHARPS DISPOSAL HEAVY DUTY (1.4L) (13 VISITS P.A.)	\$ 1,828.70
EFT-124151	01/05/2023	INSTANT RACKING	PROPERTY- DEPOT PAINT SHED PALLET RACKING FRAME 2438X838MM 90MM POSTS 2743ML 100X0X1.5 W/CLIP	\$ 4,980.00
EFT-124152	01/05/2023	INSTANT WINDSCREENS	FLEET-TT739VLT WINDSCREEN WITH CAMERA, WDP WASTE DISPOSAL FLEET-FITOWNW FIT CUSTOMER'S OWN WINDSCREEN CATERPILLAR MACHINE FLEET-TT144DVQLT W/S R/S-CAM-ACOUS 19-22, TT144DVQLT W/S R/S-CAM-ACOUS 19-22, WDP WASTE DISPOSAL	\$ 2,255.00
EFT-124153	01/05/2023	INTEGRA WATER TREATMENT SOLUTIONS	OASIS - QUARTERLY TREATMENT OF THE NOMINATED WATER SYSTEMS HW/1 HEATING WATER HW/2 HEATING WATER	\$ 181.50
EFT-124154	01/05/2023	INTERNATIONAL QUADRATICS PTY LTD	OASIS - SUITMATE SWIMSUIT WATER EXTRACTOR	\$ 5,115.66
EFT-124155	01/05/2023	INTERNATIONAL SCHOOL OF MUSIC	GAC - MORNING MELODIES VARIETY SHOW	\$ 200.00

EFT-124156	01/05/2023	J BLACKWOOD & SON PTY LTD (BLACKWOODS)	DEPOT - PPE STOCK FOR STORES - CLEANING WIPES 25\ S ARMORALL STORES - PPE/SCOURER/MASK/PRUNING SAW - SAW PRUNING FOLDING S&J 270MM, SCOURER S/STEEL OATES 165825 50GM WORKSHOP - MAINTENANCE BAGS FROM BLACKWOODS - WORKSHOP-00061663 RESEALABLE BAG 50MICS 150X230MM PK100 STORES - PPE/SCOURER/MASK/PRUNING SAW - SAW PRUNING FOLDING S&J 270MM WASTE - BUCKETS AND MARKERS FOR BATTERY COLLECTION - NEVER BIN A BATTERY CAMPAIGN - WASTE - 12 PACK MARKERS	\$ 2,005.56
EFT-124157	01/05/2023	JAMES PERVAN	PROPERTY - RESIDENTIAL TENANCY AGREEMENT -CKB- JAMES PERVAN- JUSTINE PERVAN MAY 23	\$ 3,000.00
EFT-124158	01/05/2023	JASON SIGNMAKERS SIGNS & LIGHT ENGINEERING	WORKS - \A\ STAND FOR GRADER SIGN, 3.2M GALV POSTS, 4.2M GALV POSTS, GALV POST CAPS, GRADER AHEAD SIGNS	\$ 26,354.39
EFT-124159	01/05/2023	JB HI-FI COMMERCIAL	YOUTH - IPADS FOR YOUTH COUNCILLORS - LOGITECH COMBO TOUCH FOLIO KEYBOARD CASE FOR IPAD 10.2\ [7TH/8TH/9TH GEN] YOUTH - IPADS FOR YOUTH COUNCILLORS - CUSTOMER FREIGHT CHARGE, YOUTH - APPLE IPAD 64GB WI-FI (SPACE GREY) [9TH GEN]	\$ 3,075.72
EFT-124160	01/05/2023	JEMO PTY LTD T/A SNAP KALGOORLIE	GAC - MULTIPLE POSTERS - GAC - X1 A0 LIGHTBOX POSTER - GOLDFIELDS YARN, X1 A1 POSTER - GOLDFIELDS YARN, X2 A1 POSTERS - MORNING MELODIES GAC - A1 POSTERS - A1 POSTER - SNOWY AND THE SEVEN COOL DUDES), GAC - A1 POSTERS - MOTHER'S DAY MARKETS	\$ 453.54
EFT-124161	01/05/2023	JOBFIT HEALTH GROUP PTY LTD	P&C- PRE- EMPLOYMENT MEDICALS	\$ 101.20
EFT-124162	01/05/2023	JOHN FILIPPONE	FINANCE - ENGAGEMENT OF PROCUREMENT CONSULTANT	\$ 3,811.50
EFT-124163	01/05/2023	KALAIRE PTY LTD	PROPERTY- BURT ST HUB MAKE FUJITSU MODEL ASTG30KMTCC - INVERTER – WALL MOUNTED SPLIT SYSTEM. COOLING 8,500W HEATING 9,000W	\$ 4,609.00
EFT-124164	01/05/2023	KALGOORLIE BOULDER ARTISAN BLACKSMITH	EVENTS - POP-UP 23 - BLACKSMITHS CONTRIBUTION.	\$ 500.00
EFT-124165	01/05/2023	KALGOORLIE BOULDER RACING CLUB	EXEC - KBRC VENUE HIRE BAR STAFF AND CLEANING FEE., BAR TAB - ALCOHOL AND NON-ALCOHOLIC BEVERAGES	\$ 2,000.00
EFT-124166	01/05/2023	KALGOORLIE CASE AND DRILL PTY LTD (KCD)	WATER - CODE 435 TRT 80- HAND ROLL TOWEL X80MTR CTN 16, CODE-241 13840208 SURFACE SPRAY MORTEIN 350GM BLK TOP , CODE 193 66623336598 BER PACKING TAPE BROWN 48MM X75MT PROPERTY - PEACE PARK -4P SOCKET DRIVE ADAPTOR SET-(MP)-CODE 277 K2937	\$ 253.25
EFT-124167	01/05/2023	KALGOORLIE FEED BARN PTY LTD	PARKS - DUCK & TURKEY PELLETS 25KG PARKS - APPARENT MARKING DYE RED 5L RANGERS - ANIMAL FOOD ORDER - ADVANCE PUPPY TRAY 12X700G, FRISKIES 10KG, PEDIGREE ADULT 20KG, RANGERS - FUSSY CAT LITTER, SUPERCOATE PUPPY 20KG	\$ 817.00
EFT-124168	01/05/2023	KALGOORLIE KICKBOXING	EGCC- PRIVATE GROUP CLASS 1HOUR 6 WEEK SELF DEFENCE, FITNESS, HEALTH & WELL	\$ 720.00
EFT-124169	01/05/2023	KALGOORLIE METRO PROPERTY GROUP (KMPG PTY LTD)	PROPERTY- RENTAL LEASE 4/460 HANNAN STREET 30/04/23 - 29/05/23	\$ 1,825.00
EFT-124170	01/05/2023	KALGOORLIE MITRE 10 (CARDAJAM PTY LTD)	PROPERTY- HESTON COURT -PWR BIT HEX 5MM X 50MM BORDO-CODE 107547369 EIGHT (8) SHELF UNIT 3 TIER TRADE 500KG TRULOCK - HERITAGE: SHELF UNIT 3 TIER TRADE 500KG TRULOCK PROPERTY- CENTENNIAL PARK TOILET REPAIRS -DRILL METRIC 19PCE SET HSS 166044641- CODE 6323661 PROPERTY- RANGERS -T17 10-12X3	\$ 3,226.40
EFT-124171	01/05/2023	KALGOORLIE OVERLAND MOTEL	EVENTS - POP-UP 23 - ACCOMMODATION FOR MEDIC 14-24 APRIL - MEALS INC	\$ 2,200.00
EFT-124172	01/05/2023	KALGOORLIE REFRIGERATION AND AIRCONDITIONING	PROPERTY - ADMIN EXECUTIVE MEETING ROOM-20.3.2023 - GAINED ACCESS TO SITE TO INSPECT UNIT NOT WORKING CORRECTLY, CHECKED OVER UNIT AND FOUND CONTACTOR TERMINALS LOOSE. TIGHTENED AND TESTED. CHECKED ALL FUSES ALL OK PROPERTY - RFSC 06/03/2023 - ATTENDED SITE TO INSPECT A/C UNIT NOT WORK	\$ 3,329.15
EFT-124173	01/05/2023	KALGOORLIE VOLLEYBALL ASSOCIATION	EVENTS - POP-UP 23 - KALGOORLIE VOLLEYBALL ASSOCIATION CONTRIBUTION	\$ 500.00
EFT-124174	01/05/2023	KALSIGNS PTY LTD	WASTE - YARRI RD - LANDFILL CLOSURE SIGN FOR INCLEMENT WEATHER WASTE - EDUCATION - SIGNAGE FOR LANDFILL - NEVER BIN A BATTERY CAMPAIGN TOURISM - CENTENNIAL PARK 72 HR RV STOP - NEW INFORMATIONAL SIGNAGE	\$ 5,893.09
EFT-124175	01/05/2023	KBCCI (KALGOORLIE-BOULDER CHAMBER OF COMMERCE & INDUSTRY)	MARKETING - KAPTURED IN KAL COMPETITION - KAL DOLLAR VOUCHERS 20X \$50	\$ 1,000.00
EFT-124176	01/05/2023	KENNARDS HIRE PTY LTD	OASIS - COMPRESSOR HIRE FOR THE BULKHEAD MOVE EVENTS - POP-UP 23 - 2.5T FORKLIFT HIRE - 06/04/23 - 28/04/23 PROPERTY- ENDOWMENT SCISSORLIFT HIRE 06/02/2023 08/02/2023	\$ 3,317.98
EFT-124177	01/05/2023	KINN & CO	EVENTS - POP-UP 23 - VARIABLE COSTS RELATED TO ICE-SKATING RINK CHILLER AND GENERATOR	\$ 59,321.94

EFT-124178	01/05/2023	KLEENWEST DISTRIBUTORS	DEPOT STORES - STOCK - BIN LINER 240L (100/CTN), BIN LINER 240L (100/CTN), COFFEE CUPS D/W 8OZ (500/CTN), BIN LINER 240L (100/CTN), GRAFFITI EZCYCLEAN AEROSOL CAN 200G CAN, SCOURER STAINLESS STEEL 50G	\$ 495.28
EFT-124179	01/05/2023	KM FABRICARIONS (WA)	PROPERTY- AIRPORT REPLACE ONE (1) GLASS PANEL IN 10.38MM COMFORT PLUS NEUTRAL LAMINATED SAFETY GLASS TO LOWER SECTION	\$ 3,600.00
EFT-124180	01/05/2023	KPCD PTY LTD	ICT - NBN SUBSCRIPTION 23 HESTON COURT - 27/10/2022 - 30/09/2023	\$ 1,735.70
EFT-124181	01/05/2023	LANDGATE	PLANNING - EXPENSE FOR TITLE SEARCH MARCH 2023 RATES - LANDGATE ONLINE CHARGES MAR 23 PLANNING - AERIAL IMAGERY OF KALGOORLIE AND ENVIRONMENT FROM 2ND JAN 2023 FLY-OVER SUPPLIED IN BOTH DATUMS - TOWNSITE EXTRACT GDA2020, TOWNSITE EXTRACT GDA94 RATES - LANDGATE INTERIM VALUATION ROLLS	\$ 1,913.04
EFT-124182	01/05/2023	LEWIS WINTER	ED - CONSULTANT REVIEW OF CITY'S LOCAL EMERGENCY MANAGEMENT ARRANGEMENTS AND ORGANISATIONAL TRAINING	\$ 14,000.00
EFT-124183	01/05/2023	LIQUOR CITY (KALGOORLIE) PTY LTD	EXEC - CIVIC RECEPTION 17/03/2023 - ALCOHOL ORDER - YELLOWTAIL BUB PICCOLO 200ML, YELLOWTAIL PINK BUBBLES 200ML EXEC - CIVIC RECEPTION 22/02/2023 - ALCOHOL ORDER - BULMERS CIDER 330ML B, VASSE FELIX CAB SAUV 750ML GC - BEVERAGE SUPPLIES AT THE GOLF COURSE	\$ 8,137.98
EFT-124184	01/05/2023	MACDONALD JOHNSTON (BUCHER MUNICIPAL)	FLEET - KBC073P KBC533R SWEEPER BRUSHES FLEET - KBC073P VARIOUS FILTER KITS FOR SWEEPER	\$ 6,264.06
EFT-124185	01/05/2023	MANGELSDORF ENGINEERING PTY LTD	GC - PLANT REPAIRS - SKIM FACES OF 3X JOHN DEERE TURF FEEDER HYDRAULIC MANIFOLDS	\$ 223.30
EFT-124186	01/05/2023	MARKET CREATIONS AGENCY PTY LTD	MARKETING - LINKEDIN SUPPORT (3 MONTH CONTRACT)	\$ 2,073.50
EFT-124187	01/05/2023	MATCHBURY ENTERPRISES PTY LTD T/A SYKES TRANSPORT WA	GC - TRANSPORT FEE FOR CLUB TURF - DELIVERY OF RYE SEED	\$ 1,971.89
EFT-124188	01/05/2023	MATTBEN PTY LTD T/AS FREIGHT LINES GROUP	WATER - TRANSPORTATION OF CHLORINE BOTTLES. EMPTY BOTTLES. KALGOORLIE TO PERTH	\$ 892.70
EFT-124189	01/05/2023	MCLEODS BARRISTERS & SOLICITORS	FINANCE - LEGAL ADVICE – SAT DIRECTIONS HEARING BROWN V CITY KALGOORLIE-BOULDER 10 MARCH 2023	\$ 2,533.30
EFT-124190	01/05/2023	MCM PROTECTION PTY LTD	ICT- ADMIN BUILDING ACCESS CARDS PROPERTY - KALGOORLIE TOWN HALL FIRE ALARM CALL OUT PROPERTY - UNLOCKING OF GATES DIGGER DAWES PROPERTY - UNLOCKING OF GATES AT SIR RICHARD MOORE	\$ 2,970.00
EFT-124191	01/05/2023	MELISSA CHAPMAN	PROPERTY - RESIDENTIAL TENANCY AGREEMENT -CKB- MELISSA L. CHAPMAN MAY 23	\$ 1,920.00
EFT-124192	01/05/2023	MELLEN BURNS	GAC - PHOTOGRAPHY FOR BYSTANDER, PHOTOGRAPHY FOR GOLDFIELDS YARN OPENING NIGHT	\$ 600.00
EFT-124193	01/05/2023	METZKE AUTOMOTIVE	GOLF COURSE-Q147 CLUB CAR SERVICE #9, #18, #39, #27, #36, #28	\$ 1,336.50
EFT-124194	01/05/2023	MINTERELLISON	EXEC - LEGAL FEES	\$ 6,723.09
EFT-124195	01/05/2023	MLB PAINT DISTRIBUTORS	WORKSHOP-1408PROHYD68205 PRO 68 HYDRAULIC OIL 205L, 1405HTGR020 HIGH TEMP EP GREASE 20KG WORKSHOP-100796589784-4L DULUX PREP WASH 4L	\$ 2,298.12
EFT-124196	01/05/2023	MODUS COMPLIANCE PTY LTD	PLANNING - BUILDING CERTIFICATION SERVICES	\$ 528.00
EFT-124197	01/05/2023	MSS SECURITY PTY LTD	AIRPORT - SECURITY SCREENING FEES FOR THE MONTH OF MARCH 2023 - AIRPORT SUPERVISOR ADDITIONAL SERVICES AIRPORT - SECURITY SCREENING FEES FOR THE MONTH OF MARCH 2023 - AIRPORT PASSENGER SCREENING AND ADDITIONAL SERVICES AIRPORT - SECURITY SCREENING FEES FOR THE MONTH OF MARCH 2023- AIRPORT - BODY SCANNER	\$ 84,359.09
EFT-124198	01/05/2023	NISBETS	GC - CEREAL DISPENSER 4.5LTR	\$ 395.80
EFT-124199	01/05/2023	NKH CONTRACTING PTY LTD T/A HUGHES ENGINEERING	OASIS - INTERNAL COLUMN REFURBISHMENT	\$ 27,473.93
EFT-124200	01/05/2023	NUTRIEN (TOTAL EDEN VICTORIA)	RETIC - IRRIGATION PARTS - FLAG MARKER TOTAL EDEN RETIC - LATCHING COILS	\$ 2,160.51
EFT-124201	01/05/2023	OFFICE NATIONAL KALGOORLIE (DONWAR PTY LTD)	FINANCE -POST-IT CAT-330 POP UP NOTE DISPENSER CAT WHITE PRODUCT CODE: 7043810 DEPOT - MARBIG DISPLAY BOOK NON-REFILLABLE SPINE INSERT 20 POCKET A4 BLACK, INITIATIVE MAGNETIC WHITEBOARD ERASER BLUE DEPOT - COLOURHIDE MY POCKET NOTEBOOK 96 PAGE 112 X 77MM ASSORTED, ESSELTE PUSH PINS ASSORTED PACK 50, INITIATIVE MAGNETIC WHITEBOARD ERASER BLUE, INITIATIVE PREMIUM FULL STRIP METAL STAPLER, INITIATIVE WHITEBOARD MARKERS CHISEL 5MM	\$ 6,847.63
EFT-124202	01/05/2023	ONSITE RENTAL GROUP OPERATIONS PTY LTD	PROPERTY- BOULDER CAMP TOILET REPAIRS TO VANDALISED PORTALOO	\$ 547.25

EFT-124203	01/05/2023	PARTY ON THE GREEN PTY LTD	EVENTS - POP-UP 23 - MINI GOLF -	\$ 7,304.00
EFT-124204	01/05/2023	PFD FOOD SERVICES PTY LTD	GC - GROCERY SUPPLIES	\$ 731.00
EFT-124205	01/05/2023	PICKWICK INTEGRATED FACILITIES SERVICES	PROPERTY - 4/57 CHEETHAM STREET HOUSE CLEAN-WORKS COMPLETED: 8/03/2023-RFT032 21/22 PROPERTY - 2/269 DUGAN STREET HOUSE CLEAN-WORKS COMPLETED: 15/03/2023-RFT032 21/22 PROPERTY - 4/460 HANNAN STREET HOUSE CLEAN-WORKS COMPLETED: 8/3/2023, 17/03/2023, 27/3/2023-RFT032 21/22	\$ 1,703.64
EFT-124206	01/05/2023	PMH ELECTRICAL CONTRACTING SERVICES PTY LTD	PROPERTY - CRUICKSHANKS OVAL DISCONNECT AND ISOLATE DB4 FOR REPAIRS 14/03/2023 ADMIN - REPLACE 3X FLUROS AND STARTERS IN CEO OFFICE 28/03/2023, ADMIN - REPLACE 4X LIGHTS IN MAIN KITCHEN	\$ 4,427.50
EFT-124207	01/05/2023	PRESTIGE UNIVERSAL MINING PUMPS	RESERVES - NEW REPLACEMENT PUMP FOR SPRAYER P160K - NEW REPLACEMENT PUMP (HONDA AR 252)	\$ 1,637.13
EFT-124208	01/05/2023	PULSE SOFTWARE	ICT - PULSE CORPORATE PLANNING AND PERFORMANCE REPORTING AND ADDITIONAL HIERARCHY SOFTWARE IN ACCORDANCE WITH THE WALGA PREFERRED SUPPLIER CONTRACT TERMS AND CONDITIONS - 12 MONTH ANNUAL LICENCE AND SUPPORT	\$ 76,755.80
EFT-124209	01/05/2023	RED DESERT COOLING	PROPERTY - OASIS - WALK IN COOL ROOM PROPERTY - OASIS - AIRCON REPAIR	\$ 148.50
EFT-124210	01/05/2023	REDCAT MEDIA PTY LTD	EVENTS - SATS 23 - PROMOTIONAL VIDEO OF ALL 3 CONCERTS - EVENTS - POP-UP 23 - VIDEOGRAPHY FOR POP-UP PROJECT (YOUTH SESSION)	\$ 1,149.50
EFT-124211	01/05/2023	RENTOKIL INITIAL (ALLRID PEST MANAGEMENT)	PROPERTY - RFSC PEST CONTROL	\$ 990.00
EFT-124212	01/05/2023	REPCO	WORKSHOP - ENVIRO+ C3 5W-30 205L DRUM, FLEET-VANTAGE MV FULL SYN 5W30 205L, HPR DIESEL 10 10W-40 205L DRUM WORKSHOP - CRC BRAKLEEN 6+1 BONUS PACK, P-HPR 30 HPM 20W60 20L, P-SMALL ENGINE OIL-4ST SAE30 5L	\$ 5,034.30
EFT-124213	01/05/2023	RESOURCES TRADING (KARRI HOLDINGS PTY LTD)	RESERVES - PUMP FOR WEED SPRAYER - AQUATEC HIGH CAP 12 VOLT PUMP AIRPORT - WORKSHOP SUPPLIES (TOOLS) - 164P CANTILEVER TOOLKIT - (MP)	\$ 4,630.00
EFT-124214	01/05/2023	RETAIL DECISIONS PTY LTD T/AS MOTORPASS (COLES)	GC - GENERAL GROCERIES AND CONSUMABLES	\$ 666.25
EFT-124215	01/05/2023	ROBERT NORTHCOAT	FINANCE - REIMBURSEMENT OF COUNCIL MEETING EXPENSES	\$ 400.00
EFT-124216	01/05/2023	ROBERTSON CASEY JAMES	ENG - CIVIL DESIGN AND DRAFTING - JOHNS ROAD, YILKARI	\$ 3,600.00
EFT-124217	01/05/2023	ROSE BERRYMAN	HT - OUTSTANDING INDIVIDUAL GRANT 2022/23	\$ 1,000.00
EFT-124218	01/05/2023	RSEA PTY LTD	CDC - PPE FOR CLIENT RANGERS - EMPLOYEE UNIFORM 2271 - KHAKI CARGO PANTS , LS COOL KHAKI SHIRT, RANGERS - BLACK STRETCH BELT CDC - PPE FOR YB PPE - GLOVES & RUBBER BOOTS - WATER-ITEM NO 2002107 -BLUE RAPATA GLOVE 45CM RED PVC SINGLE DIPPED LARGE CDC - PPE FOR YB CARGO PANTS - WATER - E1101T PANT DRILL CARGO 3M TAPE BIOM NAVY REGULAR 92 LEG CDC- PPE CLIENT	\$ 2,098.15
EFT-124219	01/05/2023	SEATADVISOR PTY LTD (TICKETSEARCH)	GAC - BOOKING FEES FOR TICKET SALES	\$ 1,109.79
EFT-124220	01/05/2023	SOUTHERN CROSS AUSTERO PTY LTD	ED - GO LOCAL FIRST RADIO CAMPAIGN	\$ 1,100.00
EFT-124221	01/05/2023	TELSTRA CORPORATION	ICT - PHONE AND INTERNET USAGE CHARGES 08/04/23 - 08/05/23	\$ 40.04
EFT-124222	01/05/2023	THE TRUSTEE FOR LONG XIANG ZHANG FAMILY TRUST T/A MAC'S DELI	EGCC- SENIORS CATERING FOR EASTER AFTERNOON TEA- DELIVERED (11TH APRIL 2023)	\$ 336.00
EFT-124223	01/05/2023	TKPH PTY LTD T/A OTR TYRES	FLEET - KBC533R REPLACE DRIVE TYRES ON SWEEPER - DISPOSAL OF TRUCK TYRE KALGOORLIE FLEET - KBC938U REPLACE TWO TYRES AND ONE NEW RIM FLEET - KBC44AD SIDEWALL DAMAGE REPLACEMENT TYRE	\$ 6,628.60
EFT-124224	01/05/2023	TEAM GLOBAL EXPRESS PTY LTD	ENG - DELIVERY COST FOR JASON SIGN MARKING AS PER INVOICE DEPOT -FREIGHT- T QUIP HEALTH - POSTAGE FREIGHT AND TRANSPORT OF HEALTH SAMPLES DEPOT - FREIGHT- BUCHER MUNICIPAL	\$ 1,100.10
EFT-124225	01/05/2023	TOTAL CONNECTIONS	FLEET - WORKSHOP AND VEHICLE PARTS	\$ 10,192.62
EFT-124226	01/05/2023	T-QUIP (TOTAL TORO)	GC - PARTS FOR GC PLANT - HARDWARE KIT, ROUNDING FLEET - KBC673Q HAKO PARTS	\$ 147.80

EFT-124227	01/05/2023	TRAVEL MANAGERS	ENG - ACCOMMODATION FOR #3765 TO ATTEND THE WALGA TRANSPORT AND ROADS FORUM ON 8 MARCH 2023 ENG - FLIGHTS AND ACCOMMODATION FOR EMPLOYEE 3663 TO ATTEND AUSTRALIAN SPORTS TURF MANAGEMENT CONFERENCE & TRADE EXHIBITION	\$ 2,327.48
EFT-124228	01/05/2023	TUIA FREDERICK	PLANNING - CROSSOVER CONTRIBUTION	\$ 1,146.00
EFT-124229	01/05/2023	VISSIGN AUSTRALIA PTY LTD	PROPERTY - ADMIN SUPPLY AND INSTALL FROST TO 1 WINDOW - REMOVE FROSTING FROM EXISTING WINDOW - SUPPLY AND INSTALL REVERSE PRINTED CKB LOGO WITH WHITE AREAS TRANSPARENT OASIS - CRECHE WINDOW WRAPS - CLEAN OFF, PREP/PRINT/INSTALL ONE WAY VISION TO CRECHE WINDOWS 21SQM	\$ 3,721.30
EFT-124230	01/05/2023	WALKERDEN GOLF AUSTRALIA PTY LTD	GC - GOLF ACCESSORIES FOR PRO SHOP STOCK	\$ 495.00
EFT-124231	01/05/2023	WARREN SYMINTON RALPH PTY LTD	AIRPORT - LEGAL FEE FOR LEASE - AIRPORT - GROUND LEASE OF PART KALGOORLIE BOULDER AIRPORT	\$ 3,674.00
EFT-124232	01/05/2023	WATER CORPORATION	WATER - PARK AT 1140 WILSON STREET, KALGOORLIE FROM 16/03/23 - 20/04/23 WATER - GARDEN AT WILSON STREET KALGOORLIE LOT LEASE FROM 13/12/22 - 14/02/23 WATER - MEDIAN STRIP AT HANNAN STREET KALGOORLIE FROM 25/12/22 - 20/02/23	\$ 11,325.42
EFT-124233	01/05/2023	WATER INFRASTRUCTURE SCIENCE & ENGINEERING (WISE)	WATER - RECYCLED WATER SYSTEM FOR STAGE 3 UPGRADES	\$ 20,853.53
EFT-124234	01/05/2023	WESTNET ENERGY (ALINTA)	GAS - LT 4860 HAY ST SOMERVILLE 16/12/22 - 22/03/23 GAS - UNIT 2 DUGAN ST SOMERVILLE FROM 15/12/22 - 21/03/23 GAS - 116 BURT ST BOULDER FROM 12/01/23 - 14/04/23	\$ 230.25
EFT-124235	01/05/2023	WORMALD AUSTRALIA PTY LTD	PROPERTY - ADMIN FIRE EXTINGUISHER REPLACED 16/03/2023 PROPERTY - CRUICKSHANK SPORT ARENA	\$ 3,744.40
EFT-124236	01/05/2023	XYLEM WATER SOLUTIONS AUSTRALIA LIMITED	WATER - EMERGENCY WORKS HIRE OF 6INCH DIESEL PUMP TO SUPPLY WATER TO CUSTOMERS.	\$ 4,198.04
EFT-124237	01/05/2023	ZIPFORM PTY LTD	RATES - PRINT & SUPPLY RATES 4TH INSTALMENT	\$ 2,459.26
			<b>TOTAL EFT PAYMENTS</b>	<b>\$ 9,145,264.76</b>

<b>CHEQUE PAYMENTS MAY 2023</b>				
<b>CHEQUE NUMBER</b>	<b>DATE</b>	<b>VENDOR</b>	<b>DESCRIPTION</b>	<b>VALUE</b>
CHQ-056083	01/05/2023	A & LV GENOVESE'S CARBARN NEWSAGENCY AND DELI	LIBRARIES - PETTY CASH - NEWSPAPERS AND MAGAZINES	\$ 225.60
CHQ-056084	01/05/2023	CITY OF KALGOORLIE-BOULDER ARCHIVES	CKB ARCHIVES - PETTY CASH MEDI PAK FIRST AID KIT OFFICES EXPENSES, PURCHASED BOOK OUTBACK TRAIL LUCK	\$ 46.97
CHQ-056085	01/05/2023	CITY OF KALGOORLIE-BOULDER GOLDFIELDS WAR MUSEUM	WAR MUSEUM - PETTY CASH ITEMS FOR SCHOOL HOLIDAY PROGRAM	\$ 194.90
CHQ-056086	05/05/2023	A & LV GENOVESE'S CARBARN NEWSAGENCY AND DELI	LIBRARIES -NEWSPAPERS AND MAGAZINES	\$ 204.70
			<b>TOTAL CHQ PAYMENTS</b>	<b>\$ 467.47</b>

<b>DIRECT DEBIT PAYMENTS MAY 2023</b>				
<b>DIRECT DEBIT NUMBER</b>	<b>DATE</b>	<b>VENDOR</b>	<b>DESCRIPTION</b>	<b>VALUE</b>
DE-219	01/05/2023	DIAMOND CAPITAL ASSISTANCE	GC - LEASE PRINCIPAL PAYMENT PERIOD 01/05/2023 - 31/05/2023	\$ 9,044.24
DE-223	03/05/2023	EASI (EZIWAY)	FINANCE - EMPLOYEE SALARY SACRIFICE PPE 30/04/2023	\$ 3,775.38
DE-224	03/05/2023	SMART SALARY	FINANCE - SMART SALARY SACRIFICE PPE 30/04/2023	\$ 8,153.78
DE-217	04/05/2023	SUPER CLEARING HOUSE (BEAM)	FINANCE - EMPLOYER SUPERANNUATION 02/04/2023	\$ 119,295.17
DE-216	04/05/2023	SUPER CLEARING HOUSE (BEAM)	FINANCE - EMPLOYER SUPERANNUATION 19/03/2023	\$ 112,779.69
DE-220	01/05/2023	DIAMOND CAPITAL ASSISTANCE	GC - LEASE FOR GOLF CARTS 01/05/2023 - 31/05/2023	\$ 1,165.07
DE-231	31/05/2023	EASI (EZIWAY)	FINANCE - EMPLOYEE SALARY SACRIFICE PPE 28/05/2023	\$ 4,497.77
DE-232	31/05/2023	SMART SALARY	FINANCE - EMPLOYEE SALARY SACRIFICE 28/05/23	\$ 13,018.35
DE-229	17/05/2023	EASI (EZIWAY)	FINANCE - EMPLOYEE SALARY SACRIFICE PPE 14/05/2023	\$ 6,040.63
DE-230	17/05/2023	SMART SALARY	FINANCE - EMPLOYEE SALARY SACRIFICE 14/05/2023	\$ 13,407.48
			<b>TOTAL DIRECT DEBITS PAYMENTS</b>	<b>\$ 291,177.56</b>



<b>CREDIT CARD PAYMENTS MAY 2023</b>				
<b>DATE</b>	<b>CARHOLDER</b>	<b>SUPPLIER</b>	<b>DESCRIPTION</b>	<b>VALUE</b>
01/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	COLES ONLINE	D&G - MONTHLY MORNING TEA	\$ 46.93
01/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	BUNNINGS GROUP LTD	D&G - ENVIRONMENTAL HEALTH MATERIALS	\$ 130.95
03/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	BUNNINGS GROUP LTD	D&G - ENVIRONMENTAL HEALTH MATERIALS	-\$ 0.03
05/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	ST JOHN AMBULANCE AUST	OHS - SNAKE BITE FIRST AID KITS	\$ 359.20
10/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	SUBWAY KALGOORLIE	D&G - 10 YEAR RECOGNITION MORNING TEA	\$ 150.00
10/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	STRIKE TRNG & CONSLT	D&G - SAFER STREETS PATROL TRAINING	\$ 1,515.00
16/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	HARVEY NORMAN AV/IT	D&G - OFFICE MATERIALS	\$ 228.00
23/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	ALGJD PTY LTD	D&G - JOB DIRECTORY SUBSCRIPTION	\$ 990.00
26/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	CABFARE PAYMENTS	D&G - TRAVEL TO PERTH CAB FARE	\$ 25.04
26/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	ARIRANG RESTAURANT	D&G - TRAVEL TO PERTH MEAL	\$ 29.38
29/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	DELAWARE NORTH RETAI	D&G - TRAVEL TO PERTH MEAL	\$ 27.90
29/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	13CABS / 132227	D&G - TRAVEL TO PERTH CAB FARE	\$ 42.32
29/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	COLES ONLINE	D&G - MONTHLY MORNING TEA	\$ 82.00
29/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	TAMPER EVIDENT PTY LTD	D&G - TAMPER EVIDENT SECURITY BAGS	\$ 143.00
29/05/2023	DIRECTOR DEVELOPMENT AND GROWTH	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
08/05/2023	MANAGER ICT	WANESDITI	ICT- COUNCILLORS ONLINE NEWS SUBSCRIPTION	\$ 22.15
10/05/2023	MANAGER ICT	STARLINK AUSTRALIA PTY LT	ICT- ESSENTIAL SOFTWARE	\$ 139.00
10/05/2023	MANAGER ICT	RIMPA	IM - RIMPA GLOBAL, RECORDS AND INFORMATION LICENCE	\$ 669.12
15/05/2023	MANAGER ICT	TNS ACCESS & SECURITY	ICT - KEY CUT (DOUBLE SIDED)	\$ 7.50
18/05/2023	MANAGER ICT	HARVEY NORMAN AV/IT	ICT- DUAL BAND EXTENDER, 5 PORT GIGABIT DESKTOP SWITCH	\$ 113.00
19/05/2023	MANAGER ICT	NINITE.COM 866.925.0825	ICT- NINITE SUBSCRIPTION (ESSENTIAL 8 SOFTWARE)	\$ 243.85
25/05/2023	MANAGER ICT	CRAZYDOMAINSHOSTING	ICT- ESSENTIAL SOFTWARE	\$ 193.14
29/05/2023	MANAGER ICT	BUNNINGS 435000	ICT- CABLE GROMMET TASKMASTER 80MM	\$ 5.34
29/05/2023	MANAGER ICT	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
03/05/2023	CHIEF EXECUTIVE OFFICER	GOLDFIELDS CHINESE RES	EXEC - CATERING FOR CONCEPT FORUM ON 1 MAY 2023	\$ 259.00
03/05/2023	CHIEF EXECUTIVE OFFICER	SP ROESZLERENGRAVING	EXEC - NOTARIAL SEAL SELF-ADHESIVE STICKERS	\$ 104.25
08/05/2023	CHIEF EXECUTIVE OFFICER	BNB FOOD RETAIL PTY LT	EXEC - CATERING FOR ELT MEETING	\$ 125.60
09/05/2023	CHIEF EXECUTIVE OFFICER	TICKETS-CLIMATE SUMMIT F	EXEC - REGISTRATION FOR CR MANDY REIDY FOR CLIMATE SUMMIT FOR LOCAL GOVERNMENT 2023	\$ 1,071.63
10/05/2023	CHIEF EXECUTIVE OFFICER	BOULDER FISH AND CHI	EXEC - CATERING FOR BRIEFING/WORKSHOP ON 8/5/2023	\$ 259.50
11/05/2023	CHIEF EXECUTIVE OFFICER	DE BERNALES	EXEC - CATERING FOR CANDIDATE INTERVIEWS	\$ 16.24
12/05/2023	CHIEF EXECUTIVE OFFICER	WOOLWORTHS/KALGOORLIE PLZ	EXEC - CATERING FOR STRATEGY MEETING ON 11/5/2023	\$ 29.75
12/05/2023	CHIEF EXECUTIVE OFFICER	KALGOORLIE PHYSIOTHERA	EXEC - PHYSIO FOR EMPLOYEE 3720	\$ 119.00
12/05/2023	CHIEF EXECUTIVE OFFICER	TICKETS-CLIMATE SUMMIT F	EXEC - PARTIAL REFUND FOR CLIMATE SUMMIT AS THE CITY IS A MEMBER COUNCIL	-\$ 165.00
17/05/2023	CHIEF EXECUTIVE OFFICER	QANTAS AIRW_ABN16009661901	EXEC - FLIGHTS TO PERTH FOR 3720 FOR DPLH AND DLGSC MEETINGS	\$ 1,089.02
17/05/2023	CHIEF EXECUTIVE OFFICER	QANTAS AIRW_ABN16009661901	EXEC - FLIGHTS FOR COUNCILLOR DAVID GRILLS FOR ALGA NGA	\$ 3,225.93
22/05/2023	CHIEF EXECUTIVE OFFICER	COLES 4837	EXEC - AMENITIES FOR COUNCIL WORKSHOP AND INTERNAL MEETINGS	\$ 13.50
23/05/2023	CHIEF EXECUTIVE OFFICER	QANTAS AIRW_ABN16009661901	EXEC - FLIGHTS TO PERTH FOR 3720 FOR KALGOORLIE-BOULDER RAIL REALIGNMENT PROJECT STEERING GROUP MEETING	\$ 1,089.02
23/05/2023	CHIEF EXECUTIVE OFFICER	WOOLWORTHS/KALGOORLIE PLZ	EXEC - CATERING FOR CITIZENSHIP CEREMONY ON 22/05/2023	\$ 42.50
23/05/2023	CHIEF EXECUTIVE OFFICER	WOOLWORTHS ONLINE	EXEC - CATERING SUPPLIES FOR COUNCIL MEETINGS	\$ 206.20
24/05/2023	CHIEF EXECUTIVE OFFICER	FU WAH WA PTY LTD	EXEC - CATERING FOR OCM ON 22/5/2023	\$ 275.22
24/05/2023	CHIEF EXECUTIVE OFFICER	CIPD ASIA	P&C - ORGANISATION DESIGN AND DEVELOPMENT BOOTCAMP COURSE FOR 3836	\$ 4,407.33

26/05/2023	CHIEF EXECUTIVE OFFICER	GM CABS PTY LTD	EXEC - TAXI FARE FOR DPLH MEETING - EMPLOYEE 3720	\$ 59.85
29/05/2023	CHIEF EXECUTIVE OFFICER	TCC 140 WILLIAM ST	EXEC - MEAL FOR 3720 DURING DPLH / DLGSCI MEETING TRIP FOR EMPLOYEE 3720	\$ 14.91
29/05/2023	CHIEF EXECUTIVE OFFICER	UBER *TRIP	EXEC - TAXI FARE DURING DPLH/ DLGSCI MEETING FOR EMPLOYEE 3720	\$ 29.62
29/05/2023	CHIEF EXECUTIVE OFFICER	LEONORA MOTOR INN	EXEC - ACCOMMODATION FOR COUNCILLOR ECKERT FOR GVROC MEETING ON 26/5/2023	\$ 165.95
29/05/2023	CHIEF EXECUTIVE OFFICER	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
01/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	DOT - LICENSING	CDC - PHOTO CARD FOR CLIENT	\$ 46.80
01/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	KALGOORLIE COURT-DOJ	CDC - BIRTH CERTIFICATE FOR CLIENT	\$ 53.00
08/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	AP KALGOORLIE PS	CDC - WA POLICE APPLICATION FOR CLIENT	\$ 58.70
08/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	BIRTHS DEATHS & MARRIA	CDC - BIRTH CERTIFICATE FOR CLIENT - JUSTICE DAY	\$ 53.00
08/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	BIRTHS DEATHS & MARRIA	CDC - BIRTH CERTIFICATES FOR CLIENTS	\$ 106.00
08/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	BIRTHS DEATHS & MARRIA	CDC - BIRTH CERTIFICATES FOR CLIENTS	\$ 106.00
08/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	BIRTHS DEATHS & MARRIA	CDC - CHANGE OF NAME AND BIRTH CERTIFICATE FOR CLIENT	\$ 238.00
08/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	BIRTHS DEATHS & MARRIA	CDC - BIRTH CERTIFICATE AND CHANGE OF NAME FOR CLIENT	\$ 238.00
08/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	BIRTHS DEATHS & MARRIA	CDC - CHANGE OF NAME FOR CLIENT	\$ 238.00
08/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	BIRTHS DEATHS & MARRIA	CDC - BIRTH CERTIFICATES FOR CLIENTS	\$ 291.00
10/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	KALGOORLIE COURT-DOJ	CDC - BIRTH CERTIFICATE FOR CLIENT	\$ 53.00
12/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	BIRTHS DEATHS & MARRIA	CDC - BIRTH CERTIFICATE FOR CLIENT	\$ 53.00
17/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	TELSTRA PREPAID	CDC - PHONE CREDIT FOR CLIENT	\$ 40.00
19/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	COLES 4837	CDC - COOLGARDIE EXPO DISPLAY - JOB HUB	\$ 19.00
23/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	EZI*RECYCLED MATS	CDC - ART/EXHIBITION MATTING FOR JOB SUPPORT HUB	\$ 620.72
25/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	COLES 4837	CDC - WORKSHOP ITEMS FOR JOB SUPPORT HUB	\$ 67.35
26/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	DOT - LICENSING	CDC - ERGP PHOTO CARDS FOR CLIENTS, DEPT OF TRANSPORT	\$ 46.80
29/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	DOT - LICENSING	CDC - PHOTO CARD APPLICATION FOR CLIENT ERGP	\$ 23.40
29/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	DOT - LICENSING	CDC - PHOTO CARD APPLICATION FOR CLIENT ERGP	\$ 46.80
29/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	DOT - LICENSING	CDC - ERGP PHOTO CARDS FOR CLIENTS, DEPT OF TRANSPORT	\$ 46.80
29/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	DOT - LICENSING	CDC - PHOTO CARD FOR CLIENT ERGP	\$ 46.80
29/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	DOT - LICENSING	CDC - PHOTO CARD FOR CLIENT EGRP	\$ 46.80
29/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	DOT - LICENSING	CDC - PHOTO CARD FOR CLIENT	\$ 23.40
29/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	KALGOORLIE COURT-DOJ	CDC - PHOTO CARD FOR CLIENT	\$ 53.00
29/05/2023	REGIONAL MANAGER JOB SUPPORT HUB	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
01/05/2023	ACCOUNT FEES	ACCOUNT FEES - CC MAINTENANCE FEE	ACCOUNT FEES CC MAINTENANCE FEE	\$ 110.00
01/05/2023	ACCOUNT FEES	ACCOUNT FEES - CC FP USER FEE	ACCOUNT FEES CC FP USER FEE	\$ 197.78
03/05/2023	MANAGER COMMUNITY DEVELOPMENT	O CONNOR FRESH SUPA	EGCC - SENIORS -35TH ANNIVERSARY CAKE AND LOLLIES AND CARDS	\$ 142.69
08/05/2023	MANAGER COMMUNITY DEVELOPMENT	KITCHEN EMPORIUM	LIBRARY - KITCHEN EMPORIUM - PILLOWS FOR LIBRARY SOFAS	\$ 59.98
08/05/2023	MANAGER COMMUNITY DEVELOPMENT	KMART 1352	EGCC - SENIORS - KMART PRIZES FOR MOTHERS DAY & SENIORS EXPO	\$ 104.95
09/05/2023	MANAGER COMMUNITY DEVELOPMENT	EVERETT BUTCHERS	EGCC - SENIORS - IN CENTRE MEALS - SAUSAGES FOR BANGERS AND MASH DAY 05052023	\$ 314.10
10/05/2023	MANAGER COMMUNITY DEVELOPMENT	ETSY	LIBRARY - TEDDY BEARS PICNIC - STICKERS - ETSY	\$ 18.96
10/05/2023	MANAGER COMMUNITY DEVELOPMENT	LIMEPAY*DISCPARTYSUPP	LIBRARY - TEDDY BEARS PICNIC - DISCOUNT PARTY SUPPLIES - PLASTIC BANNERS	\$ 119.94
15/05/2023	MANAGER COMMUNITY DEVELOPMENT	COLES 4837	EGCC - SENIORS MOTHER'S DAY PRIZES AND DRINKS	\$ 45.40
16/05/2023	MANAGER COMMUNITY DEVELOPMENT	KMART 1352	EGCC - KMART MOTHERS DAY PRIZES DECORATIONS AND NEW MEMBER BAGS	\$ 146.50
18/05/2023	MANAGER COMMUNITY DEVELOPMENT	SQ *KALGOORLIE POWER VINY	EGCC - SENIORS - KALGOORLIE POWER YOGA - SENIOR CHAIR YOGA - COME & TRY	\$ 60.00
19/05/2023	MANAGER COMMUNITY DEVELOPMENT	COLES 4837	EGCC - SENIORS - BBQ AND AFTERNOON TEA SNACKS AND PRIZES FOR SENIORS ACTIVITIES	\$ 425.55
22/05/2023	MANAGER COMMUNITY DEVELOPMENT	SQ *SOUTH KALGOORLIE CORN	EGCC - SENIORS - EXTRA MILK FOR BINGO DAY	\$ 16.50

29/05/2023	MANAGER COMMUNITY DEVELOPMENT	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
01/05/2023	COORDINATOR CITY PRESENTATION	BATTERIES N MORE KAL	PARKS - ADAPT CIG PLUG - 2SKT, LEAD CIG PLG-SKT 3M 10A FUSED	\$ 33.90
03/05/2023	COORDINATOR CITY PRESENTATION	WOOLWORTHS/KALGOORLIE PLZ	DEPOT - 2X TEMPT FRUIT DRINK 25% ORANGE, 6X WHOLE MILK 2L, 6X FARMHOUSE FRESH CAGE EGGS 12PK	\$ 120.20
04/05/2023	COORDINATOR CITY PRESENTATION	DOT - LICENSING	FLEET - DUPLICATE COPY OF LICENCE & MOTOR INJURY INSURANCE	\$ 5.30
04/05/2023	COORDINATOR CITY PRESENTATION	DOT - LICENSING	FLEET - LICENCE & MOTOR INJURY INSURANCE	\$ 48.15
08/05/2023	COORDINATOR CITY PRESENTATION	BUNNINGS 435000	DEPOT - 3X GAS EXCHANGE 8.5KG FOR BBQ TRAILER	\$ 92.61
12/05/2023	COORDINATOR CITY PRESENTATION	AMPOL KALGOORLI 55415F	DEPOT - 6X FOODARY MILK FULL CREAM	\$ 19.50
15/05/2023	COORDINATOR CITY PRESENTATION	BUNNINGS 435000	PARKS - MEASURING WHEEL EMPIRE 150MM, 2X TURPENTINE DIGGERS 1L LOW ODOUR, CLOTHS CLEANING MORGAN 20P	\$ 145.60
16/05/2023	COORDINATOR CITY PRESENTATION	WOOLWORTHS/KALGOORLIE PLZ	DEPOT - MINT S/S TONGS 22CM 2PK, MINT TEASPOON S/S 4PK, 2X ESSENTIALS PAPER PLATE UNCOATED 80PK	\$ 44.30
17/05/2023	COORDINATOR CITY PRESENTATION	BUNNINGS 435000	DEPOT - 5X TABLE BLOW MOULD LIFETIME 6FT BI-FOLD	\$ 345.00
17/05/2023	COORDINATOR CITY PRESENTATION	KONNECT KALGOORLIE	PROJECTS - 6X HEX HEAD BOLT CL 8.8 PLAIN M16X120MM, 6X HEX LOCK NUT NYLON INSERT CL 8 ZINC PLATED	\$ 25.41
17/05/2023	COORDINATOR CITY PRESENTATION	BATTERIES N MORE KAL	RETIC - DURACELL C/TOP 9V CTN 12	\$ 45.00
22/05/2023	COORDINATOR CITY PRESENTATION	BUNNINGS 435000	PARKS - BATTERY POWER TOOL 18V COMPACT, 2X ANT KILLER RICHGRO 2.5KG GRANULAR, 3X YATES THRIVE INDOOR	\$ 160.00
24/05/2023	COORDINATOR CITY PRESENTATION	WOOLWORTHS/KALGOORLIE PLZ	DEPOT - 8X FARMERS OWN HMGNSD FULL CREAM MILK 2L	\$ 31.60
25/05/2023	COORDINATOR CITY PRESENTATION	DMIRS - ONLINE PAYMENT	PARKS - HRWL RENEWAL REF: WL3325920 EMP: 1783	\$ 44.00
26/05/2023	COORDINATOR CITY PRESENTATION	BUNNINGS 435000	DEPOT - 3X RATCHET TIE DOWN GRUNT 25MMX5M 4PK	\$ 90.00
26/05/2023	COORDINATOR CITY PRESENTATION	COLES 4837	OH&S - 100% RECYCLE PAPER B, 5X COLES BRD HFBR WHITE 700G, 4X COLES FROZEN ONIONS 500G, 3X COLES BBQ SAUSAGES	\$ 76.85
29/05/2023	COORDINATOR CITY PRESENTATION	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
03/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	INTUIT QUICKBOOKS	FINANCE - QUICKBOOKS SUBSCRIPTION	\$ 35.00
08/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	AUSTRALIA WIDE TAXATIO	FINANCE - EMPLOYEE WEBINAR EXPENSE	\$ 445.00
08/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	NEWS LIMITED	EM - MAYORS SUBSCRIPTION FOR THE AUSTRALIAN	\$ 40.00
10/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	SIportal.com/billing	ICT - SOFTWARE SUBSCRIPTION	\$ 2,501.07
11/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	HILTON HOTELS	ICT - EMPLOYEE ACCOMMODATION EXPENSE FOR COURSE	\$ 994.70
11/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	QANTAS AIRW_ABN16009661901	EM - TRAVEL EXPENSE FOR AUDIT AND RISK COMMITTEE CHAIRPERSON	\$ 1,130.61
12/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	KMART 1352	GC - MOTHERS DAY EVENT	\$ 211.50
15/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	RED DOT STORES	GC - MOTHERS DAY EVENT	\$ 48.00
15/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	BUNNINGS 435000	GC - TABLES	\$ 345.00
17/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	REEBOK ECOMM	FRAUD ACCIDENTAL SPEND - NAB TO RECOVER	\$ 121.82
17/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	VIRGIN AUSTR	GC - EMPLOYEE 3469 FLIGHT EXPENSE FOR TRAVEL TO PERTH FOR A COURSE	\$ 5.80
17/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	VIRGIN AUSTR	GC - EMPLOYEE 3469 FLIGHT EXPENSE FOR TRAVEL TO PERTH FOR A COURSE	\$ 598.01
18/05/2023	DIRECTOR COMMERCIAL AND CORPORATE	BEBEMALL	FRAUD ACCIDENTAL SPEND - NAB TO RECOVER	\$ 920.10
29/05/2023	MANAGER	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
01/05/2023	MANAGER RECREATION CENTRE	THE PROPER GANDER COMP	OASIS - PAY IT FORWARD DAY CAMPAIGN	\$ 325.00
01/05/2023	MANAGER RECREATION CENTRE	FACEBK D3R9LMXXA2	OASIS - FACEBOOK ADVERTISING FOR PIZZA PARTY	\$ 24.96
01/05/2023	MANAGER RECREATION CENTRE	SOUNDTRACK YOUR BRAND	OASIS - MUSIC SUBSCRIPTION	\$ 118.00
05/05/2023	MANAGER RECREATION CENTRE	TWILIO SENDGRID	OASIS - APRIL SENDGRID SUBSCRIPTION - MARKETING	\$ 136.67
12/05/2023	MANAGER RECREATION CENTRE	WOOLWORTHS/KALGOORLIE PLZ	OASIS - CLEANING SUPPLIES FOR GYM WATER FOUNTAIN	\$ 5.40
15/05/2023	MANAGER RECREATION CENTRE	WOOLWORTHS/KALGOORLIE PLZ	OASIS - WATER FOR RECEPTION AND SUPPLIES FOR TRAINING ROOM	\$ 110.70
18/05/2023	MANAGER RECREATION CENTRE	KMART 1352	OASIS - PEG BASKET FOR PEGS FOR WASHING	\$ 4.00
18/05/2023	MANAGER RECREATION CENTRE	COLES 4837	OASIS - CRECHE RESTOCK FOR CRAFT SUPPLIES	\$ 65.00
29/05/2023	MANAGER RECREATION CENTRE	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
02/05/2023	COORDINATOR RANGER SERVICES	SNAP KALGOORLIE	RANGERS - AUTHORITY CARD	\$ 96.80
04/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	RANGERS - PPSR SEARCH	\$ 2.00

05/05/2023	COORDINATOR RANGER SERVICES	BUNNINGS 435000	RANGERS - CROWBAR AND SLEDGEHAMMER	\$ 54.88
05/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	RANGERS - PPSR SEARCH	\$ 2.00
05/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	PPSR SEARCH	\$ 2.00
05/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	RANGERS - PPSR SEARCH	\$ 2.00
05/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	RANGERS - PPSR SEARCH	\$ 2.00
08/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	RANGERS - PPSR SEARCH	\$ 2.00
12/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	RANGERS - PPSR SEARCH	\$ 2.00
15/05/2023	COORDINATOR RANGER SERVICES	WESTERN AUSTRALI	RANGERS - FIREARMS LICENSE	\$ 147.00
19/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	RANGERS - PPSR SEARCH	\$ 2.00
19/05/2023	COORDINATOR RANGER SERVICES	PPSR AFSA	RANGERS - PPSR SEARCH	\$ 2.00
19/05/2023	COORDINATOR RANGER SERVICES	THE REJECT SHOP	RANGERS - PUPPER PADS	\$ 54.00
29/05/2023	COORDINATOR RANGER SERVICES	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
03/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD	\$ 23.40
03/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT REPLACEMENT PHOTO CARD	\$ 30.90
03/05/2023	SENIOR OFFICER CDC SUPPORT HUB	KALGOORLIE COURT-DOJ	CDC- CLIENT BIRTH CERTIFICATE	\$ 53.00
03/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP BOULDER LPO	CDC- WWV SCREENING CLIENT	\$ 87.00
04/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP KALGOORLIE PS	CDC- CLIENT WWV AND POLICE CLEARANCE	\$ 69.70
04/05/2023	SENIOR OFFICER CDC SUPPORT HUB	NSW REGISTRY OF BDM M	CDC- NSW BIRTH CERTIFICATE APPLICATION	\$ 88.00
05/05/2023	SENIOR OFFICER CDC SUPPORT HUB	KALGOORLIE COURT-DOJ	CDC- BIRTH CERTIFICATE APPLICATION	\$ 53.00
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- LEARNERS TESTING EXAM CLIENT	\$ 20.40
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO APPLICATION	\$ 23.40
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD APPLICATION	\$ 23.40
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT REPLACEMENT LICENSE RENEWAL	\$ 30.90
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD APPLICATION	\$ 46.80
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD APPLICATION	\$ 46.80
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD APPLICATION	\$ 46.80
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD APPLICATION	\$ 46.80
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD APPLICATION	\$ 46.80
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD AND DRIVERS LICENSE APPLICATION	\$ 103.15
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- DRIVERS LICENSE RENEWAL	\$ 163.50
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DEPT OF INTRNL AFFAIRS	CDC- NZ BIRTH CERTIFICATE	\$ 31.38
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD APPLICATION	\$ 46.80
08/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD APPLICATION	\$ 46.80
10/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT DRIVERS LICENSE APPLICATION	\$ 16.90
10/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT LEARNERS PERMIT, DRIVING TEST AND LEARNERS TEST	\$ 152.90
11/05/2023	SENIOR OFFICER CDC SUPPORT HUB	KMART 1352	CDC- CLIENT WORK CLOTHING (HOSPITALITY)	\$ 133.00
12/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP BOULDER LPO	CDC- POLICE CLEARANCE CLIENT (DISABILITY)	\$ 58.70
15/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- LICENSE RENEWAL 1 YEAR	\$ 30.90
15/05/2023	SENIOR OFFICER CDC SUPPORT HUB	KALGOORLIE COURT-DOJ	CDC- CLIENT BIRTH CERTIFICATE	\$ 53.00
15/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT MANUAL LEARNERS AND TEST	\$ 104.40
17/05/2023	SENIOR OFFICER CDC SUPPORT HUB	COLES 4837	CDC- KITCHEN RESTOCK JSH	\$ 27.58
17/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD	\$ 46.80
17/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP BOULDER LPO	CDC- POLICE CLEARANCE APPLICATION	\$ 58.70

17/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP BOULDER LPO	CDC- CLIENT POLICE CLEARANCE	\$ 58.70
17/05/2023	SENIOR OFFICER CDC SUPPORT HUB	KMART 1352	CDC- JSH KITCHEN EQUIPMENT	\$ 91.50
19/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP BOULDER LPO	CDC- CLIENT POLICE CLEARANCE	\$ 58.70
19/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP BOULDER LPO	CDC- CLIENT POLICE CLEARANCE	\$ 58.70
19/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- LICENSE RENEWAL CLIENT	\$ 163.50
22/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP BOULDER LPO	CDC- CLIENT NPC	\$ 58.70
24/05/2023	SENIOR OFFICER CDC SUPPORT HUB	DOT - LICENSING	CDC- CLIENT PHOTO CARD	\$ 46.80
24/05/2023	SENIOR OFFICER CDC SUPPORT HUB	AP BOULDER LPO	CDC- CLIENT NPC	\$ 58.70
26/05/2023	SENIOR OFFICER CDC SUPPORT HUB	R&R KAL PTY LTD	CDC PROGRAM- JSH TEMP HIRE CAR PETROL	\$ 82.00
29/05/2023	SENIOR OFFICER CDC SUPPORT HUB	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
01/05/2023	COORDINATOR EVENTS	COLES 4837	EVENTS - POP-UP 23 - VOLUNTEER GIFT FOR INSTALLATION OF FAIRY LIGHTS	\$ 56.50
04/05/2023	COORDINATOR EVENTS	OFFICE NATIONAL KALG	TOURISM 23 - SEED BAGS	\$ 15.18
08/05/2023	COORDINATOR EVENTS	RED DOT STORES	TOURISM 23 - 50L STORAGE CONTAINERS	\$ 155.88
11/05/2023	COORDINATOR EVENTS	JEMO PTY LTD	TOURISM 23 - TABLE NAME PRINTING	\$ 55.00
11/05/2023	COORDINATOR EVENTS	WOOLWORTHS/KALGOORLIE PLZ	TOURISM 23 - SOFT DRINKS FOR COCKTAIL AND CONFERENCE DINNER	\$ 293.20
12/05/2023	COORDINATOR EVENTS	KARRI HOLDINGS PL	TOURISM 23 - BIN LINERS	\$ 60.00
15/05/2023	COORDINATOR EVENTS	BUNNINGS 435000	TOURISM 23 - RUBBISH BINS	\$ 111.92
15/05/2023	COORDINATOR EVENTS	COLES 4837	TOURISM 23 - HAND SOAP	\$ 26.25
15/05/2023	COORDINATOR EVENTS	BLACK CROW STUDIO PTY	TOURISM 23 - PAINT AND ART SUPPLIES	\$ 272.86
16/05/2023	COORDINATOR EVENTS	WOOLWORTHS/KALGOORLIE PLZ	TOURISM 23 - BOTTLED WATER	\$ 49.74
17/05/2023	COORDINATOR EVENTS	BUNNINGS 435000	TOURISM 23 - DROP SHEETS FOR ART WORKSHOP	\$ 39.60
17/05/2023	COORDINATOR EVENTS	KMART 1352	TOURISM 23 - BLACK BOARD	\$ 5.00
17/05/2023	COORDINATOR EVENTS	AMPOL KALGOORLI 55415F	TOURISM 23 - BAGS OF ICE	\$ 75.00
17/05/2023	COORDINATOR EVENTS	LIQUORLAND 3241	TOURISM 23 - ALCOHOL FOR CONFERENCE DINNER	\$ 100.00
17/05/2023	COORDINATOR EVENTS	COLES 4837	TOURISM 23 - TEA AND COFFEE SUPPLIES	\$ 154.70
18/05/2023	COORDINATOR EVENTS	STAR AND GARTER HOTE	TOURISM 23 - BEVERAGES FOR TOURISM DINNER	\$ 191.88
29/05/2023	COORDINATOR EVENTS	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
08/05/2023	MANAGER ENGINEERING	CASA LEVY	ENG - REGISTRATION OF COMMERCIAL RPA	\$ 40.00
29/05/2023	MANAGER ENGINEERING	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
01/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	HANNAN STREET BAKERY	GAC - MORNING MELODIES CATERING	\$ 30.40
03/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	MAILCHIMP	GAC - MAILCHIMP APRIL 2023	\$ 335.21
08/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	RED DOT STORES	GAC - TABLE CLOTHS FOR MOTHER'S DAY MARKETS	\$ 18.00
08/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	SOUNDTRACK YOUR BRAND	GAC - SOUNDTRACK FOYER MUSIC - MAY 2023	\$ 35.00
15/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	GO VITA KALGOORLIE	GAC - TEA FOR TOURISM CONFERENCE 2023	\$ 14.00
15/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	KMART 1352	GAC - TOURISM CONFERENCE SUPPLIES	\$ 82.90
15/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	COLES 4837	GAC - JUICE BAR SUPPLIES - TOURISM CONFERENCE 2023	\$ 192.43
16/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	KMART 1352	GAC - LIQUID CHALK - TOURISM CONFERENCE 2023	\$ 10.00
16/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	COLES 4837	GAC - TOURISM CONFERENCE 2023 - HAND WASH AND TRAM SUPPLIES	\$ 40.20
17/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	COLES 4837	GAC - TOURISM CONFERENCE - JUICE BAR SUPPLIES	\$ 26.51
17/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	COLES 4837	GAC - TOURISM CONFERENCE 2023 - MILK AND COFFEE BEANS	\$ 35.50
17/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	WOOLWORTHS/KALGOORLIE PLZ	GAC - TOURISM CONFERENCE 2023 - JUICE BAR SUPPLIES	\$ 74.35
17/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	RED DOT STORES	GAC - TOURISM CONFERENCE - DRINK DISPENSERS	\$ 89.97
29/05/2023	COORDINATOR GOLDFIELDS ARTS CENTRE	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00

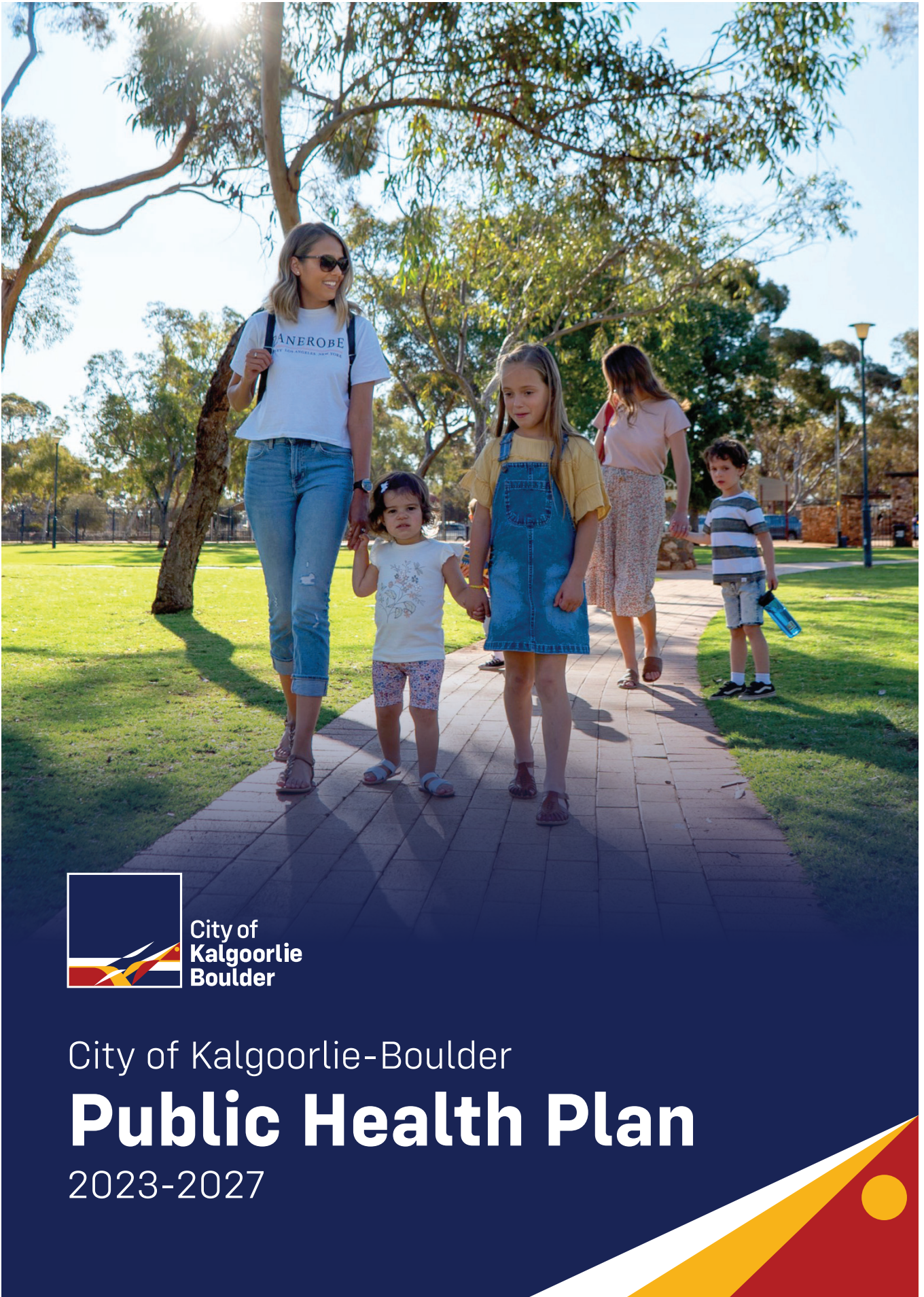
01/05/2023	AIRPORT SUPERVISOR	SUPER CHEAP AUTO	AIRPORT - FUSES FOR CBS BELT	\$ 16.99
01/05/2023	AIRPORT SUPERVISOR	SUPER CHEAP AUTO	AIRPORT - FUSES FOR CBS BELT	\$ 30.99
01/05/2023	AIRPORT SUPERVISOR	STARLINK AUSTRALIA PTY LT	AIRPORT - STARLINK FOR AIRPORT RESIDENCE	\$ 139.00
05/05/2023	AIRPORT SUPERVISOR	ATOM SUPPLY	AIRPORT - MULTIMETER FOR TESTING	\$ 364.65
08/05/2023	AIRPORT SUPERVISOR	SUPER CHEAP AUTO	AIRPORT - SPARES FOR CBS	\$ 13.98
15/05/2023	AIRPORT SUPERVISOR	BUNNINGS 435000	AIRPORT - MAINTENANCE SUPPLIES	\$ 44.26
17/05/2023	AIRPORT SUPERVISOR	DELAWARE NORTH RETAI	AIRPORT - MEAL EXPENSES FOR 3196	\$ 24.40
18/05/2023	AIRPORT SUPERVISOR	HUNTER KING NCA	AIRPORT - MEAL EXPENSES FOR 3196	\$ 20.51
18/05/2023	AIRPORT SUPERVISOR	MY THREE BEANS PTY L	AIRPORT - MEAL EXPENSES FOR 3196	\$ 47.60
22/05/2023	AIRPORT SUPERVISOR	RED ROOSTER NCA	AIRPORT - MEAL EXPENSES FOR 3196	\$ 22.70
22/05/2023	AIRPORT SUPERVISOR	RYDGES NEWCASTLE	AIRPORT - MEAL EXPENSES FOR 3196	\$ 116.22
22/05/2023	AIRPORT SUPERVISOR	JB HI FI MAROOCHYDOR	AIRPORT - CHARGER FOR LAPTOP	\$ 79.00
29/05/2023	AIRPORT SUPERVISOR	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
02/05/2023	LEAD POLICY AND RESEARCH ADVISOR	ZENSAKI BARRACK ST	ADMIN - MEALS FOR #1157 AND #3551 FOR EMPLOYEE TRAINING COURSE	\$ 110.00
10/05/2023	LEAD POLICY AND RESEARCH ADVISOR	WOOLWORTHS/KALGOORLIE PLZ	CD - YOUTH COUNCIL MEETING CATERING	\$ 32.25
11/05/2023	LEAD POLICY AND RESEARCH ADVISOR	WOOLWORTHS ONLINE	GAC - BAR RESTOCK EXPENSES	\$ 556.70
16/05/2023	LEAD POLICY AND RESEARCH ADVISOR	WOOLWORTHS/KALGOORLIE PLZ	CD- SENIOR'S FOCUS GROUP MAY 2023 MEETING - CATERING EXPENSES	\$ 27.45
17/05/2023	LEAD POLICY AND RESEARCH ADVISOR	WOOLWORTHS/KALGOORLIE PLZ	CD - YOUTH COUNCIL MEETING - CATERING EXPENSE	\$ 35.65
17/05/2023	LEAD POLICY AND RESEARCH ADVISOR	WOOLWORTHS/KALGOORLIE PLZ	ADMIN - STAFF AMENITIES EXPENSE	\$ 273.55
19/05/2023	LEAD POLICY AND RESEARCH ADVISOR	JESTERS PIES KALGOORLI	GAC- REWARD AND RECOGNITION - STAFF LUNCH CATERING	\$ 128.50
29/05/2023	LEAD POLICY AND RESEARCH ADVISOR	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
29/05/2023	CARETAKER HAMMOND PARK	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
02/05/2023	MANAGER OPERATIONS	CITY OF PERTH PARKING-ONS	EMPLOYEE 755 (EXECUTIVE LEADERSHIP PROGRAMME 1-3 MAY) PARKING 1.5.23	\$ 14.13
03/05/2023	MANAGER OPERATIONS	GRAND HOTEL MANAGEMENT PT	EMPLOYEE 755 (EXECUTIVE LEADERSHIP PROGRAMME 1-3 MAY) - PARKING 2.5.23	\$ 5.12
03/05/2023	MANAGER OPERATIONS	CITY OF PERTH PARKING-ONS	EMPLOYEE 755 (EXECUTIVE LEADERSHIP PROGRAMME 1-3 MAY) - PARKING 2.5.23	\$ 14.13
03/05/2023	MANAGER OPERATIONS	GRAND HOTEL MANAGEMENT PT	EMPLOYEE 755 (EXECUTIVE LEADERSHIP PROGRAMME 1-3 MAY) - PARKING 2.5.23	\$ 20.50
04/05/2023	MANAGER OPERATIONS	CITY OF PERTH PARKING-ONS	EMPLOYEE 755 (EXECUTIVE LEADERSHIP PROGRAMME 1-3 MAY) - PARKING 3.5.23	\$ 14.13
04/05/2023	MANAGER OPERATIONS	HYATT REGENCY PERTH OPI	EMPLOYEE 755 (EXECUTIVE LEADERSHIP PROGRAMME 1-3 MAY) - MEAL FOR ATTENDING STAFF	\$ 269.13
05/05/2023	MANAGER OPERATIONS	AMPOL ASCOT 51034F	EMPLOYEE 755 (EXECUTIVE LEADERSHIP PROGRAMME 1-3 MAY) - FUEL FOR HIRE CAR 3.5.23	\$ 10.15
08/05/2023	MANAGER OPERATIONS	O CONNOR FRESH SUPA	DEPOT - FOOD FOR STAFF BBQ	\$ 38.00
08/05/2023	MANAGER OPERATIONS	WOOLWORTHS/KALGOORLIE PLZ	DEPOT - COFFEE/MILK/SUGAR FOR STAFF KITCHEN	\$ 37.65
08/05/2023	MANAGER OPERATIONS	BUNNINGS 435000	GC - BATTERIES, MASK, BATTERY TESTER	\$ 82.03
08/05/2023	MANAGER OPERATIONS	WOOLWORTHS/KALGOORLIE PLZ	GC - FOOD FOR STAFF BBQ	\$ 119.34
15/05/2023	MANAGER OPERATIONS	STARLINK AUSTRALIA PTY LT	WASTE - ETHERNET ADAPTER	\$ 60.00
15/05/2023	MANAGER OPERATIONS	STARLINK AUSTRALIA PTY LT	WASTE - STARLINK KIT	\$ 229.00
19/05/2023	MANAGER OPERATIONS	PIVOTEL SATELLITE	WORKS - SAT PHONE MONTHLY CHARGE	\$ 79.00
22/05/2023	MANAGER OPERATIONS	SUPER CHEAP AUTO	DEPOT - PARTS FOR FLEET	\$ 44.99
25/05/2023	MANAGER OPERATIONS	COVS PARTS PTY LTD	GC - 12 V SWITCHES	\$ 18.15
25/05/2023	MANAGER OPERATIONS	REECE 6004	GC - GLUE USED FOR IRRIGATION AT GOLF COURSE	\$ 22.50
25/05/2023	MANAGER OPERATIONS	COYLES MOWER & CHAIN	GC - CHAINS 14" & 18"	\$ 162.00
25/05/2023	MANAGER OPERATIONS	KALGOORLI CASE DRILL	GC - SAW / BLADE FOR GOLF COURSE WORKSHOP	\$ 500.95
29/05/2023	MANAGER OPERATIONS	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
05/05/2023	SENIOR OFFICER TOURISM	BUNNINGS 435000	TOURISM - CLEANING MATERIALS - RUBY TOURIST TRAM	\$ 286.28

08/05/2023	SENIOR OFFICER TOURISM	BUNNINGS 435000	TOURISM - RUBY TOURIST TRAM -CUSHIONS FOR OUTSIDE SEATS	\$ 198.23
10/05/2023	SENIOR OFFICER TOURISM	BATTERIES N MORE KAL	TOURISM - BLUETOOTH HANDSFREE MICROPHONE	\$ 65.95
19/05/2023	SENIOR OFFICER TOURISM	SQ *BRINDYS COFFEE BAR	TOURISM - CONFERENCE COFFEE VAN	\$ 941.50
26/05/2023	SENIOR OFFICER TOURISM	PAYPAL	TOURISM - P.A DRIVER MICROPHONE HEADSET	\$ 169.00
29/05/2023	SENIOR OFFICER TOURISM	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
05/05/2023	DIRECTOR COMMUNITY DEVELOPMENT	DYENAMIC SUBLIMATION W	CD - RECONCILIATION WEEK UNIFORM EXPENSES - 50% DEPOSIT FOR STAFF SHIRTS	\$ 618.75
08/05/2023	DIRECTOR COMMUNITY DEVELOPMENT	COLES 4837	ADMIN - STATIONERY EXPENSES	\$ 19.00
11/05/2023	DIRECTOR COMMUNITY DEVELOPMENT	SAFERIGHT PTY LTD	GAC- INTERMEDIATE LEVEL RIGGING TRAINING FOR #3296	\$ 900.00
12/05/2023	DIRECTOR COMMUNITY DEVELOPMENT	MYO*EKORB PTY LTD	TOURISM - ACCOMMODATION FOR BUS DRIVERS- 14/05/2023-17/05/2023 - TO BE REFUNDED BY THE SUPPLIER	\$ 564.99
16/05/2023	DIRECTOR COMMUNITY DEVELOPMENT	MYO*EKORB PTY LTD	TOURISM - BUS DRIVERS ACCOMMODATION EXPENSE FOR TC - 17/05/2023 - TO BE REFUNDED BY SUPPLIER	\$ 564.99
19/05/2023	DIRECTOR COMMUNITY DEVELOPMENT	HOSPITALITY PL	TOURISM - ACCOMMODATION FOR BUS DRIVERS - 2023 TOURISM CONFERENCE - TO BE REIMBURSED	\$ 321.69
24/05/2023	DIRECTOR COMMUNITY DEVELOPMENT	DYENAMIC SUBLIMATION W	CD- STAFF SHIRTS FOR RECONCILIATION WEEK	\$ 618.75
29/05/2023	DIRECTOR COMMUNITY DEVELOPMENT	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
24/05/2023	COORDINATOR FACILITY OPERATIONS	WOOLWORTHS/KALGOORLIE PLZ	OASIS - WATER STOCK REPLACEMENT	\$ 24.00
29/05/2023	COORDINATOR FACILITY OPERATIONS	DEPT OF HEALTH PHARM	OASIS - POISONS PERMIT	\$ 129.00
29/05/2023	COORDINATOR FACILITY OPERATIONS	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
25/05/2023	COORDINATOR PROPERTY	REECE 6004	PROPERTY- ENDOWMENT DOWN PIPE WORK	\$ 162.15
29/05/2023	COORDINATOR PROPERTY	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
01/05/2023	HEAD OF MARKETING	DROPBOX*YV57T3MD9TVX	MARKETING- MAY MONTHLY SUBSCRIPTION- DROPBOX	\$ 30.79
02/05/2023	HEAD OF MARKETING	GOOGLE*YOUTUBEPREMIUM	MARKETING- MAY MONTHLY SUBSCRIPTION- YOUTUBE	\$ 14.99
03/05/2023	HEAD OF MARKETING	KMART 1352	MARKETING- 2 SETS OF COLOURED PAPER	\$ 32.00
04/05/2023	HEAD OF MARKETING	KALGOORLIE BLDR CCI	MARKETING - KBCCI MEMBER TO MEMBER NEWSLETTER ADVERTISING - DAMA ROADSHOW	\$ 231.00
04/05/2023	HEAD OF MARKETING	SP HYPOP	MARKETING- BACKDROP FOR PHOTOGRAPHY - SHIPPING	\$ 293.48
05/05/2023	HEAD OF MARKETING	GRAMMARLY COSMLENRF	MARKETING- MAY MONTHLY SUBSCRIPTION	\$ 304.31
08/05/2023	HEAD OF MARKETING	WAVE.VIDEO/CREATOR	MARKETING- MAY MONTHLY SUBSCRIPTION	\$ 45.31
08/05/2023	HEAD OF MARKETING	HOTJAR	MARKETING- MAY MONTHLY SUBSCRIPTION- HOTJAR	\$ 299.01
09/05/2023	HEAD OF MARKETING	SHUTTERSTOCK IRELAND LIMI	MARKETING - MONTHLY SUBSCRIPTION TO SHUTTERSTOCK-MAY	\$ 108.90
09/05/2023	HEAD OF MARKETING	MAILCHIMP	MARKETING- MAY MONTHLY SUBSCRIPTION- MAILCHIMP	\$ 360.65
15/05/2023	HEAD OF MARKETING	FACEBK ETXCLOBSP2	MONTHLY- GAC SYMPHONY, MOTHER'S DAY, IRELAND - GC - MD BUFFET, EVENTS - MF, MARK - COMM PERCEPTIONS	\$ 1,000.00
16/05/2023	HEAD OF MARKETING	ASANA.COM	MARKETING - ASANA MAY SUBSCRIPTION FOR M&C TEAM	\$ 456.39
22/05/2023	HEAD OF MARKETING	FACEBK 27GUAS7SP2	MARKETING - FACEBOOK ADVERTISING GAC WASO, RHYTHMS, CIRQUE AFRICA, GC MOTHER'S BUFFET, EVENTS	\$ 1,000.00
23/05/2023	HEAD OF MARKETING	KMART 1352	MARKETING- 4 60 LITRE BOX'S	\$ 40.00
25/05/2023	HEAD OF MARKETING	FACEBK D85AXP7RP2	MARKETING- GAC IRELAND, CIRQUE AFRICA, EVENTS	\$ 91.09
29/05/2023	HEAD OF MARKETING	ISTOCK.COM	MARKETING- MONTHLY SUBSCRIPTION	\$ 93.50
29/05/2023	HEAD OF MARKETING	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
05/05/2023	SENIOR OFFICER GOLF COURSE EVENTS	WOOLWORTHS/KALGOORLIE PLZ	GC - KITCHEN SUPPLIES	\$ 33.00
05/05/2023	SENIOR OFFICER GOLF COURSE EVENTS	COLES 4837	GC - FOOD SUPPLIES	\$ 145.15
08/05/2023	SENIOR OFFICER GOLF COURSE EVENTS	COLES 4837	GC - FOOD SUPPLIES	\$ 64.90
08/05/2023	SENIOR OFFICER GOLF COURSE EVENTS	WOOLWORTHS/KALGOORLIE PLZ	GC - FOOD SUPPLIES	\$ 10.50
11/05/2023	SENIOR OFFICER GOLF COURSE EVENTS	CANVA* 03781-8249875	GC - SUBSCRIPTION FOR MARKETING/ADVERTISING	\$ 20.99
11/05/2023	SENIOR OFFICER GOLF COURSE EVENTS	COLES 4837	GC - KITCHEN FOOD SUPPLIES	\$ 76.31
12/05/2023	SENIOR OFFICER GOLF COURSE EVENTS	COLES 4837	GC - KITCHEN SUPPLIES	\$ 50.45
12/05/2023	SENIOR OFFICER GOLF COURSE EVENTS	COLES 4837	GC - KITCHEN FOOD SUPPLIES	\$ 167.85





18/05/2023	EXECUTIVE MANAGER FINANCE	QANTAS AIRW_ABN16009661901	FINANCE - ANNUAL FINANCIAL REPORT TRAINING FLIGHTS	\$ 401.76
22/05/2023	EXECUTIVE MANAGER FINANCE	QANTAS AIRW_ABN16009661901	FINANCE - ANNUAL FINANCIAL REPORT TRAINING FLIGHTS	\$ 401.76
29/05/2023	EXECUTIVE MANAGER FINANCE	ANNUAL FEE - CARD FEE	ANNUAL FEE CARD FEE	\$ 8.00
			<b>TOTAL CREDIT CARD PAYMENTS</b>	<b>\$ 55,133.09</b>



City of  
Kalgoorlie  
Boulder

City of Kalgoorlie-Boulder

# Public Health Plan

2023-2027



## Acknowledgement of Country

The City of Kalgoorlie-Boulder acknowledges the Traditional Custodians of this land and pays its respects to elders past and present.

**Karlkula Tjukurrpa (Silky Pear Dreaming)**

**Artist:** Regina Donaldson



**Project Consultant:** Dr Melissa Stoneham, Stoneham and Associates

The City of Kalgoorlie-Boulder would like to thank all staff, Elected Members, community members, stakeholders and organisations who have been involved in the development of the City's Public Health Plan for their input, time, support, and expertise.



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## Introduction

The City of Kalgoorlie-Boulder (the City) was formed in 1989 after the two local governments of the Town of Kalgoorlie and the Shire of Boulder were amalgamated. The City is in the heart of the Goldfields-Esperance Region of Western Australia (WA), approximately 600 kilometres northeast of Perth.

The City plays a vital role as leader, partner, advocate, planner and advocate in protecting and promoting health, now and into the future.

The City's Public Health Plan outlines the longer-term vision, values, aspirations and objectives of our community over the next five years to ensure a healthy and happy community. It sets the health priorities for residents and visitors, outlines strategies to prevent, promote or reduce public health issues, partners with local agencies and supports the community to achieve optimum health and wellbeing.



Under the *Public Health Act 2016*, we are required to prepare a Public Health Plan every five years or include public health and wellbeing matters in the overarching Council Plan. It is a requirement to consider the *State Public Health Plan 2019 – 2024 priorities* and adapt them as necessary to reflect the particular public health risks prevailing in our City. The Plan is also part of the integrated planning and reporting framework legislated under the *Local Government Act 1995*.

In the 2020-2030 Strategic Community Plan, the City committed to invest in our community by pursuing strategies that will future-proof our City, expand and diversify our economy, increase our population, keep our community safe, connect our community and maintain a green and sustainable City. The development of this Public Health Plan aligns with this commitment in that it aims to promote and protect the wellbeing of our community across all life stages. We will achieve this through working to create and improve the physical, social, natural, cultural and economic environments that promote health and wellbeing.

The City's Public Health Plan is guided by three broad wellbeing outcome areas:



This approach is summarised in the next diagram, acknowledging the many influences on the health and wellbeing of our community.







# Public Health Plan Principles



## Equity

We will work to ensure everyone is treated fairly and with respect regardless of gender, ability, race or age and recognising that not everyone has the same opportunities, knowledge, skills and resources to achieve and maintain good health and wellbeing.



## Inclusion

We will work to ensure every member of our community feels valued, respected, supported, safe, can fully participate in community life, and benefits from social and economic inclusion.



## Can Do

We will work alongside partners to ensure we can implement this Plan to promote and protect the community's health.



## Respect

We will work in a respectful way to ensure the participation of stakeholders, all communities and their people, so they can improve and have control over issues that affect their own health.



## Evidence informed

We will make decisions based on the best available data, using evidence to identify potential benefits, harm and costs of any interventions and acknowledge that what works in one context may not be appropriate or feasible in another.



## Collaborate

We will strengthen alliances with local partners that share common goals, values and approaches to strengthen capacity and improve integrated health promotion while reducing duplication and fragmentation.





## The Development of the Plan

The City’s Public Health Plan was developed by:

- 

**1.**  
Preparing a City Health and Wellbeing Profile
- 

**2.**  
Consulting with City staff, Elected Members, stakeholders and the community
- 

**3.**  
Convening a priority setting workshop with a wide range of partners to validate the priority issues
- 

**4.**  
Drafting and adopting the Plan

# Kalgoorlie-Boulder’s Health and Wellbeing Profile

This Plan considers current and expected changes in community demographics, social issues and local, national and global public health influences.

The prevalence of health and wellbeing risk factors in the community are linked to chronic disease conditions and mental health wellbeing. Many of these risk factors are preventable.

In 2023, the City’s population is 30,679, with residents from across 50 nationalities.^

Notably, the City has twice as many Aboriginal and Torres Strait Islander population when compared to the WA average. There are also considerably more people between 25 and 39 years of age.#

RISK FACTORS AND LOCAL LIFESTYLE HABITS	PREVALENCE ESTIMATE CKB	PREVALENCE ESTIMATE WA
Eats less than 2 serves of fruit daily	54%	57.4%
Eats less than 4 serves of vegetables daily	89%	93.2%
<b>Drinks alcohol at high risk levels for short-term harm</b>	<b>13%</b>	<b>9.2%</b>
Spends less than 150 min doing physical activity a week	40%	42.5%
Overweight or obese children	25%	25.4%
<b>Obese adults</b>	<b>39%</b>	<b>33.8%</b>
<b>Smokes</b>	<b>15%</b>	<b>10.1%</b>
Mental health diagnosis	13%	15.9%

**Additional Data:\***

- 60% of parents in the Goldfields region said their child had been sunburnt over the previous year
- Goldfields residents are twice as likely to have a traffic accident compared to the WA average
- Falls are the most common injury causing hospitalisations in the City
- 45% of Goldfields Aboriginal mothers smoke during pregnancy
- Goldfields residents are 1.3 times more likely to commit suicide compared with the WA rate
- Fewer Goldfields residents attended a primary health care service in the past 12 months when compared to the WA average
- Ear, nose and throat infections were the overall leading cause of potentially preventable hospitalisations in the Region (23%).

^2022 Australian Bureau of Statistics. #2021 Census. \*Data specific to Kalgoorlie-Boulder is not currently collected

# Consultation to Identify the Top Six Public Health Priorities

A range of consultation strategies were used to identify local public health and wellbeing priorities, including an online survey, conversations, discussion groups and interviews. Over 570 individuals were consulted when developing this Plan. The results of these consultations are below.

 <p style="text-align: right; font-weight: bold; margin-top: 10px;">Staff</p> <p>A total of <b>124 staff</b> members completed an online survey. Their top six public health and wellbeing priorities were:</p>	<ol style="list-style-type: none"> <li>1. Crime and community safety</li> <li>2. Alcohol and drug misuse and harm</li> <li>3. Mental health wellbeing</li> <li>4. Poor access to healthy, fresh and affordable food</li> <li>5. Poor access to medical services</li> <li>6. Road safety</li> </ol>
 <p style="text-align: right; font-weight: bold; margin-top: 10px;">Stakeholders</p> <p>A total of <b>15 local services</b> completed an online survey. Their top six public health and wellbeing priorities were:</p>	<ol style="list-style-type: none"> <li>1. Mental health wellbeing</li> <li>2. Alcohol and drug misuse and harm</li> <li>3. Improving Aboriginal wellbeing</li> <li>4. Access to affordable housing</li> <li>5. Access to community-based health education</li> <li>6. Crime and community safety</li> </ol>
 <p style="text-align: right; font-weight: bold; margin-top: 10px;">Community</p> <p><b>412 residents</b> contributed and completed a survey or participated in a conversation. Their top six public health and wellbeing priorities were:</p>	<ol style="list-style-type: none"> <li>1. Crime and community safety</li> <li>2. Drug misuse and harm</li> <li>3. Mental health wellbeing</li> <li>4. Access to affordable housing</li> <li>5. Poor access to healthy, fresh and affordable food</li> <li>6. Access to medical services</li> </ol>

# Overall

What one issue could the City address to improve the community's health and wellbeing?



Most Common overall themes from the consultation processes were:



Safer streets and homes



Safe, shaded and well-lit paths



Access to mental health prevention programs



Engaging and inclusive community events



Affordable housing options



Targeted activities for young people



11



## Prioritisation of Public Health Issues

Six public health priorities were selected for inclusion in this Plan:

- Aboriginal wellbeing
- Reducing drug misuse, tobacco and e-cigarettes
- Mental health support and services
- Access to housing, affordability and rough sleeping
- Access to fresh, nutritional and affordable food
- Environmental health protection

These priorities are based on the available data, consultation results, workshop with over 25 stakeholders, and the ability for the City to respond effectively within regulatory and legislative boundaries.

To achieve outcomes across these six priority public health issues, the City has developed five implementation pillars to guide action. These are:

- Delivering and planning of services
- Building health knowledge within the community
- Developing policy to ensure sustainable actions
- Advocating on behalf of the community
- Partnering to develop and promote local initiatives

The City’s Public Health Plan framework is illustrated on the next page.



# Public Health Plan on a Page

## Overarching themes



## Priority Public Health Issues

- 

Access to fresh, nutritional and affordable food
- 

Mental health prevention
- 

Reduce drug misuse & harm including tobacco & vapes
- 

Environmental health protection
- 

Access to affordable housing to reduce rough sleeping
- 

Aboriginal wellbeing

CITY OF KALGOORLIE-BOULDER ROLE	PRIORITY POPULATIONS AND GROUPS
Deliver Build knowledge Develop policy Advocate Partner	Aboriginal and Torres Strait Islander people Children and young people People living in poverty Older people Culturally diverse people and minority groups People living with a disability and carers



# Implementation, Governance and Monitoring

The Public Health Plan is a whole of local government plan and will require delivery of actions across a range of service areas.

The City of Kalgoorlie-Boulder will be accountable for the delivery of the Public Health Plan. The City's Environmental Health Services will lead the way in public health wellbeing, and collaborate with key City services and stakeholders.

Monitoring and reporting of the Plan will be co-ordinated by the City's Environmental Health team in collaboration with City Directors and the CEO.

The strategic and operational governance of the Plan will be overseen by two committees:

## **City of Kalgoorlie-Boulder Environmental Health Committee**

This committee will consist of representatives of key stakeholders, including City Officers and local external agencies which have a significant role in or influence on community health and wellbeing. This committee will provide regular performance reporting to the City's CEO.

## **Advisory Committee**

This committee will meet twice a year to provide strategic advice on the ongoing development, improvement, implementation and evaluation of the Public Health Plan.

Six-monthly reviews and reporting against the action plan will be undertaken by relevant City service areas, and provided to the Public Health Working Group, the City Executive Management Team, and Council to track progress and identify any opportunities for collaboration and/or improvement.

## **The Action Plan will be reviewed annually to:**

- Check the progress of the plan's actions and partnerships
- Identify any funding/partnership opportunities
- Identify any budget/resource changes
- Identify any emerging public health issues
- Amend/update the action plan for the following year

Indicators of success will be used to track the impact and effectiveness of the Plan's strategies and actions over the short, medium and long-term.

## **Short-term indicators will include:**

- Actions from the PHP annual action plan have been implemented as planned
- Actions from the PHP annual action plan have been an effective way for the City to focus on health and wellbeing
- Public health activities are reaching the community
- Improved partnerships

## **Medium-term indicators will include:**

- Improved community perception of community health, wellbeing, and liveability issues and status
- Improved community perception and use of the City's health, wellbeing, and liveability services and assets

## **Long-term indicators will include:**

- Decrease or no change in prevalence of health risk factors in the community
- Increased prevalence of protective health factors in the community
- Changes in access to socio-economic resources within the community



# The City’s Public Health Priority Actions

The following establishes the strategies that the City will implement to improve and promote the public health and wellbeing of local communities. All strategies align to the three overarching wellbeing outcomes of having healthy and connected residents and a liveable City and are guided by the Public Health Plan values.

Public Health Priority	City of Kalgoorlie-Boulder Role Implementation Pillars					Timeframe				City Lead/s
	Deliver	Build Knowledge	Policy	Advocate	Partner	23/24	24/25	25/26	26/27	
<b>Aboriginal Wellbeing</b>										
Through the established Reconciliation Committee, provide input into Council decision-making processes that affect the health and wellbeing of their communities	✓		✓	✓	✓	●	●	●	●	Community Development (RAP)
Work with Bega Garnbirringu, Department of Communities and other stakeholders, to plan and promote programs to meet the needs of local Aboriginal people with a focus on improving living conditions in community housing			✓	✓	✓	●	●	●	●	Community Development (RAP)
Improve the acknowledgement, recognition and engagement with local Aboriginal people, their communities and culture through the City’s Reconciliation Action Plan (RAP)	✓	✓	✓	✓	✓	●	●	●	●	Community Development (RAP)
Endeavour to integrate cultural celebrations/recognition within community events through the City’s RAP	✓	✓	✓			●				Community Development (RAP)
Ensure all Elected Members undertake locally relevant culturally competence training when taking up office through the City’s RAP and Councillor induction process		✓	✓			●		●		Office of CEO (RAP)
Promote the Jobs Support Hub’s services for the period of Federal funding	✓					●	●			Community Development (RAP)
Develop an Aboriginal employment strategy			✓				●			Community Development (RAP)
Actively implement the City’s RAP	✓					●	●	●	●	Community Development (RAP)
Work with local services to better service rough sleepers including transport options back to community	✓			✓	✓	●	●	●	●	Development & Growth
Actively sponsor or support Aboriginal event(s), the Goldfields Aboriginal Business Chamber, and local Aboriginal businesses		✓			✓		●	●	●	Development & Growth

Public Health Priority	City of Kalgoorlie-Boulder Role Implementation Pillars					Timeframe				City Lead/s
<b>Mental Health Prevention</b>										
	Deliver	Build Knowledge	Policy	Advocate	Partner	23/24	24/25	25/26	26/27	
City to actively engage in Suicide Prevention and Community Wellbeing initiatives for the benefit of staff and the community				✓	✓	●	●	●	●	Community Development
Develop and regularly update a mental health services and programs directory	✓	✓			✓	●	●	●	●	People & Culture
Engage with Mentally Healthy WA and Mental Health Connect to provide local government-specific messages about mental health promotion	✓	✓			✓		●			Community Development
Provide and support community events, facilities and programs that connect people, increase resilience, and enable a sense of community and purpose	✓	✓	✓	✓	✓	●	●	●	●	Community Development
Connect with the Good Arts, Good Mental Health project to promote local arts groups and projects to promote mental wellbeing		✓			✓		●	●	●	Community Development
Plan and deliver a program that enables locally planned 'Welcome to the City' events (BBQ, street party) to occur for new residents at least once a year across multiple suburbs	✓	✓			✓			●	●	Community Development; and Development & Growth
Activate community-based green spaces by contracting service providers to offer free physical activity programs that suit all ages and capabilities	✓	✓	✓		✓		●	●	●	Community Development
Promote volunteerism within the community		✓		✓	✓		●	●	●	Community Development
Promote mental health first aid training to staff	✓	✓		✓	✓	●	●	●	●	People & Culture
Run or partner in an annual community-wide RUOK event	✓	✓			✓		●	●	●	Community Development

Public Health Priority	City of Kalgoorlie-Boulder Role Implementation Pillars					Timeframe				City Lead/s
<b>Access to fresh, nutritional and affordable food</b>										
	Deliver	Build Knowledge	Policy	Advocate	Partner	23/ 24	24/ 25	25/ 26	26/ 27	
Investigate a healthy catering policy for all Council meetings and events	✓		✓	✓		●				Office of CEO
Support community members to grow, share and prepare backyard produce by providing skills-based workshops	✓	✓			✓	●	●	●	●	Engineering; and Community Development
Investigate the replacement of all sugary drinks in Council-owned facilities by 2026		✓	✓	✓				●		Corporate & Commercial
Adopt and implement a healthy food and drink policy that covers all City-owned or managed buildings and facilities (including those leased, hired, or subcontracted), Council-operated premises, Council-provided services, and Council-sponsored, funded or organised events.	✓	✓	✓	✓	✓			●		Corporate & Commercial
Increase participation in community food and sustainability programs including community gardens		✓		✓	✓	●	●	●	●	Engineering
Work with the resource sector and other stakeholders to provide a bus that provides an outreach service from Foodbank to local communities – include nutrition and healthy food resources and information	✓			✓	✓			●	●	Community Development
Partner with appropriate organisations to deliver community nutrition programs		✓			✓			●	●	Development & Growth
Advocate for more affordable and healthier foods in remote communities across the Goldfields Region				✓				●	●	Development & Growth
Run initiatives to assist food business to reduce food wastage	✓		✓					●	●	Engineering
Deliver an annual workshop to upskill registered food businesses to develop a “healthy choice” section of their menu and provide incentives for voluntary participation	✓	✓	✓	✓	✓			●	●	Development & Growth

Public Health Priority	City of Kalgoorlie-Boulder Role Implementation Pillars					Timeframe				City Lead/s
<b>Reduce drug misuse and harm including tobacco and e-cigarettes</b>										
	Deliver	Build Knowledge	Policy	Advocate	Partner	23/24	24/25	25/26	26/27	
Pilot additional non-legislative smoke-free public spaces	✓	✓	✓	✓	✓			●	●	Development & Growth
Partner with Goldfields Public Health Unit (GPHU) to support quit smoking programs	✓	✓			✓		●	●	●	Development & Growth
Increase community education on the harms of illicit drug use and e-cigarettes	✓	✓			✓	●	●	●	●	Development & Growth
Engage with the Alcohol and Drug Foundation (Good Sports Program) and Cancer Council to plan programs to prevent alcohol and other drug-related harm in the community	✓	✓			✓		●	●	●	Community Development
Work with the GPHU to raise awareness of the needle syringe exchange program		✓			✓	●	●	●	●	Development & Growth
Review and update the sharps container placement policy			✓			●	●	●	●	Engineering
Provide and promote City services and programs that positively engage and develop young people	✓				✓	●	●	●	●	Community Development
Investigate and deliver more alcohol-free events	✓	✓	✓			●	●	●	●	Community Development
Move the designated smoking area at the Airport further away from the terminal	✓		✓				●	●	●	Corporate & Commercial
Investigate increased non-smoking signage across the City	✓	✓					●			Development & Growth
Work with partners to collect local drug use data from postcodes 6430 and 6432	✓				✓		●	●	●	Development & Growth
Update and implement a Community Safety & Crime Prevention Plan	✓		✓		✓	●	●	●	●	Development & Growth



Public Health Priority	City of Kalgoorlie-Boulder Role Implementation Pillars					Timeframe				City Lead/s
<b>Access to affordable housing to reduce rough sleeping</b>										
	Deliver	Build Knowledge	Policy	Advocate	Partner	23/24	24/25	25/26	26/27	
Advocate for more affordable and essential worker housing				✓		●	●	●	●	Development & Growth
Promote all renovations and restoration of local homes to be energy efficient and water wise		✓		✓				●	●	Development & Growth
Continue housing meetings to identify actions to address accommodation shortages in the short, medium and long-term	✓			✓	✓	●	●	●	●	Development & Growth
Upgrade or assist in relocation of the existing Boulder Camp in line with available funding sources	✓					●	●	●	●	Development & Growth
Assess and investigate the feasibility to redevelop and re-activate dead spaces, abandoned properties and liaise with relevant departments and stakeholders to improve the aesthetics of the streetscapes	✓			✓				●	●	Development & Growth; and Engineering
Investigate options to reduce the cost of residential infill development	✓		✓				●	●	●	Development & Growth
Investigate communal living – multi-generational housing/ residential buildings, prefab homes, tiny home communities, etc		✓						●	●	Development & Growth
Work with local services to better service rough sleepers including transport options back to community					✓	●	●	●	●	Community Development

Public Health Priority	City of Kalgoorlie-Boulder Role Implementation Pillars					Timeframe				City Lead/s
	Deliver	Build Knowledge	Policy	Advocate	Partner	23/24	24/25	25/26	26/27	
<b>Environmental Health Protection</b>										
Continue to apply and promote local government statutory requirements and compliance of relevant public and environmental health legislation	✓	✓	✓			●	●	●	●	Development & Growth
Advocate to State agencies that additional resources need to be allocated to safe and secure asbestos removal in the region				✓		●	●	●	●	Development & Growth
Advocate for more workshops with local builders, plumbers and workers of their statutory requirements e.g. How to process on-site effluent disposal system				✓		●	●	●	●	Development & Growth
Develop a climate resilience strategy for the City identifying/ investigating and focusing on environmental health-based risks/hazards to the community's health and wellbeing	✓		✓					●	●	Corporate & Commercial
Maintain a positive working relationship with Bega Garnbirringu health services and plan joint projects to mitigate Environmental Health Risks/ Hazards factors impacting health and wellbeing	✓				✓		●	●	●	Development & Growth
Educate and support (sport/ event) organisers with risk management and emergency management and to develop plans to support risks/ hazard preventions and reductions	✓	✓			✓		●	●	●	Development & Growth
Implement the City's mosquito management plan	✓		✓			●	●	●	●	Development & Growth
Continue to refine the food safety management systems to ensure risk-based incentives are offered			✓			●	●	●	●	Development & Growth
Promote and encourage food safety training for registered food businesses in the City to better facilitate food safety and hygiene practices	✓	✓				●	●	●	●	Development & Growth
Investigate the provision of a community kitchen				✓	✓	●	●	●		Development & Growth

Public Health Priority	City of Kalgoorlie-Boulder Role Implementation Pillars					Timeframe				City Lead/s
	Deliver	Build Knowledge	Policy	Advocate	Partner	23/24	24/25	25/26	26/27	
Investigate provision of increased shade in existing and new recreational facilities and public spaces			✓	✓			●	●	●	Engineering
Participate in the Healthy Homes program with #endingtrachoma and WA Health	✓				✓	●	●	●	●	Development & Growth
Ensure the City is well prepared to respond and recover from major emergencies, disasters or serious public health epidemics and incidents	✓	✓	✓	✓	✓	●	●	●	●	Development & Growth
Review the City's Health Local Laws	✓		✓	✓		●	●			Development & Growth; and Office of CEO
Create and promote a health-promoting workplace for City staff and Elected Members	✓	✓			✓	●	●	●	●	People & Culture; and Office of CEO
Lead the implementation and monitoring of the Public Health Plan	✓		✓			●	●	●	●	Development & Growth



**City of  
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This information is available in alternative formats on request.  
Please contact The City of Kalgoorlie-Boulder on (08) 9021 9600 for further details.

VER-05.23.REV1



## SPONSORSHIP POLICY

**POLICY NUMBER: EXEC-CEO-006**

### PURPOSE

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The purpose of this policy is to:

1. provide guidance in the application of sponsorship;
2. achieve best practice for sponsoring a variety of events or projects that raise the profile of the City and:
  - a. increase economic advantage; or
  - b. celebrate, develop and engage the community.

### SCOPE

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This policy applies to all community members seeking sponsorship from the City and all City officers with responsibility for administering the sponsorship and/or with financial management.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

**Council** means the City's governing body comprised of elected members.

**Sponsorship** the provision of cash or 'in-kind' support offered by the City to external organisations as a mutually beneficial arrangement.

### POLICY STATEMENT

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The City recognises the importance of the role projects and events play in contributing to the vitality of the City, the activation of spaces, our sense of community and well-being, and increased economic advantage.

### POLICY DETAILS

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## 1. Sponsorship applications

- a. Applications requesting sponsorship are open all year round and are not limited to application rounds;
- b. Applications are, at all times, subject to funding availability;
- c. As well as providing financial support, in-kind support may be offered where deemed applicable upon assessment. This may include, although is not limited to, assistance with event specific requirements;
- d. Applications are limited to one per financial year per organisation unless specifically set out in the Sponsorship Application and Guidelines, however multiple or a series of events can be included within one application.
- e. Applications that require consideration by Council (i.e. are over \$10,001+) must be received by the City a minimum of 6 weeks prior to the date of the event.

## 2. Criteria for assessment

Sponsorship requested cannot exceed more than 50% of the total cost of the event or project and must be consistent with the City's Sponsorship Application and Guidelines:

- a. The sponsorship program will not support:
  - i. individuals;
  - ii. organisations or groups that are unincorporated;
  - iii. private functions;
  - iv. schools, P&C associations, political parties, lobby groups or religious groups;
  - v. Capital equipment;
  - vi. organisations raising funds on behalf of another group which is itself a recipient of financial assistance from Council or is a federal or state government funded initiative;
  - vii. projects or organisations who have not satisfactorily acquitted previous City sponsorships or grant funds;
  - viii. applicants who have not fulfilled previous sponsorship obligations; and
  - ix. applications where the funds are to be used entirely for the costs associated with running an organisation (for example salaries and rent).
  - x. events that have commenced or begun promotion, the City cannot sponsor retrospectively;
  - xi. organisations that have an outstanding debt with the City.



**3. Categories of sponsorship**

- a. Sponsorship consists of three categories which are designed to maximise the benefit of diverse applications:
  - i. Partnerships;
  - ii. Sponsorship; and
  - iii. Quick Response.
- b. Table 1 below summarises the types of sponsorship and who has authority to approve such sponsorship.

**Table 1**

<b>Category</b>	<b>Amount</b>	<b>Approval</b>	<b>Definition</b>
<b>Partnership</b>	\$10,001+	Council	Large scaled high profile events or projects
<b>Sponsorship</b>	\$2001 - \$10,000	CEO	New or established events that: <ul style="list-style-type: none"> <li>• attract a significant amount of visitors to the City;</li> <li>• generate a high volumes of community participation; or</li> <li>• have a direct and positive impact on the City</li> </ul>
<b>Quick Response</b>	\$0 - \$2000	CEO	Small-scale, time sensitive or unforeseen projects and events that have a positive impact on the City or contribute to our sense of community.

**4. Recognition of the City as a sponsor**

The applicant must detail how they will promote and recognise the support of the City. This may be (but not limited to) any of the following:

- a. Signage at the event;
- b. Inclusion of the City logo in press advertising or any promotional material;
- c. Acknowledgement of the City in radio or television advertising;



- d. Opportunities for the Mayor or their representative to open the event or make a presentation; and
- e. Any tickets provided to the City by event organisers are required to be distributed to the Office of the CEO and the CEO will ensure an appropriate record is kept of such distributions.

**5. Assessment process:**

- a. Applications for the Sponsorship Program are assessed throughout the year, with available funding distributed across the financial year.
- b. Sponsorship will be determined by:
  - i. Applicants meeting the sponsorship eligibility criteria set out in clause 2;
  - ii. Alignment with any of the City's strategic and community plans;
  - iii. The predicted level of mutual benefit;
  - iv. The event or project's sustainability;
  - v. The City's financial capacity; and
  - vi. Previous financial assistance provided by the City to the applicant.
- c. The City and Council reserve the right to not support applications.
- d. Canvassing of Councillors may disqualify applications.

**6. Guidelines**

The City will from time-to-time develop, maintain and implement guidelines in relation to the implementation of this policy.

## **COMPLIANCE REQUIREMENTS**

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## **RELEVANT DOCUMENTS**

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Sponsorship Program Application and Guidelines  
Sponsorship Acquittal





DOCUMENT CONTROL		
Responsible department	Economic Development	
Date adopted by Council	27 March 2023	Resolution number: 14.2.1
Date of last review	27 March 2023	Policy reviewed and amended n/a
Date of next review	March 2025	



# Special Event Sponsorship Application



Last Reviewed: March 2022

[ckb.wa.gov.au](http://ckb.wa.gov.au)



# APPLICATION FORM SPONSORSHIP

## 1. INFORMATION FOR ALL Applicants

The City of Kalgoorlie-Boulder recognises the importance of the role projects and events play in contributing to the vitality of the City, the activation of spaces, the sense of community and well-being, and increased economic advantage.

The purpose of the City’s Event Sponsorship Program is to position Kalgoorlie-Boulder as a significant event destination in partnership with community organisations and businesses that make positive contributions to the quality of life in our City and as well as benefitting the local economy.

Category	Amount	Application to be lodged at City
Partnerships	\$10,001 +	Two months prior to event
Sponsorship	\$2001 - \$10,000	One month prior to event
Quick Response	\$0 - \$2000	Separate application for small-scale or time sensitive projects and events

### Application:

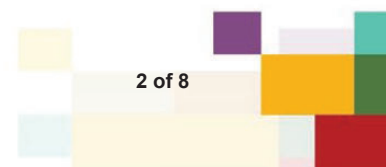
Applications for sponsorship will be considered on an ongoing basis with the applicant being advised of the outcome in writing. Please refer to the Special Events Program Guidelines for more information.

### Eligibility:

Eligible organisations are defined as follows:

- Incorporated Not for Profit or charitable organisations;
- Organisations or projects sponsored or under the auspices of a not-for-profit organisation;
- Businesses; and
- Demonstrate within the application evidence of meeting defined City of Kalgoorlie-Boulders Community Strategic Plan outcomes.

*Special Event Sponsorship Application*





## 2. APPLICANT INFORMATION

Supply below detailed information about your organisation.

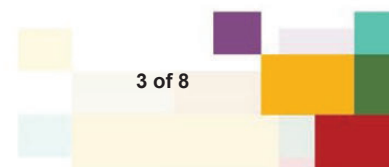
<b>Organisation / Company</b>	Western Desert Racers Incorporated		
<b>Address:</b>	129 Hay Street, Kalgoorlie WA 6430		
<b>Postal address:</b>	As Above		
<b>Contact person:</b>	Dylan Nollas	<b>Contact's role:</b>	Club President
<b>Phone:</b>	0429687070	<b>Mobile:</b>	0429687070
<b>Email:</b>	dylan@atsmining.com.au		
<b>Incorporated:</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<b>Members:</b>	99
<b>ABN:</b>	21 018 801 218	<b>GST registered:</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<i>If your organisation is not incorporated provide auspice details below and attach relevant details with this application</i>			

## 3. PROJECT / EVENT DETAILS

This section briefly describes the activities and participants involved in your project.

<b>Project/ Event Title:</b>	The Kalgoorlie Desert Race		
<b>Commencement date:</b>	19/10/2023	<b>Completion date:</b>	22/10/2023
<b>Venue/Location:</b>	Mt Vettors Station		
<b>Brief project/event description:</b> <i>(outline what your event involves and what you aim to achieve)</i>			
<p>The Kalgoorlie Desert Race 2023 will attract 200 moto teams and upward of 100 auto teams, plus spectators, to race around a 120km all terrain, offroad course for the title of "King of the West".</p> <p>This event attracts significant interest from residents and visitors, and in 2022 we secured our position as the final round in the Australian Off-road Championship, run by Motorsports Australia.</p>			

Special Event Sponsorship Application





**Explain how the event will boost the profile of Kalgoorlie-Boulder.**

The Kalgoorlie Desert Race live streams around the world, with more than 220,000 viewers. It also attracts significant state and national media attention and highlights Kalgoorlie-Boulder and the Goldfields region as a desirable destination for motorsports enthusiasts and adventure travelers.

**Describe how your event will involve local business suppliers, tourism operators, community, artists etc.**

During the lead up to the race, and on race days, local suppliers including food, petrol, accommodation, camping supplies, tyres and moto and auto parts will be heavily supported by race attendees, team members and spectators. During the Kalgoorlie Desert Race period in 2022, \$16.7million was spent locally in Kalgoorlie-Boulder, comparable to Finke Desert Race in Alice Springs, which generated approx \$10million spend in their local area.

**Explain the degree to which the event or activity is viable with or without City of Kalgoorlie-Boulder support.**

The Kalgoorlie Desert Race has received approximately \$160,000 in funding from sponsors and State Government (through the Tourism WA Regional Event Scheme Funding), not including the sponsorship request to the City of Kalgoorlie-Boulder.

Funding from the City will enable Kalgoorlie Desert Race to develop permanent race infrastructure including, but not limited to, ablution blocks for competitors and spectators, improve communications networks to ensure the safety of competitors and spectators, and promotion and advertising the race, to encourage visitors and spectators to come to Kalgoorlie-Boulder for the event.

**If this is a recurring event, describe how the event will become financially sustainable without ongoing support from the City of Kalgoorlie-Boulder.**

The funding requested from the City for 2023 will assist with the ongoing sustainability for the event through the construction of permanent race infrastructure as outlined above. The promotional component will also assist in ensuring the strong reputation, therefore attendance and participation in the Kalgoorlie Desert Race in future years.

**Has your organisation received funding from the City of Kalgoorlie-Boulder in the past 5 years?**

No  go to next question

Yes  complete table below

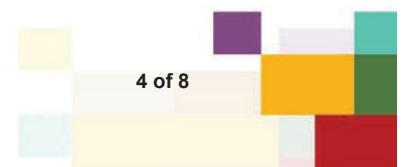
Name of previous event/project	Funding year	Funding amount	Acquittal completed?
Kalgoorlie Desert Race	2020	\$ 30,000	Y
Kalgoorlie Desert Race	2021	\$ 30,000	Y
Kalgoorlie Desert Race	2022	\$ 50,000	Y

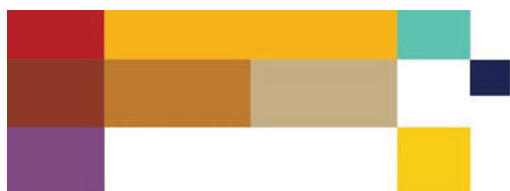
**How often will this event run?**

One-off

Annual

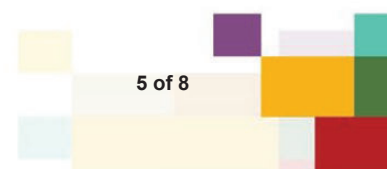
Other





<b>Expected Attendance:</b> <i>(provide a realistic estimate of the number of participants, spectators and people involved with the event or project)</i>	
Local Spectators / Patrons (Kalgoorlie-Boulder)	6000
Non Local Spectators / Patrons (Perth and Regional WA)	2500
Interstate Spectators / Patrons	350
Participants / Competitors	400
People involved with the event or project (staff, volunteers, performers, judges etc.)	526
Estimated number of people who stayed in paid accommodation	500
Estimated length of stay in overnight paid accommodation	4
<b>Fees and estimated income:</b>	
Will the event have a spectator entry fee?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Entry fee (cost/person):	\$ 30
Are participants required to pay a registration fee?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Registration fee (cost per person)	\$ \$400 moto \$1000 auto

Special Event Sponsorship Application





**4. Marketing / Promotion**

List below media and promotion activities you plan on undertaking for the event or project:	
Global Live Stream of Race	Local Newspaper Advertising
Social Media Promotion	7Plus Advertising and Streaming
Local Radio Promotion	Pre-event exhibition (Street Party)

**5. SUPPORTING INFORMATION**

If you have sporting documentation please include this with your submission

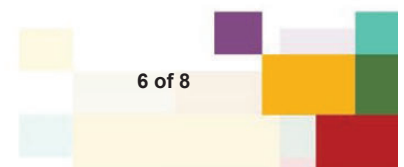
Documents Attached			
Sponsorship Package/Options	<input type="checkbox"/>	Event Proposal	<input checked="" type="checkbox"/>
Previous Event Reports	<input checked="" type="checkbox"/>	Letters of Support	<input type="checkbox"/>
Public Indemnity Insurance	<input checked="" type="checkbox"/>	Other	<input checked="" type="checkbox"/>

**If you do not have a sponsorship package, outline below how you propose to recognise the support provided by the City of Kalgoorlie-Boulder?**  
*Attach sponsorship package information for this event attach with your application*

Sponsorship prospectus is still under development so see below to Event partner benefits:

- Event Partner Acknowledgement at Event, website and on Social Media etc
- 4 x Banners and signage to be placed around the event
- Name and logo to feature on all printed medial relating to the event
- Continual acknowledgement and naming over the PA system and live streaming across the event
- 10 x Entry Tickets to the VIP area during the event
- 10 x merchandise packs
- 4 x Helicopter rides

Special Event Sponsorship Application



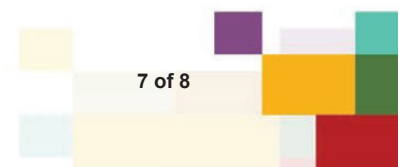


**6. FINANCE**

Complete the below project budget outlining income and expenditure

<b>ACTUAL BUDGET</b>			
<b>Income</b>	<b>Amount</b>	<b>Expenditure</b>	<b>Amount</b>
Local Govt - CKB	50,000	Accom & Flights	11,000
Tourism WA	15,000	Advertising	6,000
Other Sponsorship	128,000	CAMS/MA/AORC fees	55,000
Entry Fees	142,300	Entertainment/Event admin/Supplies	45,000
Media Packs	10,000	Communications	22,000
Gate Takings	30,000	Timing Co-Op	5,500
Merchandise	90,000	Medical	9,000
Presentation Evening	15,000	Helicopters	46,115
Memberships	3500	Other	232,218
<b>Subtotal Income</b>	<b>\$ 453,800</b>	<b>Subtotal Expenditure</b>	<b>\$ 431,833</b>
<b>In-Kind Income</b>	<b>Amount</b>	<b>In-Kind Expenditure</b>	<b>Amount</b>
Various	224,000		224,000
Local Govt - CKB	5000		
<b>Subtotal In-Kind Income</b>	<b>\$229,000</b>	<b>Subtotal In-Kind Expenditure</b>	<b>\$ 224,000</b>
<b>TOTAL INCOME</b>	<b>\$453,800</b>	<b>TOTAL EXPENDITURE</b>	<b>\$ 431,833</b>

Special Event Sponsorship Application







### 7. DECLARATION

Note: This form must be signed by two executive officers of the incorporated body, organisation or business accepting legal and financial responsibility for the event or project.

I certify that the information given in this form is true and correct and that all conditions of the grant/funding agreement have been complied with.			
<b>Signed:</b>			
<b>Name:</b>	Dylan Nollas	<b>Date:</b>	27/03/2023
<b>Position in Organisation</b> Club President			
<b>Signed:</b>	Ali Loton	Digitally signed by Ali Loton DN: cn=Ali Loton, o, ou, email=ali@riklan.com.au, c=AU Date: 2023.03.27 11:14:39 +08'00'	
<b>Name:</b>	Alison Loton	<b>Date:</b>	27/03/2023
<b>Position in Organisation</b> Club Secretary			

### 8. ASSESSMENT

Applicants will be assessed on the extent to which their application reflects and adds value to the City of Kalgoorlie-Boulder Strategic Community Plan outcomes.

### 9. ACQUITTAL OF FUNDS

Recipients are required to complete an acquittal form supplied by the City within 4 weeks of conclusion of the event or project. Included in this document is a financial income and expenditure table. This must be completed and a copy of all expenditure receipts are to be included in the submission.

**Note:** additional information, supporting documentation or photos that demonstrate the outcomes outlined in this application will be beneficial to your acquittal.

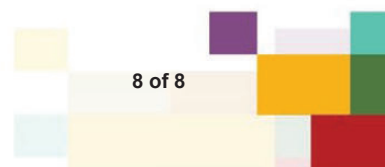
### 10. SUBMISSION

**By Post to:**  
City of Kalgoorlie-Boulder  
Sponsorship  
PO Box 2042  
BOULDER WA 6432

**By E-mail to:**  
mailbag@ckb.wa.gov.au  
Attention: Chief Executive Officer

**Any further information can be discussed with the City of Kalgoorlie-Boulder Economy and Growth Team on (08) 9021 9600**

*Special Event Sponsorship Application*



- Dashboard
- Category Analysis
- Location Analysis
  - External Escape Spend
  - External Visitor Spend
  - Internal Escape Spend
  - Internal Visitor Spend
  - State Visitor Spend
- Location Profiles
- Daily Analysis
  - Daily Tracker
  - Event Tracker**
  - Night Time Economy
- Reports
- Performance Indicators
- Training Centre

Total Local Spend All Geographies All Categories All Hours

### SPENDING BY EVENT PERIOD



### Event Tracker Summary

- During the Kalgoorlie desert race 2022 event, there was a total of **\$16,722,115 (16.7M)** in spending.

**⚠** When drawing conclusions about whether your Kalgoorlie desert race 2022 event had an impacted on local spending, you should consider:

- The weather on the date/s.
- If another event on the same date/s may have influenced spending.
- Whether you have chosen the correct comparison date/s.
- Whether the event influenced spending in different ways. For example there were pre-sale tickets, or attendees self-catered.

### Primary Event

**Event Name**

**Event Type**

-

**SMELTERMAN DRIVE LOT 100 (PLAN No. 212288),  
FEYSVILLE –  
PROPOSED CONCENTRATE DRYER AND ASSOCIATED  
INFRASTRUCTURE**

**Form 1 – Responsible Authority Report**

<b>DAP Name:</b>	Regional JDAP	
<b>Local Government Area:</b>	City of Kalgoorlie Boulder	
<b>Applicant:</b>	Kalgoorlie Nickel Smelter General Manager	
<b>Owner:</b>	BHP Nickel West Pty Ltd	
<b>Value of Development:</b>	\$10.5 million <input checked="" type="checkbox"/> Mandatory (Regulation 5) <input type="checkbox"/> Opt In (Regulation 6)	
<b>Responsible Authority:</b>	City of Kalgoorlie Boulder	
<b>Authorising Officer:</b>	Alex Wiese	
<b>LG Reference:</b>	P065/23	
<b>DAP File No:</b>	Insert DAP reference number	
<b>Application Received Date:</b>	Choose date	
<b>Report Due Date:</b>	Choose date	
<b>Application Statutory Process Timeframe:</b>	60 Days  Refer to cl 75 of the deemed provisions to determine whether the 60 or 90 day timeframe applies. If a longer timeframe has been agreed under cl 75(c), please state the additional number of days agreed (eg 90 days with an additional 21 days agreed).	
<b>Attachment(s):</b>	1. Development Plans (Dwgs. No. 311279-DM-001, Rev. 0 & No. 311279-DM-002, Rev. 0 & No. 311279-DM-003, Rev. 0)	
<b>Is the Responsible Authority Recommendation the same as the Officer Recommendation?</b>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> N/A	Complete Responsible Authority Recommendation section
	<input type="checkbox"/> No	Complete Responsible Authority and Officer Recommendation sections

**Responsible Authority Recommendation**

That Council, by Simple Majority, pursuant to Regulation 12 of the Planning and Development (Development Assessment Panels) Regulations 2011 recommends that the Regional Joint Development Assessment Panel resolves to:

**Approve** DAP Application **reference Insert DAP reference number** and accompanying plans (Dwgs. No. 311279-DM-001, Rev. 0 & No. 311279-DM-002,

Rev. 0 & No. 311279-DM-003, Rev. 0) in accordance with Clause 68 of Schedule 2 (Deemed Provisions) of the *Planning and Development (Local Planning Schemes) Regulations 2015*, and the provisions of **Clause 6.9** of the City of Kalgoorlie Boulder Local Planning Scheme No. 1, subject to the following conditions:

1. This decision constitutes planning approval only and is valid for a period of two (2) years from the date of approval. If the subject development is not substantially commenced within the specified period, the approval shall lapse and be of no further effect.
2. The natural ground levels and finished floor levels shown on the approved plans are not permitted to be altered without seeking further approval from the City.
3. Prior to use of this development, stormwater must be directed to the on-site dams.

**Details: outline of development application**

Region Scheme	N/A
Region Scheme - Zone/Reserve	N/A
Local Planning Scheme	Local Planning Scheme No. 1 (LPS1) Draft local Planning Scheme No. 2 (LPS2)
Local Planning Scheme - Zone/Reserve	LPS1 – Rural LPS2 – General Industry
Structure Plan/Precinct Plan	N/A
Structure Plan/Precinct Plan - Land Use Designation	N/A
Use Class and permissibility:	LPS1 - Industry Extractive – AA use
Lot Size:	8,597m <sup>2</sup>
Existing Land Use:	Industry extractive
State Heritage Register	No
Local Heritage	<input checked="" type="checkbox"/> N/A <input type="checkbox"/> Heritage List <input type="checkbox"/> Heritage Area
Design Review	<input checked="" type="checkbox"/> N/A <input type="checkbox"/> Local Design Review Panel <input type="checkbox"/> State Design Review Panel <input type="checkbox"/> Other
Bushfire Prone Area	Yes
Swan River Trust Area	No

**Proposal:**

The development application proposes the construction and operation of a nickel concentrate dryer and associated infrastructure for the Kalgoorlie Nickel Smelter (NKS), located at Lot 100 Smelterman Drive, Feysville.

The facility is located on freehold land held by BHP Nickel West Pty Ltd (BHP NiW). The land is not located on a mining lease.

The applicant advises that it is:

*seeking to obtain planning approval for the construction and operation of a rotary drum steam Concentrate Dryer and conveying system at NKS. The intent of this project is to replace the existing concentrate dryers currently in operation at BHP NiW's Kambalda Concentrate facility (NKC). See Figures 2. and 3.*

*With a production capacity of 99.5 tonnes per hour (t/h), the Concentrate Dryer will receive and dry nickel concentrate from NiW Mt Keith and Leinster mine operations and third parties. Wet nickel concentrate will be delivered to the NKS Nickel Concentrate Storage Shed via covered side-tipper road trains and each delivery will be managed to minimise any environmental risk.*

**Background:**

The official opening of the smelter took place on 7 April 1973 in the presence of the then Prime Minister of Australia, Gough Whitlam, and the then Premier of Western Australia John Tonkin. The Kalgoorlie Nickel Smelter was the first nickel smelter in Australia.

Previous approvals:

<i>Planning Approval</i>	<i>Description</i>	<i>Granted</i>
P120/21	Planning Approval for the construction and operation of an Oxygen Plant at the Kalgoorlie Nickel Smelter.	23 August 2021
PA120/21	Minor Amendment to DA P120/21 (Oxygen Plant)	25 July 2022
P049/22	Planning Approval for construction and operation of the Stabilised Residue Storage Dam #3 at the Kalgoorlie Nickel Smelter.	11 May 2022
P055/22	Planning Approval for construction and operation of an Oxygen Production Plant 2 at the Kalgoorlie Nickel Smelter.	13 June 2022
P004/23	Planning Approval to install and operate a Nickel Concentrate Storage Shed at the Kalgoorlie Nickel Smelter.	13 March 2023
P016/23	Planning approval for the construction of an electrostatic precipitator unit and switchroom.	21 April 2023

**The Subject Land:**

The subject land is located approximately 12km south of the Kalgoorlie Town Centre and measures 594.82 hectares. The site sits among other mining operations, with the nearest sensitive receptors located within South Boulder, approximately 8km to the north.

The nickel smelter facility, which opened in 1973, houses various administration buildings, plant and equipment, principally centred on the railway line, and also comprises substantial areas of impermeable bitumen seal and concrete surfaces. See Figure 1.

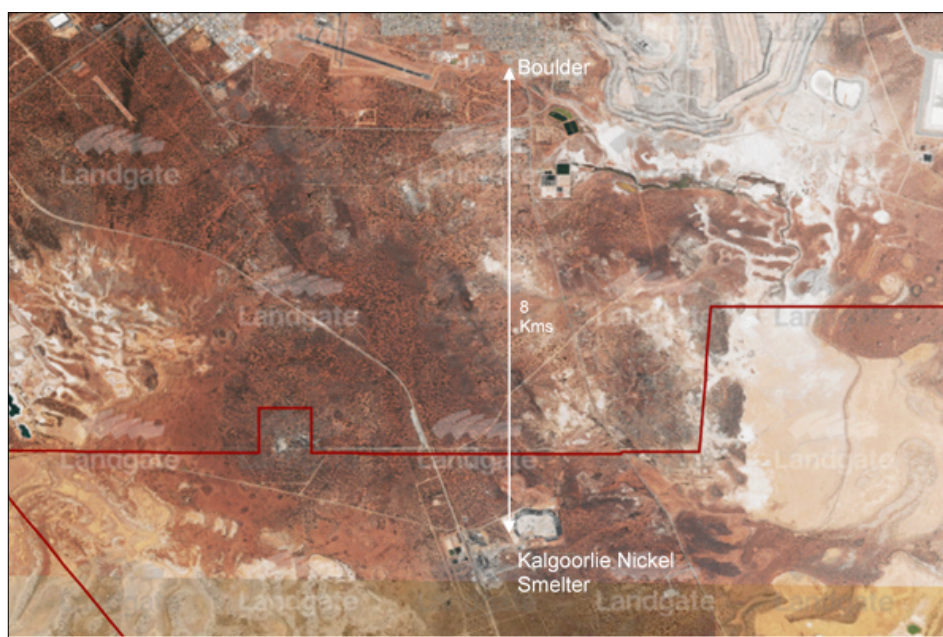


Figure 1. The Subject Site

**Legislation and Policy:**

Legislation

Planning and Development (Local Planning Schemes) Regulations 2015 (cf clauses 62, 63, 63A and 67).

Planning and Development (Development Assessment Panels) Regulations 2011  
5. Mandatory DAP applications (Act s. 171A(2)(a) (b).

City of Kalgoorlie Boulder Local Planning Scheme (LPS) 1  
(cf clauses 3.1, 3.2, 3.3, 3.5, 3.17, 5.2, 5.3, 5.12, 5.16, 6.1, 6.3, 6.4, 6.5, and 6.8.).

Draft City of Kalgoorlie Boulder Local Planning Scheme (LPS) 2  
(cf clauses 16, 17, 18, 29, 31, 32, 37 and 38).

State Government Policies

SPP 3.7: Planning in Bushfire Prone Areas.  
SPP 2: Environment and Natural Resources Policy.

Structure Plans/Activity Centre Plans

N/A

Local Policies

N/A

**Consultation:**

Public Consultation

Consistent with previous applications for the nickel smelter, no public consultation was undertaken as the proposal is consistent with the established use of the site and it is not anticipated that it will have an adverse impact on the amenity of the local area or the Kalgoorlie Boulder town site.

Referrals/consultation with Government/Service Agencies

Consistent with the previous applications, no referrals were made. The applicant will be lodging a Works Approval application with the Department of Water and Environmental Regulation (DWER), as per the requirements of section 54 of the EP Act, for the Proposed Development.

**Planning Assessment:**

The proposal has been assessed against all the relevant legislative requirements of the Scheme, State and Local Planning Policies, and outlined in the Legislation and Policy section of this report. See Figures 2 and 3. for plans of the proposed development.

The following matters have been identified as considerations for the determination of this application:

Local Planning Scheme 1:

The subject land is zoned Rural under LPS1. As a development within the Rural Zone, the Proposed Development must comply with the following objectives as set out in clause 3.17 of LPS1:

- (a) To provide for the development of rural activity as appropriate.*
- (b) To provide for the development of mining activity as appropriate.*
- (c) To protect land from urban uses that may jeopardise the future use of that land for priority mining and rural uses.*
- (d) To accommodate the development of isolated communities including Aboriginal and railway settlements.*

The Proposed Development is considered consistent with objectives (b) and (c) of the Rural Zone. This is on the basis that the proposed facility is directly related to the mining industry through the processing of minerals provided from mining activity. The

facility is to be located within an established mineral processing facility at a site which is remote from urban uses.

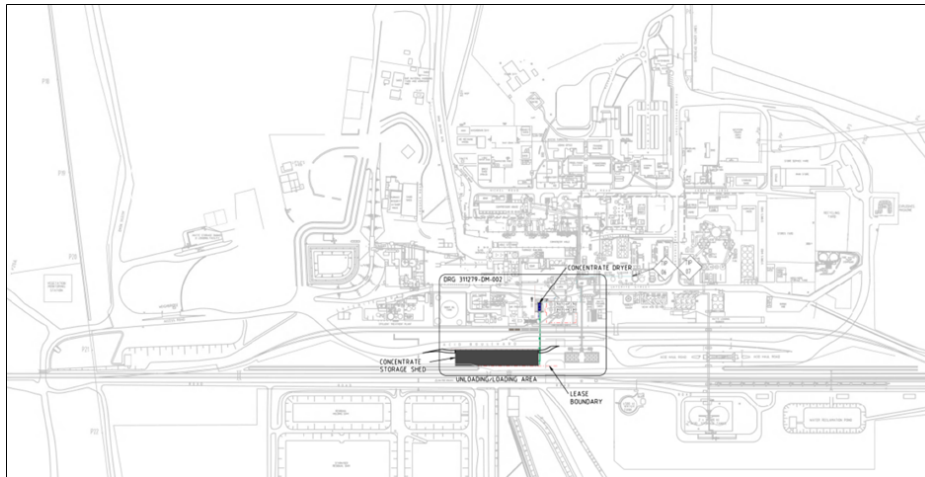


Figure 2. Site Plan – The concentrate dryer and conveying system are highlighted.

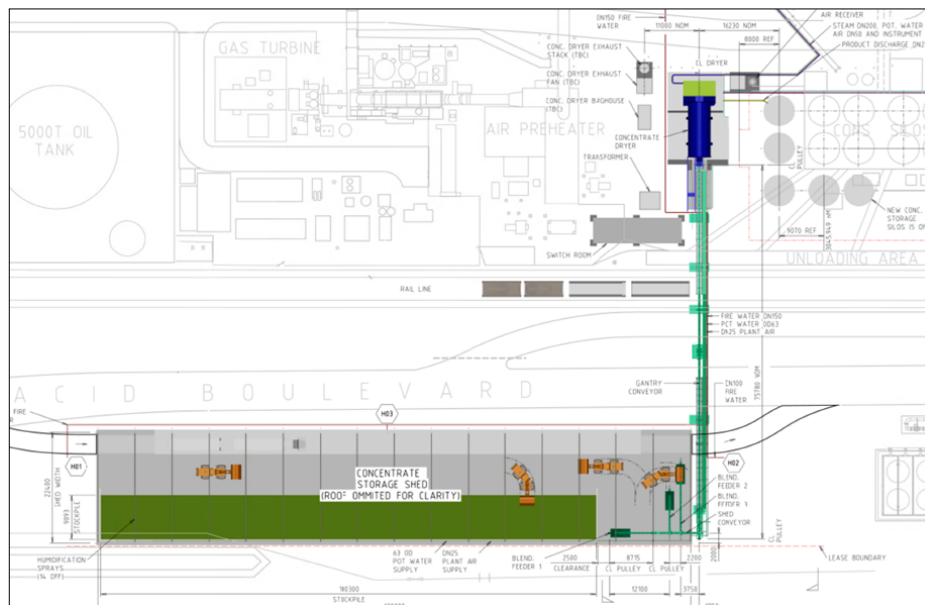


Figure 3. Concentrate handling mechanical plan.

The proposed activity involves the treatment and manufacture of products from minerals mined elsewhere. The Use Class is considered as Industry – Extractive, defined in the LPS1 as:



‘an industry which involves the extraction of sand, gravel, clay, turf, soil, rock, stone, minerals, or similar substance from the land, and also the storage, treatment or manufacture of products from those materials as extracted or on land adjacent thereto’

Development standards for Industry Extractive under LPS1:

Use Class	Minimum Setbacks	Max. Plot Ratio	Max. Site Coverage	Parking	L’scaping	Special Conditions
Industry Extractive	Street: Req’d: 9.0m Prov’d: 75m Side: Req’d: 9.0m Prov’d: 300m Rear: Req’d: 9.0m Prov’d: 36m	Permitted: 0.6  Provided: 0.1	Permitted: 60%  Provided: 25%	N/A  Nil NLA	Req’d: 2m strip on street frontage  Nil prov’d	Parking not required. to be sealed.

It is considered that the proposed facility generally satisfies the development standards of LPS1.

Draft Local Planning Scheme 2:

Pursuant to the City’s draft Local Planning Scheme No. 2 (Draft LPS2) that was released for advertising, the subject land is proposed to be included in the ‘General Industry’ zone. The objectives for this zone are provided in Table 3 of the Draft LPS2 and state as follows:

- *To provide for a broad range of industrial, service and storage activities which, by the nature of their operations, should be isolated from residential and other sensitive land uses;*
- *To accommodate industry that would not otherwise comply with the performance standards of light industry;*
- Seek to manage impacts such as noise, dust and odour within the zone;

Draft LPS2 includes a land use classification of ‘Mining Operations’ which is defined as:

- ‘premises where mining operations, as that term is defined in the Mining Act 1978 section 8(1) is carried out.’

The relevant definition from the Mining Act 1978 (WA) is as follows:

*‘mining operations means any mode or method of working whereby the earth or any rock structure, stone, fluid or mineral bearing substance may be disturbed, removed, washed, sifted, crushed, leached, roasted, distilled, evaporated, smelted, combusted or refined or dealt with for the purpose of obtaining any mineral or processed mineral resource therefrom whether it has been previously disturbed or not and includes —*

- a) *the removal of overburden by mechanical or other means and the stacking, deposit, storage and treatment of any substance considered to contain any mineral; and*

- b) operations by means of which salt or other evaporites may be harvested; and
- c) operations by means of which mineral is recovered from the sea or a natural water supply; and
- (da) operations by means of which a processed mineral resource is produced and recovered; and
- d) the doing of all acts incident or conducive to any such operation or purposes;'

It is considered that the proposed development falls within the above definition of mining operations.

The table below addresses the applicable/relevant requirements contained in Schedules 2 to 10 of the Draft LPS2. BHP NiW considers the Proposed Development adequately complies with the applicable development requirements of the Draft LPS2.

Development standards for General Industry under draft LPS2:

Min. Lot Area	Max. Plot Ratio	Setbacks	Landscaping	Building height
Required: 1,000m <sup>2</sup>  Provided: 595ha.	Permitted: 0.8  Proposed: 0.1	Front Required: 3.0m Provided: 75m Side Required: Nil Provided: 300m Rear Required: Nil Provided:36m	Required: 10% Proposed: Nil	Maximum Permitted: 20m Proposed: 45m  Concentrate vent stack.

It is noted that Schedule 5 Development Standards – Building Format, Cl. 3 Building Height s2. (h) states that mining related structures may exceed the prescribed heights provided that the structure or facility is designed, sited and/or treated so as to not detract from the visual amenity of the locality.

It is considered that the proposed facility generally satisfies the development standards of draft LPS2.

SPP 3.7: Planning in Bushfire Prone Areas.

The proposed nickel concentrate dryer is situated outside of the designated bushfire prone area as per the Western Australia State Map of Bush Fire Prone Areas (DFES 2021), however some of the associated infrastructure – storage shed - is included in the bushfire prone area.

A bushfire assessment and management plan has been completed by an accredited bushfire consultant EcoLogical. The Bushfire Attack Level Assessment and is included as part of the application.

The bushfire consultant undertook a Method 1 Bushfire Attack Level ('BAL') Assessment for the Proposed Development. Based on the site assessment and BAL assessment, the Proposed Development achieves a BAL rating of BAL-12.5.

EcoLogical (2022) concluded that the Proposed Development is consistent with the aim and objectives of SPP 3.7 and associated guidelines and is therefore recommended for planning approval.

#### SPP 2: Environment and Natural Resources Policy.

In relation to Cl. 5.7 Minerals, petroleum and raw material resources the policy states that Planning strategies, schemes and decision-making should:

- (i) Identify and protect important and economic mineral resources to enable mineral exploration and mining in accordance with acceptable environmental standards.
- (ii) Identify and protect important basic raw material resources and provide for their extraction and use in accordance with Statement of Planning Policy No. 10: Basic Raw Materials.
- (iii) Support sequencing of uses where appropriate to maximise options and resultant benefits to community and the environment.

LPS1 and draft LPS2 both facilitate the ongoing development of the mining industry in Kalgoorlie Boulder in accordance with SPP2 and it is considered that the proposed concentrate dryer and associated infrastructure additions to the existing BHP nickel smelter are consistent with the sequencing of uses anticipated in the policy.

#### Environmental Noise Assessment:

The applicant provided a noise assessment undertaken by Talis Consultants, the report concluded that:

*from the modelling and analysis undertaken, the environmental noise assessment has concluded that the upgraded facility (existing facility plus Concentrate Dryer Project) complies with the assigned noise levels at all receivers during all times of day, evening and night.*

*As a result, no noise mitigation is required or proposed for the Project.*

#### Stormwater Management Report:

A Water Management Report (WMR) was prepared by Advisian (2021) for the applicant. The document outlines the impacts on the existing stormwater management arrangements.

These facilities are located within the Plant and Administration catchment (29 ha). The catchment is predominantly impervious (concrete and bitumen surfaces), with some areas of bare ground adjacent to the railway.

Stormwater within this catchment is conveyed by a network of underground pits and pipes, along with concrete channels and sediment traps. Flow is conveyed through this network under the railway to the North and South ponds. Water within these ponds is

pumped to the Residue Dam facilities for recycling as process water, allowing for management of water levels.

The assessment concluded that there is no increase in discharge offsite, or significant modification of the existing stormwater management system. The minor increase in impervious area does not impact the performance of the North and South ponds.

#### Air Quality Impact

The applicant advises that the primary emission risk from the proposed development is air pollution potentially resulting in impacts to air quality in surrounding areas. The applicant is of the view that the has been adequately addressed by the design of the facilities furthermore it will regulated by DWER through the Works Approval and Licence Amendment processes.

The applicant advises that air emissions from construction activities are expected to be inconsequential. BHP NiW will utilise existing waste management vendors and manage construction waste in accordance with existing NKS waste management practices.

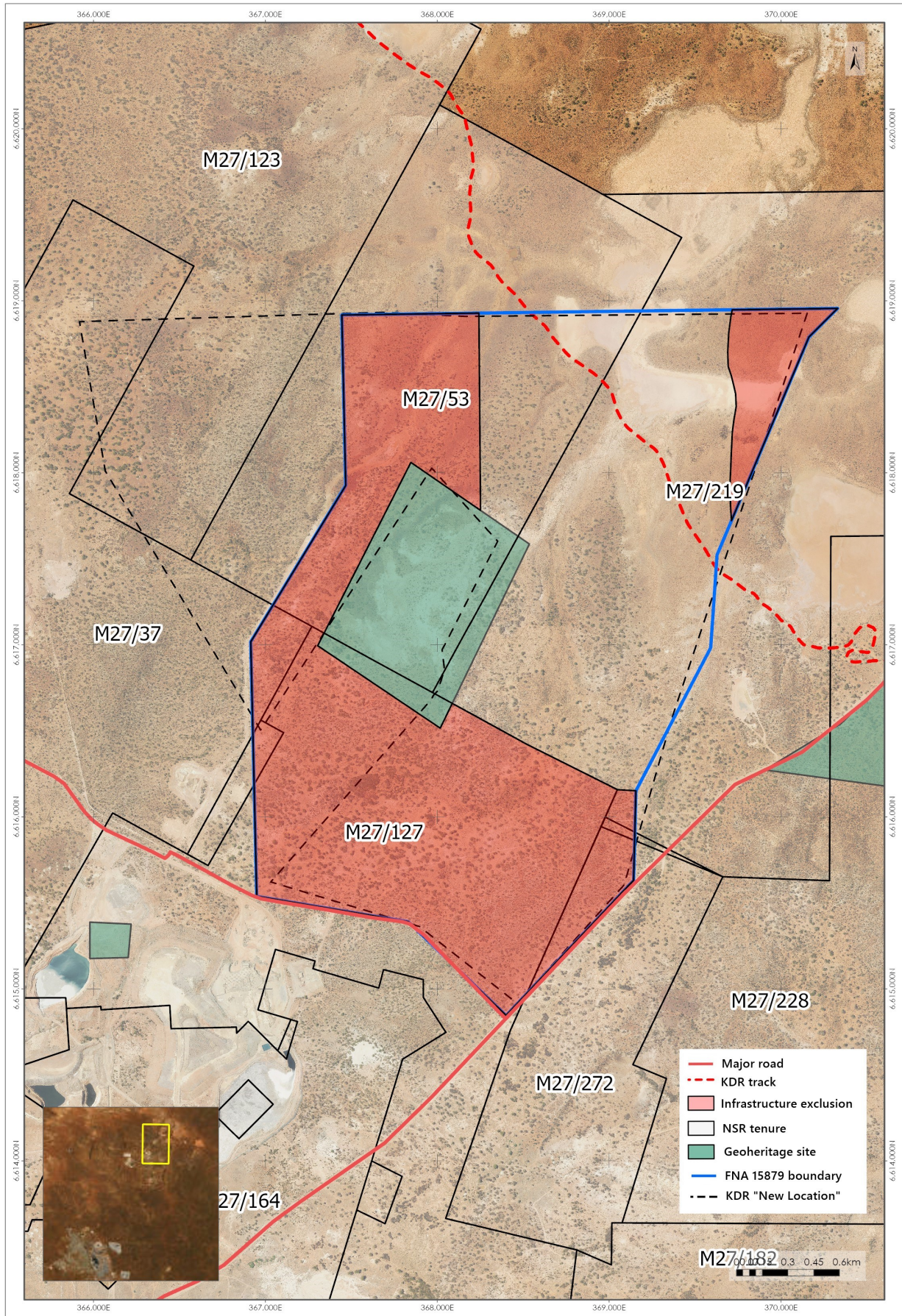
#### Environmental Protection Act 1986

The applicant is required satisfy the approval requirements of the Department of Water and Environmental Regulation ('DWER'), as per the requirements of section 54 of the EP Act.

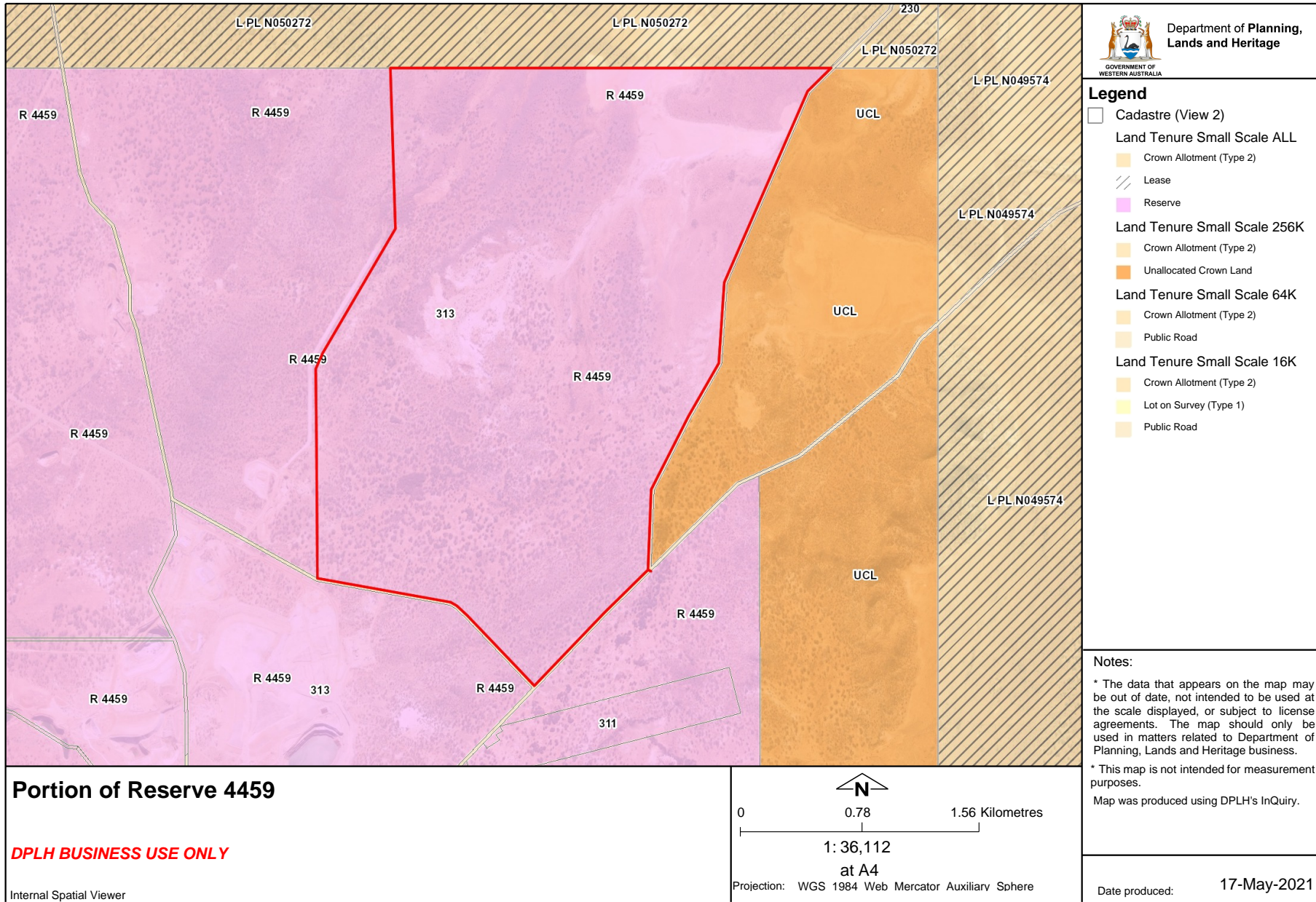
Works approval applications are intended to be considered in parallel with an application for development approval. Any potential air emissions, noise emissions or wastewater discharges are to be assessed by DWER which is the primary regulator for emissions and discharges from a prescribed premises.

#### **Conclusion:**

The proposed development will be a relatively minor addition to the nickel refinery that has been in operation at the site for 50 years. It is considered that the minor variations from the prescribed standards under LPS1 and draft LPS2 are minor in nature and will not have an adverse impact on the environment of the immediate area or the Kalgoorlie Boulder town site generally. It recommended that the development application be supported.



Date: 23/05/2023 | Author: jbridges | Coordinate System: GDA 1994 MGA Zone 51 | Scale: 1:27,500



## DRAFT CITY OF KALGOORLIE-BOULDER LAND ACQUISITION AND DISPOSAL STRATEGY

### EXECUTIVE SUMMARY

As a large regional government, the City of Kalgoorlie-Boulder manages a substantial portfolio of properties that provide for a variety of diverse purposes in supporting the needs and demands of our community.

The City of Kalgoorlie-Boulder Land Acquisition and Disposal Strategy (Strategy) guides the management and acquisition of the land and property assets the City owns, cares for and is control of, that can be leveraged for community benefit and financial return to support the services that the City provides to the community. Optimising the social and financial return from these assets will assist the City to meet community needs, expand its income-earning potential from alternative sources and be less dependent upon general rates as the primary funding source for the provision of services each year.

The objectives of the previously adopted Land Acquisition and Disposal Policy (Policy) set out principles for the retention, development, acquisition and disposal of property, and to enable acquisition, development or disposal to ensure community benefit, such as ensuring services are provided from the most appropriate locations, and that the financial benefit of the City's *Future Projects Reserve* is maximised.

The Strategy represents the opportunity to adopt a managed approach to the City's property portfolio, and sets out the guiding principles and a framework to achieve the efficient retention, development, acquisition and disposal of City land and property to enhance the financial performance of the City and support the delivery of services to the community. It also provides a transparent decision-making guide for businesses, service providers, community groups and individuals wishing to enquire and engage with the City on property-related matters.

The Strategy includes the identification of City of Kalgoorlie-Boulder land and property assets in a Register of Property (Register), and the development of an Action Plan to effectively and responsibly manage the future of the land and property assets under the ownership, care or control of the City, that require analysis to determine and maximise usefulness.

All land and property in the Register is located within the townsite area of the local government district of the City of Kalgoorlie-Boulder. Acquiring land is considered under strategic acquisition – the acquiring of property to achieve the aims of other strategies, and acquisition for investment where land is acquired for the purpose of financial return.

The Register includes land and properties identified for investigation, which represents the working list of land and buildings that have been determined to have some potential to retain with an alternative use, for redevelopment, or for disposal. Strategic opportunities have been identified as having the potential to be redeveloped by the City or other partners, or in some cases to be partially or entirely sold.

Land for investigation for disposal is vacant land including parcels that may have been previously considered or supported by Council for disposal. Further investigation, deconstraining and/or rezoning would be required to complete the disposal of any such land.

Property for investigation for alternative uses refers to property that has had a preliminary assessment that has determined the land might be better for a different purpose and/or disposed of for reasons including a low level of utilization, and/or its location. Further investigation would be required as to whether users (if any) could be relocated to more suitable premises, and further analysis would be required before presenting to Council for consideration of a disposal decision.

Principles for Management of Land and Property Assets are:

1. Ensure the City has access to and control of land assets to be able to deliver, now and into the future, the necessary services and facilities for the community.
2. Promote equitable and sustainable management practices for the use and occupation of City-owned and managed land and property assets.
3. Increase the City's revenue from property investment acquisition to reduce the burden of rates and fees and charges on landowners and residents.
4. Consider disposal of properties that are not capable of continuing to provide a service, an alternate function or purpose, or a financial return.
5. Support the Strategic Priorities of the City of Kalgoorlie-Boulder, including those in its Strategic Community Plan and Corporate Business Plan.

Whilst the Strategy provides the framework and guiding principles for the management of City land and property assets, the Strategy intends to provide guidance, and not be intended to be so restrictive that the City cannot take advantage of other opportunities as they arise. The Strategy is to be read in conjunction with the City of Kalgoorlie-Boulder Land Acquisition and Disposal Policy, which was adopted by Council on 22 May 2023.

## Introduction

The articulated and endorsed process and framework of the Strategy ensures decision making is systematic, informed, consistent and formalized, providing the optimal environment for good decision making, and providing a record that forms the basis for future consideration.

**Part one** of this document is the Strategy report, outlining the following:

1. The purpose of the Strategy, its scope and focus, and the background of City of Kalgoorlie-Boulder.
2. The strategic context for land administration, including City of Kalgoorlie-Boulder strategies and policies.
3. Legislative requirements for the management of the City's land and property assets.
4. A summary of the City's current land and building assets.
5. An Action Plan that details the process for how the City should manage its assets, including acquisitions, disposals and alterations of tenure. This will include an outline of a number of administrative processes and procedures to administer the City's land administration function. These processes will require further development, review and refinement over time.
6. Principles that inform financial considerations for the financing of commercial assets.
7. An Implementation Plan for the next 10 years.

**Part two** is a confidential register of the City's land and building assets and their utilization (Register of Property). This list is a key element to understanding the nature of the assets



and the issues and opportunities they present. The list groups land and building assets into three categories:

1. Property held for Community Purposes, including reserves, community buildings such as libraries and halls, and buildings with peppercorn leases.
2. Property held for Income Generation, comprising property with commercial leases in place to provide an ongoing income stream for the City.
3. Property held for Capital Appreciation, including large lot and greenfield sites strategically located where future development is possible to drive economic development outcomes and/or provide residential housing.

**Part three** is a confidential list of locations within the City where acquisitions could be targeted.

**Part four** is a confidential list of 'surplus' land for further investigation and action as appropriate.

### 1.1 Purpose of the Land Acquisition and Disposal Strategy

The City has developed this Strategy to identify and develop a plan to effectively manage land and property assets under the ownership, care or control of the City for the benefit of the community. This document guides the management of land the City owns, cares for and is control of that can be leveraged for community benefit and financial return to support the services the City provides to the community.

Within this context, the key actions of the Strategy are to:

- Establish an agreed approach to the retention, development, acquisition and disposal of property.
- Identify and enable action of strategic land acquisition and disposal opportunities.
- Determine governance practices for the acquisition and disposal of land and associated assets.
- Ensure effective use of the City's *Future Projects Reserve*.

### 1.2 City of Kalgoorlie-Boulder Background

The origins of the City of Kalgoorlie-Boulder were in its 1890s goldrush, which generated a population boom for the fledgling state of Western Australia. As the region was settled various local governments were established, including the Municipality of Kalgoorlie, in 1895, which was renamed the Town of Kalgoorlie in 1961. The City of Kalgoorlie-Boulder was formed in 1989 after the amalgamation of the two local governments of the Town of Kalgoorlie and the Shire of Boulder.

The local government area is located about 600km northeast of Perth, covers an area of 95,575 sq km and has a population of 30,697. As the heart of the Goldfields-Esperance region Kalgoorlie-Boulder is home to a culturally diverse, vibrant and skilled community that supports a thriving economy – the Kalgoorlie Boulder Economic Zone (KBEZ) represents more than 75% of the Goldfields-Esperance region's economy. Mining is the largest industry in the KBEZ and, while the KBEZ continues to be the Western Australia's largest producer of gold, it is now also home to significant nickel operations, and an emerging critical and battery minerals industry.

Kalgoorlie-Boulder is renowned for its beautiful turn-of-the-century architecture and character buildings, and is surrounded by the Great Western Woodlands, which is considered the largest intact temperate woodland remaining in the world. The City includes the suburbs of Kalgoorlie, Boulder, Hannans, Karlkurla, Lamington, Piccadilly, Williamstown, South Kalgoorlie, Somerville, West Kalgoorlie, Victory Heights, Broadwood, and South Boulder, with vibrant CBD areas in the heart of Kalgoorlie and Boulder.

The region is well supported by excellent infrastructure, with various recreational, entertainment, retail and community facilities available. The City operates a roading network; an extensive network of libraries, recreation centres, parks, ovals, open spaces and arts centres; and owns and operates the region's water network.

### 1.3 Scope and Focus

This Strategy features land under the care and control of the City, located within the local government area of the City of Kalgoorlie-Boulder.

The City does not currently own land or property assets outside of its district.

This Strategy, unless otherwise identified, does not include the below categories, or land that is subject to other processes and strategies:

- Rights of way not owned by the City in freehold
- Road reserves, including closures and transfers
- The City's golf courses
- The City's aged care assets

## 2. Context – City Strategies and Policies

The actions and outcomes of this Strategy link to several other City strategies, plans and policies. Consideration of the relevant strategies and policies takes place in the assessment of the property, within the property assessment principles and tools. This strategic approach to decision-making and assessment ensures consistent and responsible consideration of City assets.

### 2.1 Strategic Community Plan

The City of Kalgoorlie-Boulder's Strategic Community Plan is the City's primary document. The Plan takes into account current and expected changes in community demographics, social issues and local, national and global influences, and shapes the service delivery policy of the City of Kalgoorlie-Boulder for a 10-year period. The plan focuses has six key themes, to be: Safe, Connected, Sustainable, Empowered, Capable and Futuristic.

The Strategy aligns with these aspirations within the Plan:

- To acquire additional commercial properties in the Kalgoorlie CBD
- To dispose of commercial land surplus to requirements
- Acquire building assets for activation and create linkages between CBD zones for the Kal City Centre Project

And with this project within the Plan:

- To bring residential land to market

## 2.2 Corporate Business Plan

The Corporate Business Plan is the detailed implementation outline for services, key projects, capital investment and areas of advocacy over the next four financial years. Its Strategic Statement is:

“To guide the growth and enhancement of an integrated and broad economy for the City of Kalgoorlie-Boulder and the wider region by providing outstanding civic leadership, creating a better environment for people to live, work and invest, and by ensuring our own organisation is always financially strong, smart, operationally effective, internally and externally focused and dedicated to delivering measurable results that show we are really making a difference.”

The Strategy aligns with these deliverables identified in the Business Plan:

- To acquire additional land holdings in the city centre
- Partner with stakeholders to bring residential land to market
- Acquire key land assets for business and residential developments across the City
- Review regulatory frameworks and policy settings to ensure we are conducive to investments that deliver beneficial outcomes for the community

## 2.3 Kalgoorlie-Boulder Growth Plan

The Kalgoorlie-Boulder Growth Plan was an initiative of the City of Kalgoorlie-Boulder in partnership with the Goldfields-Esperance Development Commission and other key stakeholders, including the State Government, particularly the Department of Regional Development, the State Planning Commission and LandCorp, the Kalgoorlie-Boulder Chamber of Commerce and Industry, the Chamber of Minerals and Energy, Regional Development Australia Goldfields Esperance, the Goldfields Land and Sea Council, key local businesses and mining companies, and the local community.

The Strategy aligns with the Plan's Focus Area – Develop the Built Environment and Sense of Place, including through supporting innovative planning and housing options that will meet the diverse and growing areas of the community.

## 2.4 Long Term Financial Plan

The City's 2023-2033 Long Term Financial Plan links Council's Business Plans and Asset Management Plans and translates the outcomes and strategies into financial terms.

The Strategy aligns with these themes in the Plan:

- The City recognises its asset base is large and in order to ensure financial sustainability, asset management is critical.
- The City has an Asset Management Policy and is committed to improvement.
- The financial sustainability of the City is measured by its ability to be financially viable whilst meeting community expectations.

## 2.5 City of Kalgoorlie-Boulder policies

The Strategy aligns with other City of Kalgoorlie-Boulder policies, including the above Asset Management Policy.

### 3. Legislative Requirements

The City of Kalgoorlie-Boulder's responsibilities include the effective provision, management and future planning for assets under the care and control of local government, including land, buildings, facilities and associated infrastructure.

The City has certain obligations governed by State and Federal legislation, standards, policies and guidelines that need to be considered as part of the management of its property assets.

#### 3.1 Land Administration Act 1997

The City manages land in accordance with a Management Order under section 46 of this Act, which may include a power to lease or license the whole or portion of the land. Proposals to lease or license may not proceed without written approval from the Minister. The City is also responsible for the care and control of roads dedicated under this Act.

#### 3.2 Local Government Act 1995

This is the primary legislation governing local government general functions and duties, powers, governance requirements and the parameters within these powers may be exercised. This Act is supported by the *Local Government (Functions and General) Regulations 1996* and the *Local Government (Financial Management) Regulations 1996*. Key provisions of the Act are:

- Section 3.58 sets out the process for disposal of property including public notice required for transparency of the process. It is noted there are exempt transactions under Regulation 30 of the Functions Regulations.
- Section 3.59 requires a business plan to be prepared and consultation (public notice) undertaken for major land transactions unless exempted under Regulation 8. A major land transaction is considered to be the lesser of \$10M or 10% of the previous years' operating expenditure from the local government's municipal fund.
- Section 5.43 provides for the City to limit the value of property that the City's Chief Executive Officer may acquire or dispose of under delegation.

The *Local Government (Financial Management) Regulations 1996* specify how land assets and transactions are to be accounted for and valued.

#### 3.3 Telecommunications Act 1997

This Federal Act empowers carriers to enter land to install and maintain low impact telecommunications facilities. Carriers are not required to observe statutory obligations relating to the powers and functions of local government for low impact facilities. Accordingly there is no requirement to obtain planning approval or meet requirements of the Act. Carriers generally agree to pay a fair rent and occupy the sites under license or lease.

#### 3.4 Planning and Development Act 2005

This Act restricts dealings on land that has not been created as lots (section 136) and how public open space requirements imposed as a condition of subdivision may be met. This includes vesting in Crown (section 152) and payment to local government in lieu of giving land (section 153). Section 154 specifies how payment must be used.

Requirement to comply with other legislation may apply depending on the nature of the asset and the transaction, obligations or nature of ownership and parties to the transaction.

#### 4. Land and Building Assets

The City's land and buildings are to provide service to the community for the purposes of:

- The direct delivery of services by the City or City-affiliated organisations
- Facilitating the delivery of services by government and community organisations
- Recreational and sporting activity
- Some commercial business
- Drainage, roads and parking
- Support business growth and connectivity
- Support the provision of new residential housing

This land is a combination of fee simple (freehold) land and a significant number of reserves with various use, from recreation to drainage to education, through management order or vested status.

#### 5. Managing Land and Property Assets

To guide decision making on land and building assets, the Register of Property in **Part Two** of this Strategy (Confidential) contains an estimated utilisation of each of the City's land and building assets.

It is also recommended that the City apply a risk management approach in managing the City's land and property portfolio, in particular its assets acquired for strategic and investment purposes, to ensure that it remains within an acceptable tolerance. An action to this effect has been included in the Implementation Plan.

#### 6. Financial Considerations

The management of the funds from disposals and for acquisitions is considered to be one of the most important elements to achieving a sustainable approach to the City's land and building assets.

The City has a *Future Projects Reserve* with the purpose of the reserve to provide funds for future property acquisition which generate an income stream for the City. Isolation of these funds for either strategic purposes such as regeneration areas or to acquire properties that will provide an income stream will build the financial sustainability of the City so that it can continue to deliver the important community services into the future.

##### 6.1 Proceeds of Disposal

The Policy outlines a principle that the proceeds from the disposal of land should be placed in the City's *Future Projects Reserve*. This will ensure that appropriate funds are available for the purchase of additional land in accordance with the Strategy when appropriate land become available.

If the City is to achieve the aim of increasing the City's revenue from property investment to reduce the reliance on rates and fees and charges income, it is considered necessary to

dedicate funds to build a commercial portfolio. Using the funds from property disposals for operating expenses or other capital projects may have a short-term benefit but will not be sustainable in the long term. It is through the returns on investment property that the City will have an ongoing source of funding to support the City’s service and infrastructure provision.

**6.2 Funding for Acquisition**

Another principle in the Policy is that the funds in the *Future Projects Reserve* should be used to acquire land for strategic or investment purposes. The use of these reserve funds for other types of acquisition (eg. for public open space) would erode the City’s ability to create an alternative funding stream. Other sources of funding, such as cash-in-lieu for public open space contributions, should be used for public open space acquisitions.

**7. Implementation and Review**

This Strategy is expected to have relevance of up to 10 years, with a review undertaken after 5 years. The Register of Property may be updated more regularly.

The Implementation Plan below identifies the actions required to enable the Strategy to be effective.

All of the actions in the Implementation Plan are dependent of the allocation of resources for the projects.

The timeframes in the table are indicative only and may vary due to changing circumstances, and the City’s priorities and budgetary considerations at the time.

**Implementation Plan:**

Action No.	Action	Estimated Timeframe	Estimated Resources	Responsibility/Collaboration
1.	Monitor for property acquisition opportunities in the locations identified in Part Three (confidential).	Short-term (1-2 years) and ongoing	To be determined	City of Kalgoorlie-Boulder
2.	Investigate and implement the potential opportunities outlined in the Register in Part Four (confidential).	Short-term (1-2 years) and ongoing	To be determined	City of Kalgoorlie-Boulder State Government
3.	Refer any sporting and community buildings in Part Two as having a low utilisation to the Community Recreation Plan	Short-term (1-2 years) and ongoing	No additional resources required	City of Kalgoorlie-Boulder

4.	Establish an internal Land Management Working Group and their Terms of Reference.	Short-term (1-2 years)	No additional resources required	City of Kalgoorlie-Boulder
5.	Develop and embed Governance and Management Practice and procedures to support the Strategy.	Short-term (1-2 years)	No additional resources required	City of Kalgoorlie-Boulder
6.	Align and integrate the Register with the City's current property and spatial systems	Medium-term (3-5 years)	To be determined	City of Kalgoorlie-Boulder
7.	Obtain commercial advice on the locations and opportunities for strategic and investment opportunities	Medium-term (3-5 years)	To be determined	City of Kalgoorlie-Boulder Real estate agents
8.	Adopt the process of review for the Strategy	Long-term (5-10 years)	No additional resources required	City of Kalgoorlie-Boulder

Note: The actions in the Implementation Plan are dependent of the allocation of resources for the projects.







## LAND ACQUISITION AND DISPOSAL POLICY

**POLICY NUMBER: XXXX**

### PURPOSE

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To provide a policy framework through which the City can consider its freehold and vested reserve land and property assets and make decisions, using a systematic, informed approach, to achieve the efficient and accountable retention, development, acquisition and disposal of City of Kalgoorlie-Boulder land and property for community benefit.

### SCOPE

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The objectives of this policy are to:

- Ensure that required services are provided from the most appropriate locations;
- Set out the principles and framework for the retention, development, acquisition and disposal of property;
- Enable action of strategic acquisition, development and disposal opportunities;
- Ensure decisions made in relation to the use of City of Kalgoorlie-Boulder land and property assets ensure maximum return to the City by either realizing a commercial level of return or by fulfilling a community benefit aligned to the visions of the City of Kalgoorlie-Boulder; and
- Ensure effective use of the City's *Future Projects Reserve*.

### DEFINITIONS

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**CEO** means the Chief Executive Officer of the City.

**City** means the City of Kalgoorlie-Boulder.

### POLICY STATEMENT

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This policy acknowledges that land and property assets form an integral part in facilitating the attainment of the City of Kalgoorlie-Boulder's visions and objectives, as identified in its Strategic Community Plan 2020-2030. The City manages, acquires and disposes of land and property to support the delivery of services to the community and the financial performance of the organization. Optimising the social and financial return from the City's property assets



will also assist the City to meet community needs, expand its income-earning potential from alternative sources and be less dependent upon general rates as the primary funding source for the provision of services each year. Whilst the disposal of property may realise the value of the asset to the City, how the funds are then intended to be used by the City following disposal is as important as the decision taken to dispose of the property.

## POLICY DETAILS

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### Principles for the Management of Land and Property Assets:

1. Ensure the City has access to and control of land assets to be able to deliver, now and into the future, the necessary services and facilities for the community.
2. Increase the City's revenue from property investment.
3. Positively contribute to the availability of land for residential housing, community and strategic projects.
4. Consider disposal of properties that are not capable of continuing to provide a service, an alternate function or purpose, a financial return, or are considered surplus to the City's needs
5. Consider the use of funds arising from the disposal of any property, to be used to acquire other property(s), deliver other facilities or services, or to fund operational activities.

These principles are detailed in the below sections

#### 1. Property classification

*Policy Statement 1: The City shall prepare, maintain and integrate a register which outlines the attributes of its land asset including: the nature of ownership, the way in which the land is used, and the purpose of the property as described in the Property Asset Classification Table.*

These property classifications describe the nature of ownership, the way in which the land is used, and the purpose the property and land asset performs. The 'function' reflects the current use of the property, whilst the 'purpose' is the reason the City holds the asset, which may not always reflect its current use.

It is noted that properties may fit into a number of 'function' classifications. For example, a property may have 'civic', 'community', 'commercial' and 'open space' functions.

These property classifications will be considered to assess each property owned or controlled by the City.



**City of  
Kalgoorlie  
Boulder**

**Property Asset Classification Table**

	<b>Classification</b>	<b>Description</b>
<b>Tenure</b>	<i>T1. Freehold</i>	<ul style="list-style-type: none"> <li>Land owned by the City or another entity, either vacant or with built infrastructure.</li> <li>The use is subject to zoning of the land identified in the appropriate Planning Scheme.</li> <li>The land is capable of being sold by the City for financial return if appropriate.</li> </ul>
	T2. Reserve	<ul style="list-style-type: none"> <li>State Government land that the City has care and control of via a management order (vesting) for a particular purpose in the public interest.</li> <li>The land cannot be sold by the City for financial return – can be sold by the Crown where it is no longer required for a public purpose.</li> <li>Leasing may be possible with approval.</li> </ul>
<b>Function</b>	F1. Civic	<ul style="list-style-type: none"> <li>Properties from which services are provided directly by the City.</li> <li>Portions of the property may be hired to a third party.</li> </ul>
	F2. Community	<ul style="list-style-type: none"> <li>Properties from which community groups, sporting and recreational groups, and funded not-for-profit activities or services are provided on behalf of the City or for the broader benefit of the community.</li> <li>The property may include both freehold and Crown Land vested in the City.</li> </ul>
	F3. Commercial	<ul style="list-style-type: none"> <li>Properties from which independent commercial activities are or can be conducted.</li> <li>The property may be leased to a third party.</li> </ul>
	F4. Residential	<ul style="list-style-type: none"> <li>Properties which are primarily used to provide residential accommodation.</li> <li>The property may be leased to a third party.</li> </ul>
	F5. Open Space	<ul style="list-style-type: none"> <li>The property is held by the City for the purpose of providing parks and nature reserves or similar.</li> <li>The property may be freehold, or Crown Land vested in the City.</li> <li>Portions of the property may be leased to a third party.</li> </ul>



**City of  
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	F6. Utility	<ul style="list-style-type: none"> <li>Properties used by the City for the provision of essential infrastructure, for example: water management, road reserves, parking, telecommunications, public access etc.</li> </ul>
<b>Purpose</b>	P1. Service	<ul style="list-style-type: none"> <li>The property is adequately delivering on its current use and held to continue to provide community benefit.</li> </ul>
	P2. Strategic	<ul style="list-style-type: none"> <li>The property may be adequately delivering on current use, but it has another future proposed use.</li> <li>The property may be part of, or have the capacity to influence, a future economic development, planning or redevelopment projects.</li> </ul>
	P3. Investment	<ul style="list-style-type: none"> <li>The property is held for the primary purpose of generating income for the City or for its capital appreciation potential.</li> <li>The property may be leased to a third party, generally on a commercial basis.</li> <li>The property may be the subject of a partnership with government or private sector to maximise its financial return.</li> </ul>
	P4. Potential Disposal	<ul style="list-style-type: none"> <li>The property has been determined not to be suitable for an alternate purpose (service, strategic or investment).</li> <li>Further investigations, works and/or community engagement may be required prior to its disposal.</li> </ul>

**2. Acquisition Considerations**

*Policy Statement 2: In considering the acquisition of freehold land for strategic or investment purposes, the following considerations are to guide decision making.*

Strategic Objectives – *The acquisition of land aligns with the City’s strategic objectives and plans, such as:*

- *Aligning with the City’s Strategic Community Plan, Corporate Business Plan and Long-Term Financial Plan;*
- *Contributing to making the City more sustainable socially, environmentally and/or financially; and/or*
- *Responding to endorsed and published City strategies or policies.*

Community – *The property will provide the current or future opportunity to improve service delivery or consolidate user groups in an improved or better shared facility.*



*Strategic – The acquisition provides an opportunity to contribute to economic activation of the City immediately or in the future or partner with government or private industry.*

*Financial – There is an immediate return through an income stream from tenants and/or there is potential for long-term development. The whole of life costs have been considered.*

*Land Swap – The acquisition provides an opportunity to undertake a land swap with another agency in order to:*

- *Reduce red tape associated with statutory processes;*
- *Reduce direct and indirect costs associated with purchase; and/or*
- *Facilitate project delivery.*

*Acquisition Impacts – The acquisition considers possible foreseeable impacts including, but not limited to:*

- *On the existing tenants or users;*
- *The positive or negative implications for surrounding properties; and/or*
- *The City's reputation*

*Policy Statement 3: All property acquisitions are to be undertaken in accordance with the relevant provisions of the Local Government Act 1995 and associated regulations.*

### **3. Altering the Tenure of Property Held (or owned) by the City**

A number of methodologies may be considered to alter tenure and can include (but may not be limited to) any of the following:

- a. **Transfer or Exchange of Freehold Title** – enables the City to realise the value of freehold property assets that would otherwise be lost as a result of the use of the land for service delivery. In order to realise the value of a freehold asset without affecting the delivery of services provided from the relevant property, local governments can consider the transfer of such freehold titles to vacant crown land parcels.
  - This process involves the transfer of the freehold title to a crown land parcel (identified as being required by the local government).
  - Such transfers are undertaken on a dollar-for-dollar basis, with values of the two properties determined at highest and best use by the Valuer General's Office.
  - If transferred, the new property is provided to the local government as unencumbered freehold title but, in most cases, will require rezoning following acquisition to achieve the highest and best value.



**City of  
Kalgoorlie  
Boulder**

- The original freehold property on which the service is provided then becomes a crown land parcel which is returned to the local government as a reserve vested in the local government.
- b. **Profit Sharing** - subject to State Government Cabinet approval, State Government owned land deemed to be surplus to requirements (this may include land vested in the local government or Unallocated Crown Land) may be sold with the profit from the sale proceeds being shared between the City and State Government and generally required to be spent on significant community benefit projects.
- c. **Outright Purchase of Property** – under the Crown Reserve Rationalisation Scheme, Transfer or Exchange of Freehold Title or Profit-Sharing model cannot be used to acquire property controlled by the State Government; the City may make application to acquire the property from the State Government at an agreed value.

#### 4. Disposal Considerations

*Policy Statement 4: In considering the disposal or transfer of freehold land by sale or otherwise from the City (including Altering the Tenure of Property Owned or Held by the City), the considerations are to guide decision making.*

Strategic Objectives – *The disposal of land aligns with the City's strategic objectives and plans, such as:*

- *Aligning with the City's Strategic Community Plan, Corporate Business Plan, and Long-Term Financial Plan;*
- *Contributing to making the City more sustainable socially, environmentally and/or financially; and/or*
- *Responding to endorsed and published City strategies or policies.*

Alternate Community Use – *The property is not suitable for current or future civic, community or open space use because of its location, size, characteristics, or surrounding land use.*

Financial Outcomes – *A property that provides neither a service to the community, an appropriate financial return or any other function to the local government is in effect a property that is costing the City and the community funds to be retained, and is impacting on the City's ability to deliver services unless the costs associated with the retention of the property is obtained through general rates. The disposal of such a property will provide funds to build the City's alternative revenue stream if an analysis has concluded disposal is preferable to an alternative development or partnership opportunity.*

Disposal Impacts – *The disposal considers possible foreseeable impacts such as:*



- *The displacement of existing tenants or users;*
- *The positive or negative implications for surrounding properties; and/or*
- *The City's reputation.*

*Policy Statement 5: All property disposals are to be undertaken in accordance with the relevant provisions of the Local Government Act 1995 and associated regulations.*

## **5. Financial**

*Policy Statement 6: The proceeds of disposal by sale of property assets are to be deposited in the City's Future Projects Reserve.*

*Policy Statement 7: The purpose of the Future Projects Reserve is to fund future projects that Council supports as a desired outcome for the overall Community.*

The City will consider two options with respect to the *Future Projects Reserve*:

1. Use of the funds to acquire other property(s), providing either more strategic property holding/s (often used in regeneration areas or areas in which the Council wishes to catalyse development activity including housing) or to acquire properties that will provide a recurrent income stream to the City at a rate of return higher than that able to be returned from the original property, or
2. Use of the funds to deliver other facilities, services or fund operational activities.

*Policy Statement 8: Where the use of financing is required for a strategic or investment acquisition, the debt is to be repaid from the proceeds of the asset that generates the revenue.*

## **COMPLIANCE REQUIREMENTS**

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### **RELATED LEGISLATION**

Adopted under Part 2, Division 2, s. 2.7(2) of the *Local Government Act 1995*.

This policy is prepared in accordance of the *Local Government Act 1995*.

## **RELEVANT DOCUMENTS**

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This policy will be supported by management practices and processes as required, including adherence to the *Local Government Act 1995* and applicable Local Government Regulations, and any applicable City of Kalgoorlie-Boulder frameworks, policies and strategies.

<u>DOCUMENT CONTROL</u>		
<u>Responsible department</u>		
<u>Date adopted by Council</u>	XXXXXX	Resolution number: XXXX
<u>Date of last review</u>	XXXX January 2023	<u>Policy reviewed and amended</u>
<u>Date of next review</u>	XXXXX January 2025	



City of Kalgoorlie Boulder		Major Project Summary for Council for 2022/23 as at 31 May 2023										
No.	Directorate	Category	Project Name	Description	Budget 2022/23	Expenditure to date 22/23	Planned		In terms of scope, schedule and budget, the project is			Comments
							Start	End	On Track	Generally On Track With Minor Issues	Off Track	
1	Engineering	ED	Economic Development - Wip Kalgoorlie City Centre (Kcc)	The project will deliver children's play areas including water play, artwork, night lighting and CCTV, modern paving and street furniture, gardens, alfresco dining and entertainment areas.	\$ 15,500,000.00	\$ 9,518,034.65	21/03/2022	15/07/2023 *Anticipated: 05/09/2023			Off Track	<p><b>Upcoming Key Activities:</b></p> <ul style="list-style-type: none"> <li>Offsite fabrication of Stage Canopy</li> <li>Centre Column for water feature main canopy is due 2nd week of June</li> <li>Installation of playground to commence on 26 June.</li> <li>Irrigation of garden beds and green stock planting due for completion end of June.</li> <li>Artists Wall Painting - due onsite in June</li> </ul> <p>Official Launch of all elements proposed for September 2023</p> <p><b>Progress:</b></p> <ul style="list-style-type: none"> <li>Concept Designs approved, Detailed Design underway.</li> <li>Project is generally on track as amendments were made as part of the Mid Year Review(MYR).</li> </ul> <p><b>Upcoming Key Activities:</b></p> <ul style="list-style-type: none"> <li>Submission and Approval of Detailed Design- expected on 14 June 2023</li> </ul>
2	Engineering	Parks	Other Rec & Sport - Karkurla Park Toilet Block And Installation (New/Upgrade)	Development of associated facilities and nature play in collaboration with Kalgoorlie Urban Land Care Group	\$ 400,000.00	\$ -	1/02/2023	30/09/2023			Generally On Track With Minor Issues	<p><b>Anticipated Completion date 30-09-2023</b></p> <p><b>Progress:</b></p> <ul style="list-style-type: none"> <li>Concept Designs approved, Detailed Design underway.</li> <li>Project is generally on track as amendments were made as part of the Mid Year Review(MYR).</li> </ul> <p><b>Upcoming Key Activities:</b></p> <ul style="list-style-type: none"> <li>Submission and Approval of Detailed Design- expected on 14 June 2023</li> </ul>
3	Engineering	Parking	Parking Works	Improvements to parking areas	\$ 430,000.00	\$ 153,991.58	1/07/2022	30/06/2023			On Track	<p><b>Progress:</b></p> <ul style="list-style-type: none"> <li>Sign Street Parking(complete)</li> <li>Karkurla Bushland Park parking area upgrade underway:</li> <li>Extension, Kerbing, Sealing -COMPLETE</li> <li>Asphalt Surfacing - 09-June</li> <li>Lights and CCTV - TBC</li> </ul>
4	Engineering	Roads	Roads Resurfacing	The application of appropriate road surface treatments to extend the asset life.	\$ 13,575,022.12	\$ 10,871,966.72	1/07/2022	10/08/2023			Generally On Track With Minor Issues	<p>Resurfacing projects are on track in terms of Contractor resourcing.</p> <ul style="list-style-type: none"> <li>Projects include: resurfacing (R2R and Rrg), LRCIP3.</li> <li>Projects scheduled for completion on 10 August 2023.</li> <li>Asphalt Contractor is establishing additional batching plant to increase future capacity.</li> </ul>
5	Engineering	BS	Blackspot Works	Implementation of road safety measures at dangerous locations to reduce the risk of accidents	\$ 2,549,054.00	\$ 226,509.32	1/07/2022	30/06/2023			Generally On Track With Minor Issues	<p>Blackspot projects generally on track works include</p> <ul style="list-style-type: none"> <li>Forrest and lane to be completed 30 June</li> <li>Shamrock/John Street complete</li> <li>Bourke Street/Peers to be completed by 30 June</li> <li>Maxwell/Johnson, to commence in new FY (mid August)</li> </ul>
6	Engineering	Drainage	Drainage works	Implementation and improvement of stormwater management	\$ 1,241,555.29	\$ 1,206,264.00	1/07/2022	30/06/2023			On Track	Project is complete
7	Engineering	Fleet	Road Plant Purchases - Plant Purchases Depot (Renewal/Replacement)	Road Plant Purchases - Plant Purchases Depot (Renewal/Replacement)	\$ 1,387,000.00	\$ 5,794.51					On Track	Will be completely spent by end of FY. PO's to be issued
8	Engineering	Buildings	Oasis - Building Reactive Works (New/Upgrade)	Oasis Building Reactive works	\$ 350,000.00	\$ 24,976.30	14/03/2023	30/06/2023			Off Track	Repair of centre column completed
9	Engineering	Buildings	Other Welfare - Youth Buildings	Establishment of a purpose built Youth Precinct at the Lord Forrest and Kingsbury Park site	\$ 322,188.00	\$ 57,183.11	3/11/2022	19/09/2023 TBC			On Track	<p><b>Progress:</b></p> <ul style="list-style-type: none"> <li>Grant funding application submitted to Lotterywest for \$2.1million, awaiting approval pending the June board meeting.</li> </ul> <p><b>Key phases to commence:</b></p> <ul style="list-style-type: none"> <li>Construction Tender, May - September 2023</li> <li>Construction staged April - September, 2023 - TBC.</li> </ul> <p>Reminder of project budget allocated to 23/24FY pending Grant funding outcomes</p>
10	Engineering	Buildings	Public Halls & Civic Centres - Kalgoorlie Town Hall Renewal Works	Kalgoorlie Town Hall Renewal Works	\$ -	\$ -	TBD	TBD				Project budget removed at Mid Year Review.
11	Engineering	Buildings	Admin General - Buildings (Renewal/Replacement)	HVAC installation and upgrade to Admin Building	\$ 1,000,000.00	\$ 25,830.53	1/05/2023	31/08/2023			Generally On Track With Minor Issues	Audit of system undertaken on 26/05/2023. Awaiting report and design recommendations. Project to commence in 23/24FY - \$1million.
12	Engineering	Buildings	Residential Housing Unit - Staff Housing	Acquisition of housing to lease to staff.	\$ 2,100,000.00	\$ 1,337,250.59	ongoing	ongoing			On Track	Acquisition of house complete, 2 new units purchased for \$315k each in Oswald street. Settlement expected before 30 June 2023.
13	Engineering	Buildings	Endowment Block - Annual Renewal Works (Renewal/Replacement)	Endowment block Renewal Works	\$ 380,000.00	\$ 116,358.47	1/02/2023	30/06/2023			On Track	Works currently underway and on track for completion by 30 June. Scope of works includes painting, repointing, flashings and repairing of anchor points where required.
14	Engineering	Streightlighting	Const Roads Bridges Depots - Energy Projects (New/Upgrade)	To replace the City's outdated streetlight luminaires with Smart enabled LED lamps that are 80% more energy efficient.	\$ 300,000.00	\$ -	1/02/2023	30/06/2024			Generally On Track With Minor Issues	MOU entered into with a consortia of councils(Albany, Armadale, Canning, Cockburn, Melville) for a SMART LED Streetlight replacement supertrial which would have significant environmental and financial benefits for the City. An estimated investment of \$3.5million required to upgrade all existing lights. Consortia has reviewed all Project and ICT platform agreements. These have been issued to Western Power for final review and acceptance. Project can commence then once all parties sign the agreements.
15	Engineering	Water	Sewerage - Sbwtp Idea Plant (Renewal/Replacement)	This project will see the Idea waste water treatment plant stopped, condition assessed and renewal works executed	\$ 1,370,143.00	\$ 480,987.61	1/07/2021	30/06/2025			Generally On Track With Minor Issues	Tenders closed on 20 June for the inlet works screens. The remainder of the budget is allocated towards the procurement of these screens.
16	Engineering	Water	Sewerage - Sewer Network Pipe And Access Chambers Works (Renewal/Replacement)	Ongoing renewal construction works to assets	\$ 440,000.00	\$ 260,565.46	ongoing	ongoing			On Track	Annual - ongoing
17	Engineering	Water	Economic Development - Recycled Water Pipeline And Pump Station Upgrades	Ongoing renewal construction works to assets	\$ 250,000.00	\$ 242,715.74	ongoing	ongoing			On Track	Annual - ongoing
18	Engineering	Recycled Water	Water Bank - Recycled Water	Recycled Water supply - Stage 3	\$ 1,727,830.14	\$ 846,718.40	1/07/2022	30/06/2025			Off Track	Preliminary Design and Geotech finalised. Procuring consultants for Final Detailed Designs. No response from market for detailed Design, to request quotations again for second attempt.
19	Corporate Commercial	Building	Golf course clubhouse /hilton resort development (464901)	Preliminary site works and works contribution to clubhouse	\$ 5,880,303.47	\$ 2,253,311.91	1/10/2022	30/06/2024			Generally On Track With Minor Issues	Installation of services continues until August, with foundation and further construction works scheduled thereafter.
20	Corporate Commercial	IT	Disaster recovery and switch replacement (491019)	As per scope of works provided by avantgarde	\$ 264,344.00	\$ 287,844.58	1/03/2023	30/06/2023			On Track	Works completed
21	Corporate Commercial	Building	Airport Master Plan (475019)	Design and costings for terminal upgrade	\$ 350,000.00	\$ 2,100.00	1/03/2023	30/06/2023			Off Track	Master plan delayed - draft land usgae plan presented to Council with future terminal development concept. Asset manangement plan under development.





28 February 2023

Mr Paul Bawden  
Manager Development and Growth  
City of Kalgoorlie - Boulder  
577 Hannan Street  
KALGOORLIE WA 6430

Dear Paul,

**APPLICATION FOR ROAD CLOSURES OVERLAPPING KCGM OPERATIONS' TENURE**

Kalgoorlie Consolidated Gold Mines Pty Ltd (KCGM), a wholly owned subsidiary of Northern Star Resources Limited (Northern Star), is currently preparing for a growth project at our KCGM Operations called '**Fimiston South**', commencing at the southern end of the Fimiston Open Pit (**Super Pit**) in 2023. The Fimiston South Project will extend KCGM's Life of Mine to 2034, providing ongoing benefits to the Kalgoorlie-Boulder community and sustaining hundreds of local jobs.

As part of Fimiston South, KCGM is seeking to degazette a number of historic roads currently located within our operations and surrounds, as well as to the east of the Super Pit. These roads are highlighted in the enclosed maps.

Accordingly, KCGM submits this application for road closures to the City of Kalgoorlie-Boulder (City) for consideration. The roads within this application, some of which do not exist on the ground, or are old bush tracks, intersect proposed infrastructure as part of the Fimiston South project, such as future waste rock dumps. Currently these gazetted roads are inaccessible to the public.

If our road closure application is approved by the City, KCGM will seek to have these roads permanently closed in accordance with regulatory processes.

We appreciate your consideration of our application, and are happy to provide further information as required. To discuss our application, please contact Shannon August, Land and Tenement Advisor on (08) 9022 1399 or email saugust@nsrltd.com.

Yours faithfully,

A handwritten signature in black ink, appearing to read "AM", with a long horizontal flourish extending to the right.

**CHAD MENZIES**  
**Manager Social Performance – Australia**  
**Northern Star Resources Limited**

**Enclosed:** Maps, KCGM Road Closure Applications

**City of Kalgoorlie-Boulder Response to Public Submission on *Your Say* regarding Fimiston South Expansion – Closure and De-Gazettal of Roads**

Thank you for the opportunity to comment.

**Question 1**

“The CKB and applicant have not provided even a basic requirement of names of gazetted roads proposed to be closed and de-gazetted. **Has the correct process been followed for this application to be advertised?**”

In accordance with section 58 of the *Land Administrations Act 1997* (the Act), local government authorities may request the Minister for Lands, through DPLH, to close a public road permanently. The request for closure of road/s would normally require the following:

- A copy of Council resolution to request the closure of the road;
- A copy of the advertisement to close the road which must be for at least 35 days;
- Copies of any submissions and objections to the advertisement as well as comments which address any comments or objections;
- Copies of correspondence with service authorities and other government departments;
- Plan of survey, sketch plan or document showing the location of the road and the proposed future disposition of the land comprising the road after it has been closed; and
- Written confirmation that the local government authority has complied with section 58(2) and (3) of the Act.

In this case the plan advertised was a sketch plan indicating the location of the roads with the names omitted. For completeness, the plan with the names included is provided as part of this response as Attachment 15.4.4.1.

**Question 2**

“I have outreached to corporate minings assistance line and external relations numerous times to raise the FACT the European cultural heritage is not receiving the respect it deserves and will they please engage, other than deflection to their efforts and endeavours of the work they do with the First Nations heritage the contact is not productive for the European values. This road closure is a good example. One of the YELLOW LINES appears to be Boorara Road. This is a historic access way of the European settlement and is also an access route to the extant European heritage of Miners Homesteads in the environmental belt of Kalgoorlie - Boulder located across the vicinity. City officers at the eleventh hour after my substantial effort seeking information of this application, advise all of the yellow roads are under dumps and are not named. This is not true. The historic area identified appears to be Lakeview, later Trafalgar Square, later Trafalgar and reverted to Lakeview, yes this is a historic demolished area within the modern mining pit operations, however this does not discount the respect due to record the previously demolished town and roads by their name and identity. **Again is this the correct process followed by the applicant and CKB to advertise without even naming the town and roads of the historic Australian Mining Heritage provincial Twin City of Kalgoorlie - Boulder?**”

It is understood you were contacted by phone by the Director of Engineering after you submitted your comment. KCGM has followed through to obtain historical road name information, which has now been resubmitted on an updated map.

**Question 3**

“This second application is in association with the recent application approved by the CKB Council at an OCM. **Was the correct procedure followed for the first application of road closures for the Fimiston expansion?**”

The correct procedure was followed in that DPLH was provided with the above-mentioned requirements as per the Act.

**Question 4**

“The expansion is alongside statutory heritage and tourism precincts however the CKB deemed the closures required to implement the rudimentary waste rock bund wall as sufficient, and only impactful to a few properties in the South Boulder industrial area. We all know this is not true, it is impactful to the whole of the CKB society. The immediate impact perhaps is to the Sth Boulder properties. **Was the correct procedure followed by CKB and has the first application been approved by the Goldfields Wheatbelt Region land planning section and the DPLH?**”

The correct procedure was followed in that DPLH was provided with the above-mentioned requirements as per the Act. Approval by the Goldfields Wheatbelt Region land planning section is not required for the closure of roads or accessways.

**Question 5**

“**Has the first application and associated submissions/comment been forwarded to DPLH?**”

The first application has been submitted to DPLH for formal processing.

**Question 6**

“**Is the DPLH decision known for the first application of the Fimiston expansion road closures?**”

DPLH is in the process of progressing the first application.

**Question 7**

“**Has the CKB commenced work on the roads of the first application?**”

At this stage no work on the roads is required by the City.

**Question 8**

“**Will the CKB consider deferring this application (the second application for additional roads)?** As one evidence point, to provide opportunity for the applicant, the corporate miner to engage directly with respect with the European cultural heritage impacted parties?”

The second application for road closures is to be considered at the June Ordinary Meeting of Council. At this stage all parties are at liberty to engage with the applicant on any matter at any time, but as part of the road closure application, all submissions and comments are being taken into account in terms of the prescribed processes.

Question 9

**"The roads in this application are associated with the National Site the Goldfields Water Supply, has this road closure application been raised with the party responsible for the nationally listed heritage site?"**

This is not a requirement for the closure of roads in terms of the Act.

Question 10

**"Has the impact of the fact the access to the environmental belt of which this application for road closure applies will cease for all time if the roads are de-gazetted been acknowledged as an appropriate heritage management approach of the European heritage?"**

This is not a requirement for the closure of roads in terms of the Act.

Question 11

**"If the first nations have been consulted for impact to this location why have the European heritage matters not garnered respect in consideration? (of course, in due respect of Aboriginal Heritage Management Approaches)."**

This is not a requirement for the closure of roads in terms of the Act.

Question 12

"The environmental area and the European heritage area is also linked to the historic WATER CATCHMENT of Kalgoorlie - Boulder. Within the Forest area of the water catchment is the last remaining Miners Homestead. The extant European heritage in association with this application (of yellow lines) is accessed via these named gazetted roads proposed to be closed. If you close the roads and degazette them it is diminishing corporate minings ESG responsibility that goes further than financial input through social responsibility and procurement, increasing cumulative effects in the host community and perhaps adding to suboptimal outcomes through risk of ignoring values as cited in recent research findings. A more robust and informative presentation of the sites on application is expected as Australia moves Towards Sustainable Mining? **Is this true?"**

This is not a consideration for the closure of roads in terms of the Act.

Question 13

**"Each heritage site that is closed is creating a cumulative effect, is this true?"**

This is not a consideration for the closure of roads in terms of the Act.

Question 14

"I have provided to the CKB three examples of technology in presentation of European cultural heritage impacts and Mining Landscape Architecture Planning, **can the CKB and the presiding council raise the bar in the support of the historic civil society of Kalgoorlie - Boulder and request the applicant present at a standard of these peers?"**

This is not a requirement for the closure of roads in terms of the Act.

Question 15

"The applicant has previously provided they will be moving the Golden Mile Super Pit Public Lookout to the vicinity of the Cruickshanks Sports Arena, the road closures in this application are in the vicinity of the Cruickshanks Sports Arena. Today, 28-04-2023, city engineering verbally provided this is no longer the case, the existing Lookout will be moved further south. **Does this not identify the need to stop this ad hoc approach to planning and engineering**

**and request the corporate miner as the applicant to provide information and presentation to the civil society and to the LGA with modern mining presentation through digital technologies and appropriate heritage management approaches in a more stable manner with clarity?"**

This is not a consideration for the closure of roads in terms of the Act.

Question 16

**"Is the applicant willing to return to the drawing board with their approach and provide an overview of the Fimiston Expansion, from the Lookout moving and the location, to the vision along the Goldfields Highway of the expansion and the demolition of the historic suburb of Williamstown future land presentation and access way to the hinterlands? to name a few impacted aspects."**

This is not a consideration for the closure of roads in terms of the Act.

Question 17

**"Has this road closure and de-gazette proposal and the previous proposal been assessed by emergency services?"**

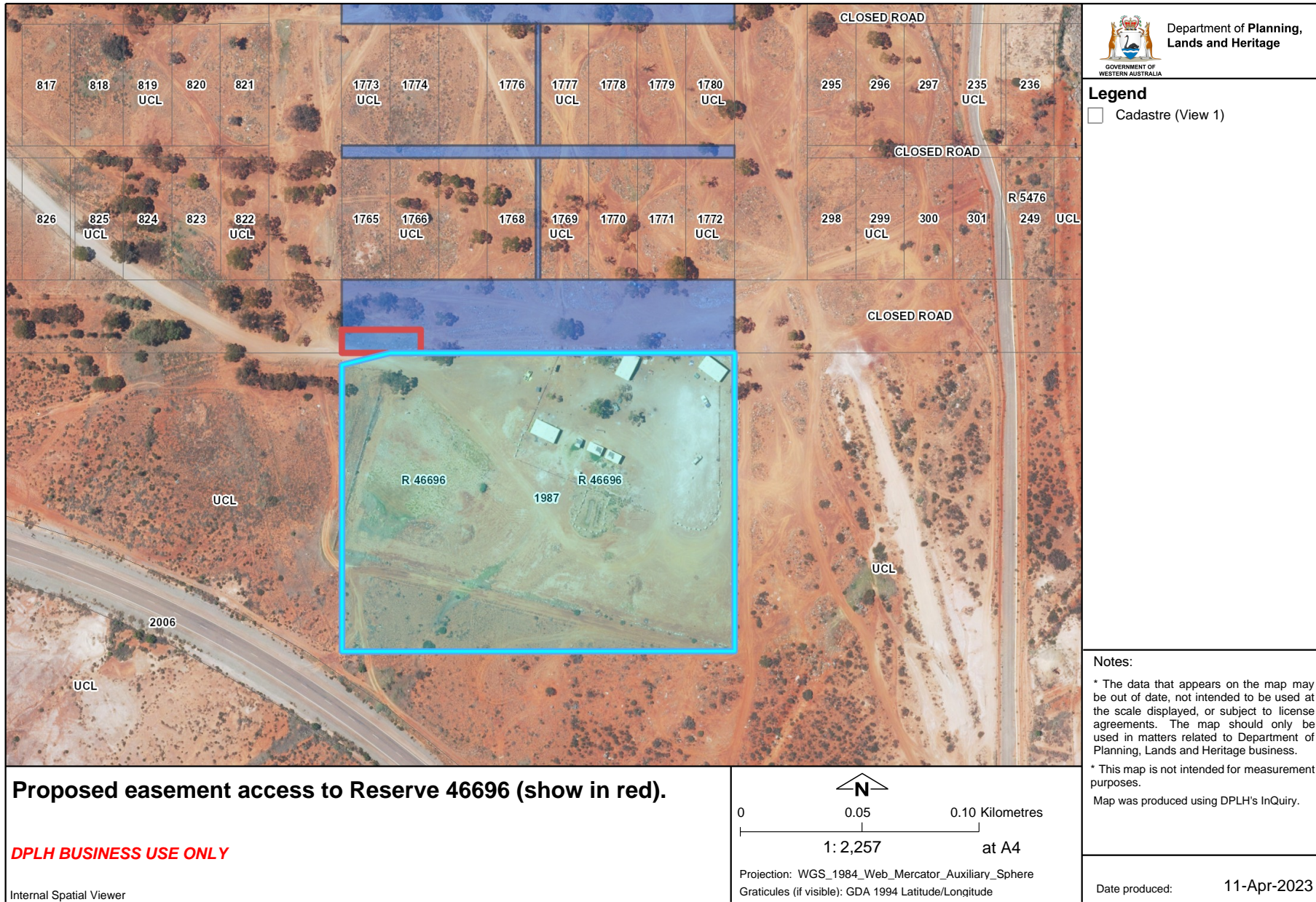
This is not a requirement for the closure of roads in terms of the Act.

Question 18

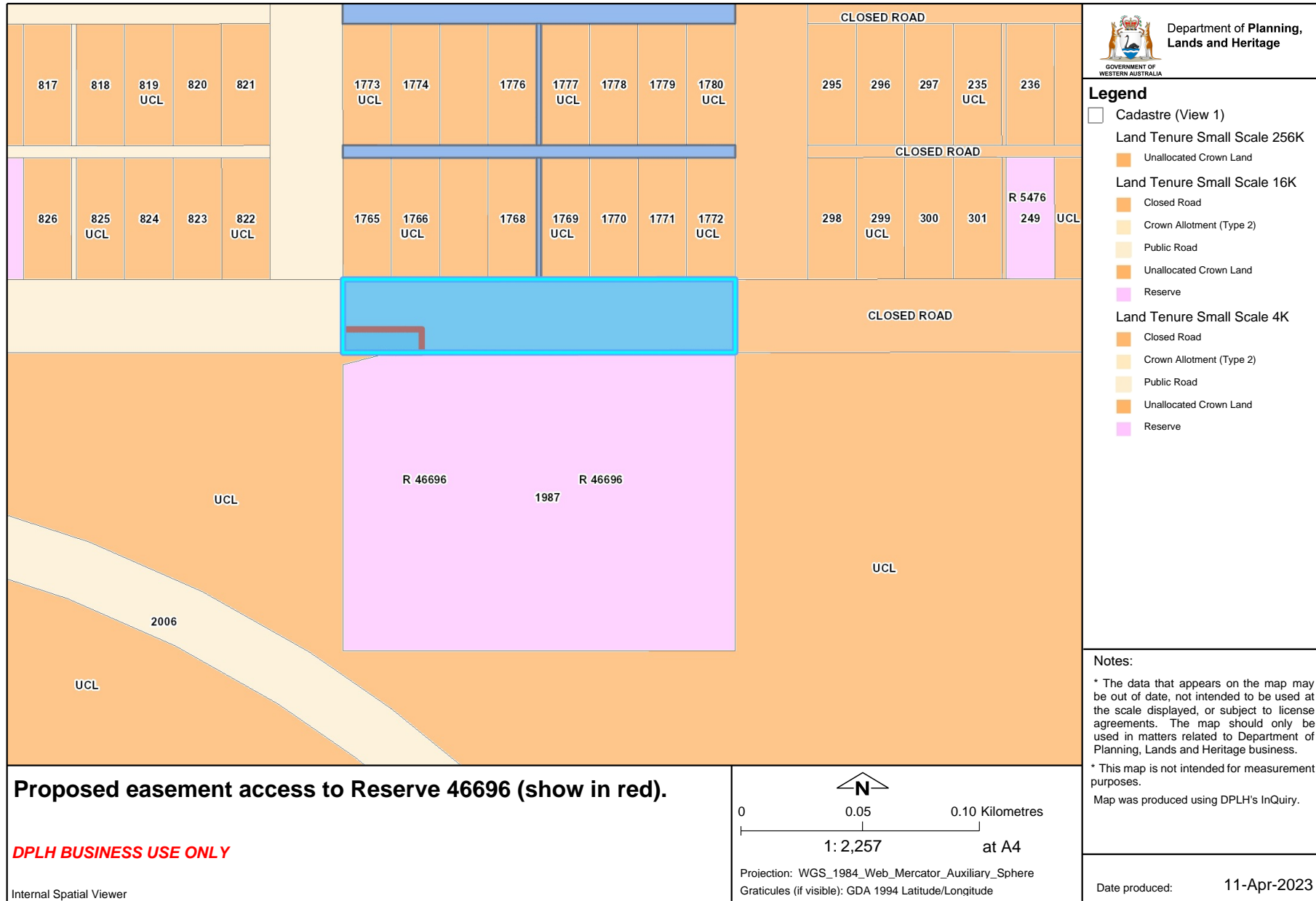
**"It appears the roads are within the STATE Bushfire Mapping has the procedure been followed for the roads to be closed in regard to this? If it has can the outcomes be provided please? Alternatively can you please guide to the appropriate public presentation of the approval?"**

This is not a requirement for the closure of roads in terms of the Act.

Thank you for the opportunity to make this comment.









# 2023 - 2028 ASSET MANAGEMENT STRATEGY

As at 15 June 2023  
DRAFT

**DOCUMENT CONTROL**

CITY OF KALGOORLIE-BOULDER Phone: 9021 9600 Email: <a href="mailto:mailbag@ckb.wa.gov.au">mailbag@ckb.wa.gov.au</a> Web: <a href="http://www.ckb.wa.gov.au">www.ckb.wa.gov.au</a>	Document: City of Kalgoorlie Boulder - Asset Management Strategy (Draft)
	Asset Coordinator: Yogarajah Jayantha
	Author: Venkata Prafulla Kumar Narra
	Date: 15 June 2023
	Synopsis: Strategy outlining the implementation of the Asset Management Framework

**DISTRIBUTION SCHEDULE**

Version No.	Date	Distribution	Reference
1.0	Aug 2016	Peer Review	Draft AM Strategy
1.1	July 2022	Peer Document Review	Draft AM Strategy
2.0	June 2023	Executive Review	Draft AM Strategy

**SCHEDULE OF ADOPTION**

Version No.	Date	Comment	Reference
1.0	July 2016	Partially Adopted by Council on August 2016 (Draft)	2579350
2.0	June 2023	To be considered by Council for adoption	

This Asset Management Strategy is owned and managed by:

**City of Kalgoorlie-Boulder**  
 577 Hannan Street  
 KALGOORLIE WA 6432

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## Executive Summary

This Asset Management Strategy (AMS) has been prepared to enable the City of Kalgoorlie - Boulder to improve the manner in which it delivers services from infrastructure assets including transport, buildings, airport, storm water and open space assets. These infrastructure assets have an approximate replacement value of \$874M.

The Asset Consumption Ratio (ACR) for Council's infrastructure assets overall is in the range of 67% -74%, which places those assets in the stable phase of their life cycle. In this phase, most assets are in the early to middle portion of their life and the demand and urgency on funding i.e., capital renewal expenditure, is lower relative to their later life phases. On the lower end of the ACR are transport assets and as this asset class is the largest, strategies are needed to avoid these assets degrading further over the next few years and moving into the action phase.

It is in the action phase where most of the assets transition from the middle period of their life cycle to their penultimate phase. This means the requirement for asset renewal expenditure will grow at a significantly faster rate than historical levels. The cost of repairs is four to five times the cost in the stable phase, and this inherently leads to an increased risk of future backlogs. Every 10% of assets that progressively slip into the action phase potentially poses a high likelihood risk of needing immediate replacement up to the amount of 10% of its replacement value. This figure is \$87.4 million out of circa \$874 million. This presents the challenge and motivation to embrace this strategy.

The Asset Management Strategy (AMS) is to enable Council to:

- Show how its asset portfolio will meet the service delivery needs of its community in the future;
- Enable asset management policies to be achieved; and
- Ensure the integration of Council's asset management with its long-term strategic and financial plans to evaluate the current and future capacity to manage and fund the assets.

This AMS will assist the Council in meeting the requirements of national sustainability frameworks, State legislative requirements and provision of services needed by the community in a financially sustainable manner.

The AMS is prepared following a review of Council's service delivery practices, asset management planning and fits with Council's vision for the future outlined in the City of Kalgoorlie-Boulder Strategic Plan 2023-2028. The strategy outlines an asset management improvement plan detailing a program of tasks to be completed and resources required for Council to maintain a 'core' level of asset maturity and competence.

## Strategy Outlook

- The process of formulating an updated Long-Term Financial Plan (LTFP) informed by Council's Asset Management Plan (AMP) for transport, buildings, stormwater, and open space assets will follow this strategy.
- The ability of Council to fund current infrastructure life cycle costs at current levels of service and available revenue will be determined within the LTFP. The projected infrastructure life cycle cost over the next 10 years will be determined within the Council's AMP.
- The Council's current asset management maturity is within the 'core' level with on-going investment required to improve information management, lifecycle management, service management and asset management systems. It is anticipated that most of this investment will be staff time and centered on the activities of the Engineering Services area.
- The identified improvement items form a roadmap for improvement over the next five years, to evolve into an organisation that is practicing service driven optimization, is detailed in Section 5.2.

## 1 Introduction

### 1.1 Background

The City of Kalgoorlie-Boulder is one of the fastest growing municipalities in Western Australia, offering urban and rural lifestyles. The City of Kalgoorlie-Boulder is about 594 kilometers east of Perth with a population of just under 30,000. It encompasses an area of 95, 575 km and since 1989 stands as the amalgamation of the Town of Kalgoorlie and the Shire of Boulder.

The main suburbs are Boulder, Hannans, Karlkurla, Lamington, Piccadilly, Williamstown, South Kalgoorlie, Somerville, West Kalgoorlie, Victory Heights, Broadwood, and South Boulder.

Kalgoorlie is famous for gold discovery by Irish prospectors Paddy Hannan, Tom Flanagan, and Daniel Shea. Kalgoorlie-Boulder continues to thrive with multiple mining and gold operations and features some of the grandest turn of the century architecture, character buildings and masterpieces of the goldfields. The City provides excellent recreational and community amenities, activities and events throughout the year providing residents with plenty of opportunities to connect.

The City of Kalgoorlie-Boulder is the custodian of an extensive range of community assets that deliver a range of Council services. To deliver these services over the long term in a rapid growth environment, Council must ensure that the assets supporting these services are managed in a sustainable way. This AMS along with Council's AMP for transport, buildings, storm water, open space and fleet assets form the basis of developing a framework for sustainable service delivery.

### 1.2 Purpose and Objective

The purpose of this AMS is to define and document the necessary approaches to be undertaken in order to achieve the implementation of Council's AMP, maintain assets and designate procurement, management, utilisation and disposal of assets in accordance with City business needs to meet the needs of Council to improve community infrastructure. The AMS's objective is to establish a framework to guide the planning, construction, maintenance, and operation of the infrastructure essential for Council to provide services to the community.

### 1.3 Legislative Reform

The integrated Strategic Planning Framework improves the practice of strategic planning in local government. It addresses the minimum requirements to meet the intent of the *Local Government Act 1995* and outlines the processes and procedures to achieve an integrated strategic plan at the individual local government level.

### 1.4 Asset Management Framework and Planning Process

Asset management planning is a comprehensive process to ensure that assets are managed and maintained in a way that enables affordable services to be provided in an economically optimal process. In turn, affordable service levels can only be determined by assessing the Council’s financial sustainability under scenarios with varying service levels.

Asset management planning is integrally linked with formulating an informed LTFP. These links are iterative with the forecast asset expenditure costs from asset management plans fed into the LTFP. If the required expenditure cannot be met by available income, then service levels from these plans are formulated and reviewed to allow a sustainable LTFP.

Asset management planning commences with defining stakeholder and legislative requirements and needs, incorporating these needs into the organisation’s strategic plan, developing an AMP, AMS, Asset Management Plans, and operational plans, and linking these to the LTFP.

The asset management planning process and its relationship to organisational Council processes is shown in Figure 1 below.

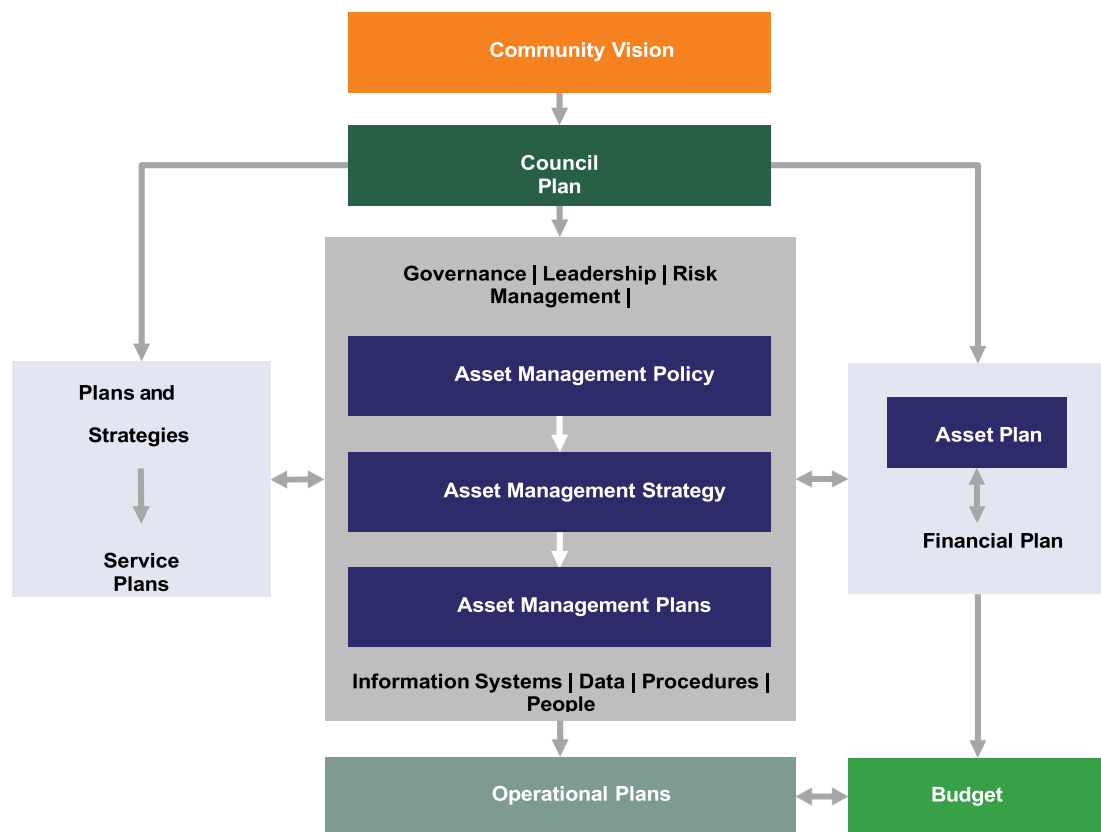


Figure 1 – Asset Management Framework



An asset management framework is a set of interrelated and interacting elements of an organisation to establish the asset management policy and asset management objectives and the processes needed to achieve those objectives. An asset management system is more than 'management information system' software. It provides a means for:

- Coordinating contributions from and interactions between functional units within an organisation; and
- Consistent application of the asset management processes to achieve uniform outcomes and objectives.

The City's Asset Management Framework allows the development of strategies that match the quality, quantity and type of assets to meet its defined service needs. It provides assurance that the decisions made about the City's assets are supported with structured processes and decision-making tools that consider their total lifecycle.

The Asset Management Framework follows the principles of the National Asset Management Accountability Framework (NAMAF) and the ISO:55000 series of Asset Management standards with the aim of achieving the following benefits:

- Lower asset management costs over the long term;
- Alignment of strategic initiatives across the Asset Management Framework;
- Increased engagement of our people, including leadership, communications, and cross-disciplinary teamwork;
- Alignment of processes, resources, and functional contributions;
- Better understanding and use of data and information to provide consistent and informed decisions;
- Consistent, prioritized, and auditable risk management; and
- Improved asset management planning.

This framework was developed following good practice principles and the relationship between the key elements of an ISO:55000 asset management system and the NAMAF.

The Asset Management Framework aims to ensure that a systematic approach to asset management delivers prudent and efficient outcomes that meet our corporate and asset management objectives.

*The Local Government and Planning Ministers' Council Framework 2 - Asset Planning and Management (May 2007)* seeks to develop a nationally consistent asset management framework to support improvement in local governments' asset management performance and sustainability.

The framework aims to assist in highlighting key management issues, promote prudent, transparent, and accountable management of local government assets and introduce a strategic approach to meet current and emerging challenges. As part of the framework, this Asset Management Strategy enables Council to:

- Meet the objectives set out in its Strategic Plan;
- Satisfy the service delivery needs of its community into the future;
- Comply with its Infrastructure Asset Management Policy; and
- Integrate asset management with its LTFP.

## 2 Assets and their Management

### 2.1 Infrastructure Assets

Council infrastructure assets which are outlined in Table 1 below provide a wide range of services throughout the municipality.

ASSET GROUPS	ASSET CATEGORY	VALUATION	ASSET OWNER
TRANSPORT	Roads- Pavement (Km)	\$206,483,000	Manager Operations
	Roads- Surface (Km)	\$109,479,000	Manager Operations
	Culverts (Nos)	\$7,876,000	Manager Operations
	Footpaths (Km)	\$46,885,000	Manager Operations
	Carparks (Sq mts)	\$19,088,000	Manager Operations
	Street lighting (Nos)	\$308,000	Manager Operations
	Bus shelters (Nos)	\$690,000	Manager Operations
AIRPORT	Airport Infrastructure	\$24,291,000	Airport Manager
BUILDING	Buildings (Nos)	\$249,951,000	Coordinator- Property
OPEN SPACE	Parks and Open Space infrastructure	\$29,718,000	Manager Operations
WASTEWATER AND SEWER	WWTP Infrastructure	\$37,288,000	Manager Water Waste & Sustainability
	Sewer Network (Km)	\$48,100,000	Manager Water Waste & Sustainability
	Manholes (Nos)	\$13,252,000	Manager Water Waste & Sustainability
	Recycled Water (Lts)	\$5,567,000	Manager Water Waste & Sustainability
STORM WATER	Surface Water Channel (Km)	\$74,223,000	Manager Operations
PLANT AND EQUIPMENT	Fleet, Plant and Machinery (Nos)	\$14,047,000	Manager Operations

Table 1 – Assets covered by this strategy as of June 2022

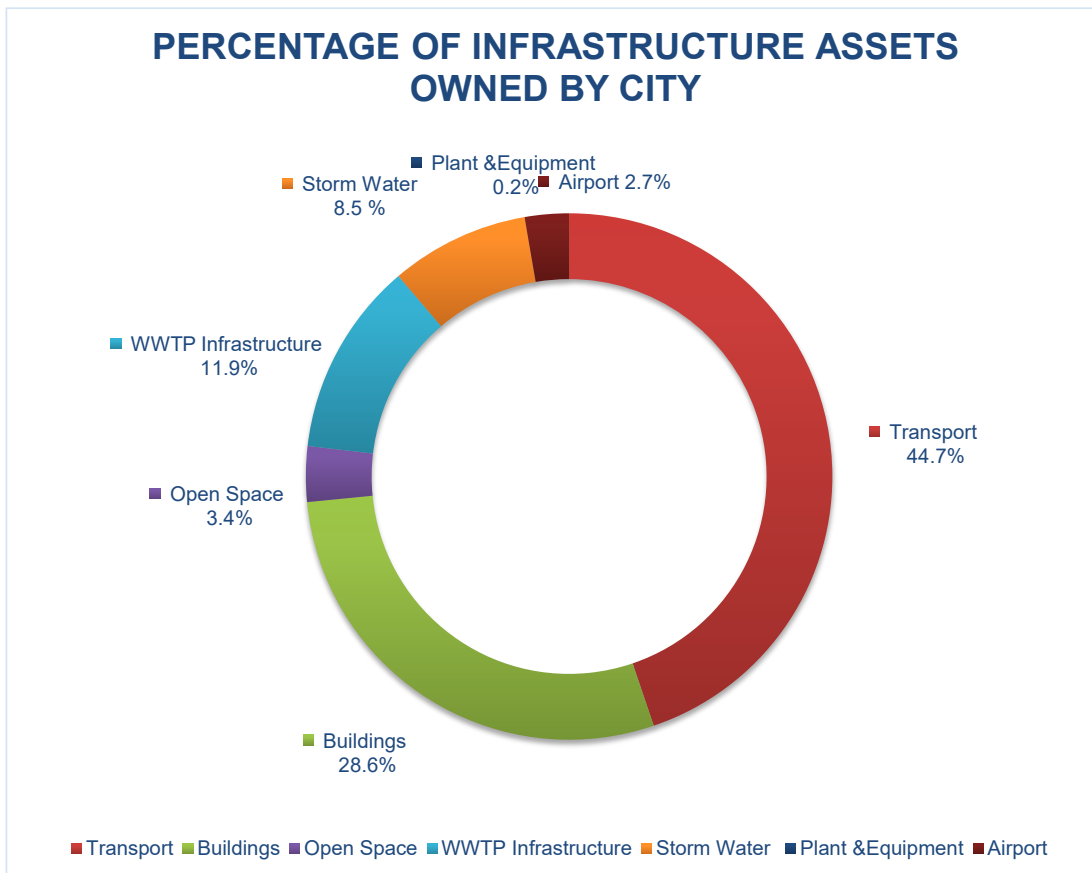


Figure 2 – Asset Replacement Values as % of Total Value as of June 2022

### 2.2 State of the Assets and consumption ratios

Asset Class	Replacement Value	Fair value
Transport	\$390,809,000	\$54,754,000
Buildings	\$249,951,000	\$131,786,000
Open space	\$29,718,000	\$20,779,000
Wastewater & Sewer	\$104,207,000	\$54,754,000
Storm Water	\$74,223,000	\$51,095,000
Plant and Equipment	\$14,047,000	\$4,095,000
Airport	\$24,291,000	\$17,233,000
Grand Total	\$873,200,000	\$557,307,000

Table 2 – Financial status of assets as of June 2022

Table 2 above provides the asset class split by replacement value and fair value.

The Asset Consumption Ratio's (ACR's) of Council's assets as shown in these figures demonstrate that the transport assets are by far Council's largest asset class comprising over 72% of total asset value and that assets have been the most heavily consumed with an overall average of 42.7%, remaining by value. This higher level of consumption puts this class onto the cusp of a sustained action phase for the network and has come about by two main factors:

- Componentisation of transport assets and recognition of previously unaccounted for assets has changed the understanding of the life cycle phase of the overall class; and
- A general under investment in the class has caused gradual deterioration of the network over a period.

### 2.3 Asset funding

Asset funding has been recognised and is starting to be addressed by gradually increasing expenditure on renewing transport assets. This increase in funding commenced in 2022 and is providing for more replacement of road seals and renewal of major unsealed roads. A recent condition assessment of the sealed road part of the transport asset class has identified that this strategy has had some traction and is expected to be reflected with an improved consumption ratio at the next asset class revaluation in 2025.

Asset funding is reflected in Figure 3 below which shows the asset sustainability ratio (proportion of renewal works being spent on assets relative to the annual depreciation) over the last 5 years being highest for transport and stormwater asset classes. This relates to the following:

- Increased expenditure for resealing of roads with significantly increased budgets being allocated over previous historical budgets; and
- Increased renewal and replacement on open space and park assets.

More detailed information is gathered within the individual asset management plans for each asset class and is supported by various condition assessments and analysis of networks.



Figure 3. 10-year Asset Funding Plan

Asset funding is based on specific actions to allow Council to obtain a full “better practice” with core targets documented with actions listed as improvement items as an output of this Strategy and will be driven through Council’s Asset Management area.

## **2.4 Asset Management Maturity**

The City uses the National Asset Management Assessment Framework (NAMAF) to measure its asset management maturity.

The framework is a self-assessment against 11 elements (refer to Appendix 1). This benchmark is used to evaluate the City’s current practices and to understand the improvements needed to be made.

The objective of the maturity assessment was to determine the current level of the City’s asset management, process and system sophistication.

## **2.5 Long Term Financial Planning for Asset Management**

The LTFP is the high-level strategic document that helps align the community’s aspirations, strategic intent and organisational capacity. The LTFP projects the City’s financial position over a ten-year period using a series of realistic, conservative financial assumptions.

### **Funding Strategy**

Financial modelling provides the City with informed information to assess its capacity to maintain overall financial sustainability into the long-term and, most importantly, ensure that the City has in place the necessary funding arrangements to support proposed capital replacement programs (asset sustainability) and new capital projects through various sources such as state and federal funding, rates, community grants, loans, special funding and water resources.

The forward capital works schedule has been developed to meet the infrastructure service requirements of the City. The plan provides for a total capital outlay of \$383M over the ten-year period 2023/32, which will require substantial borrowings to deliver this program. A summary of the major projects is provided below:

- \$200M capital expenditure on roads, drainage and footpaths;
- \$39M on sewerage and recycled water renewal and improvements to be partially financed by \$28M in borrowings;
- \$36M property building renewals and upgrades;
- \$27M parks, ovals and sporting facility renewal and upgrades;
- \$13M on Oasis renewal and upgrades to be financed by \$8M borrowings;
- \$7M Golf Course Clubhouse construction contribution;
- \$10M airport runway overlay;
- \$8M new outdoor pool at the Oasis; and
- \$4M LED street lighting replacement program to be funded by borrowings.

The primary consideration of the AMS is to ensure that the City plans for long-term sustainable asset management. This requires understanding what funds are available both for managing current assets and for the financial planning for future assets.

The City will continue to follow the asset rationalisation program of works and prioritise the development of more overarching assessment of assets through an Asset Prioritisation Plan.

The City will be in an improved position to manage risks within available funding by:

- Prioritising renewal projects above new, expansion or upgrade projects;
- Considering and providing for lifecycle costs when new, expansion and upgrade projects are planned;
- Monitoring asset conditions and taking appropriate actions to minimize risks;
- Monitoring organisational asset management performance and identifying challenges and proactively implementing improvement plans;
- Accepting some of the risks associated with not being able to undertake all identified maintenance and renewal works with associated long-term implications; and
- Reviewing the City's current methodologies and practices for providing services to improve efficiencies.

## **2.6 Asset Maturity Findings**

The Asset Maturity Assessment enabled a baseline competency level to be established for the City's organisational approach to its asset management functions. Asset maturity rating is created based on the survey responded to by asset owners. This asset maturity survey gives comprehensive analysis of all the present data and improvement of data over assets to reach to the desired level as shown in Table 3 below.

Kalgoorlie Boulder Council	Score as of 2017	Current score	Desired score 3yrs	1	1.5	2	2.5	3	3.5	4	4.5	5	5.5	6	6.5	7	7.5	8	8.5	9	9.5	10
<b>Asset Knowledge / Data</b>	<b>6.4</b>	<b>5.6</b>	<b>7.4</b>																			
Asset Classification/ Hierarchy	7	8.0	9.0																			
Attributes and Location	7	7.0	9.0																			
Condition Data	6	4.0	6.0																			
Lifecycle Cost Data	5	3.5	6.0																			
Valuation, Depreciation and Age/Life Data	7	5.5	7.0																			
<b>Asset Knowledge Processes</b>	<b>6.0</b>	<b>6.4</b>	<b>8.0</b>																			
Asset Accounting/ Valuation	6	6.4	8.0																			
<b>Strategic Asset Planning Processes</b>	<b>6.3</b>	<b>5.7</b>	<b>7.5</b>																			
Strategic Long-Term Plan	7	7.8	8.0																			
Asset Management Policy and strategy	8	7.8	8.0																			
Levels of Service	4	4.3	7.0																			
Risk Management	7	4.5	8.0																			
Financial Planning and Capital Investment	6	7.0	9.0																			
Asset Management Plans	6	3.2	5.0																			
<b>Operations and Maintenance Work Practices</b>	<b>4.0</b>	<b>6.2</b>	<b>7.5</b>																			
Operations / Maintenance Management	6	8.0	8.0																			
Critical Assets	2	4.5	7.0																			
<b>Information Systems</b>	<b>5.0</b>	<b>5.4</b>	<b>7.8</b>																			
Asset Register	6	5.4	8.0																			
Systems Integration	4	5.4	7.5																			
<b>Organisation Context</b>	<b>6.0</b>	<b>5.6</b>	<b>8.3</b>																			
Organisational Strategy	6	6.6	8.0																			
Asset Management Review/Improvement	8	5.3	8.0																			
AM Roles and Responsibilities	4	5.0	9.0																			

Table 3 – Asset findings and maturity of Assets as of May 2023

### 3 Assets Organisational Structure and Asset Information Management System (AIMS)

The City’s Asset Information Management System is a combination of people, processes, information, and technology applied to provide the essential outputs for effective asset management.

These outputs include reduced risk; enhanced performance and compliance, effective knowledge management and resource utilisation; and optimum infrastructure investment.

The City collects conditional survey data, condition assessments, asset hierarchies of each asset group by using various internal and external sources like drones, spatial information using GIS, consultants and all the collected data is mapped in the RAMM asset management system.

#### 3.1 Data management systems

The City of Kalgoorlie-Boulder employs various applications to operate and maintain its assets.

COMPONENT	SUPPORTING SYSTEM
Customer requests	<ul style="list-style-type: none"> <li>• CI Anywhere</li> <li>• Snap and shot</li> </ul>
Financial and Accounting	<ul style="list-style-type: none"> <li>• Synergy Soft</li> <li>• Altus</li> </ul>
Records management	<ul style="list-style-type: none"> <li>• CI Anywhere</li> </ul>
Mapping and GIS	<ul style="list-style-type: none"> <li>• Intramaps, RAMM, Virtual Surveyor</li> </ul>
Asset Register	<ul style="list-style-type: none"> <li>• RAMM</li> </ul>

Table 3: Asset information management systems

#### 3.2 Key objectives of AIMS

The key objective of AIMS is to assist in sustaining, improving and monitoring the overall performance of the City’s asset portfolio. In order that organisational and asset management objectives are achieved, the following objectives are undertaken:

- Ensuring holistic asset information is collected, maintained and readily accessible to support evidence-based asset management decision making;
- Enhancing the visibility of, accessibility to, and trust in asset information across the organisation; and
- Developing effective AIMS improvement practices that support the life cycle asset management business functions in accordance with ISO:55000 and the International Infrastructure Management Manual.



Subsequently, in addressing these objectives, it is expected to result in significant improvements across the following:

- Enhancement of asset performance;
- Reduction in asset related risk;
- Improvement of asset management data;
- Enhancement in regulatory compliance; and
- Optimisation of resource use.

### **3.3 Organisation Asset Management Structure**

Organisation asset management structure defines the positions, agency, body or group that hold the ownership of assets or the relevant liaising authority to maintain the assets owned by City of Kalgoorlie Boulder.

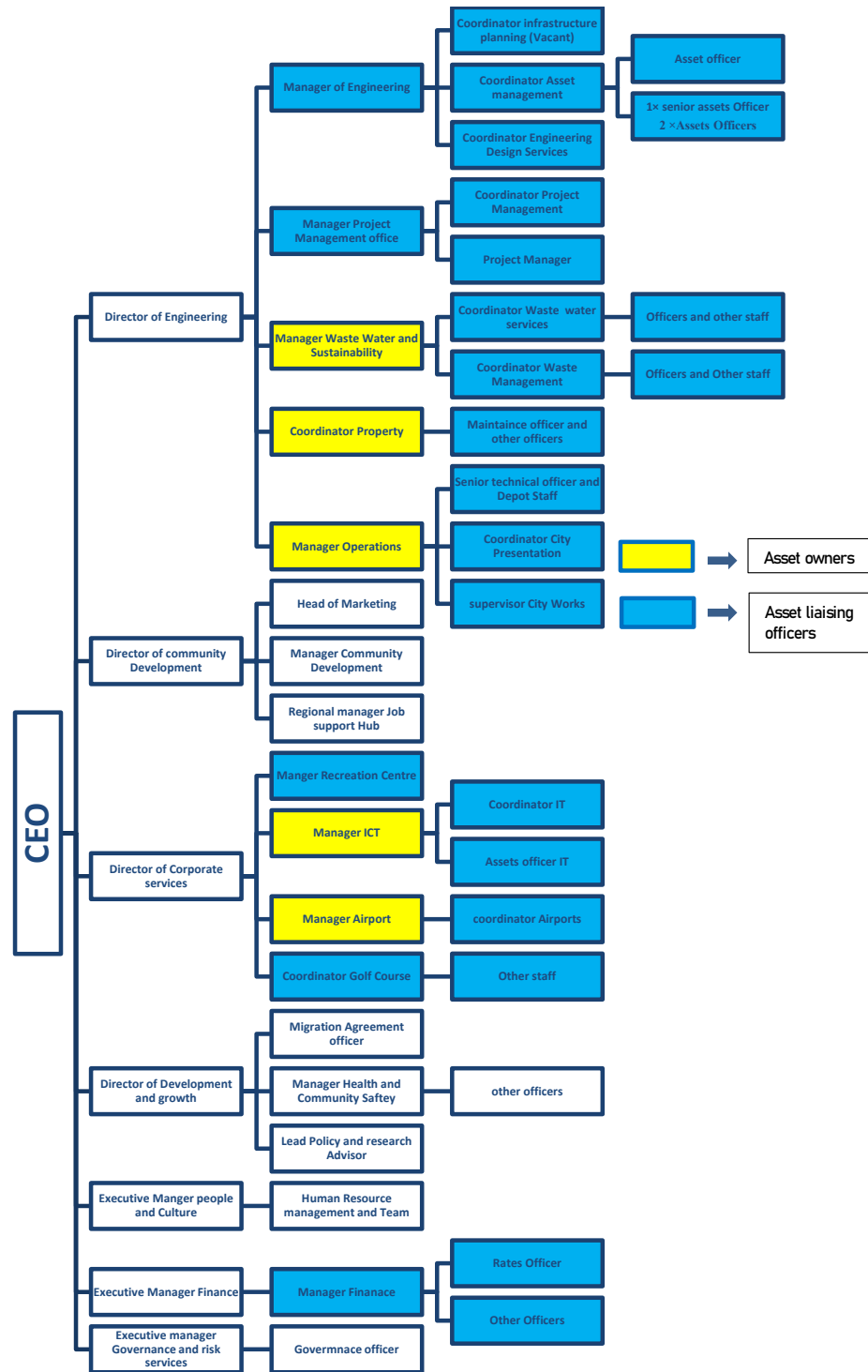


Figure 4. Asset Management Organisation structure

## **4 Where Do We Want to Be?**

### **4.1. Council's Vision, Purpose, Values and Goals and Objectives**

In 2019, Council adopted the City of Kalgoorlie-Boulder's *Community Strategic Plan (CSP) 2020 to 2030*. In May 2023, the City undertook a desktop review of the Plan which is due to be endorsed at the Ordinary Council Meeting in June.

#### **4.1.1 Vision**

The revised vision statement is – "Kalgoorlie-Boulder – A Place to Call Home. Proud History, inclusive Community and Bright Future".

#### **4.1.2 Mission**

The City of Kalgoorlie-Boulder will be a dynamic regional centre with a proud history and high quality of life. We are dedicated to working with community to achieve the best possible services.

#### **4.1.3 Values**

##### **Committed**

We are resolute in our commitment to delivering favourable outcomes for our community.

##### **Ambitious**

We are determined to accompany ambition with action in delivering prosperity in our community.

##### **Can-Do**

We will always approach every challenge and task with a 'can-do' attitude to carry out the wishes of the community.

##### **Respectful**

We will be respectful and value every voice in our community, whilst acting in good faith by being accountable and transparent in everything we do.

##### **Proud**

We seek to make our community proud by realizing the aspirations and vision of our people.

Strategic Goal	Strategic Outcome	Objective
Deliver quality infrastructure and services	Service provision meets the current and future requirements of residents and visitors	<ul style="list-style-type: none"> <li>Understand current and future service needs and be ready to adjust as community needs change.</li> <li>Identify and plan for addressing gaps in community infrastructure that will hinder service provision.</li> <li>Leverage technology to provide best value asset/service provision</li> </ul>
	Infrastructure development and service delivery are underpinned by strategic planning to cater for the needs of a growing population	<ul style="list-style-type: none"> <li>Ensure long term financial plans and asset management plans are in place and are robust to cater for changing needs.</li> <li>Develop stakeholder engagement processes to be aware of community needs and to underpin key delivery performance indicators.</li> </ul>
	Community facilities are safe, accessible, and meet contemporary standards.	<ul style="list-style-type: none"> <li>Provision of and access to services, and amenities.</li> <li>Promote active transport options in the road and open space network.</li> <li>Ensure infrastructure is adequate, safe and contributes to the wellbeing of the community.</li> <li>Support creation of a connected and active community through the design and delivery of walking and cycling networks.</li> <li>Ensure facilities are designed and built to accommodate growth, diverse needs, and future flexibility.</li> <li>Provision of spaces and places for the community to meet, reflect and ‘just be.’</li> <li>Undertake integrated open space planning to ensure new neighborhoods have timely access to reserves, parks, gardens, heritage places and natural assets.</li> </ul>
Sustaining the natural environment whilst facilitating development for the future	Council can demonstrate strong environmental stewardship and leadership	<ul style="list-style-type: none"> <li>Ensure sustainable asset practices are used including considering the use of recycled materials.</li> </ul>

Table 4 - Council’s Strategic Objectives

### 4.2 Asset Management Policy

The Council’s Asset Management Policy (AMP) was reviewed in March 2023. The AMP defines the Council’s vision and service delivery objectives for asset management.

The Asset Management Strategy is developed to support the AMP and to enable Council to:

- Demonstrate how its assets will meet the affordable service delivery needs of the community in the future;
- Enable Council’s Asset Management Policy to be achieved; and
- Ensure the integration of the Council’s asset management with its long-term strategic plans, including the LTFP.

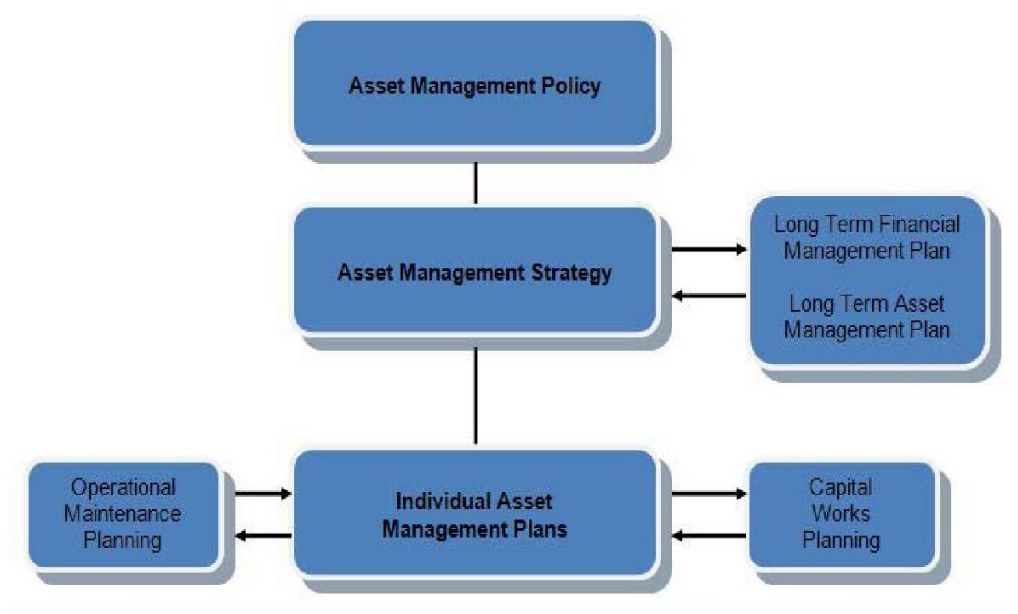


Figure 5 – Key Elements of Asset Management Planning Strategy

### 4.3 Asset Management Vision

To ensure the long-term financial sustainability of the City of Kalgoorlie-Boulder, it is essential to balance the community’s expectations for services with their ability to pay for the infrastructure assets used to provide the services. Maintenance of service levels for infrastructure services requires appropriate investment over the whole asset life cycle. To assist in achieving this balance, the City intends:

- To ensure that infrastructure assets support services that are appropriate, accessible, responsive, timely and sustainable to the community, in accordance with responsible asset management that will preserve the life of the asset and ensure that the community is receiving the best value for money.

In line with this vision, the objectives of the Asset Management Strategy are to:

- 4.3.1 Ensure that the City’s infrastructure services are provided in an economically optimal way, with the appropriate level of service to residents, visitors and the environment determined by reference to Council’s financial sustainability;
- 4.3.2 Safeguard the City’s assets, including physical assets and employees, by implementing appropriate asset management strategies and providing appropriate financial resources for those assets;
- 4.3.3 Identify where decision making, and investment choices can be enhanced by using smart technology options;
- 4.3.4 Support the use of environmentally sustainable approaches to asset provision;
- 4.3.5 Adopt the LTFP as the basis for all service and budget funding decisions;
- 4.3.6 Meet legislative requirements for the City’s operations;
- 4.3.7 Ensure resources and operational capabilities are identified and responsibility for asset management is allocated;
- 4.3.8 Ensure high-level oversight of financial and asset management responsibilities is reported to Council regarding the development and implementation of the Asset Management Strategy, Asset Management Plans and Long-Term Financial Plan; and

Strategies to achieve this position are outlined in Section 5.

## 5 How Will We Get There?

### 5.1 Asset Management Actions

The Asset Management Strategy proposes actions to enable the objectives of the Strategic Plan and Asset Management Policy to be achieved. These strategies are outlined in Table 5 following.

No.		DESIRED OUTCOME	TIMELINE
1	Review and update Asset Management Plans for all major asset classes in rotation every three years.	Identification of services needed by the community and required funding to optimise ‘whole of life’ costs.	Dec 2027, refer to AMIP for details.
2	Provide adequate human and financial resources to accomplish the tasks to develop asset management framework.	To update and field validate the available data on roads and footpaths. To collect and collate storm water, building, public parking and open space assets data.	December 2024.
3	Develop a 10-year LTFP incorporating Asset Management Plan expenditure projections with a sustainable funding position outcome.	Sustainable funding model to provide Council services.	Completed for 2023 and review every year.
4	Identify and where appropriate implement modern technology options to provide improved value for money and services.	Asset Management Software tools to inform asset management decision making.	June 2025.
5	Move from annual budgeting to LTFP across all asset classes.	The long-term implications of Council services are considered in annual budget deliberations.	Completed in 2023 and implemented annually.
6	Develop condition assessment methodology and document with scope aligned with all assets and with guidelines and update as necessary.	Updated and current information on condition of infrastructure assets for renewal and maintenance program.	June 2025.

Table 5 – Asset Management Actions

5.2 Asset Management Improvement Plan (AMIP)

The City of Kalgoorlie-Boulder is well placed on its strategic asset management journey having achieved completion for most improvement actions identified in the last Asset Management Strategy in 2016. The actions range from the development of Council’s Asset Management Plans, Strategy and Policy to driving improvements in asset data, condition assessment and management, the roadmap for improvement over the next five years, to evolve Council into an organisation that is practicing service driven optimisation, to set out in this strategy as an Improvement Plan. This comprehensive plan is summarised in Table 6 below.

Item No	Task	Responsible person	Priority	Resource type	23/24	24/25	25/26	26/27	27/28	Status
<b>1 Asset management policy</b>										
1.01	Review Asset management policy to outline council Asset vision, objectives, and Asset management framework	ME & CAM	High	Internal support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	For 2023/2024 completed
<b>2 Asset Management Strategy</b>										
2.01	Review AM Strategy with organisational vision for AM, Status, desired future stat, improvement plan, every three years	CAM & SAO	High	Internal support	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	In progress
<b>3 Asset management plans</b>										
3.01	Prepare AM Plans for transportation (Roads and Footpath)	CAM & SAO	High	Internal with External support	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Not started
3.02	Prepare AM plans for storm water Drainage	CAM & SAO	High	Internal with External support	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Not started
3.03	Prepare AM plans for Buildings	CAM & SAO	High	Internal with External support	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Not started
3.04	Prepare AM plans for open space, parks, and reserves	CAM & SAO	High	Internal with External support	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Not started
3.05	Prepare AM plans for Fleet	CAM & SAO	High	Internal with External support	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Not started
3.06	Prepare AM plans for Airport	CAM, SAO& MA	High	Internal with External support	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Not started
3.07	Prepare AM plans for Water and Waste	MWWS, CAM & SAO	High	Internal with External support	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Draft review in progress
<b>4 Data and Systems</b>										
4.01	Confirm level of accuracy, completeness, and completeness of the current asset data within the asset register maintained by service provider	CAM & SAO	High	Internal with External support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	In progress
4.02	Implement corrective actions to address identified issues considering current contractual arrangements. Work with council service provider to ensure that any missing data is recorded in register (e.g., Kerb data).	CAM & SAO	High	Internal with External support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	In progress

Item No	Task	Responsible person	Priority	Resource type	23/24	24/25	25/26	26/27	27/28	Status
4.03	Determine and report against relevant Asset management performance measures	CAM & SAO	Medium	Internal	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Not started
<b>5 Skills and Processes</b>										
5.01	Review risk management processes (aligning with Council's risk management framework), including monitoring and reporting requirements, to be documented in updated AM Plans.	ME, CAM & SAO	High	Internal with External support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Not started
5.02	Develop risk register for all the city assets, to identify, access and document known risks, analyse cause, evaluate actions that can be taken to mitigate the risks and asses how the risks will be minimised. Develop critical framework to account for service continuity risks and apply to all asset classes	ME, CAM & SAO	High	Internal with External support	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Not started
5.03	Determine Asset handover procedure to: Determine the frequency and sources of data updates. Allocate roles and responsibilities. Establish a process for validating incoming data for completeness and accuracy before incorporating into the asset register.	CAM & GISO	Medium	Internal with External support	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Not started
5.04	Finalise the development of the City's project management process to formalise the assets to those parts of council with responsibility for their maintenance and management.	CAM, MO, COP & MPMO	Medium	Internal support	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	In progress
5.05	Review and update asset management plan on biennial basis to provide a report on the state of assets and summarise asset condition, asset performance, financial sustainability options and consequences.	CAM & SAO	Medium	Internal support	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Not started

Table 6 – Asset Management Practice Improvement Action

**ME – Manager Engineering**

**CAM – Coordinator Asset Management**

**SAO – Senior Assets Officer**

**GISO – GIS Officer**

**MA – Manager Airport**

**MWWS – Manager Water, Waste & Sustainability**

**MO - Manager Operations**



### 5.3 Monitoring Progress

This Asset Management Strategy will be reviewed and updated with subsequent versions on a maximum 3 yearly basis. The Improvement Plan will be reviewed and updated by the corporate asset management team annually (minimum), with subsequent status reporting to the Council.

## 6 Summary

The Asset Management Strategy enables Council to meet national asset management frameworks, State legislative requirements and the provision of community services in an equitable and financially sustainable manner. It presents the current state of the Council’s assets and Asset Management System, highlighting the improvements necessary to meet service delivery requirements as described in the Strategic Plan and Asset Management Policy.

The Asset Management Strategy establishes the framework to support and guide planning and prioritization of infrastructure investment and activities with holistic data and analysis regarding capital works, maintenance, and operation of infrastructure essential for council to provide services to the community. The AMS gives a comprehensive answer to two major questions:

### How well is our infrastructure performing and how well will it perform into the future?

Overall, the asset portfolio is in relatively good condition with most assets in the early to middle portion of their life and the demand and urgency on funding is lower relative to the later life phases. As per 2016 Asset Management Strategy

As these assets degrade further over the next few years, they move into the action phase. It is for this very reason that Council is embracing a strategy and the action plans in the strategy to reduce and remove the future risks of assets deteriorating to an action phase.

The Transport Asset Class has been identified as being close to the action phase, however this has been previously recognised and increased funding has been put towards this class over the last five years. Recent condition assessments suggest that this has positively impacted this class.

### How well equipped is Council to manage its infrastructure now and into the future?

Council has not made significant progress in preparing and enabling itself to better manage its asset management portfolio since 2016. Measurement against national standards highlights a need for a continued, and focused effort to improve its maturity.

An improvement and performance measurement program are in place to continue to guide Council towards its asset management objectives.

## APPENDIX 1: NATIONAL ASSET MANAGEMENT ASSESSMENT FRAMEWORK

There are eleven core elements of asset management under the National Asset Management Assessment Framework (NAMAF). These elements are defined as:

<b>Strategic Planning</b>	The council's process of defining its strategy, or direction, and making decisions on allocating its resources to pursue this strategy; including its capital and people.
<b>Annual Budget</b>	The council's budget is prepared for a 12-month period. The Annual Budget outlines the income and expenditures expected to be received and paid over the coming year.
<b>Annual Report</b>	A comprehensive report on Council's activities throughout the preceding year. Local Government annual reports are intended to give ratepayers and other interested parties information about the Council's activities and financial performance.
<b>Asset Management Policy</b>	A high-level document that describes how the Council intends to approach asset management within the organisation.
<b>Asset Management Strategy</b>	A strategy for the implementation and documentation of asset management practices, plans, processes, and procedures within an organisation.
<b>Asset Management Plans</b>	Plans developed for the management of one or more infrastructure asset classes with a view to operating, maintaining, and renewing the class in most cost-effective manner possible, whilst providing a specific level of service.
<b>Governance and Management</b>	A set of rules and policies designed to ensure that responsibilities within an organisation are well defined, and that the business runs smoothly. While Management are the staff in charge of authorising and delivering such rules. It is especially important that Asset Management is intertwined into this framework.
<b>Levels of Service</b>	Defined as the service quality for a given activity. Levels of Service are often documented as a commitment to carry out a given action or actions within a specified time, or the provision of infrastructure to meet a desired level.
<b>Data and Systems</b>	Asset Data is qualitative and/or quantitative information used to identify and describe an asset group or group of assets. The Systems are the framework in which the data is processed and stored.
<b>Skills and Processes</b>	The level of skill and knowledge within the organisation regarding Asset Management, along with a set of interrelated tasks that endeavor to increase awareness and learning.
<b>Evaluation</b>	How the Council internally evaluates and monitors its performance in Asset Management.

Table 6 - NAMAF Assessment